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Council Building  
2 High Street  
Perth  
PH1 5PH

29 January 2019

A Meeting of the **Strategic Policy and Resources Committee** will be held in **the Council Chamber, 2 High Street, Perth, PH1 5PH** on **Wednesday, 06 February 2019** at **09:30**.

If you have any queries please contact Committee Services on (01738) 475000 or email [Committee@pkc.gov.uk](mailto:Committee@pkc.gov.uk).

**KAREN REID**  
Chief Executive

***Those attending the meeting are requested to ensure that all electronic equipment is in silent mode.***

***Please note that the meeting will be recorded and will be publicly available on the Council's website following the meeting.***



**Strategic Policy and Resources Committee**

**Wednesday, 06 February 2019**

**AGENDA**

***MEMBERS ARE REMINDED OF THEIR OBLIGATION TO DECLARE ANY FINANCIAL OR NON-FINANCIAL INTEREST WHICH THEY MAY HAVE IN ANY ITEM ON THIS AGENDA IN ACCORDANCE WITH THE COUNCILLORS' CODE OF CONDUCT.***

- 1 WELCOME AND APOLOGIES/SUBSTITUTES**
- 2 DECLARATIONS OF INTEREST**
- 3 MINUTES**
  - 3(i) MINUTE OF MEETING OF THE STRATEGIC POLICY AND RESOURCES COMMITTEE OF 28 NOVEMBER 2018 FOR APPROVAL AND SIGNATURE** **5 - 10**  
(copy herewith)
  - 3(ii) MINUTE OF MEETING OF THE APPEALS SUB-COMMITTEE OF THE STRATEGIC POLICY AND RESOURCES COMMITTEE OF 10 DECEMBER 2018 FOR NOTING** **11 - 12**  
(copy herewith)
  - 3(iii) MINUTE OF MEETING OF THE CORPORATE HEALTH, SAFETY AND WELLBEING CONSULTATIVE COMMITTEE OF 17 SEPTEMBER 2018 FOR NOTING** **13 - 16**  
(copy herewith)
  - 3(iv) MINUTE OF MEETING OF THE EMPLOYEES JOINT CONSULTATIVE COMMITTEE OF 27 SEPTEMBER 2018 FOR NOTING** **17 - 20**  
(copy herewith)
  - 3(v) MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 28 SEPTEMBER 2018 FOR NOTING** **21 - 28**  
(copy herewith)
  - 3(vi) MINUTE OF MEETING OF THE PERTH CITY DEVELOPMENT BOARD OF 14 NOVEMBER 2017 FOR NOTING** **29 - 34**  
(copy herewith)
- 4 REVENUE BUDGET 2018/19 - MONITORING REPORT NUMBER 3** **35 - 66**  
Report by Head of Finance (copy herewith 19/36)

- 5 COMPOSITE CAPITAL BUDGET 2018/28 & HRA CAPITAL INVESTMENT PROGRAMME 2018/23 - MONITORING REPORT NUMBER 3** **67 - 98**  
Report by Head of Finance (copy herewith 19/37)
- 6 TRANSFORMATION PROGRAMME 2015-2020** **99 - 118**  
Report by Depute Chief Executive (Chief Operating Officer) (copy herewith 19/38)

***IT IS RECOMMENDED THAT THE PUBLIC AND PRESS SHOULD BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEM(S) IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH IS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973***

- P1 UPDATE ON ASSISTANCE TO SUPPORT FOR BUSINESS OCCUPATION OF KEY VACANT PROPERTY IN PERTH & KINROSS THROUGH NON DOMESTIC RATES RELIEF**

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PERTH AND KINROSS COUNCIL  
STRATEGIC POLICY AND RESOURCES COMMITTEE  
28 NOVEMBER 2018

## STRATEGIC POLICY AND RESOURCES COMMITTEE

Minute of meeting of the Strategic Policy and Resources Committee held in the Council Chamber, Council Building, 2 High Street, Perth on Wednesday 28 November 2018 at 10.00am.

Present: Councillors M Lyle, P Barrett, C Stewart, C Ahern (substituting for A Forbes), A Bailey, B Brawn (substituting for R McCall), S Donaldson, D Doogan, J Duff, G Laing, S McCole, T McEwan (substituting for B Band) Provost D Melloy, Councillors A Parrott, C Purves and C Shiers.

In Attendance: K Reid, Chief Executive; J Valentine, Depute Chief Executive and Chief Operating Officer; S Devlin, Executive Director (Education and Children's Services); B Renton, Executive Director (Housing and Environment); K Donaldson, P Johnstone, S MacKenzie, C Mackie, L Simpson, G Taylor, S Walker and C Irons (all Corporate and Democratic Services); J Cockburn (Education and Children's Services); N Ballantine, N Copland, S Coyle, F Crofts, D Fraser, D Littlejohn, A Seggie, N Simpson and S Terras (all Housing and Environment); and R Packham and J Smith, Perth and Kinross Health and Social Care Partnership.

Apologies: Councillors B Band, A Forbes and R McCall.

Councillor M Lyle, Convener, Presiding.

The Convener led discussion on Arts. 674-678, 681, 684 and 686-687; Vice-Convener P Barrett led discussion on Arts. 680, 683 and 685 and Vice-Convener C Stewart led discussion on Arts. 679 and 682.

### **674. WELCOME AND APOLOGIES**

The Convener welcomed all those present to the meeting. Apologies and substitutions were noted as above.

### **675. DECLARATIONS OF INTEREST**

In terms of the Councillor's Code of Conduct, Councillor C Purves declared a non-financial interest in Arts. 684 and 686; Councillors C Ahern and A Parrott declared a non-financial interest in Art. 685 and Councillor C Stewart declared a financial interest in Art. 684 and a non-financial interest in Art. 686.

### **676. MINUTES OF PREVIOUS MEETINGS**

#### **(i) Strategic Policy and Resources Committee**

The minute of meeting of the Strategic Policy and Resources Committee of 12 September 2018 (Arts. 496-505) was submitted, approved as a correct record and authorised for signature.

PERTH AND KINROSS COUNCIL  
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**(ii) Property Sub-Committee of the Strategic Policy and Resources Committee**

The minute of meeting of the Property Sub-Committee of 16 April 2018 was submitted and noted. **(Appendix I)**

**(iii) Corporate Health, Safety and Wellbeing Consultative Committee**

The minute of meeting of the Corporate Health, Safety and Wellbeing Consultative Committee of 11 June 2018 was submitted and noted. **(Appendix II)**

**(iv) Employees Joint Consultative Committee**

The minute of meeting of the Employees Joint Consultative Committee of 24 May 2018 was submitted and noted. **(Appendix III)**

**(v) Perth and Kinross Integration Joint Board**

The minute of meeting of the Perth and Kinross Integration Joint Board of 22 June 2018 was submitted and noted. **(Appendix IV)**

**677. REVENUE BUDGET 2018/19 – MONITORING REPORT NUMBER 2**

There was submitted a report by the Head of Finance (18/384), providing an update on (1) progress with the 2018/19 General Fund Revenue Budget based on the August 2018 ledger, updated for subsequent known material movements; and (2) the projected financial position of the Housing Revenue Account.

**Resolved:**

- (i) The contents of Report 18/384 be noted.
- (ii) The adjustments to the 2018/19 Management Revenue Budget, as detailed in Appendices 1 to 6 and Sections 2, 3 and 4 of Report 18/384, be approved.
- (iii) The 2018/19 service virements, as summarised in Appendices 2, 5 and 6 to Report 18/384, be approved.
- (iv) The Health and Social Care projected outturn, as summarised in Paragraphs 3.1 to 3.8 of, and Appendix 5 to, Report 18/384, be noted.
- (v) The Housing Revenue Account projected outturn summarised in Section 4 of, and Appendix 6 to, Report 18/384, be noted.

**678. COMPOSITE CAPITAL BUDGET 2018/28 AND HOUSING INVESTMENT PROGRAMME 2018/23 – MONITORING REPORT NUMBER 2**

There was submitted a report by the Head of Finance (18/385) (1) providing a summary position to date for the 10 year Composite Capital Programme for 2018/19 to 2027/28 and the 5 year Housing Investment Programme 2018/19 to 2022/23; and (2) seeking approval for adjustments to the programmes.

PERTH AND KINROSS COUNCIL  
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28 NOVEMBER 2018

**Resolved:**

- (i) The contents of Report 18/385 be noted.
- (ii) The budget adjustments to the ten year Composite Capital Budget 2018/19 to 2027/28 as detailed in Sections 2 and 3 and summarised at Appendices I and II of Report 18/385, be approved.
- (iii) The budget adjustments to the Housing Investment Programme Budget 2018/19 to 2022/23 as detailed in Section 4 and summarised at Appendix III of Report 18/385, be approved.
- (iv) The position for individual projects reported within Sections 3 and 4 and summarised at Appendix IV of Report 18/385, be approved.

**679. RURAL PERTH AND KINROSS MICRO ENTERPRISE FUND AND MICRO CREDIT FUND**

There was submitted a report by the Chief Executive (18/393) (1) updating the Committee on the proposed Rural Micro Enterprise Fund and Micro Credit Fund; (2) seeking approval for the creation of a grants scheme targeted at small rural businesses and community enterprise projects; and (3) seeking approval in principle for the creation of a Micro Credit Fund.

**Resolved:**

- (i) The criteria for the Rural Micro Enterprise Fund as detailed in Appendix 1 to Report 18/393, be approved.
- (ii) The Head of Finance be authorised to continue discussions with interested parties and enter into a Service Level Agreement to deliver a Micro Credit Loan Fund.
- (iii) Eligibility of all business sectors for the Rural Micro Enterprise Fund with the exception of betting shops and off-licence shops, be approved.
- (iv) The maximum grant from the Rural Micro Enterprise Fund be £5,000.
- (v) The Rural Micro Enterprise Fund be indemnified against loss if a business in receipt of the grant ceases trading.

**680. TRANSFORMATION PROGRAMME 2015-2020**

There was submitted a report by the Depute Chief Executive and Chief Operating Officer (18/386), providing (1) an update on the Transformation Programme; and (2) an overview of progress with the Tayside Collaborative.

**Resolved:**

- (i) The progress related to the Transformation Programme, as detailed in Appendices 1 and 2 to Report 18/386, be noted.
- (ii) The progress with the Tayside Collaborative work being undertaken, be noted.
- (iii) The allocation of £40,000 from the earmarked transformation reserve for the Cultural Trusts Transformation Project, be approved.

**681. CORPORATE PROPERTY ASSET MANAGEMENT TRANSFORMATION PROGRAMME**

There was submitted a report by the Executive Director (Housing and Environment) (18/387) seeking approval for the over-arching principles and methodology in respect of the Corporate Property Asset Management Transformation Programme to provide an overview of the delivery plan for the programme.

**Resolved:**

- (i) Progress of the Property Asset Management Programme, be noted.
- (ii) Recognition of the dependencies on delivering the anticipated programme savings, in particular that of the School Estate Review, be noted.
- (iii) The savings profile detailed in paragraph 1.26 of Report 18/387, be noted.
- (iv) The overarching principles detailed in paragraph 3.3 of Report 18/387, be approved.
- (v) The Property Asset Management Programme proposals outlined in section 4 of Report 18/387, be approved.
- (vi) Consultation be undertaken with local members on the Property Asset Review.
- (vii) An update be submitted to this Committee to the Assistance to Business Occupation of Key Vacant Property in Perth and Kinross Through Non-Domestic Rates Relief report which was considered by the Committee in September 2017 (Report 17/281).

**682. FLEET AND MECHANICAL EQUIPMENT ASSETS ANNUAL STATUS REPORT**

There was submitted a report by the Executive Director (Housing and Environment) (18/388) presenting a status summary of the Council's Fleet and Mechanical Equipment Assets as at 31 March 2018.

**Resolved:**

- (i) The contents of Report 18/388, be noted.
- (ii) The Executive Director (Housing and Environment) be requested to continue to submit an annual report to committee on the performance of and investment in the Council's Fleet and Mechanical Equipment Assets in accordance with the approved Asset Management Plan including benchmarking information.
- (iii) Details on vehicles age and mileage be made available to Committee members and included in future reports, be agreed.

**683. DATA PROTECTION POLICY**

There was submitted a report by the Head of Legal and Governance Services (18/389) presenting a revised Data Protection Policy taking account of the new legal requirements introduced by the General Data Protection Regulation (GDPR) and the Data Protection Act 2018 (DPA).



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**Resolved:**

The revised Data Protection Policy attached as Appendix 1 to Report 18/389, be approved.

**684. JOINT WORKING AGREEMENTS**

There was submitted a report by the Corporate Human Resources Manager (18/390) on proposals for Joint Working Agreements with other organisations and bodies.

**Resolved:**

- (i) The principles detailed in Report 18/390, to be followed when entering into, managing, monitoring and reviewing partnership arrangements, be approved.
- (ii) Authority be delegated to the Chief Executive for approving the details set out in all such other joint working or collaborative partnership arrangements that may be formed with Perth and Kinross Council.
- (iii) A twelve month pilot of the Health and Social Care Partnership Joint Working Agreement be approved with the effective commencement date when NHS Tayside and the Council have received formal authority of the documents and pilot.
- (iv) Delegated authority of Human Resources Procedures as set out in the Council's Scheme of Delegation, be approved.
- (v) The Chief Executive be authorised to approve any amendments or final introduction and/or cessation of the Health and Social Care Partnership Joint Working Agreement at the end of the twelve month pilot period.

