

PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the Perth and Kinross Integration Joint Board (IJB) held virtually via Microsoft Teams on Wednesday 1 December 2021 at 1.00pm.

Present: Voting Members:

Councillor E Drysdale, Perth and Kinross Council (Vice-Chair)
Councillor J Duff, Perth and Kinross
Councillor C Purves, Perth and Kinross Council
Councillor X McDade, Perth and Kinross Council (from 7.1 onwards)
Mr B Benson, Tayside NHS Board (Chair)
Mr R Erskine, Tayside NHS Board
Ms P Kilpatrick, Tayside NHS Board
Ms B Hamilton, Tayside NHS Board

Non-Voting Members

Mr G Paterson, Chief Officer / Director – Integrated Health & Social Care
Ms J Smith, Chief Financial Officer (up to and including Item 7.1)
Ms J Pepper, Chief Social Work Officer, Perth and Kinross Council
Dr L Robertson
Ms S Dickie, NHS Tayside (from Item 6.1 onwards)

Stakeholder Members

Ms M Summers, Carer Public Partner
Ms S Auld, Service User Public Partner
Mr I McCartney, Service User Public Partner (from Item 6.3 onwards)
Ms S Watts, Third Sector Representative
Ms L Blair, Scottish Care (from Item 7)
Mr S Hope, Staff Representative, Perth and Kinross Council (from Item 6.3 onwards)

In Attendance:

T Glen, Chief Executive (Perth and Kinross Council); S Hendry, A Taylor, A Brown, M Pasternak (all Perth and Kinross Council); Z Robertson, K Ogilvy, E Devine, C Jolly, A McManus, C Lamont (from Item 4 onwards), C Cranmer (from Item 6.3 onwards), A Cunningham (for Item 6.2 only) and V Aitken, (all Perth and Kinross Health and Social Care Partnership); and D Huband (NHS Tayside).

Apologies Dr S Peterson, NHS Tayside
 Ms B Campbell, Carer Public Partner
 Ms L Glover, Staff Representative, NHS Tayside

1. **WELCOME AND APOLOGIES**

B Benson welcomed all those present to the meeting and apologies were noted as above.

2. **DECLARATIONS OF INTEREST**

There were no Declarations of Interest made in terms of the Perth and Kinross Integration Joint Board Code of Conduct.

3. MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 29 SEPTEMBER 2021

The minute of the meeting of the Perth and Kinross Integration Joint Board of 29 September 2021 was submitted and approved as a correct record.

4. ACTIONS POINT UPDATE

The action points update as of 1 December 2021 (G/21/145) was submitted and noted.

5. MATTERS ARISING

(i) Item 7.2 – Chief Officer’s Strategic Update (Paras 2 and 3 refer)

G Paterson referred to a discussion at the previous IJB meeting and wished to provide a subsequent update. It was intimated in the Chief Officer’s report that the rapid review of the IJB’s previous decision on the redesign of mental health services that a number of different options had been considered in the context of the 4 workshops which took place. Councillor Purves had indicated that this was not his understanding so the Chief Officer engaged with the stakeholder engagement group and now wished to confirm that the final and only option brought forward to the final workshop was the Carseview option. The Chief Officer’s understanding now is that the stakeholder engagement group were not content with this approach in the 4th workshop and remain concerned about this proposition for Carseview to remain as the location for Inpatient mental Health Services. The Board heard that it was proposed that a short life working group (SLWG) would explore this further and the Chief Officer confirmed this was, and still is, the intention but that it has not yet progressed due to the departure of the Interim Director of Mental Health who was leading on this work.

Councillor Purves welcomed this point of clarity but added that he found this disappointing given the Strang recommendations and the need to build trust with service users and stakeholder and asked that the IJB make representation to NHS Tayside to offer support for this SLWG happening as soon as possible to ensure all can input. The Chief Officer agreed to raise this with the Chief Executive of NHS Tayside and the Director of Nursing who is currently overseeing this work and to provide an update to the IJB before the next meeting.

(ii) Item 6 – Membership (Resolution (v) refers)

S Hendry advised the Board that at the last meeting Ian McCartney and Maureen Summers were approved as full members to the Board subject to ratification from the Service User Reference Group and Care Providers Voice. This ratification has now been received.

IT WAS AGREED TO VARY THE ORDER OF BUSINESS AND CONSIDER ITEM 7 AT THIS POINT.

7. FINANCE

7.1 BUDGET UPDATE 2022/23, 2024/25

There was submitted a report by the Head of Finance and Corporate Services (G/21/150) providing an update on the development of the 2022/23, 2024/25 Budget.

