



Perth and Kinross Local Housing Strategy

2022-2027

Action Plan



1 Delivering Local Housing Strategy Outcomes

The Action Plan, activities and targets will be reviewed annually to ensure partners are able to respond flexibly to changes in need across Perth and Kinross. The LHS Outcomes identified to deliver LHS Priorities have been designed through the LHS development process and coproduced with partners and stakeholders from public, private and independent sectors. A full option appraisal was undertaken as part of the LHS development process which systematically assessed and prioritised the actions required to deliver LHS Outcomes in terms of impact, equalities, and maximising resources.

Full details of these LHS actions are detailed in the following Outcome Action Tables.



LHS Outcome 1: Providing more affordable homes to support liveable and sustainable communities

Supporting National Priorities, Plans and Targets and links to Local Improvement Plan/Locality Plans and Local Authority Plan

Outcome: Tayside HNDA 2022, Planning Advice Note (PAN) 2/2010: Affordable Housing and Land Audits, Perth and Kinross Local Development Plan, Scottish Planning Policy (SPP), 'A Place to Stay, A Place to Call Home: a Strategy for the Private Rented Sector in Scotland', Public Health Priority, Scotland's National Performance Network, Creating Places –A Policy Statement on Architecture and Place for Scotland, Designing Streets, Green Infrastructure: Design and Placemaking, Planning Advice Note 77: Designing Safer Places, Community Empowerment Act 2015, Place Standard, Town Centre First Principle, Supporting National Priorities, Plans and Targets and links to Local Improvement Plan/Locality Plans and Local Authority Plan Outcome: National Planning Framework 4, National Transport Strategy 2, 2022 Tayside HNDA, Planning Advice Note (PAN) 2/2010: Affordable Housing and Land Audits, Perth and Kinross Local Development Plan, Scottish Planning Policy (SPP)

Action No.	Action(s) and Commitments for Outcome Delivery	Baseline	Indicator or Measure	Milestone	Target / End Point	Action Lead / Coordinator
1.1	Deliver PKC's affordable housing programme of 1,050 homes over the next five years	800 affordable homes (Target in LHS 2016-2021) Urban (53%) / Rural (47%) split	Affordable housing completions Monitor the Urban / Rural split to ensure representative distribution	<ul style="list-style-type: none"> Achieve an average of 210 affordable housing completions each year 70% Social Rent (735/1050) 30% other affordable tenure (315/1050 - LCHO, MMR, Self Build) Maintain 53% / 47% split across urban and rural areas 	2027	Housing Strategy (Andy Saum)
1.2	Develop an Empty Homes Action Plan which targets investment in areas where housing pressure is evidenced	Current Empty Homes evidence Current pressure analysis and local housing systems analysis	Number of empty homes brought back into use	<ul style="list-style-type: none"> Develop evidence base to demonstrate areas of housing pressure Consultation with stakeholders and partners on action plan development Develop and implement action plan 	Ongoing 2024 2025	Place Development (John McCrone) Housing (Martin Smith)
1.3	Maximise the potential to generate more homes through brownfield	Vacant and Derelict Land Register	Number of completions on brownfield regeneration sites	<ul style="list-style-type: none"> Develop a register of potential brownfield regeneration sites 	2023	Planning and Housing Strategy



	regeneration which encourages mixed developments and change of use for vacant properties	Housing Land Audit	Number of homes created as a result of use for vacant properties	<ul style="list-style-type: none"> Develop a register of potential sites that would be suitable as housing subject to change of use Evaluate sites in line with SHIP criteria Carry out feasibility studies as required Deliver 50% affordable homes through brownfield regeneration and change of use for vacant properties 	2023 Ongoing Ongoing 2027	(Brenda Murray) Place Development (John McCrone) Housing Strategy (Andy Saum)
1.4	Seek opportunities to deliver a wider range of affordable housing options e.g., intermediate housing, LCHO and affordable self-build etc.	Average number of completions for each tenure per annum	Number of homes delivered by each tenure	<ul style="list-style-type: none"> Carry out feasibility studies Identify and develop partnerships to deliver wider range of affordable housing options Establish a Self-Build Register and identify self-build opportunities using the Development Management process. Increase range of affordable housing options in rural areas working in partnership with private estates, landowners, developers, funders, and local communities Undertake a targeted Housing Needs Assessments Programme (HNAP) in rural settlements where tackling a lack of AH has been identified as a priority in Community Action Plans (CAPs) 	Ongoing Ongoing 2023 Ongoing Ongoing	Housing Strategy (Andy Saum)