**685. ARMED FORCES COVENANT – ANNUAL PROGRESS REPORT**

There was submitted and noted a report by the Chief Executive (18/392) providing members with an annual progress report in relation to the Council's commitment under the Armed Forces Covenant.

**IT WAS AGREED THAT THE PUBLIC AND PRESS SHOULD BE EXCLUDED  
DURING CONSIDERATION OF THE FOLLOWING ITEM IN ORDER TO AVOID  
THE DISCLOSURE OF INFORMATION WHICH IS EXEMPT IN TERMS OF  
SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973**

**686. PERTH AND KINROSS HEALTH AND SOCIAL CARE PARTNERSHIP**

There was submitted a report by the Corporate Human Resources Manager (18/394) seeking to review the job title and salary level for the post of Chief Officer in the Perth and Kinross Health and Social Care Partnership ahead of the commencement of a recruitment and selection process.

**Resolved:**

The post of Chief Officer be renamed Chief Officer/Executive Director – Health and Social Care on CO Grade 46, currently £103,278.

**687. VALEDICTORY**

The Convener referred to the retiral today of Gillian Taylor, Head of Democratic Services. Gillian had worked in Local Government for thirty-nine years, moving to Perth and Kinross Council in 1996 and had worked with many Councillors and Officers throughout that time.

Members passed on their best wishes to Gillian for her retirement.

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## **APPEALS SUB-COMMITTEE**

Minute of meeting of the Appeals Sub-Committee held on Monday 10 December 2018 in Room 415, Fourth Floor, Council Building, 2 High Street, Perth.

Present: Councillors C Ahern, H Anderson and B Brawn.

In Attendance: Appellant; Service's Representative (S Devaney, Human Resources); and M McLaren, Legal and Governance.

Also in Attendance: S Lawson, Senior Human Resources Officer (as an observer).

### **1. APPOINTMENT OF CONVENER**

It was unanimously agreed that Councillor Ahern be appointed Convener of the Appeals Sub-Committee.

Councillor Ahern took the Chair.

**IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEM IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973**

#### **P1. APPEAL AGAINST DISMISSAL (C/HR/20/040)**

The Appeals Sub-Committee was convened to consider an appeal against dismissal by a member of staff from the Housing and Environment Service.

The Appeals Sub-Committee considered documentation lodged by both parties and heard evidence from the appellant, the Human Resources representative and their witness. Thereafter the parties each summed up their case and withdrew.

#### **Resolved:**

That the dismissal was found to be fair and reasonable and the appeal be not upheld.

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**PERTH AND KINROSS COUNCIL**

**STRATEGIC POLICY AND RESOURCES COMMITTEE  
CORPORATE HEALTH, SAFETY AND WELLBEING  
CONSULTATIVE COMMITTEE**

Minute of meeting of the Corporate Health, Safety and Wellbeing Consultative Committee held in the Council Chamber, Ground Floor, Council Building, 2 High Street, Perth on Monday 17 September 2018 at 10.00am.

- Present:**
- Representing Perth and Kinross Council**  
Councillor P Barrett  
Councillor D Illingworth (substituting for Councillor K Baird)  
Councillor S McCole  
G Boland (on behalf of Executive Director (Education and Children's Services))  
C Flynn (on behalf of the Chief Executive)  
P Johnstone (on behalf of Corporate Human Resources Manager)
- Trade Union Safety Representatives and Elected Representatives of Employee Safety Committees**  
M Blacklaws (SSTA)  
T Todd (Unite)  
M Swan (EIS)
- In attendance:**
- S Crawford, Head of Property Services, The Environment Service  
J Handling, Health, Safety and Wellbeing Manager, The Environment Service  
L McGeorge, Property Compliance Team Leader, Environment Service  
K Molley, Professional Trainee, Corporate and Democratic Service
- Apologies:**
- Councillor K Baird, Councillor E Drysdale, S Hope (UNISON) and J Dickson, Housing & Environment Service.

**1. APPOINTMENT OF VICE-CONVENER**

It was announced that L McLaren had resigned as Vice-Convener of the Corporate Health, Safety and Wellbeing Consultative Committee. Councillor S McCole gave a Valedictory to L McLaren, thanking him for all his hard work he had achieved through the years of being Convener and Vice-Convener of the Committee.

It was agreed to defer the item of Appointment of Vice-Convener to the next meeting as not all trade union representatives were present.

T Todd announced that this would be his last meeting as a Trade Union representative on the Corporate Health, Safety and Wellbeing Consultative

Committee. Councillor S McCole thanked T Todd for all his hard work throughout his time on the Committee.

M SWAN ENTERED THE MEETING AT THIS POINT.

## **2. POSITION OF JOINT SECRETARY**

The Committee is advised that Gillian Taylor, Head of Democratic Services and a Joint Secretary to the Committee is retiring from Perth and Kinross Council on 30 November 2018, and consequently will be resigning as Joint Secretary with effect from 30 September 2018.

The Committee agreed to appoint Christina Flynn, Democratic Services Manager as Joint Secretary with effect from 1 October, 2018.

M Blacklaws wished G Taylor all the best in her retirement.

## **3. DECLARATIONS OF INTEREST**

There were no Declarations of Interest in terms of Councillors 'Code of Conduct.

## **4. MINUTES**

The minute of the meeting of the Corporate Health, Safety and Wellbeing Consultative Committee of 11 June 2018 was submitted and approved as a correct record.

### **Corporate Health Safety and Wellbeing Consultative Committee Review on Constitution and Remit Update:**

Councillor S McCole updated the Committee on the review of the constitution and remit of the Corporate Health, Safety and Wellbeing Consultative Committee and advised that another meeting of the review will take place once a new Vice-Convener has been appointed.

## **5. CORPORATE ANNUAL HEALTH & SAFETY REPORT 2017-2018**

There was submitted and noted the Corporate Annual Health and Safety Report (G/18/115) reviewing Health and Safety management activities between 1 April 2017 and 31 March 2018.

J Handling provided a summary of the report and referred to the highlights of the year.

In response to a query from M Blacklaws on the decrease in number of employees receiving defibrillator training, J Handling emphasised that it is not necessary to be trained to use a defibrillator as the machine comes with instructions.

In response to a query for T Todd regarding the lack of training of employees who are clearing council houses in relation to needles/sharps, S McCole emphasised the importance of reporting every incident and requested an update on this to be brought back to the next committee meeting.

M Blacklaws thanked property services for their work in tackling outstanding actions at Perth Academy.

## **6. HEALTH AND SAFETY PERFORMANCE QUARTERLY REPORT**

There was submitted a report by the Health, Safety and Wellbeing Manager (Housing and Environment) (G/18/116) (1) informing and assisting the Committee in monitoring health and safety performance across Perth & Kinross Council; and (2) asking for the progress to be noted.

### **Resolved:**

The Contents of the report, be noted.

## **7. FIRE SAFETY QUARTERLY REPORT**

There was submitted a report by the Health, Safety and Wellbeing Manager (G/18/117) preparing to inform and assist the Corporate Health, Safety & Wellbeing Consultative Committee in monitoring fire safety performance across Perth and Kinross Council; and (2) providing the Committee with the Fire Safety Key Performance Indicators for Quarter 1 of 2018/19 for noting.

### **Resolved:**

The contents of the report, be noted.

## **8. ANY OTHER COMPETENT BUSINESS**

The Customer contact – Unacceptable Actions Policy document was tabled at Committee for noting.

### **Resolved:**

- (i) The Customer Contact – Unacceptable Actions Policy document, be noted.
- (ii) The Head of Legal and Governance be requested to provide a report to the next meeting to provide more detailed background information on the Unacceptable Actions Policy.

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**PERTH AND KINROSS COUNCIL  
STRATEGIC POLICY AND RESOURCES COMMITTEE  
EMPLOYEES JOINT CONSULTATIVE COMMITTEE**

Minute of meeting of the Employees Joint Consultative Committee, held in Room 414, Fourth Floor, Council Building, 2 High Street, Perth on Thursday 27 September 2018 at 10.00am.

**Present:               Representing Perth and Kinross Council:**

Councillors H Anderson; D Illingworth (on behalf of Councillor M Lyle), R McCall and S McCole (all Perth and Kinross Council); G Boland (on behalf of Executive Director (Education and Children Services)).

**Present:               Representing Trade Unions:**

S Hope, (UNISON); H Meldrum (GMB) and T Todd (Unite the Union).

**In Attendance:** K Donaldson (Corporate Human Resources Manager); K Ridley, P Johnstone and L Brown (all Corporate and Democratic Services).

**Apologies:** Councillor M Lyle (Perth and Kinross Council); M Dickson, F Fraser, T Maric and B Nichol (all UNISON); S Robertson (Unite the Union).

S Hope in the Chair

**1.       DECLARATIONS OF INTEREST**

There were no declarations of interest in terms of the Councillors' Code of Conduct.

**2.       MINUTE OF PREVIOUS MEETING**

The minute of meeting of the Employees Joint Consultative Committee of 24 May 2018 was submitted and approved.

**3.       MATTERS ARISING**

**(i)     Job Families and Job Matching**

K Ridley reported that the Professional and Business Support Job Family had now been implemented. Consultation continued with the Working Groups on the three remaining job families; Community & Operational, Regulatory, Technical & Property and Senior Leadership. Once the finalised generic role profiles have been signed off by Senior Management Teams, employees will be advised in writing and issued with their new role profiles. It was anticipated the implementation

process for the remaining job families will be concluded by the end of 2018.

The Committee agreed an update be provided to the next meeting.

#### **4. JOINT SECRETARIES**

##### **(i) Management Side**

The Committee was advised that Gillian Taylor, Head of Democratic Services and a Joint Secretary to the Committee was to retire from Perth and Kinross Council on 30 November 2018 and as a consequence would be resigning as Joint Secretary with effect from 30 September 2018.

The Committee agreed Christina Flynn, Democratic Services Manager, be appointed Joint Secretary for the Management side, with effect from 1 October 2018.

##### **(ii) Trade Union Side**

The Committee was advised that nominations were being sought from the Trade Unions to fill a vacancy for a Joint Secretary for the Trade Union side following the retirement of Lindsay McLaren from the Committee.

Following a request from the Trade Unions the Committee agreed to defer the appointment of a Joint Secretary for the Trade Union side to the next meeting.

#### **5. UPDATE ON BREXIT WORKFORCE IMPLICATIONS**

There was submitted a briefing paper by the Human Resource Manager (G/18/133) which provided the Committee with an update on Brexit workforce implications.

K Ridley reported that over the previous 12 months Human Resources had undertaken some preparatory work to understand the implications of Brexit on the workforce in terms of service delivery. He advised that the Council has 90 known non UK EU/EEA nationals currently in posts many of whom are aged under 40. The Council wrote to 700 employees whose nationality was not held on their employee record. 300 responses were received and the information gathered was updated on Resource- Link. In relation to the 400 outstanding responses K Ridley advised that staff in Human Resources would endeavour to gather the outstanding information from employees' personal files which is a very labour intensive process and may not provide all the information which is required.

Data gathered to date indicated that the EU/EEA nationals were dispersed throughout Perth and Kinross Council services with no vulnerability identified

in key areas other than teaching where there could be an impact on hard to fill posts. K Ridley advised that Human Resources would continue to monitor the position closely when collecting details of employees' nationality.

An awareness programme had been set up to support the Council's EU/EEA employees with a number of half hourly sessions provided by Gurjeet Singh from the Ethnic Minorities Law Centre in April 2018. Further sessions will be offered over the coming weeks.

At the present time European Social Funding supports Skills Development Scotland which in turn provides funding for the Modern Apprenticeship training scheme. Although this could present a risk in terms of funding to the Council's Modern Apprenticeship scheme K Ridley advised that funding received had been reducing over the last 5 years and the Council was managing that.

K Ridley referred to the findings of a 2017 survey which had estimated that migrant workers represented at least 10.4% of the independent home care sector commissioned by the Council. He advised that as a consequence Brexit is likely to have a greater impact on that sector as the proportion of EU nationals is significantly greater than those working directly for the Council.

Councillor Anderson suggested that the 400 employees who had yet to respond might be fearful of providing this information. H Meldrum concurred and suggested managers should be making every effort to instil confidence in those employees who had yet to respond. K Donaldson invited the trade unions to also give this reassurance should any trade union members raise issues with them.

Councillor McCole enquired if any plans had been put in place to mitigate risk to the Council should the staff situation in the social care sector become acute post-Brexit.

In responding, K Donaldson advised that the Council was working with home care providers to give them access to HR support. She acknowledged the difficulties in recruiting to posts in the social care sector and the need to look at new ways of increasing the pool of people who saw a role in that sector as an attractive career.

The Committee agreed that a further report be submitted to the next meeting.

## **6. UPDATE ON REVIEW OF CORPORATE FLEXTIME SCHEME**

There was submitted a briefing paper by Human Resources Manager (G/18/134) providing an update on the review of the Council's Corporate Flexitime Scheme.

