CONFIRMATION OF EFFICIENCIES DELIVERED IN 2018/19

1	Local Authority Name	Perth & Kinross Council	
2	Total cash efficiency achieved for 2018/19 £'000	£9.113m (£6.138m recurring / non-recurring) (£2.975m treasury management)	
3	The main initiatives the local authority has taken over the year to ensure a strategic approach to increased efficiency and productivity and the improvements achieved in these areas. The main information that the local authority uses to assess productivity, service quality and performance and how the scope, usefulness or reliability has been improved during the year. Specific steps the local authority has taken during the year to improve collaboration and joint working to deliver efficient and user-focussed services and the improvements achieved.	The Council continues to progress with its efficiency agenda as part of its overall transformation strategy. The stringent application of approved workforce planning measures and vacancy management has contributed savings of £1.201m during financial year 2018/19. The Council also utilises a wide range of information to assess productivity which is reviewed annually for its effectiveness as part of our business planning process. Key efficiency measures in 2018/19 include: Utilisation of a range of workforce planning measures across all Council Services. More efficient use of all Council buildings. Further efficiencies through the introduction of modern ways of working and new technology. Continued delivery of the approved transformation programme to bring about further service modernisation and redesign. Income maximisation Further moves towards the commissioning of services rather than their direct provision. Maximise opportunities from improved procurement. Work continues with Perth & Kinross Integration Joint Board on Health and Social Care Integration to maximise the benefit of joined up working across the Perth & Kinross Community Planning Partnership and across Tayside.	

		Significant savings have been generated through proactive management of the Council's borrowing with the Council's Consolidated Loans Fund interest rate being significantly less than the estimated Scottish average.
4	Breakdown of efficiency saving by Procurement, Shared Services or Asset Management £'000 (only where relevant – not all efficiencies will fall into these categories, so the figures here do not have to match the overall total.	Procurement = £3.035m
		Shared Services = £0.0m
		Asset Management = £1.015m
5	Evidence: What performance measures and/or quality indicators are used to ensure that efficiencies were achieved without any detriment to services?	The Council has performance management arrangements in place and publishes a comprehensive annual performance report which summarises both the Council's own assessment of its progress and the findings of the external scrutiny bodies charged with assessing standards of service delivery. Individual Service Annual Performance reports were considered by Committees in May 2019. It is anticipated that the Council will consider the Perth & Kinross Annual Performance Report for 2018/19 at its meeting on 25 September 2019. This will provide an overview of performance for the period 1 April 2018 to 31 March 2019. The Council seeks to deliver efficiency gains whilst maintaining and improving standards of service. All efficiency and transformation projects require a business case which sets out the key benefits and measures which will be used to assess the success of each initiative.

Signed:	Karen Reid	(Chief Executive)
Signed:	Cllr Murray Lyle	(Council Leader)
Date: 23 August 2019		