March 2023



				connectivity through investment in physical, social, and digital infrastructure		
1.6	Embed the values of the Perth and Kinross Offer to ensure investment and commitment across Services to develop and deliver the LHS Action Plan	Existing structures and groups	Demonstrate delivery of Perth and Kinross Offer	<ul style="list-style-type: none"> Develop and improve existing structures to pursue innovation in placemaking, master planning, construction innovation and housing design Develop collaborative partnerships which test innovation in housing design and modern methods of construction 	2023 Ongoing	Housing Strategy (Andy Saum)
1.7	Planning policy to be developed through LDP3 where appropriate for Short Term Let (STL) control areas	Number of Short Term Lets by postcode district and HMA	Outcome of analysis of impact of STLs on Housing Pressures, House Price, PRS, ASB, Community, Amenities and Facilities, Tourism, Economy	<ul style="list-style-type: none"> Complete feasibility study in relation to STL Control Area Community Consultation Local Development Plan Policy to be developed and implemented where appropriate for STL Control Areas 	2023 2026	Planning and Housing Strategy (Ben Wilson)
1.8	Pursue a pro-active master planning approach to assist development of planning and development frameworks and use powers where necessary to acquire land and property	LDP2 and Housing Land Audit	Master Plans in place	<ul style="list-style-type: none"> Use placemaking principles to engage urban and rural landowners, developers, and providers Identify opportunities and adopt Master Planning approach to effective land supply where appropriate 	Ongoing Ongoing	Planning and Housing Strategy (Ben Wilson) Estates (John McCrone)


LHS Outcome 2: Providing a range of housing options that people can easily access, afford, and keep
Supporting National Priorities, Plans and Targets and links to Local Improvement Plan/Locality Plans and Local Authority Plan

Outcome: Ending Homelessness Together Action Plan, Equally Safe -Scotland's Strategy for Preventing and Eradicating Violence Against Women and Girls and the Equally Safe Delivery Plan, Perth and Kinross Rapid Rehousing Transition Plan (Update January 2021), Scottish Social Housing Charter, Mobility Plan, Perth and Kinross Housing Contribution Statement

Action No.	Action(s) and Commitments for Outcome Delivery	Baseline	Indicator or Measure	Milestone	Target / End Point	Action Lead / Co-ordinator
2.1	Continue to develop and improve tailored debt advice and welfare assistance to households across Perth and Kinross to maximise financial inclusion	Existing services Number of households assisted	Services Provided Households assisted Income generated via assistance	<ul style="list-style-type: none"> Review existing services provided and develop promotional opportunities to raise awareness of these 	2024	Welfare Rights (Nicola Sutherland) Housing (Michelle Dow)
2.2	Develop a range of options that achieve a better match of households to homes	Current options	New and improved options available	<ul style="list-style-type: none"> Review mutual exchange process and raise awareness Review and enhance the tenant incentive scheme to encourage tenants of large properties to downsize 	2023 2024	Housing (Martin Smith) RSLs
2.3	Review existing evidence base and consider feasibility of Build to Rent models to deliver high quality, energy efficient market rent options	Existing Build to Rent Models	Review and feasibility study complete	<ul style="list-style-type: none"> Complete review Carry out feasibility study and evaluate findings 	2024 2024	Housing Strategy (Andy Saum)
2.4	Continue to work with partners to offer housing and support options to	Existing housing and support provision	Number of refugees and asylum seekers provided with	<ul style="list-style-type: none"> Continue to respond and support requirements in relation to national programmes 	Ongoing	Housing (Martin Smith / Jennifer Kent)