K Donaldson advised that HR staff had supported a pilot which had involved around 100 employees in Housing and Environment. Consultation had taken place with the Trade Unions in August on the proposed changes and their

response had been generally positive. The Council's Executive Officer Team had now approved the changes to the Corporate Flexitime Scheme as follows:

- Removal of core hours
- Change for 13x 4 weekly accounting period to 12 x calendar monthly accounting periods
- Maximum of 2 flexi days per calendar month, no change to the maximum of 20 flexi days per year
- No changes to existing bandwidth of 0.700-21.00 hours, Monday to Friday.
- No changes to the existing 11 hours debit/18 hours credit carry forward
- No change to the requirement for an employee to work at least 3 hours (equivalent to the existing core time hours) unless a flexi day is booked in advance. This will be prorated for part time/non-standard working pattern.
- Where the minimum hours are worked these must be within normal office hours or with prior line manager agreement, at a time there is a business requirement to work e.g. to represent the Council at an evening meeting.
- There will no longer be facility to book a half day flexi – time off can be accommodated with prior line manager agreement within revised arrangements.
- A 30 minute lunch break will be automatically deducted after the employee has worked six hours, if they have not already taken a break. This can be manually adjusted through normal approval process.

The Committee noted the changes to the Corporate Flexitime Scheme as detailed in report G/18/134 with a target implementation date of 1 January 2019.

## **7. OTHER COMPETENT BUSINESS**

### **(i) Health and Social Care – Joint Working Agreement**

S Hope reported that a report would be submitted to the Council's Strategic Policy and Resources Committee on 28 November 2018 and to NHS Tayside Board on 4 December 2018.

K Donaldson expressed her thanks for the support the Trade Unions had given to the development of the Joint Working Agreement.

### **(ii) Valedictory – Tommy Todd**

The Convener thanked Tommy Todd for the effort and support he had given to the Joint Consultative Committee since 1996 and wished him all the best for a long and happy retirement.

K Donaldson echoed the Convener's comments.

## **8. DATE OF NEXT MEETING**

22 November 2018 at 10.00am

## PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the Perth and Kinross Integration Joint Board (IJB) held in the Council Chamber, Ground Floor, Council Building, 2 High Street, Perth on Friday 28 September 2018 at 9.30am.

### **Present:**

#### **Voting Members**

Councillor C Stewart, Perth and Kinross Council (Vice-Chair)  
Councillor E Drysdale, Perth and Kinross Council  
Councillor T McEwan, Perth and Kinross Council (substituting for Councillor X McDade)  
Councillor C Purves, Perth and Kinross Council (up to and including Item 3.2)  
Councillor A Jarvis, Perth and Kinross Council (from Item 3.3 onwards, substituting for Councillor C Purves)  
Prof N Beech, Tayside NHS Board  
J Brown, Tayside NHS Board (substituting for L Birse-Stewart)  
R Peat, Tayside NHS Board

#### **Non-Voting Members**

J Foulis, NHS Tayside (from Item 3.1 onwards)  
R Packham, Chief Officer  
J Pepper, Chief Social Work Officer, Perth and Kinross Council  
J Smith, Chief Finance Officer

#### **Additional Members**

Dr A Noble, External Adviser to Board

#### **Stakeholder Members**

B Campbell, Carer Public Partner (from Item 3.1 onwards)  
A Drummond, Staff Representative, NHS Tayside  
C Gallagher, Independent Advocacy Perth and Kinross  
L Lennie, Service User Public Partner

### **In Attendance:**

G Taylor (Clerk), S Hendry and S Richards (all Perth and Kinross Council); H Dougall, V Aitken, C Jolly, D Mitchell, R Duarte, D Fraser, V Johnson, and M Rapley (all Perth and Kinross Health and Social Care Partnership); B Nicoll and D Huband (both NHS Tayside).

### **Apologies:**

Councillor X McDade, Perth and Kinross Council  
L Birse-Stewart, Tayside NHS Board  
Dr D Carey, Independent Contractor  
Dr C Rodriguez and Dr D Lowdon, NHS Tayside  
Dr D Walker, NHS Tayside  
F Fraser, Staff Representative, Perth and Kinross Council

## **1. WELCOME AND APOLOGIES**

Councillor Stewart welcomed all those present to the meeting and apologies were noted as above.

It was noted that S Hay had recently stepped down as a member of the Tayside NHS Board and was therefore no longer Chair or a member of the IJB. Councillor Stewart, J Brown and members of the Board paid tribute to the contribution that S Hay had made to the work of the IJB.

Councillor Stewart also welcomed J Brown, Chair of Tayside NHS Board who was attending as a substitute member, and welcomed Professor Beech and R Peat to their first Board meeting.

## **2. DECLARATIONS OF INTEREST**

In terms of the Perth and Kinross Integration Joint Board Code of Conduct, C Gallagher declared a non-financial interest in Item 5.2 as Chief Executive of Independent Advocacy Perth and Kinross.

*IT WAS AGREED TO VARY THE ORDER OF BUSINESS AT THIS POINT.*

## **3. FINANCE AND GOVERNANCE**

### **3.1 AUDIT AND PERFORMANCE COMMITTEE**

#### **(i) Verbal Update by Chair of Audit and Performance Committee**

Councillor Purves, Chair of the Audit and Performance Committee, updated the Board following the recent meeting of the Committee on 20 September 2018.

It was noted that the terms of reference for the Committee were currently being reviewed and updated for submission to the IJB at a future date. Further meetings were also taking place regarding clinical care and professional governance arrangements within the Partnership.

Following consideration of the Annual Governance Statement at the June 2018 meeting of the Committee, work was continuing to take place on the Transforming Governance Action Plan for 2018/19.

In relation to Risk Management, further workshop sessions were being arranged with IJB members and the refreshed risk management framework had been approved by the Committee.

It had been noted that the IJB had issued confirmation of the adequacy and effectiveness of the governance arrangements in place with the IJB for 2017/18 to both NHS Tayside and Perth and Kinross Council. Written confirmation had been received from Perth and Kinross Council

as to the Council's governance arrangements, however the Chief Officer and Chief Executive of NHS Tayside were in continued correspondence regarding governance arrangements at NHS Tayside.

The Committee had also approved the Audited Annual Accounts 2017/18 for consideration by the IJB.

The Board noted the position.

- (ii) In line with the recording of meetings of the Integration Joint Board, it was agreed to record meetings of the Audit and Performance Committee for public viewing online following the meeting.

*J PEPPER LEFT THE MEETING DURING THE FOLLOWING ITEM.*

### **3.2 ANNUAL ACCOUNTS 2017/18**

There was submitted a report by the Chief Financial Officer (G/18/135) presenting the Integrated Joint Board's Audited Annual Accounts for the period to 31 March 2018.

#### **Resolved:**

- (i) It be noted that the Audit and Performance Committee approved the Audited Annual Accounts and KPMG'S Annual Audit Report at its meeting on 20 September 2018 for consideration by the IJB;
- (ii) The contents of KPMG's Annual Audit Report to Members of Perth & Kinross IJB and the Controller of Audit on the 2017/18 Audit, attached as Appendix 1 to Report G/18/135, be noted and it be agreed to recommend to KPMG that the final report include a reference to the number of changes in Board membership since its inception in 2015;
- (iii) The Audited Annual Accounts for 2017/18, attached as Appendix 2 to Report G/18/135, be approved.
- (iv) The Chief Officer be instructed to circulate to Board Members for information a recent joint letter from the Scottish Government, NHS Scotland and COSLA on the delivery of health and social care integration in Scotland.

*THERE WAS A SHORT BREAK AT 10.13AM FOR THE SIGNING OF THE ANNUAL ACCOUNTS.*

*THE BOARD RECONVENED AT 10.29AM.*

### **3.3 2018/19 FINANCIAL POSITION**

There was submitted a report by the Chief Financial Officer (G/18/136) providing a summary of the issues impacting on the financial position of Perth and Kinross Integration Joint Board in 2018/19, based on the 4 months to 31 July 2018.

#### **Resolved:**

- (i) The forecast financial position for 2018/19 and the potential implications for both NHS Tayside and Perth & Kinross Council, as set out in Report G/18/136, be noted.

- (ii) It be noted that the Audit & Performance Committee had instructed the Chief Officer to seek formal agreement from Perth & Kinross Council and NHS Tayside on the risk sharing arrangements for 2018/19.

*COUNCILLOR PURVES LEFT THE MEETING AT THIS POINT AND COUNCILLOR JARVIS ENTERED THE MEETING.*

### **3.4 MINUTE OF PREVIOUS MEETING**

The minute of meeting of the Perth and Kinross Integration Joint Board of 22 June 2018 was submitted and approved as a correct record.

### **3.5 ACTION POINT UPDATE**

There was submitted and noted the action point update for the Perth and Kinross Integration Joint Board as at 28 September 2018 (G/18/137).

### **3.6 MATTERS ARISING**

There were no matters arising from the previous minute.

### **3.7 BOARD MEMBERSHIP UPDATE**

There was submitted a report by the Clerk to the Board (G/18/147) updating the Board on a number of recent appointments to the voting members of the Board. The report also made proposals in terms of the appointment of non-voting members to the Board, as well as further appointments to the Audit and Performance Committee.

#### **Resolved:**

- (i) The appointment of Professor Nic Beech as a voting member by NHS Tayside Board be noted.
- (ii) It be noted that following the resignation of Stephen Hay, Robert Peat and Gillian Costello would be nominated for the positions of Chair of the IJB and voting member respectively for consideration by the NHS Tayside Board at it's next meeting on 25 October 2018.
- (iii) The appointment of Clare Gallagher as the Third Sector Representative, with Sandy Watts as substitute, until 28 September 2019, be agreed.
- (iv) The reappointment of Linda Lennie and Sandra Auld in their respective roles as public partners until October 2020 be agreed.
- (v) Dr Drew Walker and Dr Alastair Noble be reappointed in their respective roles until 31 March 2019, with a review at that time following the development of a skills matrix for the Board.
- (vi) Professor Beech be appointed as a voting member from NHS Tayside to the Audit and Performance Committee.

### **3.8 APPOINTMENT OF DATA PROTECTION OFFICER**

The Board agreed that Donald Henderson, Data Protection Officer, Perth and Kinross Council, be appointed as the Data Protection Officer for the Perth and Kinross Integration Joint Board.



### **3.9 STANDING ORDERS**

In accordance with the Board's Standing Orders, revised Standing Orders (G/18/148) were submitted for consideration by the Board.

It was agreed that any further comments on the Standing Orders be submitted to the Clerk for final approval at the next Board meeting on 30 November 2018.

## **4. DEVELOPING STRATEGIC OBJECTIVES**

**J Pepper rejoined the meeting during the following item.**

### **4.1 CHIEF OFFICER STRATEGIC UPDATE**

There was submitted a report by the Chief Officer (G/18/138) updating Board members on progress against tasks outlined in the rolling actions list.

**Resolved:**

- (i) The refresh of the Perth and Kinross Integration Joint Board Strategic Commissioning Plan be noted;
- (ii) The preparations for the Joint Inspection of Perth and Kinross Health and Social Care Partnership be noted;
- (iii) The Mental Health and Learning Disability Transformation Plan Update be noted;
- (iv) The Mental Welfare Commission 'Right to Advocacy' response be noted.;
- (v) The contents of Report G/18/138 otherwise be noted.

## **5. PROGRAMMES OF CARE**

### **5.1 PRIMARY CARE IMPROVEMENT PLAN AND GENERAL MEDICAL SERVICES CONTRACT IMPLEMENTATION: PROGRESS UPDATE**

There was submitted a report by the Clinical Director and Programme Manager (G/18/140) providing an update on progress made to date in respect of implementing the Primary Care Improvement Plan that encompasses the 2018 General Medical Services Contract.

**Resolved:**

- (i) The proposed allocation of Primary Care Improvement Funds across the programme of projects, which seek to implement the Primary Care Improvement Plan and the 2018 General Medical Services Contract, as set out in Report G/18/140, be noted.
- (ii) Further progress reports to be brought to each meeting of the Board as the implementation programme develops.

### **5.2 REVIEW OF DAY SERVICES UPDATE**

There was submitted a report by the Chief Officer (G/18/139) providing an update on the outstanding savings balance noted at April 2018 for the Review of Day Services transformation project.

**Resolved:**

The progress achieved with the transformation project, and the current savings balance which would be fully met by September 2018, as set out in Report G/18/139, be noted.

## **6 INFORMATION**

There were submitted and noted the following reports for information:

### **6.1 ANNUAL PERFORMANCE REPORT 2017/18**

### **6.2 PERTH AND KINROSS JOINT STRATEGY TO SUPPORT INDEPENDENT LIVING & QUALITY OF LIFE FOR ADULTS WITH A PHYSICAL DISABILITY AND/OR SENSORY IMPAIRMENT 2014 – 2017 AND ASSOCIATED IMPLEMENTATION OF THE NATIONAL SEE HEAR SENSORY IMPAIRMENT FRAMEWORK 2015 – 2018 – Report by Chief Officer (G/18/243)**

**Note:** A progress report on the above Item to be provided to the Board in twelve months time.

### **6.3 CARE INSPECTORATE INSPECTIONS 2017/18 – Report by Head of Adult Social Care (G/18/141)**

### **6.4 ADULT PROTECTION COMMITTEE BI-ENNIAL REPORT 2016- 18**

There was submitted a joint report by Chief Social Work Officer and Independent Convener of the Adult Protection Committee (G/18/151) providing an update of the work of the Perth and Kinross Adult Protection Committee (APC) and activity over 2016-2018.

