EMPLOYEE ENGAGEMENT SURVEY - September 2018
FULL COUNCIL SUMMARY
The survey was made available to 5475 employees across Perth \& Kinross Council; 2410 employees responded - a response rate of $\mathbf{4 4 . 0 \%}$ ( $43.7 \%$ in 2017)

Overall results for 2018 are summarised in the table below, and set out alongside results for previous years (dating back to 2011).

| Question | Aggregated Responses | $\begin{gathered} 2011 \\ \% \end{gathered}$ | $\begin{gathered} 2012 \\ \% \end{gathered}$ | $\begin{gathered} 2013 \\ \% \end{gathered}$ | $\begin{gathered} 2014 \\ \% \end{gathered}$ | $\begin{gathered} 2015 \\ \% \end{gathered}$ | $\begin{gathered} 2016 \\ \% \end{gathered}$ | $\begin{gathered} 2017 \\ \% \end{gathered}$ | $\begin{gathered} 2018 \\ \% \end{gathered}$ | Change from 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1. I am clear what is expected of me at work. | Agree | 88.3 | 87.4 | 89.1 | 89.0 | 89.6 | 91.3 | 89.1 | 90.7 | $\begin{aligned} & \text { Up } \\ & 1.6 \end{aligned}$ |
|  | Neither agree nor disagree | 7.2 | 7.9 | 7.1 | 7.3 | 6.5 | 4.4 | 5.3 | 5.1 |  |
|  | Disagree | 4.4 | 4.6 | 3.8 | 3.8 | 3.9 | 4.4 | 5.7 | 4.2 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2. 1 am treated fairly at work. | Agree | 83.1 | 81.9 | 82.6 | 84.9 | 83.6 | 85.9 | 85.0 | 85.1 | $\begin{aligned} & \text { Up } \\ & 0.1 \end{aligned}$ |
|  | Neither agree nor disagree | 10.5 | 11.3 | 11.6 | 10.2 | 10.9 | 8.1 | 7.8 | 8.4 |  |
|  | Disagree | 6.4 | 6.7 | 5.8 | 4.9 | 5.5 | 6.0 | 7.2 | 6.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 3. There is a good fit between the job I do and my skills and abilities. | Agree | 84.0 | 83.6 | 85.1 | 85.7 | 86.1 | 87.8 | 86.3 | 88.3 | $\begin{aligned} & \text { Up } \\ & 2.0 \end{aligned}$ |
|  | Neither agree nor disagree | 9.7 | 10.5 | 8.8 | 9.1 | 8.9 | 6.2 | 7.8 | 6.7 |  |
|  | Disagree | 6.3 | 5.9 | 6.0 | 5.1 | 5.0 | 6.0 | 5.9 | 5.0 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 4. I have the right tools, equipment and information to do my work effectively. | Agree | 71.8 | 71.4 | 71.5 | 72.1 | 71.5 | 72.3 | 71.5 | 74.4 | $\begin{aligned} & \text { Up } \\ & 2.9 \end{aligned}$ |
|  | Neither agree nor disagree | 17.1 | 16.2 | 15.3 | 15.0 | 15.0 | 13.0 | 12.8 | 10.8 |  |
|  | Disagree | 11.1 | 12.5 | 13.2 | 12.9 | 13.5 | 14.7 | 15.8 | 14.8 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 5. My role provides me with a daily opportunity to use my strengths. | Agree | 79.8 | 77.5 | 78.6 | 79.9 | 80.1 | 81.9 | 80.9 | 83.3 | $\begin{aligned} & \text { Up } \\ & 2.4 \end{aligned}$ |
|  | Neither agree nor disagree | 12.9 | 14.7 | 13.5 | 13.7 | 13.0 | 10.8 | 11.2 | 10.3 |  |
|  | Disagree | 7.3 | 7.7 | 7.8 | 6.5 | 6.9 | 7.3 | 7.9 | 6.4 |  |
|  |  |  |  |  |  |  |  |  |  |  |

Percentages may not add up to $100 \%$ due to rounding of figures.