	refugees and asylum seekers in response to national dispersal and resettlement programmes	Current national dispersal and resettlement programmes	accommodation and support			
2.5	Enhance personalised transitional housing support to homeless households with moderate to high support needs from temporary or supported accommodation to settled housing	Existing house support provision Average number of households with moderate to high needs provided with support per annum	model developed Number of households assisted	<ul style="list-style-type: none"> Develop and implement model of enhanced personalised transitional housing support 	2024/25	Housing (Martin Smith) HSCP Planning and Commissioning (Scott McGoldrick)
2.6	Increase engagement with private landlords in Perth and Kinross to improve awareness of proposed PRS reforms and funding options that may be available to invest in PRS homes e.g., Home Energy Scotland, interest free loans	Current Private Landlord engagement forums and opportunities Information source of reforms and funding options	Number of engagement opportunities provided Number of landlords supported Information source developed	<ul style="list-style-type: none"> Develop and implement framework of engagement opportunities for private landlords Develop robust information/knowledge hub in relation to reforms and funding options for PRS homes 	2024/25 2024/25	Licensing (Debra Gilkison) Housing (Jennifer Kent)
2.7	Continue to improve and further develop the Council's approach to Rapid	RRTP 2022/23	Successful delivery of RRTP Housing options, support, and homeless prevention services	<ul style="list-style-type: none"> Work in partnership to deliver RRTP Lead role in continued development, implementation, and delivery of RRTP 	Ongoing Ongoing	Housing (Martin Smith)



	Rehousing via the Home First model		materials available in range of accessible formats and channels	<ul style="list-style-type: none"> • Sustain or improve performance in relation to RRTP locally agreed targets for; <ul style="list-style-type: none"> ○ Number of homeless households waiting for an offer of secure accommodation ○ Average length of stay in temporary accommodation ○ Average homeless case duration • Provide communication materials in accessible formats to raise public awareness of available of housing options, support, and homelessness prevention services • Review existing advice and information • Identify communication formats and channels required • Engage with stakeholders to understand requirements • Develop and implement improved materials, formats, and channels of communication 	<p>Ongoing</p> <p>2024</p> <p>2024/25</p> <p>2024/25</p> <p>2024/25</p> <p>2024/25</p>	
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LHS Outcome 3: Delivering housing for people with varying needs

Supporting National Priorities, Plans and Targets and links to Local Improvement Plan/Locality Plans and Local Authority Plan

Outcome: Public Health Priority, National Health and Wellbeing Outcomes, 2022 Tayside HNDA, Good Mental Health for All, Keys to Life, Age, Home and Community –The Next Phase, Scottish Strategy for Autism, Race Equality Action Plan, Site Standards -Scottish Government guidance on minimum sites standards and site tenants' core rights and responsibilities, Scottish Social Housing Charter, Improving the lives of Gypsy/Travellers 2019-21, Foundations for well-being: Reconnecting Public Health and Housing, Perth and Kinross Council Housing Contribution Statement, Perth and Kinross Health and Social Care Partnership Strategic Plan 2019-2022, Perth and Kinross's Housing Contribution Statement, Perth and Kinross Health and Social Care Partnership Strategic Plan 2020-25