**Resolved:**

- (i) The contents of the bi-ennial report to be submitted to the Scottish Government in October 2018 be noted;
- (ii) A report on the activity of the Perth and Kinross Child Protection Committee 2017-2018 to be submitted to the next meeting of the Board;
- (iii) A development session to be held on the subject of child and adult protection by the end of November 2018.

## **7 FUTURE MEETING DATES 2018**

Friday 26 October 2018 (Briefing Session)  
Friday 30 November 2018 at 9.30am (Board Meeting)

## **8 PROPOSED 2019 BOARD MEETING DATES**

Further discussion to take place on 2019 meeting dates for resubmission to the next meeting on 30 November 2018.

## **9 VALEDICTORY**

Councillor Stewart referred to the retiral of Gillian Taylor, Head of Democratic Services at Perth and Kinross Council at the end of November 2018 after almost thirty nine years working in local government. Gillian had been the Clerk and Standards Officer for the IJB since its inception in 2015 and had also heavily been involved in providing advice to the Pathfinder Board for Health and Social Care Integration for Perth and Kinross.

Councillor Stewart and Board Members thanked Gillian for her contribution to the work of the IJB and wished her a happy retirement.





## PERTH AND KINROSS COUNCIL

### PERTH CITY DEVELOPMENT BOARD

Minute of meeting of the Perth City Development Board, held in Perth Theatre on Tuesday 14 November 2017 at 4.30pm.

**Present:** J Bullough, SCAA (Chair)  
 Councillor I Campbell  
 Ms B Malone, Perth and Kinross Council  
 Mr J Valentine, Perth and Kinross Council  
 Mr K Bazley, Scottish Enterprise (substituting for Dr E Mitchell)  
 Mr M Beale, Algo (Blairgowrie) Ltd  
 Ms M Cook, Perth College UHI  
 Ms D Fuge, Perth Traders' Association  
 Mr G Gibbons, Horsecross Arts Ltd  
 Mr K Greenhorn, SSE Enterprise  
 Dr T Ryan, Perthshire Photographic Society and Perthshire Society of Natural Sciences  
 Mr D Robertson, Stagecoach East Scotland  
 Mr D Ross, Kilmac Construction  
 Mr M Stuart, The Sandeman

**In Attendance:** D Bradley, Scotrail  
 M Evans, The Retail Group  
 T Flanagan, Perth and Kinross Council  
 J Howarth, Perth College UHI  
 D Littlejohn, Tay Cities Deal  
 J McCrone, Perth and Kinross Council  
 K Molley, Perth and Kinross Council  
 D Williams, Perth and Kinross Council

**Apologies:** Councillor P Barrett  
 Councillor D Doogan  
 Councillor S McCole  
 Councillor C Stewart  
 Mr J Fyffe, Perth and Kinross Council  
 Ms M Crockart, Aviva  
 Mr C Kinnoull, Culture Perth and Kinross  
 Dr E Mitchell, Scottish Enterprise  
 Mr G Ruddock, Giraffe  
 Mr M Robinson, Live Active Leisure  
 Mr S Stewart, Perthshire Chamber of Commerce  
 Mr M Stuart, The Sandeman  
 Ms V Unite, Perthshire Chamber of Commerce

J Bullough, Chair, Presiding.

## **1. WELCOME AND INTRODUCTIONS**

J Bullough, Chairman, Perth City Development Board, welcomed all present to the meeting, and apologies were noted as above.

Prior to the commencement of the meeting, J Bullough paid tribute to former Chair of the Tay and Earn Trust, David Clarke, who led on much of the activity relating to regeneration of the Tay and who had sadly recently passed away. J Bullough expressed his gratitude for D Clarke's work, and had passed on best wishes to Mrs Clarke on behalf of the Board.

It was noted that S Roue, Scone Palace, would be leaving the board on maternity leave, and would be replaced by S Branigan.

It was agreed that Councillor M Lyle, Perth and Kinross Council, would attend future meetings of the Board as an observer.

## **2. DECLARATIONS OF INTEREST**

There were no declarations of interest in any item on the agenda.

The Chair reminded private sector members to complete their registers of interests and short biographies and send them to [Committee@pkc.gov.uk](mailto:Committee@pkc.gov.uk).

## **3. MINUTE OF PREVIOUS MEETING**

The minute of meeting of the Perth City Development Board of 5 September 2017 was submitted and approved as a correct record.

## **4. MATTERS ARISING**

There were no matters arising.

## **5. CITY OF KNOWLEDGE AND LEARNING, PERTH COLLEGE UHI**

M Cook, Principal, Perth College UHI, delivered a slide based presentation on the City of Knowledge and Learning, Perth College UHI.

The presentation covered the following topics:

- Summary of student numbers;
- Employment opportunities for College leavers;
- Partnership working;
- Knowledge economy/innovation;
- International work.

M Cook added that student figures were liable to change, with variables such as January intake. She added that partnership working helped

to offer further positive destinations for students, and highlighted that international students attending UHI would be based in Perth.

The Chairman observed that Perth College UHI offered education through from school-leavers to PhD, and asked M Cook how unique this was. M Cook responded that Perth College UHI was the only education institute in Scotland to offer this, and informed the Chair that further work was taking place around the marketing of this.

In response to a query from T Flanagan, Perth and Kinross Council, of any possible economic impact for the area, M Cook informed members that Perth College UHI were collaborating with other universities as part of the Tay cities deal to grow key sectors and had engaged with private investors to support investment in new student accommodation in the city centre..

## **6. SCOTRAIL TRAVEL PLAN**

D Bradley, Transport Integration Manager, ScotRail, delivered a slide based presentation on the ScotRail Travel Plan.

The presentation covered the following topics:

- A background to the ScotRail Franchise;
- The key commitments of Abellio ScotRail;
- The new Hitachi trains and refurbished inter-city trains;
- Perth in a rail context, highlighting the importance of at the centre of an inter-city network;
- 'Revolution in Rail' and key benefits for Perth;
- Perth Station improvements;
- Perth Station travel plan and key issues identified in the plan.

D Bradley added that, with regards to 'Revolution in Rail', that there would be an hourly service on the Perth to Inverness line and that smaller stations around Perth would begin to get hourly services. D Bradley also mentioned the scope for current retail opportunities at Perth Station, highlighting the recently redeveloped café at the station as a starting point.

In response to a query from the Chair regarding broader rail transport infrastructure improvements to improve Perth Station and services from Perth Station to Edinburgh, J McCrone, Perth and Kinross Council, responded that this was being considered as part of Tay Cities deal investment and collaboration with Network Rail. In response to a further question from the Chair, D Bradley informed members that ScotRail's focus was more upon providing service, whereas infrastructure lay with Network Rail.

In response to a query from M Beale, Algo (Blairgowrie) Ltd., regarding the timescale for the Travel Plan, D Bradley informed members that ScotRail were contracted to put together the business case for Perth Station redevelopment. D Bradley added that the train aspect was scheduled for late 2018-early 2019, and that there was funding available for immediate improvements to Perth Station. J Valentine, Depute Chief Executive, Perth

and Kinross Council, added that the Government had committed to a programme for investment in rail networks, and franchised operators to increase capacity.

MEMBERS AGREED TO VARY THE ORDER OF BUSINESS AT THIS POINT

## **7. TAY CITIES DEAL UPDATE**

D Littlejohn, Tay Cities Deal, delivered a verbal update to the Board on the Tay Cities Deal.

D Littlejohn informed members that negotiations were continuing with UK and Scottish Governments on the terms of the deal. D Littlejohn highlighted the importance of creating more high value jobs, increasing productivity and reducing inequality in the region. D Littlejohn also highlighted the importance of infrastructure allowing access to jobs.

D Littlejohn informed members that 5 out of 7 challenge workshops with civil servants from both UK and Scottish governments had been completed. He added that it was hoped that a deal would be reached with UK and Scottish Government by March 2018.

D LITTLEJOHN AND B MALONE LEFT THE MEETING AT THIS POINT

## **8. FUTURE TARGET CUSTOMERS AND OCCUPIERS**

M Evans, Director, The Retail Group, delivered a slide based presentation on future target customers and occupiers in Perth city centre.

The presentation covered the following topics:

- The resident catchment of Perth and catchment profile;
- Expenditure patterns;
- Street survey responses;
- Operator survey responses;
- Stakeholder priorities;
- Perth's current retail offer;
- Current retail trends and landscape;
- Indicative target operators;
- Target location opportunities;
- Potential expansion zones/areas.

M Evans highlighted that a wide range of research had been undertaken in its study of Perth, including that of the public, more than 70 traders, and The Retail Group's own critique of Perth city centre. M Evans also noted that retail had been explored in a wider sense, and both tourism and student numbers were increasing in Perth, and highlighted the importance of easier access to the city centre.

M Evans highlighted Perth's existing retail offer, and that market and customer profiles survey results indicated potential for investment and existing



operators and key stakeholders support for further retail in the city centre  
M Evans further highlighted the need for further improvements to accessibility and opportunities for collaboration to secure investment in key sites within the city.

#### J HOWARTH LEFT THE MEETING AT THIS POINT

In response to a query from J Bullough, M Evans highlighted how the building of a new theatre in Aylesbury, of similar catchment to Perth, had facilitated retail opportunity and noted other examples of how cultural investment can drive footfall.

J Valentine added that the Perth City Plan, included cultural investment within key themes to support the city centre and visitor economy and had supported the redeveloped Perth Theatre and its links with the city centre and public realm improvement

J McCrone advised that the purpose of the study was to create a framework, to support marketing and promotion and further encourage partnership working and collaboration in investment between the public and private sector.

#### COUNCILLOR CAMPBELL, D BRADLEY AND M EVANS LEFT THE MEETING AT THIS POINT

### 9. PERTH CITY PLAN DELIVERY – PROGRESS

There was submitted a report by the Chairman (G/17/193) updating the Board on the delivery of the Perth City Plan in respect of the key themes and associated Big Moves.

With regards to Economic Prosperity and Enterprise, J Bullough informed members that the Story of Place Board had now been established by S Stewart, and S Merone, Perth and Kinross Council, had been nominated as project manager. J Bullough added that there was a workshop scheduled for 18 December 2017, and a report would be submitted to the Perth City Development Board in 2018.

The Chair informed members that there was an opportunity to review progress on the delivery of the Plan and the Board's role in supporting this. Previous review and development work had been assisted Yellow Book. Members agreed to hold a workshop early in 2018, and J Valentine informed members that this workshop should be left until the budgets for the Tay Cities Deal and Perth and Kinross Council had been established.

#### **Resolved:**

The progress in respect of the delivery of the Perth City Plan, be noted and the scope and methodology of a review be considered at the next Board meeting. **Action J Bullough**

**10. ANY OTHER COMPETENT BUSINESS**

There was no other competent business.

**11. DATE OF NEXT MEETING**

The date of next meeting still to be confirmed, and members will be notified in due course.

## PERTH & KINROSS COUNCIL

### Strategic Policy & Resources Committee – 6 February 2019

### REVENUE BUDGET 2018/19 – MONITORING REPORT NUMBER 3

#### Report by the Head of Finance (Report No. 19/36)

#### PURPOSE OF REPORT

This report provides an update on progress with the 2018/19 General Fund Revenue Budget based upon the November 2018 ledger, updated for any subsequent known material movements, and the projected financial position of the Housing Revenue Account.

The total net projected under spend on the 2018/19 General Fund Management Budget is £3,813,000 (see Appendix 1).

#### 1. BACKGROUND / MAIN ISSUES

- 1.1. This is the third report updating the Committee on progress with the 2018/19 Revenue Budget. Appendix 1 to this report summarises the current projected year end (outturn) position for each Service based upon the November 2018 ledger, updated for any subsequent known material movements.
- 1.2. The budget total reflected in Column 1 of Appendix 1 to this report is that approved by the Council in setting the Final Revenue Budget for 2018/19 on 22 February 2018 (Report No. 18/47 refers). In addition, adjustments that were approved by the Council on 20 June 2018 (Report No 18/213 refers) and the Strategic Policy and Resources Committee on 18 April, 12 September and 28 November 2018 (Report Nos. 18/133, 18/284 and 18/384 refer) are reflected in Appendix 1 (Column 2).
- 1.3. The Council's Financial Regulations allow Executive Directors to vire budgets up to £100,000 within their Service. Any virements between Services or in excess of £100,000 are either included in the body of the revenue monitoring report or in the appendices for approval.
- 1.4. This report details the latest projected outturns and proposed adjustments to the 2018/19 General Fund and Housing Revenue Account budgets.

#### 2. PROPOSALS

##### 2.1 Service Budgets

- 2.1.1 Details of variances against Service budgets are shown in Appendix 2 to this report with the most significant variances summarised below. The total net projected under spend on Service budgets, as set out in Appendix 1 to this

report, is £3,820,000 which represents 1.41% of total net Service expenditure. (In the corresponding report in February 2018, the projected under spend was £3,173,000 which represented 1.20% of total net Service expenditure).

