

# PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the Perth and Kinross Integration Joint Board (IJB) held virtually via Microsoft Teams on Wednesday 30 March 2022 at 2.00pm.

## **Present:**

### **Voting Members:**

Councillor E Drysdale, Perth and Kinross Council (Vice-Chair)  
Councillor J Duff, Perth and Kinross Council  
Councillor X McDade, Perth and Kinross Council  
Councillor C Purves, Perth and Kinross Council  
Mr B Benson, Tayside NHS Board (Chair)  
Mr D McPherson, Tayside NHS Board (substituting for Mr R Erskine)  
Ms P Kilpatrick, Tayside NHS Board  
Ms B Hamilton, Tayside NHS Board

### **Non-Voting Members**

Ms J Pepper, Interim Chief Officer / Director – Integrated Health & Social Care, Chief Social Work Officer, Perth and Kinross Council  
Ms J Smith, Head of Finance and Corporate Services, Perth and Kinross Health and Social Care Partnership  
Ms S Dickie, NHS Tayside

### **Stakeholder Members**

Ms M Summers, Carer Public Partner  
Ms B Campbell, Carer Public Partner  
Ms S Auld, Service User Public Partner  
Ms S Watts, Third Sector Representative  
Ms L Blair, Scottish Care  
Mr S Hope, Staff Representative, Perth and Kinross Council  
Ms L Glover, Staff Representative, NHS Tayside  
Mr I McCartney, Service User Public Partner

### **In Attendance:**

S Hendry, Adam Taylor, K Molley, M Pasternak (all Perth and Kinross Council); Z Robertson, K Ogilvy, E Devine, C Jolly, D Mitchell, Amanda Taylor, G Dickson, A McManus, P Jerrard and V Aitken, (all Perth and Kinross Health and Social Care Partnership); and V Davis and D Huband (both NHS Tayside).

## **Apologies**

Dr S Peterson, NHS Tayside  
Dr L Robertson, NHS Tayside  
Ms B Campbell, Carer Public Partner

## **1. WELCOME AND APOLOGIES**

B Benson welcomed all those present to the meeting and apologies were noted as above.

## **2. DECLARATIONS OF INTEREST**

There were no Declarations of Interest made in terms of the Perth and Kinross Integration Joint Board Code of Conduct.

### **3. MINUTES**

#### **3.1 MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 16 FEBRUARY 2022**

The minute of the meeting of the Perth and Kinross Integration Joint Board of 16 February 2022 was submitted and approved as a correct record.

#### **3.2 MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 4 MARCH 2022**

The minute of the meeting of the Perth and Kinross Integration Joint Board of 4 March 2022 was submitted and approved as a correct record.

#### **3.2 MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 7 MARCH 2022**

The minute of the meeting of the Perth and Kinross Integration Joint Board of 7 March 2022 was submitted and approved as a correct record.

### **4. ACTIONS POINT UPDATE**

The action points update (G/22/53) was submitted and noted.

### **5. MATTERS ARISING**

Councillor Purves noted the outstanding actions in relation to mental health and enquired if mental health could again be considered to be a standing item on the IJB agenda and for an update on the Director of Mental Health position in NHS Tayside and of any progress in that regard. J Pepper advised that there will be a period of consultation on the revised draft integration scheme and there will be an opportunity for IJB members to then consider the level of reporting after that. The Executive Lead for Inpatient Mental Health continues to be Executive Nurse Director, NHS Tayside.

S Auld asked if there was a formal protocol in place for material issues that may concern the IJB to be communicated to members. J Pepper advised that this will be examined and if gaps exist then this will be remedied. Existing processes are in place from the partner bodies but the different governance arrangements in relation to operational and strategic planning responsibilities for the IJB need to be considered in any IJB communication protocol.

### **6. DELIVERING ON STRATEGIC OBJECTIVES**

#### **6.1 OLDER PEOPLE STRATEGIC DELIVERY PLAN**

There was submitted a report by the Head of Health (G/22/54) providing the IJB with an updated version of the Older Peoples Strategic Delivery Plan for the period 2022-25.

E Devine advised that this is the second Older Peoples Strategic Delivery Plan and its production has taken into consideration the experience of living through the pandemic and aims to support older people to live healthy and active lives. The plan also takes into account significant learning from the previous plan, feedback from IJB development sessions, engagement from EMT and IJB members and other key stakeholders, increasing demographic demands and guidance from the Scottish Government on new pathways of care and new policies.

B Hamilton welcomed the production of the plan as part of the IJB's suite of strategic direction and enquired how consultation will be reported back to the Board. E Devine advised that progress on the plan will be reported back in 12 months time and this will also include progress on the engagement plan.

D McPherson queried the assumption of a £1m contribution from NHS Tayside in year 3 which is based on the success of this program in shifting the balance of care and if NHS Tayside has committed to this and if the measures of success are clear for this contribution to be made. J Smith advised that, as shown in the budget paper on today's agenda, years 2 and 3 are indicative assumptions which have been shared in full with NHS Tayside colleagues. Much wider discussions are ongoing in relation to Large Hospital Set Aside budget and shifting the balance of care as well as the performance measures to be used to measure the success of the plan so that progress can be jointly monitored and that an informed appropriate agreement can be reached for future years.