Action No.	Action(s) and Commitments for Outcome Delivery	Baseline	Indicator or Measure	Milestone	Target / End Point	Action Lead / Coordinator
3.1	Ensure planning policy, placemaking and housing investment programmes contribute to improved and sustainable homes, outdoor space, health, and wellbeing for all households including those with varying needs	Local Development Plan Number of Care and Repair Services Adaptations SHIP completions Common Allocations Policy	Delivery of SHIP including Independent Living projects Delivery Care and Repair Delivery of Adaptations Housing Options advice and assistance provided PKC New Build Design Guide	<ul style="list-style-type: none"> Prepare LDP3 and PKC Mobility Strategy Effective review, referral, prioritisation, and promotion of Occupational Therapy (OT) provision for all tenures to support the delivery of property adaptations Develop information, advice, and support in relation to provision of housing and related services for older people and those with dementia which enhance independence Contribute to enabling greater tenure choice and avoid crisis interventions at a later stage by testing the 	March 2023 March 2024 2025 2027	Housing (June McColl / Nicola Lennon / Martin Smith) HSCP / Independent Living Panel Planning and Housing Strategy (Ben Wilson) Housing Strategy (Andy Saum)



				<p>development of flexible tenure models and developing a housing options guide for older households and those with dementia</p> <ul style="list-style-type: none"> • Develop and implement Dementia Friendly design for social rented newbuild developments • Encourage the pre-planning of PKC's property adaptations at the void stage to enable early management of adaptations budgets and programme • Review Allocation Policy and Procedures • Improvements to Gypsy Traveller sites including energy efficiency chalets and renewable energy sources. • Engagement with developers to encourage more wheelchair accessible homes delivered through the Private Sector. All tenure wheelchair (Private) target to be considered for LDP3 for all sites. 	<p>2023/24</p> <p>2023</p> <p>2024</p> <p>2027</p> <p>2025</p>	
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3.2	Continue to improve working relationships, training, collaboration and knowledge exchange on equalities, advice and care and support services to enable independent living across Perth and Kinross	Existing training and collaboration opportunities	Number of ILP meetings and matches	<ul style="list-style-type: none"> Ensure all information and advice is available in accessible formats Review Accommodation Guide to Independent Living Develop information/knowledge hub of information and advice available Identify joint training opportunities and support delivery of same Identify collaboration opportunities across equalities, care, support, and independent living, carry out feasibility studies where appropriate and delivery of same where outcomes indicate these are required 	2024	Independent Living Panel (Co-Chairs Karen McNamara / Valerie Riddell)
		Existing knowledge exchange	Number of joint training opportunities		2024	
		Register of information in relation to equalities, advice and care and support	Information/knowledge hub sharing		2024	
			Number of promotional opportunities to highlight ILP and Accommodation Guide to Independent Living		2024	
					2024	
3.3	Work jointly with agencies to ensure future housing developments address barriers to employment and link to transport and childcare provision in the delivery of person-centred care and support services, with a focus on areas	Current workforce capacity	Workforce capacity increased	<ul style="list-style-type: none"> Update Housing Contribution Statement (HCS) Progress core and cluster projects through Independent Living Panel which provide additional staff base / office space, and explore inclusion of other communal spaces 	2024/25	Planning and Housing Strategy (Ben Wilson) Housing Strategy (Andy Saum) HSCP (Zoe Robertson)
		Evidence bases in relation to transport and accessibility issues in remote rural areas 5%	Evidence of improved transport and accessibility		Ongoing	
			Increase in person-centred care and support in areas of deprivation and rural communities		2027	



	of deprivation and rural communities	Rural communities HSCP Workforce Plan Housing Contribution Statement (HCS) PKC New Build Design Guide	Development of Independent Living projects Implementation / Adoption of PKC New Build Design Guide Implementation of PKC Mobility Strategy	<ul style="list-style-type: none"> • Work with delivery partners to ensure that all new affordable homes meet standards set out in 4.1 External Spaces of PKC Net Zero Design Guide/Perth and Kinross Standard 2023. • Take account of workforce capacity, transport and accessibility issues and site locations in preparation of LDP3 and 20 min neighbourhood analysis • Engage HSCP and Third Sector in promotion of PKC Mobility Strategy • Scope, develop and implement use of outreach and digital services 	2027 2024 Ongoing	Independent Living Panel Mobility Strategy (Elliot Williamson)
3.4	Continue to work collaboratively to promote the benefits, increase awareness and make better use of technology within a housing setting to enable people to live comfortably and independently in their own home	Current assistive technology in use within housing Number of households receiving assistive technology	Information/knowledge hub in relation to assistive technology Information and advice guide developed	<ul style="list-style-type: none"> • Develop information/knowledge hub in relation to assistive technology • Consider / create development of 'showcase' property to demonstrate assistive technology available • Develop and promote advice and information guide 	Ongoing Ongoing 2024	HSCP TEC (Anthony Clark)