The Board heard that the cornerstone of the budget is the strategic direction of the IJB with the completion of the Community Mental Health & Wellbeing Strategy, being considered today, and the Older People and Learning Disabilities strategies being brought forward to the IJB for approval in February. The proposed budget shows significant funding for Older People's Services and this reflects our ambitions as well as the national ambition which is reflected in the funding being received from the Scottish Government to increase community capacity. Planned savings of £3.2m underpin the proposed investment and this is possible due to the success in the last 4 years of delivering £13m in savings which have been redirected to offset pay and price pressures and to expand community based health and social services. More efficient working has also contributed to the absorption of increased demand resulting from a 7% increase in the over 75 population over the last 3 years. This work has resulted in the prevention of admissions, reducing lengths of stay and minimising delayed discharge across the whole hospital system. The Older People's Strategic Delivery Plan shows a reduction in occupied bed days to March 2020 equivalent to 20 beds which equates to £2.3m. J Smith advised that the delivery of the IJB's Strategic Objectives has been possible only by internal generation of efficiency savings but moving forward; this cannot be a sustainable solution. The further demographic growth of the over 75 population in Perth and Kinross, which is expected to increase by 12% in the next 3 years, and the subsequent demand for services over the next 3 years means a more fundamental level of investment is required.

The Public Bodies Act states the intention to shift resources away from the Acute Hospital system towards prevention and community based services to ensure the whole system can cope with increased demand. The Scottish Government medium term financial plan also confirms the expectation to shift resources. The Large Hospital set aside mechanism provides the vehicle for this to be agreed with the reduction in occupied bed days from investing in community based services is the basis for quantifying this. There is a precedent in Tayside with £1m being shifted from NHS Tayside to Dundee IJB where the reduction in occupied bed days was evidenced. The Head of Finance and Corporate Services advised that she believes that this can now also be evidenced in Perth and Kinross and asked the IJB to consider pursuing this to allow the continued delivery of our strategic objectives.

The Head of Finance and Corporate Services advised that there was a requirement for net additional investment in Learning Disability Services and that it is not an area recognised by the Scottish Government for additional funding. The service has strived to manage within existing budgets but the extent of demand now means more is required. In addition, legacy funding issues inherited at inception of

the IJB have not been able to be resolved and now flow through to the budget requisition.

J Smith advised that our strategic ambitions may need to be paused, rephrased or reprioritised dependant on the challenging conversations ahead with our Statutory Partners. The full 3 year plan and the options will be set out in the New Year with further engagement with IJB members planned.

R Erskine queried the comments regarding Dundee IJB being successful in gaining additional funds last year and if Perth and Kinross was in a similar position and be able to evidence the bed days savings to NHS Tayside. J Smith stated that there is learning to be taken from Dundee IJB in this regard to ensure a strong case and that the occupied bed days data comes direct from our Partners.

R Erskine further asked when the reserves strategy was likely to be reviewed to which J Smith advised that it is her intention to bring forward a review of this at the next meeting. This will allow IJB members to consider the sufficiency or otherwise of this.

Resolved:

The progress made in the development of a three-year budget for 2022/23, 2024/25 for Health Services and for Social Care services linked to proposed strategic direction, be noted.

COUNCILLOR McDADE JOINED THE MEETING DURING THE ABOVE ITEM.

J SMITH LEFT THE MEETING AND S DICKIE JOINED THE MEETING AT THIS POINT.

6. DELIVERING ON STRATEGIC OBJECTIVES

6.1 PERTH & KINROSS DRAFT COMMUNITY MENTAL HEALTH & WELLBEING STRATEGY 2022-25

There was submitted a joint report by the Head of Health and the Strategic Lead for Mental Health (G/21/146) presenting the Perth and Kinross Health and Social Care Partnership's Draft Community Mental Health and Wellbeing Strategy.

P Kilpatrick queried the formal arrangements between Substance Use and Mental Health services and if a joint pathway was being developed as 70% of people who have a substance use problem also have mental health issues. C Lamont advised the strategy aims to address this with an action contained within; however at this point in time there is a definite disconnect. Some work is already ongoing with Health Improvement Scotland though through developing key pathways across Tayside to ensure more collaborative working takes place.

R Erskine queried if some resource be allocated to encourage a community led mental wellbeing agenda rather than only dealing with the challenges mental health and wellbeing present. In parallel to this R Erskine asked if an action could be considered within the strategy which could measure wellbeing across Perth and

Kinross using a random sample survey across our population as a core metric to measure the success. G Paterson reflected on the existing measures in place to determine improvement with the Scottish Government HACE survey providing some indication of this. The promotion and inspiring of mental health and wellbeing is being somewhat addressed through community engagement and the significant funding of the third sector to provide types of support which statutory services do not. Further to this the Partnership are looking at opportunities for health promotion, albeit more general than mental health. C Lamont concurred with this and commented that £1.1m is being invested in community resilience via the third sector. The Neuk has a significant amount of input and they are currently looking at a more holistic mental health and wellbeing perspective.

Resolved:

- (i) The Community Mental Health and Wellbeing Strategy as detailed in Appendix 1 to Report G/21/146, be approved.
- (ii) The Chief Officer issue the necessary Directions to both NHS Tayside and Perth and Kinross Council to make the necessary arrangements to deliver services to implement the actions in the Perth and Kinross Health and Social Care Partnership's Community Mental Health and Wellbeing Strategy 2022-2025.