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| Question | Aggregated Responses | $\begin{gathered} 2011 \\ \% \end{gathered}$ | $\begin{gathered} 2012 \\ \% \end{gathered}$ | $\begin{gathered} 2013 \\ \% \end{gathered}$ | $\begin{gathered} 2014 \\ \% \end{gathered}$ | $\begin{gathered} 2015 \\ \% \end{gathered}$ | $\begin{gathered} 2016 \\ \% \end{gathered}$ | $\begin{gathered} 2017 \\ \% \end{gathered}$ | $\begin{gathered} 2018 \\ \% \end{gathered}$ | $\begin{gathered} \hline \begin{array}{c} \text { Change } \\ \text { from } \end{array} \\ 2017 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6. I receive regular recognition and praise on my performance at work. | Agree | 55.5 | 53.6 | 56.5 | 60.5 | 61.0 | 64.0 | 62.8 | 63.7 | $\begin{aligned} & \text { Up } \\ & 0.9 \end{aligned}$ |
|  | Neither agree nor disagree | 25.8 | 24.9 | 24.4 | 23.8 | 23.0 | 18.9 | 19.0 | 19.7 |  |
|  | Disagree | 18.6 | 21.4 | 19.0 | 15.6 | 16.1 | 17.1 | 18.3 | 16.6 |  |
| $\qquad$ | Agree | 65.1 | 63.6 | 65.9 | 68.7 | 69.5 | 72.4 | 71.9 | 72.2 | $\begin{aligned} & \text { Up } \\ & 0.3 \end{aligned}$ |
|  | Neither agree nor disagree | 22.5 | 22.7 | 21.8 | 20.4 | 19.7 | 16.0 | 15.9 | 17.4 |  |
|  | Disagree | 12.3 | 13.7 | 12.3 | 11.0 | 10.8 | 11.6 | 12.1 | 10.4 |  |
| 8. I am treated as an individual. | Agree | 77.9 | 76.5 | 77.2 | 79.7 | 79.6 | 82.1 | 81.4 | 82.7 | $\begin{aligned} & \text { Up } \\ & 1.3 \end{aligned}$ |
|  | Neither agree nor disagree | 15.0 | 15.8 | 15.9 | 14.2 | 14.4 | 10.4 | 10.9 | 11.7 |  |
|  | Disagree | 7.1 | 7.7 | 7.0 | 6.0 | 6.0 | 7.6 | 7.7 | 5.6 |  |
| 9. At work my views and opinions seem to count. | Agree | 63.6 | 62.5 | 64.6 | 67.5 | 67.7 | 72.0 | 71.1 | 69.5 | $\begin{gathered} \text { Down } \\ 1.6 \end{gathered}$ |
|  | Neither agree nor disagree | 22.9 | 23.1 | 22.1 | 21.1 | 20.1 | 15.8 | 14.8 | 18.5 |  |
|  | Disagree | 13.5 | 14.4 | 13.3 | 11.4 | 12.2 | 12.2 | 14.1 | 12.0 |  |
| 10. My team has a good team spirit. | Agree | 69.5 | 66.6 | 67.6 | 73.1 | 71.5 | 75.1 | 74.1 | 75.8 | $\begin{aligned} & \text { Up } \\ & 1.7 \end{aligned}$ |
|  | Neither agree nor disagree | 16.9 | 17.5 | 17.3 | 16.2 | 15.7 | 13.1 | 13.0 | 13.3 |  |
|  | Disagree | 13.5 | 15.9 | 15.1 | 10.7 | 12.8 | 11.7 | 12.9 | 10.9 |  |
| 11. The people I work with are committed to doing their best. | Agree | 86.0 | 84.1 | 85.0 | 88.0 | 87.4 | 88.4 | 87.6 | 88.4 | $\begin{aligned} & \text { Up } \\ & 0.8 \end{aligned}$ |
|  | Neither agree nor disagree | 10.2 | 12.0 | 11.3 | 8.7 | 9.2 | 7.2 | 7.9 | 8.2 |  |
|  | Disagree | 3.8 | 4.0 | 3.7 | 3.2 | 3.3 | 4.4 | 4.5 | 3.4 |  |
|  |  |  |  |  |  |  |  |  |  |  |