2.1.2 The utilisation of these Service under spends is considered throughout the financial year and may also be considered as part of the Revenue Budget strategy for future years. Specific proposals to utilise the net under spends identified in Appendix 2 will be considered by the Council on 20 February 2019 in setting the 2019/20 Final Revenue Budget.

2.1.3 **Education & Children's Services:** The projected outturn (excluding the Devolved School Management (DSM) and Pupil Equity Fund (PEF) budgets) is currently anticipated to be £1,527,000 less than budget – a movement of £933,000 from the position last reported to Committee.

2.1.4 The movement in the projected net under spend is made up as follows -

- Staff costs (increase in projected under spend of £597,000) due to additional slippage in excess of budgeted levels.
- Property Costs (increase in projected over spend of £69,000) due to minor works.
- Supplies & Services (increase in projected under spend of £362,000) due, to a rephasing of works on the Virtual Campus, Digital Learning Strategy, Safe Starts, Getting It Right For Every Child (GIRFEC), Advocacy, Young Carers, Wider Achievement and the Instrumental Music Service (IMS) Promoting Access scheme which are partially offset by a further projected over spend on the provision of school meals.
- Transport costs (increase in projected under spend of £19,000) due to projected savings on staff travel costs.
- Home to School Transport (reduction in projected over spend of £12,000) based on the latest demand.
- Third Party Payments (reduction in projected under spend of £43,000) due, primarily, to increased uptake for continuing care.
- Residential Schools / Foster Care & Kinship Care (net increase in projected over spend of £2,000) due primarily, to changes in activity (including the number and type of placements) and the number of foster carers.
- Income (reduction in projected shortfall of £57,000) due, primarily, to increased income from Out of School Kids Clubs.

2.1.5 There is a projected under spend of £758,000 on Devolved School Management budgets (DSM) due, mainly, to staff slippage, lower than anticipated expenditure on educational materials and additional income. It is anticipated that, in line with the approved DSM scheme, the eventual over and under spends will be carried forward into 2019/20.

- 2.1.6 The projected carry forward of £758,000 represents 0.84% of the overall DSM budget.
- 2.1.7 At this stage of the academic year, expenditure from the Pupil Equity Fund is projected to be £522,000 less than the allocation from the Scottish Government of £1,661,520. In line with the terms of this funding, it is anticipated that this under spend will be carried forward to 2019/20 to meet commitments in the current academic year.
- 2.1.8 **Housing & Environment:** The projected outturn is currently anticipated to be £1,913,000 less than budget – a movement of £1,859,000 from the position last reported to Committee.
- 2.1.9 The movement in the projected net under spend is made up as follows –
- Planning & Development (net increase in projected under spend of £746,000) due to a rephasing of expenditure on projects relating to Tactran and rural broadband and slippage on a number of economic development initiatives including Rural Business Expansion Support, Perthshire & Kinross-shire Routes, Town Centre Management and Small Town Retail Façade scheme. Additional income is projected from planning applications and building warrants and funding towards the Creative Exchange has been received in the current financial year. These projected under spends are partially offset by additional expenditure on property valuations.
  - Roads & Transport (net increase in projected under spend of £475,000) due to a rephasing of expenditure on the development and expansion of rural footpaths and cycle networks, the CCTV City Operations project and flood studies.
  - Operations, Waste Strategy & Fleet Management (increase in projected under spend of £300,000) due to additional income from recyclates and commercial waste and projected savings on the waste disposal contract.
  - Service Wide Budgets (increase in projected over spend of £50,000) due to non-achievement of income target in relation to sponsorship.
  - Community Greenspace (increase in projected under spend of £25,000) due to slippage on the Community Environmental Challenge Fund.
  - Property (increase in projected under spend of £241,000) due to improved performance on fee earning works and a rephasing of expenditure on the feasibility study for Tulloch Community Centre and Waste Water Recycling Project at Friarton.
  - Housing General Fund (increase in projected under spend of £122,000) due to further staff slippage and the accelerated delivery of approved savings.

2.1.10 **Corporate and Democratic Services:** The projected outturn is currently anticipated to be £380,000 less than budget – a movement of £146,000 from the position last reported to Committee.

2.1.11 The movement in the projected under spend is, in the main, due to

- Additional staff slippage across the Service (increase in projected under spend of £76,000).
- Increase in anticipated income across the Service (increase of £70,000)

## 2.2 Movements in Funding

2.2.1 Since Revenue Monitoring Report No. 2 was approved by the Committee in November 2018 (Report No. 18/384 refers), notification has been received of additional resources in the current financial year from a number of sources as set out below and Appendix 3.

### Scottish Government - Revenue Support Grant: £968,000

- Teacher Induction Scheme £867,000 (Education & Children's Services – ECS)
- Whole System Approach to Youth Justice: £25,000 (ECS)
- Rapid Rehousing Transition Plans: £46,000 (Housing & Environment – HE)
- Access to Sanitary Products – Public Bodies: £24,000 (HE)
- Free Child Burials: £6,000 (HE)

2.2.2 **ACTION:** The Committee is asked to approve the adjustments set out at 2.2.1 above. These adjustments are reflected in Appendix 1 (Column 3) to this report.

### Other Grant Funding from the Scottish Government and other sources: (£786,831)

2.2.3 Other funding amounting to £786,831 will be paid outside the Revenue Support Grant mechanism as Other Grant income and is, therefore, cost neutral in terms of the budget summary. Details of this other funding is set out in Appendix 3.

2.2.4 **ACTION:** The Committee is asked to note the receipt of £786,831 of additional resources, with this funding being reflected within Education & Children's Services, Housing & Environment and Corporate & Democratic Services as additional grant income. The current projected outturn assumes that all of these additional resources will be fully expended in 2018/19.

## 2.3 Virements

### Contribution to/from Capital Fund

2.3.1 In line with the strategy for managing the Council's Capital Programme over the medium term (as reported to Council on 20 June 2018 – Report No.

18/213 refers) it is recommended that the eventual over or under spend on Capital Financing Costs and Interest on Revenue Balances be transferred from or to the Capital Fund.

- 2.3.2 The latest monitoring indicates a reduction in the projected outturn for capital financing costs (loan charges) of £54,000 which reflects the latest treasury management activity.
- 2.3.3 There is also a reduction in the projected level of income from Interest on Revenue Balances of £51,000. These projections reflect the financial implications of treasury management activity in the year to date and will be subject to further change.
- 2.3.4 **ACTION:** The Committee is requested to approve the virement of £54,000 from the Capital Financing Costs (Loan Charges) Budget and £51,000 to Interest on Revenue Balances with a net increase of £3,000 in the projected Contribution to the Capital Fund. These adjustments have been reflected in Appendix 1 (Column 4) to this report.

#### Service Virements

- 2.3.5 In order to ensure that the 2018/19 Management Revenue Budget continues to reflect current Service needs and operational requirements, a virement of £202,000 is required from Housing & Environment to Corporate & Democratic Services to reflect the transfer of systems administration costs.
- 2.3.6 **ACTION:** The Committee is asked to approve the adjustment to Service Revenue Budgets listed in 2.3.5 above. This adjustment is reflected in Appendix 1 (Column 4) to this report.

## **2.4 Movements in Reserves**

#### Transformation Programme (including Workforce Management and Organisational Change)

- 2.4.1 Approval is sought to adjust the budgets for a number of approved transformation projects as set out in Appendix 4 to reflect changes in the phasing of expenditure.
- 2.4.2 **ACTION:** The Committee is asked to transfer £429,000 to Reserves from Housing & Environment (£283,000) and Corporate & Democratic Services (£146,000) and £44,000 from Reserves to Education & Children's Services as set out in Appendix 4 to reflect revised expenditure profiles in relation to Transformation. These adjustments are reflected in Appendix 1 (Column 5) to this report and have no overall impact on the budgeted level of uncommitted Reserves.

### Reach Project (Children & Young People)

- 2.4.3 The 2018/19 Revenue Budget includes funding towards the new Reach project which is a transformation project to remodel residential care for young people. These resources are underspent by £200,000 in the current financial year due to staff slippage and supplies and services as the project only became fully operational in January 2019. On that basis approval is sought to transfer £200,000 from Education & Children's Services to the earmarked Reserve for the project to be drawn down as required in future financial years.
- 2.4.4 **ACTION:** The Committee is asked to approve the transfer of £200,000 from Education & Children's Services to the earmarked Reserve for the Reach project. This adjustment is reflected in Appendix 1 (Column 5) to this report and has no overall impact on the budgeted level of uncommitted Reserves.

### Modern Apprenticeship Scheme

- 2.4.5 The latest projected outturn for the Modern Apprenticeship Scheme indicates a projected under spend of £65,000 in the current financial year. As has been the case in previous years, the Committee is asked to approve the transfer of £65,000 to Reserves to be utilised in future financial years with the final adjustment being made on completion of the 2018/19 Annual Accounts.
- 2.4.6 **ACTION:** The Committee is asked to approve the transfer of the final under spend on Modern Apprentices (currently £65,000) to an earmarked Reserve for future activity. This adjustment is reflected in Appendix 1 (Column 5) to this report.

### Perth & Kinross Health & Social Care Partnership

- 2.4.7 Within the Council's Reserves there is £518,000 earmarked for "future social care activity". It is proposed that the full amount is applied to the projected social care over spend in the current financial year. This is reflected within the latest revenue monitoring which is set out in Appendix 5.
- 2.4.8 **ACTION:** The Committee is asked to approve the transfer of £518,000 from earmarked Reserves towards Health and Social Care in 2018/19. This adjustment is reflected in Appendix 1 (Column 5) to this report and has no impact on the level of unearmarked Reserves.
- 2.4.9 On 20 August 2018, the Executive Sub-Committee of the Strategic Policy and Resources Committee considered a report on Charging for Community Care Services (Report No. 18/262 refers). In light of the Executive Sub-Committee decision to defer the implementation of the new charging policy and transfer the estimated cost of this decision (£400,000) from Reserves to Health & Social Care.
- 2.4.10 **ACTION:** The Committee is asked to approve the transfer of £400,000 from unearmarked Reserves towards Health and Social Care in 2018/19. This adjustment is reflected in Appendix 1 (Column 5) to this report.



### Public Sector Network Compliance

- 2.4.11 The 2018/19 Revenue Budget includes funding towards continued Public Sector Network compliance, In order to take advantage of Scottish Government funding in 2019/20, it is proposed to transfer £13,000 to the earmarked Reserve to contribute towards cyber security works in 2019/20.
- 2.4.12 **ACTION:** The Committee is asked to approve the transfer of £13,000 from Corporate & Democratic Services to the Public Sector Network earmarked Reserve which will be drawn down in 2019/20. This adjustment is reflected in Appendix 1 (Column 5) to this report.

### City Centre Projects

- 2.4.13 Within earmarked Reserves there is funding to take forward projects within the City Centre. Approval is sought to transfer £90,000 from this earmarked Reserves as a revenue contribution towards works on Perth City Hall.
- 2.4.14 **ACTION:** The Committee is asked to approve the transfer of £90,000 from the earmarked Reserve for City Centre Projects to Corporate & Democratic Services to fund works on Perth City Hall. This adjustment is reflected in Appendix 1 (Column 5) to this report and has no impact on the level of unearmarked Reserves.

## **3. CORPORATE BUDGETS**

### Health & Social Care - Perth & Kinross Integration Joint Board

- 3.1 The projected outturn for Health & Social Care is split between that which is delegated to Perth & Kinross Integration Joint Board and that which remains with the Council. Full details of the projected outturn for Health & Social Care are set out in Appendix 5.
- 3.2 The meeting of Perth & Kinross Integration Joint Board of 15 February 2019 will consider a financial update as at 31 December 2018 from the Board's Chief Finance Officer which will set out a projected net over spend of £615,000 – a net movement of £1,394,000 from the position last reported to Committee.
- 3.3 The movement in the projected net over spend is made up as follows –
- Older People (reduction in projected over spend of £416,000) due, primarily, to the impact of the Financial Recovery Plan, a reduced projected over spend in Care at Home, an increase in the projected underspend on Carers Activities and an increased projected underspend on other areas. These are partially offset by an increased projection for spend on external placements.
  - Adult Support & Wellbeing (reduction in projected over spend of £273,000) due to the impact of the Financial Recovery Plan partially

offset by revised projections in relation to learning disability placement and staff costs and updated income projections.

- Management & Commissioned Services (increase in projected under spend of £680,000) which represents the application of earmarked Reserves and slippage in Partnership Funds towards the Financial Recovery Plan partially offset by increased bad debts.
- Other areas of the Service (reduction in projected over spend of £25,000).

3.4 There have been a number of meetings between Perth & Kinross Council, NHS Tayside and Perth & Kinross Integration Joint Board to agree a financial recovery action plan. It is currently anticipated that the agreed measures will deliver savings in the region of £500,000 and this is reflected above and within the latest monitoring set out in Appendix 5.

3.5 Furthermore, as set out at paragraph 2.4.7, it is proposed to apply £518,000 from earmarked Reserves towards the projected over spend in the current financial year. This adjustment is also reflected in Appendix 5.