3.5	All affordable homes are built to revised HfVN standard and New Build Design Guide, with a minimum 10% of all affordable homes being built to wheelchair and adaptable standard	Revised HfVN Standards Affordable Completions Average wheelchair completions per annum Existing flexible tenure models Need and demand for flexible tenure models	Completions built to revised HfVN Standards Wheelchair Completions Research and testing complete	<ul style="list-style-type: none"> Implementation of revised HfVN standard and New Build Design Guide 10% wheelchair homes delivered Determine future targets across all particular requirements through collaboration with key partners and service users (person centred) Test and research flexible tenure models for households with varying needs to create individual housing journeys as their needs and circumstances change 	2023 Ongoing Ongoing Ongoing	Housing (Nicola Lennon) Housing Strategy (Andy Saum)
3.6	Consider widening the Buyback Scheme to purchase 'particular / adaptable homes' for households with varying needs to ensure existing adapted properties are matched to households with specific requirements	Number of households whose needs are currently unable to be met	Number of properties purchased to meet identified need Number of households receiving 'particular / adaptable homes' that meets their needs	<ul style="list-style-type: none"> Review scope of Open Market Purchase Scheme to include purchases of 'particular / adaptable homes' which are non-ex-Council properties Identify existing adapted properties on open market for sale Identify existing private sector properties with adaptations Identify number and location of households 	2023 2024 2024 2024	Housing Strategy (Andy Saum)



				whose needs cannot be met through existing social rented stock or by an in-situ solution		
3.7	Work with Gypsy/Traveller community members to have a better understanding of their accommodation needs and preferences and explore and develop workable solutions	HNDA Specialist Provision Chapter Scottish Government GT Count Local authority GT Information (LA Sites, Unauthorised Encampments etc) Forthcoming Gypsy Traveller Action Plan	Number of engagement opportunities Improved understanding of needs and preferences Workable solutions in place	Update the Gypsy Traveller Action Plan <ul style="list-style-type: none"> Continue to develop engagement opportunities with GT community Organise X engagement events/surveys Scope out accommodation needs and preferences along with solutions Pilot delivery of proposed solutions where feasible Pursue the establishment of a transient site for Gypsy Travellers 	2023 Ongoing Ongoing 2024 2024-27 2027	Housing (Michelle Dow) Environmental Health (Kirsty Steven) Equalities (David McPhee)
3.8	Continue to improve PKC's central housing database (NEC Housing) with information of all existing property adaptations and accessibility features to maximise the use of limited resources and match suitable properties to	NEC Housing Property Information	Improved intelligence gathering and reporting via NEC Housing	<ul style="list-style-type: none"> Continue to gather intelligence and populate NEC Housing with existing property adaptations and accessibility features Enhance processes and procedures to ensure that the allocation of properties takes account of system-based intelligence about 	Ongoing 2024	Performance and Business (Linda Montgomery) Housing (Jennifer Kent)



	appropriate households			adaptations and accessibility features		
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LHS Outcome 4: Delivering quality homes with affordable warmth, zero emissions and SMART Technology
Supporting National Priorities, Plans and Targets and links to Local Improvement Plan/Locality Plans and Local Authority Plan

Outcome: Local Heat and Energy Efficiency Strategies (LHEES), Sustainable Housing: Fuel Poverty and Climate Change Advice Note, Scottish Government's Energy Efficient Scotland Route Map, Fuel Poverty (Targets, Definition, and Strategy) (Scotland) Act 2019, Climate Action Plan (December 2021), Scottish Housing Quality Standard, Energy Efficiency Standard for Social Housing, Scottish Social Housing Charter, Scottish House Condition Survey, Local House Condition Survey (Council Sector)

