



PERTH & KINROSS INTEGRATION JOINT BOARD

30 November 2018

PROGRESS MADE BY THE PERTH AND KINROSS PRIMARY CARE BOARD

Report by Associate Medical Director (Report No. G/18/196)

PURPOSE OF REPORT

The purpose of this report is to update the IJB on progress made to date by the Perth and Kinross Primary Care Board.

1. RECOMMENDATIONS

It is recommended that the IJB:

- 1) Notes the progress made in setting up the Primary Care Board
- 2) Instructs the Primary Care Board to provide updates on the work of the Board at each meeting of the IJB.

2. SITUATION/BACKGROUND / MAIN ISSUES

As part of its refresh of the Strategic Commissioning Plan, the Perth & Kinross Health and Social Care Partnership redesigned their Strategic Planning Framework into four Programmes of Care

1. Older People and Unscheduled Care
2. Mental Health and Wellbeing
3. Primary Care
4. Carers

These Boards were established to provide a coordinated approach to achieving the objectives of the Health and Social Care Partnership's Strategic Plan. They will enable a more effective and focused approach for the planning of the service areas and will be an essential enabler in determining the key priorities of the refreshed IJB Strategic Commissioning Plan. The Boards will report to the Strategic Planning and Commissioning Board.

The Primary Care Board (the Board) has now met on three occasions (most recently as a Strategic Development Session) on a monthly basis and this will quickly stretch out to a six weekly schedule allowing for greater progress to be made between meetings.

The Board has identified a number of key service areas which will now report into the Board routinely. This list takes a high level view with each area expanding out to cover broader services.

- 1) General Medical Services
- 2) Primary Care Improvement, encompassing the implementation of the 2018 General Medical Service Contract
- 3) Family Health Services
- 4) General Practice Prescribing
- 5) Anti-coagulation Service
- 6) Service Hosted for and on behalf of Dundee and Angus Health and Social Care Partnerships.:
 - a. Prison Health Care
 - b. Podiatry
 - c. Public Dental Services

Board considerations and decisions to date have focussed on the following areas:

- Draft Terms of Reference including board membership (Appendix 1) have been considered. The Board has asked for a number of minor amendments to be made before being approved. It is envisaged that the terms will require to be reviewed annually.
- Identification of relevant budget responsibilities and current positions.
- Identification of current planning issues for the future sustainable delivery of Primary Care Services.
- Developments around Social Prescribing and the relative benefits.
- Following the publication of the Primary Care Improvement Plan (PCIP) earlier in 2018 the Board considered a supplementary and more detailed plan for Perth and Kinross. This was approved and was subsequently considered by the IJB on the 28th Sept.
- The Board approved the Health and Social Care Partnership's new approach to managing prescribing activities. This Quality, Safety and Efficiency in Prescribing Programme builds on that which has gone before and adds a greater level of rigour and sustainability to future planning and deliverables.
- Current assets and infrastructure issues have been identified in respect to the long term sustainability of services. The Board will work with NHS Tayside to ensure these issues are resolved in ways which best meet the needs of patients, practices and wider stakeholders.

3. PROPOSALS

The Board held a strategic development session on the 26th October. The purpose of the session was to start the process of creating a robust strategic plan for primary care which both aligns to the key themes of the Strategic Commissioning Plan and sets the strategic direction of the board in respect to the emerging landscape.

The Primary Care Strategic plan will cover all areas of primary care and will identify clearly the key objectives for each area and how they will be managed.

The Board however recognises that notwithstanding the need and desire for an overarching strategic plan, there are large pieces of work which are already being undertaken as follows.

Primary Care Improvement Plan – Progress

The pan-Tayside PCIP was approved by the IJB in June 2018 and was subsequently approved by the other Tayside IJBs and the Local Medical Committee before being submitted to the Scottish Government.

Following approval of this overarching plan, a more detailed plan was produced which provided a great deal more detail on the proposed allocation of funding to projects. This was drafted in consultation with a wide stakeholder group including GPs and other Healthcare professions before being approved by the Board on 28 August and considered by the IJB on 28 September.

GP Prescribing

The level of funding against expenditure incurred in respect to GP prescribing continues to be challenging. The current forecast position for 2018/19 sees a projected overspend of £1.5m on the allocated budget. This assumes that all projects with savings targets aligned meet the expected targets. This represents an increase in planned overspend and comes as a consequence of a number of elements:

- Unplanned reduction in budget allocation
 - Higher level growth in the number of items prescribed against plan
- The Quality Safety Efficiency in Prescribing (QSEP) Programme Management Team has been set up to address these and wider prescribing issues with the aim being to build sustainable governance and improved infrastructures to address the pressure on prescribing budgets and deliver safe, effective and person-centred prescribing in Primary Care, across the Perth and Kinross HSCP.

The QSEP Programme Management Team are seeking to engage GPs on a cluster and practice level to:

- 1) Maximise engagement in the current programme of QSEP projects in order to drive out savings and efficiencies where possible.
- 2) Seek additional 'in-year' interventions to bolster the level of achievable savings.
- 3) Engage GPs on a system wide basis to ensure sustainability in the system. The QSEP Team are working with GPs individually and at cluster level to seek and share best practice; to highlight and understand areas of significant variance and the reasons for this; and to seek appropriate ways of addressing such variance.

4. CONCLUSION

The Primary Care Board is now functioning as a strategic board however further progress is necessary to fully establish its longer term strategic plan. The Board will raise or escalate matters of relevance to the Strategic Planning and Commissioning Board as required.

Author(s)

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NOTE: No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information), were relied on to any material extent in preparing this report.

1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

Strategic Implications	Yes / None
HSCP Strategic Commissioning Plan	Yes
Transformation Programme	No
Resource Implications	
Financial	No
Workforce	No
Assessments	
Equality Impact Assessment	No
Risk	No
Other assessments (enter here from para 3.3)	No
Consultation	
External	No
Internal	Yes
Legal & Governance	
Legal	No
Clinical/Care/Professional Governance	No
Corporate Governance	Yes
Communication	
Communications Plan	No

1. Strategic Implications

1.1 Strategic Commissioning Plan

This report highlights the work of the Primary Care Board in support of the Health and Social Care Partnership's Strategic Commissioning Plan

- 1 prevention and early intervention,
- 2 person centred health, care and support
- 3 work together with communities
- 4 inequality, inequity and healthy living
- 5 best use of facilities, people and resources

2. Resource Implications

2.1 Financial

N/A: This report does not directly raise financial implications, nonetheless the Chief Finance Officer has been consulted in respect to the content of the report.

2.2 Workforce

N/A

3. Assessments

N/A

4. Consultation – Patient/Service User first priority

4.1 External

N/A

4.2 Internal

The Chief Finance Officer and the Associate Medical Director have been consulted and or co-drafted this report.

5. Legal and Governance

This reports sets out the work of the Strategic Primary Care Board and how it relates to the Strategic Commissioning Board and the IJB.

6. Communication

N/A

7. BACKGROUND PAPERS/REFERENCES

- IJB [cover report](#) for Primary Care Improvement Plan
- [Pan-Tayside Primary Care Improvement Plan](#)
- [Primary Care Improvement Plan and General Medical Services Contract Implementation: Progress Update](#)

8. APPENDICES

1. *Draft Terms of Reference for the Perth and Kinross Primary Care Board*