6.2 COMMUNITY CUSTODY UNIT (G/21/147)

There was submitted a report by the Head of Health (G/21/147) providing an update on the progress of the construction of the Scottish Prison Service Community Custody Unit (CCU) in Dundee, within which, NHS Tayside will be responsible for the delivery of healthcare.

Councillor Purves queried the costs and funding for the CCU and that it is indicated that the Scottish Government is considering how this should be funded and if there was a risk that it is not fully funded. The Chief Officer advised that some positive feedback has been recently received from the Scottish Government on how the costs will be met. The Government are looking to include this in their budget before financial year end so there are grounds for reasonable optimism that funding will be made available to meet the costs. There remains a query on how medicine costs will be met and there is a view that this should be met by existing NHS Board allocations to provide medicines to people living in their locality. However if the funding was not available then it is likely that the costs would need to be met by the Health and Social Care Partnership in discussions with NHS Tayside. As Prison Healthcare is a Hosted Service colleagues in the other Tayside HSCPs have been alerted that there could be some financial exposure should funding not be forthcoming. It was noted that some of the people using this service may come from north Fife, so the potential of passing on some costs to other Health Board areas is currently being clarified with the Scottish Government.

Resolved:

- (i) The proposed date of opening for the Community Custody Unit, as detailed in Report G/21/147, be noted.
- (ii) The work ongoing to secure additional funding, be noted.

THERE FOLLOWED A SHORT RECESS AND THE MEETING RECONVENED AT 2.48PM

A CUNNINGHAM LEFT THE MEETING AT THIS POINT

I MCCARTNEY, C CRANMER AND S HOPE JOINED THE MEETING AT THIS POINT.

6.3 UPDATE ON THE REDESIGN OF SUBSTANCE USE SERVICES AND RECOVERY FROM COVID IN PERTH AND KINROSS (G/21/148)

There was submitted a report by the Chair of the Alcohol and Drug Partnership (G/21/148) providing an update on (1) the remobilisation of substance use services in Perth and Kinross following the lifting of Covid restrictions; (2) the proposed use of National Mission monies and (3) the progress with the redesign of services.

P Kilpatrick asked about rehab placements and if there was a demand for this for people not in a custodial situation and who provides these placements. K Ogilvy advised there is demand with some requests already received and indications of potential further demand from HMP Perth. There are a range of providers across Scotland and work is currently ongoing with the Scottish Recovery Consortium to gather a list of these organisations.

P Kilpatrick queried the work on a joint protocol between substance use and mental health services and when this is likely to be in place. K Ogilvy advised that it is important to clarify that joint working arrangements are already in place. The strategies are interlinked and the Business Improvement Lead is the same person for both strategies. Operationally there are integrated Locality Team meetings with Mental Health and Substance Use workers at these meetings with individuals with multiple diagnosis being discusses as necessary. The arrangements however need forming up and a Delivery Group for the Health Improvement Pathfinder Project has been established which is looking at developing better pathways for people with dual diagnoses. The Chair of the Alcohol and Drug Partnership sits on this group. The Group is currently gathering evidence across Tayside and the report is awaited. The IJB asked that an update on this is brought back to this meeting in 6 months.

Resolved:

- (i) The actions taken regarding the remobilisation of substance use services as detailed in Report G/21/148, be noted.
- (ii) The progress in the redesign of substance use services, as detailed in Report G/21/148, be noted.
- (iii) The proposals for the spend of National Mission monies, as detailed in Report G/21/148, be noted.
- (iv) A further update on the progress made be provided to the Board in six months.

6.4 PERTH AND KINROSS HEALTH AND SOCIAL CARE PARTNERSHIP STRATEGIC PLANNING GROUP

(i) Minute of Meeting of the Perth and Kinross Health and Social Care Partnership Strategic Planning Group of 31 August 2021

The minute of the meeting of the Perth and Kinross Health and Social Care Partnership Strategic Planning Group of 31 August 2021 was submitted and noted for information.

(ii) Verbal Update

Z Robertson the Vice-Chair of the Strategic Planning Group also provided a verbal update to the Board on what was discussed at the recent meeting of the Group held on 23 November 2021.

The Board noted the position.

8. FOR INFORMATION

There were submitted and noted the following reports for information:

8.1 2020/21 FINANCIAL POSITION (G/21/151)

8.2 AUDITED ANNUAL ACCOUNTS 2020/21 (G/21/152)

9. PROPOSED IJB MEETING DATES 2022/23 (1.00PM - 4.00PM UNLESS OTHERWISE STATED)

16 February 2022 (2.00pm – 5.00pm)
30 March 2022
1 June 2022
31 August 2022
26 October 2022
14 December 2022
15 February 2023
29 March 2023

PROPOSED IJB DEVELOPMENT SESSION DATES 2020 (1.00PM - 4.00PM)

26 January 2022
16 March 2022 (Budget) (TBC)
13 April 2022
15 June 2022
14 September 2022
16 November 2022 (Budget)
25 January 2023

Resolved:

The above meeting dates be noted.