FULL COUNCIL SUMMARY

The survey was made available to 5705 employees across Perth & Kinross Council; 2494 employees responded - a response rate of 43.7%. Overall results for 2017 are summarised in the table below, and set out alongside results for previous years (dating back to 2011).

Question	Aggregated Responses	2011 %	2012 %	2013 %	2014 %	2015 %	2016 %	2017 %	3 year Trend	Long Term Trend
1. I am clear what is expected of me at	Agree	88.3	87.4	89.1	89.0	89.6	91.3	89.1		
	Neither agree nor disagree	7.2	7.9	7.1	7.3	6.5	4.4	5.3	\rightarrow	7
work.	Disagree	4.4	4.6	3.8	3.8	3.9	4.4	5.7		
	Agree	83.1	81.9	82.6	84.9	83.6	85.9	85.0		
2. I am treated fairly at work.	Neither agree nor disagree	10.5	11.3	11.6	10.2	10.9	8.1	7.8	7	7
	Disagree	6.4	6.7	5.8	4.9	5.5	6.0	7.2		
3. There is a good fit between the job I do and my skills and abilities.	Agree	84.0	83.6	85.1	85.7	86.1	87.8	86.3	7	
	Neither agree nor disagree	9.7	10.5	8.8	9.1	8.9	6.2	7.8		7
	Disagree	6.3	5.9	6.0	5.1	5.0	6.0	5.9		
4. I have the right tools, equipment and information to do my work effectively.	Agree	71.8	71.4	71.5	72.1	71.5	72.3	71.5		
	Neither agree nor disagree	17.1	16.2	15.3	15.0	15.0	13.0	12.8	\rightarrow	\rightarrow
	Disagree	11.1	12.5	13.2	12.9	13.5	14.7	15.8		
5. My role provides me with a daily opportunity to use my strengths.	Agree	79.8	77.5	78.6	79.9	80.1	81.9	80.9		
	Neither agree nor disagree	12.9	14.7	13.5	13.7	13.0	10.8	11.2	7	7
	Disagree	7.3	7.7	7.8	6.5	6.9	7.3	7.9		

Percentages may not add up to 100% due to rounding of figures.

6. I receive regular recognition and praise on my performance at work. 7. At work my development is encouraged and supported. 8. I am treated as an individual. Agree 63.6 62.5 63.6 66.5 60.5 61.0 64.0 62.8 Agree 77.9 76.5 77.2 79.7 79.6 82.1 81.4 8. I am treated as an individual. Agree 63.6 62.5 64.6 67.5 67.7 72.0 71.1 P. At work my development is encouraged and supported. Agree 73.9 76.5 64.6 67.5 67.7 72.0 71.1 P. At work my development is encouraged and supported. Agree 77.9 76.5 77.2 79.7 79.6 82.1 81.4 Agree 77.9 76.5 77.2 79.7 79.6 82.1 81.4 Agree 77.9 76.5 77.2 79.7 79.6 82.1 81.4 Agree 77.9 78.6 62.5 64.6 67.5 67.7 72.0 71.1 P. At work my views and opinions seem to count. Disagree 13.5 14.4 13.3 11.4 12.2 12.2 14.1	7
Neither agree nor disagree 25.8 24.9 24.4 23.8 23.0 18.9 19.0 19.0 15.6 16.1 17.1 18.3 19.0 15.6 16.1 17.1 18.3 19.0 15.6 16.1 17.1 18.3 19.0 15.6 16.1 17.1 18.3 19.0 15.6 16.1 17.1 18.3	7
7. At work my development is encouraged and supported. Agree 65.1 63.6 65.9 68.7 69.5 72.4 71.9	7
Neither agree nor disagree 22.5 22.7 21.8 20.4 19.7 16.0 15.9	7
Neither agree nor disagree 22.5 22.7 21.8 20.4 19.7 16.0 15.9 15.9 10.0 15.9 10.0 15.9 10.0 15.9 10.0 15.9 10.0 10.8 11.6 12.1 10.0	7
Supported. Disagree 12.3 13.7 12.3 11.0 10.8 11.6 12.1	
8. I am treated as an individual. Neither agree nor disagree 15.0 15.8 15.9 14.2 14.4 10.4 10.9	
8. I am treated as an individual. Neither agree nor disagree Disagree 7.1 7.7 7.0 6.0 6.0 7.6 7.7 Agree 63.6 62.5 64.6 67.5 67.7 72.0 71.1 Neither agree nor disagree 22.9 23.1 22.1 21.1 20.1 15.8 14.8	
treated as an individual. Disagree 15.0 15.8 15.9 14.2 14.4 10.4 10.9	
9. At work my views and opinions seem to count. Agree 63.6 62.5 64.6 67.5 67.7 72.0 71.1 Neither agree nor disagree 22.9 23.1 22.1 21.1 20.1 15.8 14.8	7
9. At work my views and opinions seem to count. Neither agree nor disagree	
9. At work my views and opinions seem to count. Neither agree nor disagree	7
my views and opinions seem to count. Neither agree nor disagree 22.9 23.1 22.1 21.1 20.1 15.8 14.8	
Agree 69.5 66.6 67.6 73.1 71.5 75.1 74.1	
10. My team has a good team spirit. Neither agree nor disagree Neither agree nor disagree 16.9 17.5 17.3 16.2 15.7 13.1 13.0	7
Disagree 13.5 15.9 15.1 10.7 12.8 11.7 12.9	
11. The Agree 86.0 84.1 85.0 88.0 87.4 88.4 87.6	l
people I work with are committed to doing their Neither agree nor disagree 10.2 12.0 11.3 8.7 9.2 7.2 7.9	7
best. Disagree 3.8 4.0 3.7 3.2 3.3 4.4 4.5	7