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| Question | Aggregated Responses | $\begin{gathered} 2011 \\ \% \end{gathered}$ | $\begin{gathered} 2012 \\ \% \end{gathered}$ | $\begin{gathered} 2013 \\ \% \end{gathered}$ | $\begin{gathered} 2014 \\ \% \end{gathered}$ | $\begin{gathered} 2015 \\ \% \end{gathered}$ | $\begin{gathered} 2016 \\ \% \end{gathered}$ | $\begin{gathered} 2017 \\ \% \end{gathered}$ | $\begin{gathered} 2018 \\ \% \end{gathered}$ | Change from 2017 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12. I know how my job contributes to the Council's objectives. | Agree | 79.9 | 80.2 | 81.0 | 81.6 | 83.0 | 83.0 | 82.6 | 84.8 | $\begin{aligned} & \text { Up } \\ & 2.2 \end{aligned}$ |
|  | Neither agree nor disagree | 15.9 | 15.6 | 15.4 | 14.5 | 13.6 | 11.5 | 12.3 | 11.0 |  |
|  | Disagree | 4.1 | 4.2 | 3.6 | 3.8 | 3.5 | 5.5 | 5.1 | 4.2 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 13. I am given the freedom to solve problems. | Agree | 78.0 | 76.7 | 78.7 | 80.3 | 80.1 | 82.9 | 82.9 | 82.4 | $\begin{gathered} \text { Down } \\ 0.5 \end{gathered}$ |
|  | Neither agree nor disagree | 16.0 | 15.8 | 15.1 | 14.8 | 14.8 | 11.0 | 10.8 | 12.2 |  |
|  | Disagree | 6.0 | 7.5 | 6.3 | 4.8 | 5.1 | 6.1 | 6.3 | 5.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 14. My team are passionate about delivering excellent customer service. | Agree | 82.4 | 81.0 | 82.8 | 84.3 | 84.6 | 86.8 | 85.4 | 88.4 | $\begin{aligned} & \text { Up } \\ & 3.0 \end{aligned}$ |
|  | Neither agree nor disagree | 14.2 | 14.9 | 13.7 | 13.1 | 12.5 | 9.3 | 10.1 | 9.1 |  |
|  | Disagree | 3.4 | 4.2 | 3.4 | 2.6 | 2.9 | 3.9 | 4.5 | 2.5 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 15. Any problems that could stop me giving the best customer service are dealt with. | Agree | 62.8 | 61.7 | 64.6 | 66.0 | 65.3 | 68.8 | 67.6 | 67.5 | $\begin{gathered} \text { Down } \\ 0.1 \end{gathered}$ |
|  | Neither agree nor disagree | 25.8 | 25.3 | 23.7 | 23.3 | 22.7 | 18.0 | 18.7 | 20.4 |  |
|  | Disagree | 11.3 | 13.0 | 11.8 | 10.7 | 12.0 | 13.2 | 13.6 | 12.2 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 16. I have sufficient opportunities to raise issues with my manager about change at work. | Agree | 75.6 | 73.2 | 76.6 | 78.4 | 79.0 | 80.7 | 78.3 | 80.9 | $\begin{aligned} & \text { Up } \\ & 2.6 \end{aligned}$ |
|  | Neither agree nor disagree | 14.8 | 16.1 | 13.7 | 13.7 | 13.1 | 10.9 | 11.1 | 10.9 |  |
|  | Disagree | 9.6 | 10.7 | 9.8 | 7.8 | 7.9 | 8.4 | 10.5 | 8.2 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 17. I am able to cope with my workload. | Agree | 72.7 | 71.7 | 72.6 | 74.1 | 72.3 | 73.0 | 70.9 | 74.3 | $\begin{aligned} & \text { Up } \\ & 3.4 \end{aligned}$ |
|  | Neither agree nor disagree | 16.8 | 17.6 | 17.3 | 15.7 | 16.2 | 14.6 | 16.0 | 13.8 |  |
|  | Disagree | 10.4 | 10.6 | 10.1 | 10.2 | 11.5 | 12.4 | 13.1 | 12.0 |  |

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EMPLOYEE ENGAGEMENT SURVEY - September 2018
RESPONSE RATES BY SERVICE

|  | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CDS | $59.8 \%$ | $58.2 \%$ | $70.4 \%$ | $74.3 \%$ | $68.6 \%$ | $61.7 \%$ | $57.1 \%$ | $54.0 \%$ |
| ECS | $49.8 \%$ | $40.1 \%$ | $47.0 \%$ | $48.7 \%$ | $50.0 \%$ | $48.7 \%$ | $38.0 \%$ | $34.5 \%$ |
| HCS | $52.4 \%$ | $65.8 \%$ | $66.4 \%$ | $57.7 \%$ | $59.9 \%$ | $53.0 \%$ | $36.0 \%$ |  |
| TES | $75.8 \%$ | $77.5 \%$ | $84.8 \%$ | $80.3 \%$ | $83.9 \%$ | $75.2 \%$ | $71.6 \%$ |  |
| H\&E |  |  |  |  |  |  |  |  |
| HSCP |  |  |  |  |  |  |  |  |
| PKC | $54.6 \%$ | $52.5 \%$ | $58.1 \%$ | $56.3 \%$ | $57.8 \%$ | $54.2 \%$ | $43.7 \%$ | $44.0 \%$ |
| Total |  |  |  |  |  |  |  |  |