Action No.	Action(s) and Commitments for Outcome Delivery	Baseline	Indicator or Measure	Milestone	Target / End Point	Action Lead / Co-ordinator
4.1	Support implementation of Perth and Kinross Local Heat and Energy Efficiency Strategy (LHEES)	Current Projects LHEES Delivery Plan Energy Efficiency of Council housing stock Energy Efficiency of PRS Properties Current funding opportunities	Delivery of Actions within LHEES Delivery Plan	<ul style="list-style-type: none"> LHEES Delivery Plan Developed Work in partnership to deliver identified projects and contribute to delivery and implementation of LHEES Delivery Plan Improving energy efficiency across all tenures by maximising the use of national funding programmes 	2023 Ongoing Ongoing	Climate Change and Sustainable Development (Divindy Grant / Shelley McCann)
4.2	Expand capacity of energy and fuel poverty advice services and improve availability of information on fuel poverty and energy efficiency measures available	Current information on support services/sign posting in relation to energy efficiency and	Improved information and advice Accessibility, format and channels for advice and information	<ul style="list-style-type: none"> Target advice and support for landlords on how to access sources of funding combined with enforcement of the new standards when they come in Target income maximisation and fuel 	Ongoing Ongoing	Housing (Nicola Lennon / Jennifer Kent) SCARF The HEAT Project



	to front line staff, service providers and to households most in need	property condition Current supports in relation to energy efficiency and property condition Number of households currently accessing information	Number of households accessing information and advice	poverty support to households living in PRS <ul style="list-style-type: none"> • Deliver heating and energy efficiency advice and support directly and through partners as aligned with the LHEES • Explore existing data and insight to develop a risk framework to households who are financially vulnerable and offer appropriate support • Develop process to record number of households accessing information and advice 	Ongoing Ongoing 2024	Energy Advice Network Child Poverty (Margaret Lynch) Data Services (Ewan Walker)
4.3	Build an understanding of the current and future skills and training requirements to “green” the construction sector to ensure we can deliver quality homes with affordable warmth, zero emissions and SMART technology. Work in partnership with the CITB, local construction companies and	To be developed	To be developed	<ul style="list-style-type: none"> • A number of studies are underway at a national and regional level to review the Green Skills opportunity and to define what is required for various sectors including construction. Once these have reported and further analysis has been undertaken at a local level more milestones can be determined. 	Ongoing / 2027	Alison Seggie (Employability) Housing (Nicola Lennon / Elaine Ritchie / June McColl) RSLs Housing Strategy (Andy Saum) Climate Change and Sustainable Development (Divindy Grant)



	training providers including Perth UHI to ensure Perth and Kinross is well placed to provide appropriate re-skilling and training opportunities.					
4.4	Target investment to homes based on evidence and intelligence gathered	Identify existing information (Home Analytics, SHQS sources and information provided)	<p>Forthcoming Information sources identified (LHCS, Housing IoT data, 2022 Census, Cold Home App data, etc.)</p> <p>Improved intelligence (Gypsy Traveller Consultation, energy advisors intelligence etc.)</p>	<ul style="list-style-type: none"> Identify and quantify existing information sources Integrate existing and forthcoming information sources Improve understanding of intelligence available, identify gaps and solutions to address these Develop a delivery framework, integrating the outputs of the Risk framework in Action 4.2 Wider policy review update to map national and local policies, targets and strategies that are linked to, impact, or could be impacted by LHS (including LHEES, Smart Local Energy Systems (SLES), LDP, Local Area Energy Plans (LAEP) etc 	<p>2023</p> <p>2023</p> <p>2023</p> <p>2023</p> <p>2023</p> <p>2023</p>	<p>Housing (June McColl / Nicola Lennon / Jennifer Kent)</p> <p>Climate Change and Sustainable Development (Divindy Grant / Shelley McCann)</p>