3.6 There are a number of functions that are not devolved to Perth & Kinross Integration Joint Board and, therefore, remain with the Council. In respect of these non-devolved functions there is a projected under spend of £32,000 – an increase of £16,000 from the position last reported to Committee.

3.7 The main reason for this movement in the projected net under spend is due to the updated staff cost projections. In addition £400,000 has been applied from Reserves to Health & Social Care – see 2.4.9 above which reduces the projected over spend further.

3.8 The total projected over spend on Health & Social Care is £583,000 (a movement of £1,410,000 from the position last reported to Committee) which is set out in Appendix 5.

#### Contribution to Tayside Valuation Joint Board

3.9 The Treasurer of the Tayside Valuation Joint Board is currently projecting that expenditure is in line with budget.

#### Unfunded Pension Costs

3.10 The latest projected outturn, based on current recharges from the Tayside Pension Fund, indicates an under spend of £35,000 which is reflected in Appendix 1. This is £15,000 less than previous reports and reflects the decision of Council on 19 December 2018 to pay the Real Living Wage to Council staff from 5 November 2018.

#### Apprenticeship Levy

- 3.11 The latest projected outturn, based on current levels of remittance to HM Revenue & Customs, indicates an under spend of £4,000 which is reflected in Appendix 1.

#### Council Tax Reduction Scheme

- 3.12 The latest monitoring indicates a projected under spend of £299,000 on the Council Tax Reduction Scheme. This is based on the latest activity in this area and will be subject to review as the financial year progresses.

#### Discretionary Non-Domestic Rates Relief Scheme

- 3.13 On 13 September 2017 the Strategic Policy & Resources Committee approved a package of “Assistance to Business Occupation of Key Vacant Property in Perth & Kinross through Non-Domestic Rates Relief” (Report No. 17/281 refers). The maximum cost of this non-recurring proposal was estimated at £100,000 and this amount was earmarked in Reserves.
- 3.14 To date, financial support from this discretionary scheme has been awarded at a cost of £62,000 which is reflected in Appendix 1 to the report.

#### Council Tax Income

- 3.15 The monitoring of Council Tax Income as at 30 September 2018 indicates that additional income in excess of budget in the order of £300,000 will be generated in the current year. The primary reasons for this additional income are anticipated favourable movements in the provisions for bad debts and a net increase in the Council Tax base in excess of budget assumptions.
- 3.16 These projections are indicative at this stage and are subject to further review. This additional income is reflected in Appendix 1.

### **4. HOUSING REVENUE ACCOUNT (HRA)**

- 4.1 The Executive Director (Housing & Environment) is currently projecting a break even position on the Housing Revenue Account. Within this projection there are a number of variances which are set out below.
- Repairs and Improvement (reduction in projected under spend of £206,000) due, primarily, to an increase in expenditure on void properties.
  - Letham, North & South (increase in projected under spend of £68,000) due primarily to savings on the garden maintenance contract.
  - Perth City and Specialist (reduction in projected over spend of £31,000) due to the non achievement of slippage targets at this time.
  - Housing Management (reduction in projected under spend of £3,000) due to updated projections.

- Administration (increase in projected under spend of £56,000) due to reduced recharges as a result of staff slippage.
  - Income (projected over achievement of £332,000) due to a reduction in the projected level of bad debts partially offset by increased void rent loss
- 4.2 The net projected under spends described above result in an increase in the projected contribution to Capital Financed from Current Revenue (CFCR) (£284,000) available for the HRA Capital Programme.
- 4.3 Full details of the movement against the HRA Revenue Budget are set out in Appendix 6.

## 5. CONCLUSION AND RECOMMENDATIONS

- 5.1. The total net projected under spend on the 2018/19 General Fund, as set out in Appendix 1 to this report, is £3,813,000.
- 5.2. Additionally, the projected under spend on the Devolved School Management Budget currently stands at £758,000 and £522,000 on the Pupil Equity Fund.
- 5.3. There is a projected net over spend on Health & Social Care of £583,000.
- 5.4. The Executive Director (Housing & Environment) is currently projecting a break even position on the Housing Revenue Account in 2018/19.
- 5.5. The Committee is requested to:
- Note the contents of the report;
  - Approve the adjustments to the 2018/19 Management Revenue Budget detailed in Appendices 1 to 6 and Section 2, 3 & 4 above;
  - Approve 2018/19 Service virements summarised in Appendices 2, 5 and 6;
  - Note the Health & Social Care projected outturn summarised in Paragraphs 3.1 to 3.8 and Appendix 5;
  - Note the Housing Revenue Account projected outturn summarised in Section 4 above and Appendix 6.

### Author(s)

| Name         | Designation      | Contact Details                                                  |
|--------------|------------------|------------------------------------------------------------------|
| Scott Walker | Chief Accountant | <a href="mailto:chxfinance@pkc.gov.uk">chxfinance@pkc.gov.uk</a> |

**Approved**

| <b>Name</b>       | <b>Designation</b>                                       | <b>Date</b>     |
|-------------------|----------------------------------------------------------|-----------------|
| Stewart Mackenzie | Head of Finance                                          | 24 January 2019 |
| Jim Valentine     | Depute Chief Executive<br>and Chief Operating<br>Officer | 25 January 2019 |

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You can also send us a text message on 07824 498145.

All Council Services can offer a telephone translation facility.

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | None              |
| Corporate Plan                                      | Yes               |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | Yes               |
| Workforce                                           | Yes               |
| Asset Management (land, property, IST)              | Yes               |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | Yes               |
| Strategic Environmental Assessment                  | Yes               |
| Sustainability (community, economic, environmental) | Yes               |
| Legal and Governance                                | None              |
| Risk                                                | None              |
| <b>Consultation</b>                                 |                   |
| Internal                                            | Yes               |
| External                                            | None              |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | None              |

### 1. Strategic Implications

#### 1.1. Corporate Plan

1.1.1. The Council's Corporate Plan 2018 – 2023 lays out five outcome focussed strategic objectives which provide clear strategic direction, inform decisions at a corporate and service level and shape resources allocation. They are as follows:

- (i) Giving every child the best start in life;
- (ii) Developing educated, responsible and informed citizens;
- (iii) Promoting a prosperous, inclusive and sustainable economy;
- (iv) Supporting people to lead independent, healthy and active lives; and
- (v) Creating a safe and sustainable place for future generations.

1.1.2 This report relates to all of these objectives.

### 2. Resource Implications

#### 2.1. Financial

2.1.1. There are no direct financial implications arising from this report other than those reported within the body of the main report.

## 2.2. Workforce

- 2.2.1. There are no direct workforce implications arising from this report other than those reported within the body of the main report.

## 2.3. Asset Management (land, property, IT)

- 2.3.1. There are no direct asset management implications arising from this report other than those reported within the body of the main report.

## 3. **Assessments**

### 3.1. Equality Impact Assessment

- 3.1.1. Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.1.2. The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as **not relevant** for the purposes of EqIA.

### 3.2 Strategic Environmental Assessment

- 3.2.1 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.2.2 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

### 3.3 Sustainability

- 3.3.1 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.
- 3.3.2 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

## **4. Consultation**

### **4.1 Internal**

- 4.1.1 The Executive Officer Team have been consulted in the preparation of this report.

## **2. BACKGROUND PAPERS**

- 2.1 No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

## **3. APPENDICES**

|              |                                                           |
|--------------|-----------------------------------------------------------|
| Appendix 1 – | General Fund 2018/19 Revenue Budget - Summary             |
| Appendix 2 – | General Fund 2018/19 Projected Outturn – Service Analysis |
| Appendix 3 – | Other 2018/19 Funding                                     |
| Appendix 4 – | Corporate Transformation Funding 2018/19                  |
| Appendix 5 – | Health & Social Care 2018/19 Projected Outturn            |
| Appendix 6 – | Housing Revenue Account 2018/19 Projected Outturn         |



**PERTH & KINROSS COUNCIL GENERAL FUND  
2018/19 REVENUE BUDGET - SUMMARY**

**APPENDIX 1**

|                                                                                               | (1)                                                | (2)                                            | (3)                        | (4)       | (5)                         | (6)                                 | (7)                  | (8)                                        | (9)                                        |
|-----------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------------------|----------------------------|-----------|-----------------------------|-------------------------------------|----------------------|--------------------------------------------|--------------------------------------------|
|                                                                                               | 2018/19<br>Council<br>Approved<br>Budget<br>Feb-18 | Previously<br>Approved<br>Adjustments<br>(Net) | Movements<br>in<br>Funding | Virements | Movements<br>in<br>Reserves | 2018/19<br>Revised<br>Mgt<br>Budget | Projected<br>Outturn | Variance<br>to<br>Revised<br>Mgt<br>Budget | Variance<br>to<br>Revised<br>Mgt<br>Budget |
| <i>Reference: Section in Report</i>                                                           |                                                    |                                                |                            |           |                             |                                     |                      |                                            |                                            |
| <b>SERVICE</b>                                                                                | £'000                                              | £'000                                          | £'000                      | £'000     | £'000                       | £'000                               | £'000                | £'000                                      | %                                          |
| <b>Education &amp; Children's Services</b>                                                    | 162,855                                            | 3,171                                          | 892                        |           | (156)                       | 166,762                             | 165,235              | (1,527)                                    | (0.92%)                                    |
| <b>Housing &amp; Environment</b>                                                              | 71,746                                             | 1,277                                          | 76                         | (202)     | (283)                       | 72,614                              | 70,701               | (1,913)                                    | (2.63%)                                    |
| <b>Corporate &amp; Democratic Services</b>                                                    | 25,310                                             | 5,909                                          |                            | 202       | (134)                       | 31,287                              | 30,907               | (380)                                      | (1.21%)                                    |
| <b>Sub - Total: Service Budgets</b>                                                           | <b>259,911</b>                                     | <b>10,357</b>                                  | <b>968</b>                 | <b>0</b>  | <b>(573)</b>                | <b>270,663</b>                      | <b>266,843</b>       | <b>(3,820)</b>                             | <b>(1.41%)</b>                             |
| <b>Corporate Budgets</b>                                                                      |                                                    |                                                |                            |           |                             |                                     |                      |                                            |                                            |
| Health & Social Care                                                                          | 49,175                                             | 760                                            |                            |           | 918                         | 50,853                              | 51,436               | 583                                        | 1.15%                                      |
| Contribution to Valuation Joint Board                                                         | 1,145                                              |                                                |                            |           |                             | 1,145                               | 1,145                | 0                                          | 0.00%                                      |
| Capital Financing Costs                                                                       | 17,651                                             | (3,624)                                        |                            | (54)      |                             | 13,973                              | 13,973               | 0                                          | 0.00%                                      |
| Interest on Revenue Balances                                                                  | (200)                                              | (122)                                          |                            | 51        |                             | (271)                               | (271)                | 0                                          | 0.00%                                      |
| Net Contribution to/(from) Capital Fund                                                       | 1,626                                              | 3,820                                          |                            | 3         |                             | 5,449                               | 5,449                | 0                                          | 0.00%                                      |
| Contribution to/(from) Insurance Fund                                                         | 200                                                |                                                |                            |           |                             | 200                                 | 200                  | 0                                          | 0.00%                                      |
| Contribution from Renewal and Repair Fund                                                     | 0                                                  | (20)                                           |                            |           |                             | (20)                                | (20)                 | 0                                          | 0.00%                                      |
| Trading Operations Surplus                                                                    | (350)                                              |                                                |                            |           |                             | (350)                               | (350)                | 0                                          | 0.00%                                      |
| Support Service External Income                                                               | (1,888)                                            |                                                |                            |           |                             | (1,888)                             | (1,888)              | 0                                          | 0.00%                                      |
| Un-Funded Pension Costs                                                                       | 1,595                                              |                                                |                            |           |                             | 1,595                               | 1,560                | (35)                                       | (2.19%)                                    |
| Apprenticeship Levy                                                                           | 680                                                |                                                |                            |           |                             | 680                                 | 676                  | (4)                                        | (0.59%)                                    |
| Council Tax Reduction Scheme                                                                  | 6,499                                              |                                                |                            |           |                             | 6,499                               | 6,200                | (299)                                      | (4.60%)                                    |
| Discretionary Relief                                                                          | 150                                                |                                                |                            |           |                             | 150                                 | 212                  | 62                                         | 41.33%                                     |
| <b>Net Expenditure (General Fund)</b>                                                         | <b>336,194</b>                                     | <b>11,171</b>                                  | <b>968</b>                 | <b>0</b>  | <b>345</b>                  | <b>348,678</b>                      | <b>345,165</b>       | <b>(3,513)</b>                             | <b>(1.01%)</b>                             |
| <b>Financed By:</b>                                                                           |                                                    |                                                |                            |           |                             |                                     |                      |                                            |                                            |
| Revenue Support Grant                                                                         | (190,744)                                          | 60                                             | (968)                      |           |                             | (191,652)                           | (191,652)            | 0                                          | 0.00%                                      |
| Ring Fenced Grant                                                                             | (1,775)                                            | (2,716)                                        |                            |           |                             | (4,491)                             | (4,491)              | 0                                          | 0.00%                                      |
| Non Domestic Rate Income                                                                      | (51,953)                                           |                                                |                            |           |                             | (51,953)                            | (51,953)             | 0                                          | 0.00%                                      |
| Council Tax Income                                                                            | (85,300)                                           | (74)                                           |                            |           |                             | (85,374)                            | (85,674)             | (300)                                      | (0.35%)                                    |
| Capital Grant                                                                                 | (1,400)                                            | (480)                                          |                            |           |                             | (1,880)                             | (1,880)              | 0                                          | 0.00%                                      |
| <b>Total Financing</b>                                                                        | <b>(331,172)</b>                                   | <b>(3,210)</b>                                 | <b>(968)</b>               | <b>0</b>  | <b>0</b>                    | <b>(335,350)</b>                    | <b>(335,650)</b>     | <b>(300)</b>                               | <b>(0.09%)</b>                             |
| <b>Financed from/(returned to) Reserves<br/>including use of Budget Flexibility (£3.738m)</b> | <b>5,022</b>                                       | <b>7,961</b>                                   | <b>0</b>                   | <b>0</b>  | <b>345</b>                  | <b>13,328</b>                       | <b>9,515</b>         | <b>(3,813)</b>                             |                                            |