P Kilpatrick welcomed the report but was concerned not to see more focus on causes of death in older people such as coronary heart disease, stroke, cancer, respiratory disease and diabetes as well as alcoholism, depression and loneliness. She also asked that the performance framework be expanded. E Devine advised that a refreshed strategic needs assessment, undertaken in conjunction with Public Health and this will inform future strategic plan development. At this stage the focus of this Older People plan has been, by necessity, on stabilising the system, expanding capacity and accelerating investment in community services to prevent admission to hospital in line with Scottish Government funding priorities.

**Resolved:**

- (i) The Older People Strategic Delivery Plan as detailed in Report G/22/54, be approved.
- (ii) The progress achieved to date from the delivery of the first Older People Strategic Delivery Plan 2019-22 be noted.
- (iii) An update report be brought back to the Board in 12 months.

## **6.2 CARE AT HOME RESILIENCY**

There was submitted a report by the Acting Head of Service Adult Social Work and Social Care (Commissioning) (G/22/55) providing the IJB with proposals which seek to explore and address levels of unmet need which continue to exist within our

local Care at Home provision. The report acknowledges the specific significant challenges experienced over the last 2 years providing Care at Home services along with the difficulties rurality and changing demographics present and sets out a new approach to delivering the model of care for Care at Home.

**Resolved:**

- (i) The contents of the report be noted.
- (ii) The developments set out in the report be approved.

### **6.3 PERTH & KINROSS HEALTH & SOCIAL CARE PARTNERSHIP - STRATEGIC PLANNING GROUP**

There was a verbal update by the Interim Head of Adult Social Work and Social Care (Commissioning) on the Strategic Planning Group meeting held on 22 March 2022. The IJB heard that the group received presentations on both of the papers on the agenda today connected with items 6.1 and 6.2 above. A broad range of feedback was received from the Strategic Planning Group which was used to influence the content of both of the papers above.

**Resolved:**

The verbal update be noted

## **7. FINANCE**

### **7.1 3-YEAR BUDGET**

There was submitted a report by the Head of Finance and Corporate Resources (G/22/56) seeking approval from the IJB of the 2022/23 Revenue Budget and the indicative revenue budgets for 2023/24 and 2024/25.

J Smith advised the IJB that an investment of £27m is proposed in 2022/23 alone across Older Peoples Services, Community Mental Health Services, Learning Disability and Autism Services as well as significant investment in Carers Support and Alcohol and Drug Services. The Board heard that a balanced position is set out in 2022/23 and is fully aligned to the agreed budget contributions from both of the IJB's Partners. The achievement of this balance is based on the Board's approval of the use of £1m of IJB unearmarked reserves, predominantly to bridge the prescribing overspend whilst further work is done to refresh efficiency measures here in the next 12 months. Further work will be required in years 2 and 3 to offset funding gaps which will involve the consideration of further potential efficiency savings, further income and discussions on shifting the balance of care and the large hospital set aside budget. Discussions are also ongoing with NHS Tayside with regards to an appropriate level of financial support from the 3 Tayside IJBs for the inpatient mental health financial position in 2022/23.

**Resolved:**

- (i) Approves the Revenue Budget for 2022/23;
- (ii) Notes the indicative budgets for 2023/24 and 2024/25;
- (iii) Approves the use of unearmarked reserves for 2022/23;
- (iv) Request that the Interim Chief Officer issues the necessary Directions to NHS

- Tayside (NHST) and Perth & Kinross Council (PKC);
- (v) The original recommendation “Endorse the principles set out to support the Inpatient Mental Health Financial Position from 2022/23.” be replaced with: “The IJB noted the professional advice from the Chief Financial Officer of Perth and Kinross IJB as set out in the report on the issue of the Inpatient Mental Health financial position and agreed to have a development session to inform the IJBs own position on this.”

## **8. GOVERNANCE**

### **8.1 MEMBERSHIP UPDATE**

There was a verbal report by the Clerk to the Board updating the Board on the membership of voting members of the Board.

**Resolved:**

- (i) It be noted that Pat Kilpatrick would no longer be a NHS voting member on the Perth and Kinross Integration Joint Board and that NHS Tayside were currently looking to fill this vacancy.
- (ii) It be noted that Donald McPherson is appointed as a NHS voting member on the Perth and Kinross Integration Joint board.

### **8.2 MEMBERSHIP AND ROLES ON INTEGRATION JOINT BOARDS**

There was a discussion on Integration Joint Board membership and roles.

**Resolved:**

A meeting to be arranged by the Chair and Chief Officer to scope out next steps.

### **8.3 AUDIT AND PERFORMANCE COMMITTEE – 7 MARCH 2022**

Councillor Purves, Chair of the Audit and Performance Committee, provided the Board with an update from the recent meeting of the Audit and Performance Committee that had taken place on 7 March 2022.

[Audit and Performance Committee of the Perth and Kinross Integration Joint Board – 7 March 2022](#)

The Board noted the position.

## **9. FOR INFORMATION**

### **9.1 INTEGRATION JOINT BOARD REPORTING FORWARD PLANNER 2022-23 (G/22/57)**

**Resolved:**

The contents of Report G/22/57 be noted.

## **10. FUTURE IJB MEETING DATES 2022/23**

1 June 2022  
27 June 2022  
31 August 2022  
26 October 2022  
14 December 2022  
15 February 2023  
29 March 2023

**Future IJB Development Sessions 2022/23**

13 April 2022  
15 June 2022  
14 September 2022  
16 November 2022 (Budget)  
25 January 2023

**Resolved:**

The above meeting dates be noted.