#### **FULL COUNCIL SUMMARY**

The survey was made available to **5475** employees across Perth & Kinross Council; **2410** employees responded - a response rate of **44.0%** (43.7% in 2017)

Overall results for 2018 are summarised in the table below, and set out alongside results for previous years (dating back to 2011).

Question	Aggregated Responses	<b>2011</b> %	2012 %	<b>2013</b> %	2014 %	2015 %	2016 %	2017 %	2018 %	Change from 2017	
1. I am clear what is expected of me at	Agree	88.3	87.4	89.1	89.0	89.6	91.3	89.1	90.7		
	Neither agree nor disagree	7.2	7.9	7.1	7.3	6.5	4.4	5.3	5.1	Up 1.6	
work.	Disagree	4.4	4.6	3.8	3.8	3.9	4.4	5.7	4.2		
0.1	Agree	83.1	81.9	82.6	84.9	83.6	85.9	85.0	85.1		
2. I am treated fairly at work.	Neither agree nor disagree	10.5	11.3	11.6	10.2	10.9	8.1	7.8	8.4	Up 0.1	
WOIK.	Disagree	6.4	6.7	5.8	4.9	5.5	6.0	7.2	6.5		
3. There is a good fit between the job I do and my	Agree	84.0	83.6	85.1	85.7	86.1	87.8	86.3	88.3	Up 2.0	
	Neither agree nor disagree	9.7	10.5	8.8	9.1	8.9	6.2	7.8	6.7		
skills and abilities.	Disagree	6.3	5.9	6.0	5.1	5.0	6.0	5.9	5.0		
4. I have the right	Agree	71.8	71.4	71.5	72.1	71.5	72.3	71.5	74.4	Up 2.9	
tools, equipment and	Neither agree nor disagree	17.1	16.2	15.3	15.0	15.0	13.0	12.8	10.8		
information to do my work effectively.	Disagree	11.1	12.5	13.2	12.9	13.5	14.7	15.8	14.8	2.9	
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5. My role provides me with a daily opportunity to use my strengths.	Agree	79.8	77.5	78.6	79.9	80.1	81.9	80.9	83.3		
	Neither agree nor disagree	12.9	14.7	13.5	13.7	13.0	10.8	11.2	10.3	Up 2.4	
	Disagree	7.3	7.7	7.8	6.5	6.9	7.3	7.9	6.4		

Percentages may not add up to 100% due to rounding of figures.

Question	Aggregated Responses	2011 %	2012 %	2013 %	2014 %	2015 %	2016 %	2017 %	2018 %	Change from 2017	
6. I receive regular recognition and praise on my	Agree	55.5	53.6	56.5	60.5	61.0	64.0	62.8	63.7	l	
	Neither agree nor disagree	25.8	24.9	24.4	23.8	23.0	18.9	19.0	19.7	Up 0.9	
performance at work.	Disagree	18.6	21.4	19.0	15.6	16.1	17.1	18.3	16.6		
7. At work	Agree	65.1	63.6	65.9	68.7	69.5	72.4	71.9	72.2	Up 0.3	
my development is encouraged	Neither agree nor disagree	22.5	22.7	21.8	20.4	19.7	16.0	15.9	17.4		
and supported.	Disagree	12.3	13.7	12.3	11.0	10.8	11.6	12.1	10.4		
8. I am	Agree	77.9	76.5	77.2	79.7	79.6	82.1	81.4	82.7	Up 1.3	
treated as an individual.	Neither agree nor disagree	15.0	15.8	15.9	14.2	14.4	10.4	10.9	11.7		
	Disagree	7.1	7.7	7.0	6.0	6.0	7.6	7.7	5.6		
9. At work	Agree	63.6	62.5	64.6	67.5	67.7	72.0	71.1	69.5	Down 1.6	
my views and opinions seem to	Neither agree nor disagree	22.9	23.1	22.1	21.1	20.1	15.8	14.8	18.5		
count.	Disagree	13.5	14.4	13.3	11.4	12.2	12.2	14.1	12.0		
	Agree	69.5	66.6	67.6	73.1	71.5	75.1	74.1	75.8		
10. My team has a good team spirit.	Neither agree nor disagree	16.9	17.5	17.3	16.2	15.7	13.1	13.0	13.3	Up 1.7	
	Disagree	13.5	15.9	15.1	10.7	12.8	11.7	12.9	10.9		
11. The people I	Agree	86.0	84.1	85.0	88.0	87.4	88.4	87.6	88.4		
work with are committed to doing their best.	Neither agree nor disagree	10.2	12.0	11.3	8.7	9.2	7.2	7.9	8.2	Up 0.8	
	Disagree	3.8	4.0	3.7	3.2	3.3	4.4	4.5	3.4		

