



PERTH & KINROSS INTEGRATION JOINT BOARD

17 December 2019

REVIEW OF INPATIENT REHABILITATION BEDS

Report by Evelyn Devine, Head of Health (Report No. G/19/207)

PURPOSE OF REPORT

This report provides an update for the IJB on the current position in relation to the Transformation project to Review Inpatient Rehabilitation beds in Perth & Kinross. It provides information on what has been achieved to date and proposed future actions.

1. RECOMMENDATION(S)

The Integrated Joint Board is asked to:

- Note the progress achieved
- Support the proposed future key milestones and timescales
- Support the proposed engagement approach following CEL4 principles
- Commit the Head of Health to return with a completed business case and option appraisal for approval in April 2020.

2. SITUATION/BACKGROUND / MAIN ISSUES

Over the last 3 years, Perth & Kinross Health & Social Care Partnership have taken forward significant transformation to deliver and redesign health and care provision as defined and agreed in the Partnership's Strategic Commissioning Plan 2016-19. Inside of this transformation the Partnership have been focusing on developing and enhancing community based infrastructures to support more people at home or in homely environments. These evolving services will support the Partnership's objective to shift the balance of care by providing earlier intervention and prevention approaches to care.

Within the framework of the wider transformation, the Partnership are reviewing the provision of inpatient rehabilitation beds to ensure equity of access to all Perth & Kinross adult residents and to ensure that beds are placed where the most need and demand is.

The objectives of the review are to:

- Ensure best use of our resources
- Ensure equity of access to all Perth & Kinross adult residents
- Provide people with the right care at the right time and by the right person
- Ensure that care is of the highest care, safe and sustainable
- Ensure that inpatient rehabilitation environments are modern, fit for purpose and meet national standards.
- Improve people's experience and satisfaction of health and social care services.

The review of Inpatient Rehabilitation beds commenced in the Summer of 2018, when the Partnership commissioned external consultant Deloitte to support the review. This entailed a detailed clinical modelling exercise to estimate future service requirements for inpatient beds. This review also took into consideration the wider context of system change, particularly the aim to shift care to support more people at home, where appropriate and the significant investment that the Partnership has committed to, to enhance care and support services in the community. This is in line with national and local strategic policies and direction.

Deloitte supported the Partnership and other key stakeholders to review and consider current provision, the need for change, challenges and the development of a long list of proposals.

In June 2019 the Partnership shared and engaged on the outcome of the Deloitte work with a wider set of stakeholders. This was attended by senior clinicians, health and social care staff and Public Partner representatives. The attendees at the workshop supported the proposals prepared by Deloitte but requested additional information to support the development of a business case which will include undertaking an option appraisal process and engaging with the general public and other stakeholders.

Ongoing engagement with GP Clusters and Integrated Locality Teams on the proposed future model of care has continued over this period.

3. PROPOSALS

A dedicated project team is currently refreshing the information to support the completion of the option appraisal process. In addition, an informing and engagement plan is being prepared in line with CEL4 principles.

The engagement approach proposed is to inform and engage on the future delivery of care and support for the adult population of Perth & Kinross. This will focus on the review of inpatient rehabilitation beds, provision of enhanced care in peoples own homes, community resilience and the Primary Care Improvement Plan.

Events will be held in each locality providing the opportunity for open and transparent conversations around the need for change, the developing future model of care, how these changes will affect people living within Perth & Kinross and to gain feedback on the proposals.

The following key milestones are now being taken forward:

<u>Milestone</u>	<u>Timescale</u>
1. Re-establish Governance Arrangements & Structure	05/11/19-27/11/19
2. Fully Costed Business Case Development & Option Appraisal	27/11/19-18/03/20
3. Developing & Implement Consultation and Engagement	12/11/19-03/03/20
4. Engaging with Key Boards / Groups	Now to March 2020
5. Approval Process	23/03/19-29/04/19

4. CONCLUSION

The Review of Inpatient Rehabilitation Beds is in line with the wider context of transformation and is included as a key priority within the Strategic Commissioning Plan 2016-19.

The review will scope out and propose how the Partnership can ensure equity of access to inpatient rehabilitation beds as well as continue to deliver high quality sustainable care which meets the needs and demands for the population of Perth & Kinross.

The Integrated Joint Board is requested to support the completion of the review and the proposed engagement with the wider stakeholders.

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NOTE: No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information), were relied on to any material extent in preparing this report.