



PERTH AND KINROSS INTEGRATION JOINT BOARD

9 December 2020

TAYSIDE WINTER PLANNING REPORT 2020/21

**Report by Gordon Paterson, Chief Officer – Perth & Kinross Health & Social Care Partnership
(Report No. G/20/156)**

PURPOSE OF REPORT

The purpose of this report is to inform Perth & Kinross IJB of the Tayside wide Winter Planning resilience and response arrangements being put in place to cope with the expected winter pressures, within the COVID-19 landscape.

The Perth & Kinross Health & Social Care Partnership Winter Planning report was submitted and approved by the IJB on 23 September 2020 (Item 8.4).

1. RECOMMENDATION

Perth and Kinross IJB Members are asked to:

- Note the overarching Tayside Winter Planning report.
- Note the whole system collaborative approach taken in preparation for the anticipated winter challenges across Tayside.

2. BACKGROUND

- 2.1 NHS Tayside, the Health & Social Care Partnerships of Angus, Dundee and Perth & Kinross, Scottish Ambulance Service and other key stakeholders continue to take a collaborative approach towards preparedness and planning for winter 2020/21 through the Tayside Unscheduled Care Board.
- 2.2 Winter Planning is significantly more complex this year due to working in a COVID-19 landscape. To take account of this, the Tayside Winter Plan is supported by the work of the National Unscheduled Care portfolio, including the Redesign of the Urgent Care Programme and Six Essential Actions Building on Firm Foundations Programme. The plan also takes full account of the priorities for winter set out within the Scottish Government's extant winter guidance and checklist. All three Health & Social Care Partnership plans sit

within the overarching Tayside Plan demonstrating the continued level of partnership thinking and integrated working.

- 2.3 Learning from previous winter challenges as well as building on what has worked during recent months in response to managing COVID-19 has informed winter planning this year. Investments have been aligned to maintain key services over public holidays and periods of increased illness as well as to try and prevent illness and admissions
- 2.4 The winter plan has been developed with a focus on ensuring early prevention and response to minimise potential disruption to services and ensure that we continue to provide safe and effective care of our population and timely access to services. In particular, continuous improvement and collaborative work with our Partner organisations to reduce attendances, managing and avoiding admissions with Emergency Departments and acute service areas to focus on the flow through acute care, cancer, mental health and outpatient services.

3. PROPOSALS

- 3.1 The Tayside Unscheduled Care Board provides the governance and oversight required around the allocation of winter planning funding for 2020/21.
- 3.2 The aim for 2020/21 is to proactively invest in work that will aim to maintain 'business as usual' and prevent deterioration in health and escalation in care where possible. This will include periods where we may have reduced services such as public holidays and to respond to increased seasonal illness such as flu, COVID-19 and inclement weather.
- 3.3 £1,500,000 has been agreed by NHS Tayside for both Unscheduled Care and Winter funding. The funding has been allocated across the target areas detailed throughout the Tayside Winter Plan. In accordance with national recommendations funding will be specifically targeted to deliver a key focus on the following areas:
 - Management of viral illness
 - Delivering care closer to home
 - Integration of key partner services
 - Reducing attendances – managing / avoiding admissions wherever possible
 - Unscheduled and Planned Care
 - Capacity and patient flow alignment
 - Workforce – appropriate levels of staffing in place across the whole system
 - Adequate festive staffing cover across acute, primary and social care settings
- 3.4 Winter Preparedness Funding Summary is on Appendix 1 page 46 of the overall Tayside Winter Planning Report. This appendix details the level of investment allocated against the areas.

4. CONCLUSIONS

The Perth & Kinross IJB is asked to acknowledge and endorse the overarching Tayside Winter Plan for 2020/21.

The Tayside Winter Plan provides a whole system response to support the best use of locally available resources as demand rises and capacity is limited in order to sustain safe, effective and person-centred care for the population of Tayside.

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NOTE: No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information), were relied on to any material extent in preparing this report.