				<ul style="list-style-type: none"> Align evidence underlying these policies to support policy integration and delivery 		
4.5	Undertake a review of the Council's Scheme of Assistance for private homeowners considering legislative changes	Scheme of Assistance Number of households assisted annually Average Annual Spend	Scheme of Assistance Reviewed Number of households assisted Annual Spend	<ul style="list-style-type: none"> Review Scheme of Assistance 	2024	Housing (June McColl) Environmental Health (Kirsty Steven) Missing Shares Officer
4.6	Build new affordable housing to enhanced energy efficiency standards and encourage private developers to do so too	Newbuild completions (SR and Private) Newbuild completions to Gold Standard (SR and private) LDP	Newbuild completions (SR and Private) Increase in newbuild completions to Gold Standard (SR and private)	<ul style="list-style-type: none"> Implement Design Guide to ensure all new affordable housing meet Gold Standard Ensure Design Guide continues to meet SG guidance on sustainability standards and principles 	2023/24 2027	Housing (Nicola Lennon) Housing Strategy (Andy Saum)
4.7	Work with Scottish Government and other agencies to improve digital infrastructure particularly in rural communities	Existing digital connectivity across rural communities	Increased number of rural households digitally connected	<ul style="list-style-type: none"> Explore digital infrastructure opportunities in rural communities 	Ongoing	Community Planning (Lee Haxton) Economic Development (Graham Pinfield) Housing (Michelle Dow)



4.8	Take action to ensure that housing is resilient to the possible effects of climate change and flooding, and makes a positive contribution to reducing the risks and impacts of flooding and climate change in the longer term	Existing flood and climate change position within PKC	Risk assessment of flooding and climate change in relation to Housing complete Mitigations identified and action plan developed	<ul style="list-style-type: none"> Understand existing flood and climate change risks Identify mitigations and develop and implement action plan Ensure Design Guide continues to reflect ongoing challenges as a result of climate change 	Ongoing Ongoing	Structures and Flooding (Peter Dickson) Housing (June McColl) Scottish Flood Forum
4.9	Develop and deliver exemplar pilot projects that incorporate net zero planning across a range of sectors including fabric first, retro fitting and transport planning etc.		Identify potential partners and projects Pilot exemplar projects	<ul style="list-style-type: none"> Identify potential partners and projects Explore feasibility of potential projects Pilot feasible projects and evaluate findings 	Ongoing Ongoing 2024-27	Housing (Nicola Lennon) Housing Strategy (Andy Saum)
4.10	Set out plans to address any local authority domestic stock where abeyances (delayed works due to human or social factors) or exemptions are applied, to meet the Scottish Housing Quality Standard (SHQS)	SHQS Performance 2021/22 Existing abeyances Existing exemptions	Improved SHQS Performance Reduction in abeyances Reduction in exemptions	<ul style="list-style-type: none"> Develop and implement plan for addressing SHQS abeyances (for social reasons) and exemptions (subject to technical, disproportionate cost or legal reasons) in Council stock 	Ongoing	Housing (Nicola Lennon) RSLs



4.11	Use the learning from the existing Internet of Things pilot 'Monitoring temperature humidity and CO2 in 50 homes to help tenants manage their energy, reduce fuel poverty and maintain their homes well' with a view to scale it up.	Pilot learning collated	Scaled-up Plan developed	<ul style="list-style-type: none"> Scaled-up plan approved Scaled-up plan implemented 	2024 2026	Housing (June McColl) Tenant Liaison Officer
4.12	Facilitate the delivery of low-cost, high-speed broadband into social housing in partnership with the private sector and investors using fibre infrastructure roll-out.	TBD	% of social housing with access to gigabit-capable broadband	<ul style="list-style-type: none"> 10% of social housing by 25% of social housing by 50% of social housing by 60% of social housing by 	2024 2025 2026 2027	Economic Development (Graham Pinfield) RSLs