**PERTH & KINROSS COUNCIL - GENERAL FUND 20018/19 PROJECTED OUTTURN - SERVICE ANALYSIS**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                    | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|--------------------------------------------|-------------------|-------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Education &amp; Children's Services</b> |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Total                                      | (1,527)           |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                            |                   | (440)             | <b>Devolved School Management (DSM)</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                            |                   |                   | <b>Staff Costs</b><br>Teachers salaries are projected to under spend by £1,716,000 due to staff turnover. Single Status staff are projected to under spend by £423,000 also due to staff turnover. This is offset by a slippage target for 2017/2018 of £1,699,000. These projections will be updated once head teachers confirm their spending plans for the 2018/19 academic year.                                                                                                                                                                                                                                                                                                                                                                                               |
|                                            |                   | (220)             | <b>Supplies &amp; Services</b><br>Projected under spend on educational materials which will be carried forward into the 2018/19 academic school year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|                                            |                   | (98)              | <b>Income</b><br>Projected additional income which offsets expenditure on staff costs included above for secondments and Scottish Qualifications Agency work.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                            |                   | 758               | The projected DSM carry forward for 2018/19 is £758,000 which is a reduction of £447,000 on the balance brought forward from 2017/18. This level of carry forward represents approximately 0.84% of the overall DSM budget.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                            |                   | (522)             | <b>Pupil Equity Fund</b><br>The majority of schools within Perth and Kinross Council have been allocated a share of £1,661,520 of Pupil Equity Funding from the Scottish Government as a ring fenced grant as well as £720,000 that has been carried forward from financial year 2017/18. The funding covers the school academic year (i.e. 1 July 2018 to 30 June 2019) and at this stage in the academic year (based on November ledger), it is projected that £522,000 will be carried forward to 2019/20.                                                                                                                                                                                                                                                                      |
|                                            |                   | 522               | Projected carry forward of Pupil Equity Funding.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                            |                   | (1,120)           | <b>Other Education &amp; Children's Services Sectors:</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                            |                   |                   | <b>Staff Costs</b><br>This projected under spend is made up of movements across all sectors and cost centres and is after recognising a slippage target of £865,000.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|                                            |                   | 132               | <b>Property Costs</b><br>Projected over spend within Criminal Justice Services in respect of service charge at St Martin's House and maintenance work at West Mill Street and small property works partially offset by savings on the Investment in Learning Contract.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                            |                   | (685)             | <b>Supplies and Services</b><br>Under spend from approved Revenue Budget flexibility brought forward from 2017/18 amounting to (£440,000) that is no longer required in 2018/19 (E2S - £300,000, as this has now been mainstreamed and School Estate £140,000). In addition there are projected under spends on the Virtual Campus (£38,000), Digital Learning Strategy (£222,000), Safe Starts (£20,000), GIRFEC (£77,000), Advocacy (£19,000), Young Carers (£50,000), Wider Achievement (£15,000) and IMS Promoting Access (£26,000) which are partially offset by projected over spends within Children Young People & Families on Through Care/Aftercare (£16,000), School Meals (£74,000), utility connections at Berth Park High School (£50,000) and legal fees (£90,000). |
|                                            |                   | (20)              | <b>Transport Costs</b><br>Projected under spend on car allowances and travel (£54,000) offset by a projected over spend on client travel within Children, Young People and Families. (£34,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|                                            |                   | 539               | <b>Home to School Transport</b><br>Projected over spend due to contract variations, the partial omission of taxi contract values from the anticipated pressure and additional demand on Additional Support Need and Looked after Children provision e.g. young people transferring to external placements due to increased demand.                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                            |                   | (1)               | <b>Third Party Payments</b><br>There is a projected under spend due to slippage on the Continuing Care budget (£31,000) and the facilities management contract (£13,000) that is partially offset by projected over spends within Children Young People and Families, Supporting Young People (£31,000) and Unaccompanied Asylum Seeking Children (£12,000) which is offset by income.                                                                                                                                                                                                                                                                                                                                                                                             |

**PERTH & KINROSS COUNCIL - GENERAL FUND 20018/19 PROJECTED OUTTURN - SERVICE ANALYSIS**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------|-------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|         |                   | 148               | <b>Residential Schools/Foster Care and Kinship Care:</b><br>The budget for young people with Additional Support Needs (ASN) who are educated outwith the Council's mainstream school provision is projected to over spend in the current financial year based on the number of known placements at this time.                                                                                                                                         |
|         |                   | (64)              | The budget for young people with complex behavioural issues which includes a number of pupils placed within residential schools is projected to under spend based on current activity levels.                                                                                                                                                                                                                                                         |
|         |                   | 29                | Support in the Community is projected to over spend based on the existing number of placements.                                                                                                                                                                                                                                                                                                                                                       |
|         |                   | (304)             | There is a projected under spend on foster care due to 15 fewer external placements (£319,000) partially offset by a projected over spend on the kinship care budget due to additional kinship carers (£15,000).                                                                                                                                                                                                                                      |
|         |                   | (222)             | <b>Loan Charges</b><br>Projected under spend on prudential borrowing costs due to changes in the debt repayment periods.                                                                                                                                                                                                                                                                                                                              |
|         |                   | 41                | <b>Income</b><br>Projected shortfall in income from Breakfast Clubs (£59,000) and the Renewable Heat Incentive Programme due to alterations in the Breadalbane Community Campus biomass boiler (£54,000). This is partially offset by additional income from recharging other authorities for Foster carer Placements (£25,000), grant income in relation to unaccompanied asylum seeking children (£12,000) and Out of School Kids Clubs (£35,000) . |

**PERTH & KINROSS COUNCIL - GENERAL FUND 20018/19 PROJECTED OUTTURN - SERVICE ANALYSIS**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                 | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                           |
|-----------------------------------------|-------------------|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>Housing &amp; Environment</u></b> |                   |                   |                                                                                                                                                                                                                                        |
| Total                                   | (1,913)           |                   |                                                                                                                                                                                                                                        |
|                                         |                   |                   | <b><u>Service-Wide Budgets</u></b>                                                                                                                                                                                                     |
|                                         |                   | 340               | Non-achievement of third year procurement saving. Limited scope for further savings, however £1,085,000 of savings have already been generated from targeted reductions in price across a range of supplies, services and commodities. |
|                                         |                   | 300               | Projected non- achievement of Service staff slippage target.                                                                                                                                                                           |
|                                         |                   | 50                | Projected under-achievement of sponsorship of Council assets income target.                                                                                                                                                            |
|                                         |                   |                   | <b><u>Planning &amp; Development</u></b>                                                                                                                                                                                               |
|                                         |                   | (150)             | Projected additional commercial rental income arising from annual rent reviews and higher occupancy levels.                                                                                                                            |
|                                         |                   | 50                | Projected consultancy and legal costs relating to the examination stage of the Local Development Plan.                                                                                                                                 |
|                                         |                   | (80)              | Projected under spend on match-funding towards European Social Fund projects due to lower than anticipated demand for employability initiatives.                                                                                       |
|                                         |                   | (104)             | Projected slippage on TACTRAN projects.                                                                                                                                                                                                |
|                                         |                   | (86)              | Slippage on providing rural business expansion feasibility funding support.                                                                                                                                                            |
|                                         |                   | (60)              | Carry forward of grant funding for Creative Exchange project.                                                                                                                                                                          |
|                                         |                   | (50)              | Slippage on providing funding for Perthshire & Kinross-shire routes.                                                                                                                                                                   |
|                                         |                   | (136)             | Rephasing of rural broadband funding to align with Scottish Government R100 scheme.                                                                                                                                                    |
|                                         |                   | (100)             | Delay in progressing Town Centre Management initiative.                                                                                                                                                                                |
|                                         |                   | (100)             | Delay in progressing Small Town Retail Façade project.                                                                                                                                                                                 |
|                                         |                   | (150)             | Projected additional income from planning applications and building warrants.                                                                                                                                                          |
|                                         |                   | 40                | Cost of procuring an external valuer to review property valuations as recommended by the Council's external auditors.                                                                                                                  |
|                                         |                   |                   | <b><u>Roads &amp; Transport</u></b>                                                                                                                                                                                                    |
|                                         |                   | 100               | Operating expenditure for public transport tendered services higher than budget.                                                                                                                                                       |
|                                         |                   | (150)             | Slippage on delivery of new 20mph limits and zones.                                                                                                                                                                                    |
|                                         |                   | (150)             | Slippage on the development and expansion of rural footpaths and cycle networks.                                                                                                                                                       |
|                                         |                   | (50)              | Slippage on providing financial assistance for the adoption of unadopted roads.                                                                                                                                                        |
|                                         |                   | (40)              | Slippage on traffic staff budget to provide match-funding with Sustrans for a joint Project Officer post from 2019/20.                                                                                                                 |
|                                         |                   | (35)              | Saving on reinstatement works at River Ericht.                                                                                                                                                                                         |
|                                         |                   | (150)             | Projected saving in street lighting energy and carbon reduction commitment (CRC) payments due to impact of LED replacement programme.                                                                                                  |
|                                         |                   | (255)             | Carry forward of flood studies budget to realign with planned programme of Local Flood Risk Management Plans to be completed by SEPA deadline of December 2019.                                                                        |
|                                         |                   | (120)             | Rephasing of CCTV City Operations Centre project expenditure in line with ERDF funding                                                                                                                                                 |
|                                         |                   |                   | <b><u>Operations, Waste Strategy &amp; Fleet Management</u></b>                                                                                                                                                                        |
|                                         |                   | 150               | Projected increase in fuel costs arising from increased oil price                                                                                                                                                                      |
|                                         |                   | (250)             | Projected additional income from the sale of recyclates and commercial waste.                                                                                                                                                          |
|                                         |                   | (200)             | Projected saving on the waste disposal contract.                                                                                                                                                                                       |
|                                         |                   |                   | <b><u>Community Greenspace</u></b>                                                                                                                                                                                                     |
|                                         |                   | (25)              | Projected under spend on the Community Environmental Challenge Fund which promotes and supports community initiatives                                                                                                                  |
|                                         |                   |                   | <b><u>Car Parking</u></b>                                                                                                                                                                                                              |
|                                         |                   | (330)             | Projected additional income from on and off street parking.                                                                                                                                                                            |
|                                         |                   | 330               | Contribution to Car Park Reserve                                                                                                                                                                                                       |

**PERTH & KINROSS COUNCIL - GENERAL FUND 20018/19 PROJECTED OUTTURN - SERVICE ANALYSIS**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|---------|-------------------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|         |                   |                   | <p><b><u>Property</u></b></p> <p>(250) Projected saving on energy costs and CRC payments due to reduced energy consumption.</p> <p>(50) Projected saving on water costs.</p> <p>600 Projected costs relating to unforeseen emergency ground works at Kinnoull Primary School.</p> <p>(170) Saving due to the actual settlement of invoices from 2017/18 being lower than the provision in the final accounts.</p> <p>(30) Saving on revenue budget provision for feasibility study at Perth High School.</p> <p>(200) Transfer from earmarked Reserve to part fund unforeseen emergency ground works at Kinnoull Primary School.</p> <p>(200) Further transfer from General Fund Reserves</p> <p>150 Projected costs relating to demolition works at Fairfield Community Neighbourhood Centre.</p> <p>(25) Delay in progressing feasibility study for Tulloch Community Centre.</p> <p>(16) Rephasing of energy conservation budget to complete Waste Water Recycling Project at Friarton.</p> <p><b><u>Housing</u></b></p> <p>(37) Projected under spend in relation to recharges from the HRA due to staff slippage on General Fund posts. This is partly offset by a projected over spend as a result of reduced budgets for property and capital costs for RIO which is on the market for sale and over spends across all teams on property, supplies &amp; services, and transport costs.</p> <p><b><u>Safer Communities</u></b></p> <p>(16) Projected under spend on staff and property costs.</p> <p><b><u>Business &amp; Resources</u></b></p> <p>(258) Projected under spend on staff costs and the accelerated delivery of approved 2019/20 savings.</p> |