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Question	Aggregated Responses	<b>2011</b> %	2012 %	2013 %	2014 %	2015 %	2016 %	2017 %	2018 %	Change from 2017	
12. I know	Agree	79.9	80.2	81.0	81.6	83.0	83.0	82.6	84.8		
how my job contributes to the Council's	Neither agree nor disagree	15.9	15.6	15.4	14.5	13.6	11.5	12.3	11.0	Up 2.2	
objectives.	Disagree	4.1	4.2	3.6	3.8	3.5	5.5	5.1	4.2		
13. I am	Agree	78.0	76.7	78.7	80.3	80.1	82.9	82.9	82.4		
given the freedom to solve	Neither agree nor disagree	16.0	15.8	15.1	14.8	14.8	11.0	10.8	12.2	Down 0.5	
problems.	Disagree	6.0	7.5	6.3	4.8	5.1	6.1	6.3	5.5		
14. My team are passionate	Agree	82.4	81.0	82.8	84.3	84.6	86.8	85.4	88.4	Up 3.0	
about delivering excellent	Neither agree nor disagree	14.2	14.9	13.7	13.1	12.5	9.3	10.1	9.1		
customer service.	Disagree	3.4	4.2	3.4	2.6	2.9	3.9	4.5	2.5		
15. Any problems that	Agree	62.8	61.7	64.6	66.0	65.3	68.8	67.6	67.5	Down 0.1	
could stop me giving the best customer	Neither agree nor disagree	25.8	25.3	23.7	23.3	22.7	18.0	18.7	20.4		
service are dealt with.	Disagree	11.3	13.0	11.8	10.7	12.0	13.2	13.6	12.2		
16. I have sufficient opportunities	Agree	75.6	73.2	76.6	78.4	79.0	80.7	78.3	80.9		
to raise issues with my manager	Neither agree nor disagree	14.8	16.1	13.7	13.7	13.1	10.9	11.1	10.9	Up 2.6	
about change at work.	Disagree	9.6	10.7	9.8	7.8	7.9	8.4	10.5	8.2		
	Agree	72.7	71.7	72.6	74.1	72.3	73.0	70.9	74.3		
17. I am able to cope with my workload.	Neither agree nor disagree	16.8	17.6	17.3	15.7	16.2	14.6	16.0	13.8	Up 3.4	
	Disagree	10.4	10.6	10.1	10.2	11.5	12.4	13.1	12.0		

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### **RESPONSE RATES BY SERVICE**

	2011	2012	2013	2014	2015	2016	2017	2018
CDS	59.8%	58.2%	70.4%	74.3%	68.6%	61.7%	57.1%	54.0%
ECS	49.8%	40.1%	47.0%	48.7%	50.0%	48.7%	38.0%	34.5%
HCS	52.4%	65.8%	66.4%	57.7%	59.9%	53.0%	36.0%	
TES	75.8%	77.5%	84.8%	80.3%	83.9%	75.2%	71.6%	
H&E								67.1%
HSCP						52.0%	34.5%	42.5%
PKC Total	54.6%	52.5%	58.1%	56.3%	57.8%	54.2%	43.7%	44.0%