

### Collaborative Working Update

The following highlights the most recent developments discussed at the meeting of Joint Chief Executives of Angus, Dundee City and Perth & Kinross Council on 30 April 2018:

Children's Services – The first ever Tayside Plan for Children, Young People and families 2017 – 2020 was developed by three Councils, NHS Tayside, Police Scotland, Health and Social Care Partnerships, the third sector, and other key organisations. The plan demonstrates shared leadership towards collaboration between agencies, and across geographical areas, working towards shared priorities in the planning, management, commissioning, delivery, evaluation, and improvement of services to children, young people, and their families.

This exciting new approach has been recognised by the Scottish Government as an example of innovative collaborative working.

Five working groups have been established to reflect the priority themes identified within the plan. These are supported by three further working groups to develop collaborative commissioning, performance reporting and communication. All the groups meet regularly and have developed detailed action plans until 2020 showing the key areas of collaboration linked to each priority.

The Draft Tayside Regional Improvement Collaborative (TRIC) plan was submitted to Education Scotland (ES) and Scottish Government in January 2018 and feedback on the draft TRIC plan was received in February. Next steps were agreed at the Directors group in March. The finalised action plans will be included in the next iteration of the TRIC Plan which will be submitted to ES shortly.

Economic Development & Tay City Deal - The Tay Cities Deal submission has been completed and approved by all four Councils (Dundee City, Angus, Fife and Perth & Kinross). The ambition of the Councils extends to the exploration of possible shared service models that develop strategic planning and enhance delivery of economic growth, closing the opportunity gap across all parts of the Tay Cities Deal area. A workshop has been set up in June to explore the opportunities for a collaborative working approach.

The Regional Economic Strategy and Strategic Outline Cases (as per Green Book Treasury Compliance) have been submitted to both UK and Scottish Governments. An announcement is anticipated over the summer.

Procurement and Commissioning – between the three Councils and Tayside Contracts we spend £600 million each year on goods and services. The Chief Executives received and agreed an outline business case in December 2017, which demonstrated that by bringing our procurement and commissioning closer together, we can make savings through using our buying power to get a better deal from contractors, sharing best practice to improve our collective performance, and supporting other collaborative activities that rely on procurement/commissioning of services. Work is underway to develop the detailed proposals.

Linkages with the ongoing Tayside Children, Young People and Families' Plan Children's Services Commissioning work have also been made, to ensure we maximise the benefits from joint commissioning of services.

Corporate Services – Sharing corporate services across Councils can reduce duplication of similar work, reduce the number of assets and systems we need, help keep access to highly specialist staff as part of a bigger employee pool, and create financial economies of scale. Four work streams (Human Resources/Payroll; Revenues & Benefits; IT, and Procurement) are developing their plans to identify joint working opportunities, and scoping a shared future vision for corporate shared service delivery.

Property Assets ("One Public Estate") – The capital spend across Tayside over the next 5 years on public sector property assets is around £650 million. The three councils are continuing to work with the Scottish Futures Trust (SFT) to map out the public service building assets across Tayside (including SFT funding for a lead officer to support this work). This will enable us to take a strategic approach to aligning building use with capital programmes, as well as securing efficiency savings and maximising benefits from the best use of our property assets in localities.

Integration of Waste - Following a detailed overview of Waste Services for each Council, this project has identified that the logistical costs to pursue a joint approach for processing waste were too high. However, commercial waste opportunities are being explored further, and shared work continues around waste awareness, information raising and smart waste developments.

Developing Tayside Contracts – A new Memorandum of Understanding has been agreed between the three Councils, reflecting the changing roles and relationships between the Councils and with Tayside Contracts. Work is underway to explore further collaborative opportunities, such as shared delivery of catering services.

Roads – The three Councils have been examining opportunities for collaborative working for various roads related services such as asset management, carriageway and footway maintenance, traffic, network, roads safety and roads scheme design. The Chief Executives agreed a pilot for collaborative working in the following:

- Urban traffic control and traffic signals
- Network Management

Fleet and Transportation - Work is continuing to explore opportunities to maximise the use of fleet vehicles, whilst ensuring that the legal requirements of vehicle licensing are met and there are efficiencies realised. Angus Council's fleet maintenance arrangements are being operated by Tayside Contracts and Dundee City Council are investigating similar arrangements.