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Question	Aggregated Responses	2011 %	2012 %	2013 %	2014 %	2015 %	2016 %	2017 %	3 year Trend	Long Term Trend
12. I know how my job contributes to the Council's	Agree	79.9	80.2	81.0	81.6	83.0	83.0	82.6		
	Neither agree nor disagree	15.9	15.6	15.4	14.5	13.6	11.5	12.3	\rightarrow	7
objectives.	Disagree	4.1	4.2	3.6	3.8	3.5	5.5	5.1		
13. I am	Agree	78.0	76.7	78.7	80.3	80.1	82.9	82.9		
given the freedom to solve	Neither agree nor disagree	16.0	15.8	15.1	14.8	14.8	11.0	10.8	7	7
problems.	Disagree	6.0	7.5	6.3	4.8	5.1	6.1	6.3		
14. My team are	Agree	82.4	81.0	82.8	84.3	84.6	86.8	85.4		
passionate about delivering excellent customer service.	Neither agree nor disagree	14.2	14.9	13.7	13.1	12.5	9.3	10.1	7	7
	Disagree	3.4	4.2	3.4	2.6	2.9	3.9	4.5		
15. Any problems that could stop me giving the best customer service are dealt with.	Agree	62.8	61.7	64.6	66.0	65.3	68.8	67.6	7	N
	Neither agree nor disagree	25.8	25.3	23.7	23.3	22.7	18.0	18.7		
	Disagree	11.3	13.0	11.8	10.7	12.0	13.2	13.6		
16. I have	Agree	75.6	73.2	76.6	78.4	79.0	80.7	78.3		
sufficient opportunities to raise issues with my manager about change at work.	Neither agree nor disagree	14.8	16.1	13.7	13.7	13.1	10.9	11.1	\rightarrow	7
	Disagree	9.6	10.7	9.8	7.8	7.9	8.4	10.5		
	Agras	72.7	71.7	72.6	74.1	72.3	73.0	70.9		
	Agree	12.1	/ 1./	12.0	14.1	12.3	73.0	70.8		
17. I am able to cope with my workload.	Neither agree nor disagree	16.8	17.6	17.3	15.7	16.2	14.6	16.0	7	\rightarrow
	Disagree	10.4	10.6	10.1	10.2	11.5	12.4	13.1		

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RESPONSE RATES BY SERVICE

	2011	2012	2013	2014	2015	2016	2017
CDS	59.8%	58.2%	70.4%	74.3%	68.6%	61.7%	57.1%
ECS	49.8%	40.1%	47.0%	48.7%	50.0%	48.7%	38.0%
HCS	52.4%	65.8%	66.4%	57.7%	59.9%	53.0%	36.0%
TES	75.8%	77.5%	84.8%	80.3%	83.9%	75.2%	71.6%
PKC Total	54.6%	52.5%	58.1%	56.3%	57.8%	54.2%	43.7%