**PERTH & KINROSS COUNCIL - GENERAL FUND 20018/19 PROJECTED OUTTURN - SERVICE ANALYSIS**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                         | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                            |
|-------------------------------------------------|-------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b><u>Corporate and Democratic Services</u></b> |                   |                   |                                                                                                                                                                         |
| Total                                           | (380)             |                   |                                                                                                                                                                         |
|                                                 |                   | (20)              | <b><u>Core Costs</u></b><br>Projected net under spend on staff costs due to slippage.                                                                                   |
|                                                 |                   | (38)              | <b><u>Legal Services</u></b><br>Projected net under spend on staff costs.                                                                                               |
|                                                 |                   | 29                | Projected net over spend on other costs across the Division.                                                                                                            |
|                                                 |                   | (12)              | Projected additional income from Licensing.                                                                                                                             |
|                                                 |                   | (81)              | <b><u>Finance</u></b><br>Projected net under spend primarily due to staff slippage in excess of budgeted levels.                                                        |
|                                                 |                   | 42                | <b><u>Democratic Services</u></b><br>Projected net over spend on staff costs and supplies and services across the Division.                                             |
|                                                 |                   | (38)              | Projected additional income across a number of functions including the Registration Service.                                                                            |
|                                                 |                   | (3)               | <b><u>Human Resources</u></b><br>Various net projected under spends across staff costs, supplies and services, third party payments and transport costs.                |
|                                                 |                   | (12)              | <b><u>IT</u></b><br>Various net projected under spends across staff costs, supplies and services, third party payments and transport costs.                             |
|                                                 |                   | (36)              | <b><u>Strategic Commissioning &amp; Organisational Development</u></b><br>Projected net under spend primarily due to staff slippage in excess of budgeted levels.       |
|                                                 |                   | 13                | <b><u>Cultural and Community Services</u></b><br>Various net projected over spends across staff costs, supplies and services, third party payments and transport costs. |
|                                                 |                   | (179)             | <b><u>Revenues &amp; Benefits</u></b><br>Improved performance in the administration of housing benefit claims.                                                          |
|                                                 |                   | (41)              | Projected net under spend on staff costs.                                                                                                                               |
|                                                 |                   | (4)               | <b><u>Customer Service Centre</u></b><br>Staff slippage in excess of targets.                                                                                           |
| <b>TOTAL</b>                                    | <b>(3,820)</b>    |                   |                                                                                                                                                                         |





## APPENDIX 3

## Other 2018/19 Funding

|                                                                                                                                   |                 |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------|
| <b>Education &amp; Children's Services</b>                                                                                        |                 |
| Tayside Regional Improvement Collaborative – <i>Note: this amount will be shared with partners.</i>                               | £592,550        |
| Education Scotland – Creative Learning Networks                                                                                   | £12,278         |
| NHS Tayside – Health Promotion                                                                                                    | £10,000         |
| Education Scotland – National Numeracy and Mathematics Hub                                                                        | £6,500          |
| Erasmus+ - Glenlyon Primary School                                                                                                | £4,091          |
| <b>Housing &amp; Environment</b>                                                                                                  |                 |
| Cycling Scotland – Cycle Friendly Employer Development Fund: Procurement and installation of secure cycle shelter at Pullar House | £30,000         |
| Tactran – Active Travel Grant: Perth Cycle Network                                                                                | £24,800         |
| Tactran – Active Travel Grant: Green Routes                                                                                       | £15,500         |
| <b>Corporate &amp; Democratic Services</b>                                                                                        |                 |
| DWP – Discretionary Housing Payments: Tranche 2                                                                                   | £46,104         |
| Sport Scotland – Community Sport Hubs                                                                                             | £45,008         |
|                                                                                                                                   |                 |
|                                                                                                                                   |                 |
| <b>TOTAL</b>                                                                                                                      | <b>£786,831</b> |



## Corporate Transformation Projects

|                                                                                                                                              |                  |
|----------------------------------------------------------------------------------------------------------------------------------------------|------------------|
| <b>Education &amp; Children's Services</b>                                                                                                   |                  |
| Expansion of Family Based Care - to meet the increasing demand for foster carers and family-based carers for children and young people.      | £44,000          |
| <b>Housing &amp; Environment</b>                                                                                                             |                  |
| Collaborative Working - to take forward a programme of working collaboratively.                                                              | -£110,000        |
| Community Greenspace Review                                                                                                                  | -£6,000          |
| Council Vehicle Review                                                                                                                       | -£24,000         |
| SMART Perth & Kinross - to roll out SMART technology across Perth and Kinross.                                                               | -£74,000         |
| Sponsorship & Stakeholder Strategy - to develop commercial opportunities in relation to Council assets.                                      | -£30,000         |
| Cultural Project - to take forward the review of cultural services.                                                                          | -£19,000         |
| Communities First - To work alongside our communities to co-produce and provide more choice and control for individuals in their localities. | -£20,000         |
| <b>Corporate &amp; Democratic Services</b>                                                                                                   |                  |
| Corporate Digital Services and My Account - To implement a wide range of online services available via the Council website                   | -£100,000        |
| Mobile Working Review - the roll out of technology to facilitate mobile working within our communities.                                      | -£46,000         |
|                                                                                                                                              |                  |
| <b>TOTAL</b>                                                                                                                                 | <b>-£385,000</b> |



**HEALTH AND SOCIAL CARE - 2018/19 PROJECTED OUTTURN**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                                         | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|-----------------------------------------------------------------|-------------------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Perth &amp; Kinross Health &amp; Social Care Partnership</b> |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Older People</b>                                             |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Total                                                           | 654               |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                                 |                   | 811               | <b>Care at Home - Demand</b><br>There is a projected over spend on external care at home services (£410,000) due to higher demand than anticipated, and the cost of interim care home placements (£401,000) whilst clients await a care at home service following their discharge from hospital. These projections include a projected sum (£25,000) for the cost of the provider retainer fee project as the Service attempts to address delayed discharge from hospitals.                                                                                                                                                                                                                                                                                                    |
|                                                                 |                   | (540)             | <b>Care at Home - Under Spend</b><br>There are projected under spends in the internal teams (£227,000) due to delays in recruitment and staff turnover, in Direct Payments (£52,000) and slippage on the implementation of the revised model of Intermediate Care Services (£261,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                                 |                   | 201               | <b>Joint Equipment Loan Store/Occupational Therapy/Telecare</b><br>There are projected over spends on staff costs (£81,000) due to all posts being filled and therefore not meeting the slippage target, plus the approval additional temporary staff including the Control Room to meet growing demand. In addition there is a projected over spend on Occupational Therapy Adaptations (£120,000) due to increased demand.                                                                                                                                                                                                                                                                                                                                                   |
|                                                                 |                   | 679               | <b>External Residential &amp; Nursing Home Placements</b><br>Physical disability placements are projecting an over spend (£248,000) based on current client numbers and their assessed needs. Older People Placements are projecting an overspend (£431,000) based on client numbers in placement. This is after offsetting the non-recurring balance of carers monies in the current year under the Shifting the Balance of Care project. This projection also includes a projected cost for 20 crisis placements for which there is no budget. There are currently 940 permanent placements against a budget available to fund 921 - this represents an over spend of 19 placements as the Service moves to full implementation of the Shifting the Balance of Care project. |
|                                                                 |                   | (41)              | <b>Local Authority Residential Homes</b><br>Additional income is being generated across the two local authority residential homes due to the financial profile of individual residents and increased occupancy levels which is partially offset by over spends on staff costs and supplies & services.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                                 |                   | (144)             | <b>Services to Carers</b><br>There is a projected in year under spend on the investment monies for New Carers Services due to the part year implementation (£108,000) plus small under spends on other grants paid to carers groups (£36,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                 |                   | (182)             | <b>Uncommitted Budgets</b><br>These are uncommitted recurring budgets (£152,000) and non-recurring budgets (£30,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                                 |                   | 20                | <b>Other</b><br>There is a projected over spend within Self Directed Support (£38,000) due to individual approved care packages and short breaks (£11,000) which is partially offset by projected under spends in day care (£29,000).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                                                 |                   | (150)             | <b>Anticipated Impact of Financial Recovery Plan</b><br>It is anticipated that the financial impact of the agreed Financial Recovery Action Plan will reduce the projected over spend across Older People's Services by £150,000 in the current financial year.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |

**HEALTH AND SOCIAL CARE - 2018/19 PROJECTED OUTTURN**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                                   | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-----------------------------------------------------------|-------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Adult Support &amp; Wellbeing</b>                      |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Total                                                     | 345               | 1,660             | <p><b>Learning Disability - Demand</b><br/> There is a projected over spend on learning disability placements (£713,000) due to the number of clients in placement and an increase in their care needs. This projection includes the full year effect of placement activity changes during 2017/18 plus new activity in the current financial year. In addition, there is a projected over spend on learning disability community support packages (£646,000) based on approved care packages that reflect growing client numbers and the costs of individual care packages. There is also a projected over spend on learning disability direct payments (£202,000) due to an increase in the number of clients receiving a Direct Payment and the costs of their individual assessed care packages. An analysis of the individual packages is being undertaken. Further, learning disability day care services are projecting a further net over spend (£99,000).</p> <p>267 <b>Mental Health - Demand</b><br/> There is a projected over spend on Mental Health placements (£206,000) due to the number of clients in placement and an increase in their care needs. This projection includes the full year effect of placements activity changes during 2017/18 plus new activity in the current financial year. There are also projected over spends on Direct Payments (£6,000) and Supported Tenancies (£61,000).</p> <p>(1,174) <b>Learning Disability &amp; Mental Health - Underspends</b><br/> There is additional staff slippage in learning disability services as a consequence of vacancies (£14,000), slippage on the Invergowrie project (£381,000) due to delays in the building works, a reduction in monies paid to providers as prior years' surpluses have been recovered (£616,000), a reduction in the current year payments to projects (£145,000) to reflect lower occupancy levels, an under spend across providers (£12,000) pending the final settlement of sleepover rates to be paid (awaiting Scottish Government guidance) and other miscellaneous under spends (£6,000).</p> <p>(58) <b>Other</b><br/> There is a projected net under spend due to additional staff slippage and additional income.</p> <p>(350) <b>Anticipated Impact of Financial Recovery Plan</b><br/> It is anticipated that the financial impact of the agreed Financial Recovery Action Plan will reduce the projected over spend across Adult Support &amp; Wellbeing by £150,000 in the current financial year.</p> |
| <b>Localities and Early Intervention &amp; Prevention</b> |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Total                                                     | 2                 | 2                 | <p><b>Early Intervention &amp; Prevention</b><br/> There is a projected over spend on staff costs due to not achieving slippage targets (£32,000) and supplies and services (£23,000) which is partially offset by under spends on transport and third party costs (£53,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <b>Management &amp; Commissioned Services</b>             |                   |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Total                                                     | (883)             | (67)              | <p><b>Management</b><br/> There is a projected under spend due to an over-recovery of contributions policy income based on the most recent analysis, partially offset by over spends on staff costs due to the non-achievement of slippage and increased bad debts.</p> <p>400 Non achievement of income as a consequence of decision to defer implementation of changes to Community Care charges.</p> <p>(188) <b>Commissioned Services</b><br/> The underspend reflects the latest projected position in relation to grant payments and the accelerated delivery of approved savings.</p> <p><b>Financial Recovery Plan</b><br/> (918) Drawdown from earmarked Reserve towards Financial Recovery Plan (£518,000) and unearmarked Reserves (£400,000) in relation to charging.<br/> (110) Allocation of in year slippage in Partnership Funds towards the agreed Financial Recovery Plan.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

**HEALTH AND SOCIAL CARE - 2018/19 PROJECTED OUTTURN**  
**(Based on Expenditure to 30 November 2018)**

| SERVICE                                                                                 | Variance<br>£'000 | Variance<br>£'000                                                                                                                                                                                         | Summary of Service Variances                                                                                                                                                                                                                                                                            |
|-----------------------------------------------------------------------------------------|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Savings Delivery</b>                                                                 |                   |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                         |
| Total                                                                                   | 497               | 497                                                                                                                                                                                                       | <b>Savings Delivery</b><br>There is a projected in-year over spend at Beechgrove (£203,000) due to delays in achieving the closure (now complete). There are also projected over spends due to not meeting approved savings relating to procurement (£266,000) and IT/Workforce Productivity (£28,000). |
| <b>TOTAL</b><br><b>(Perth &amp; Kinross Health &amp; Social Care Partnership)</b>       | <b>615</b>        |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                         |
| <b>Adult Social Care (Non Perth &amp; Kinross Health &amp; Social Care Partnership)</b> |                   |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                         |
| Total                                                                                   | (32)              | 7 <b>Mental Health Officers</b><br>Projected over spend on staff costs due to non- achievement of slippage target at this time.<br><br>(39) <b>Forensic Team</b><br>Projected under spend on staff costs. |                                                                                                                                                                                                                                                                                                         |
| <b>TOTAL</b><br><b>(Health &amp; Social Care)</b>                                       | <b>583</b>        |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                         |





**PERTH & KINROSS COUNCIL - HOUSING REVENUE ACCOUNT 2018/19 PROJECTED OUTTURN**  
**(Based on Expenditure to 30 November 2018)**

| £'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 178   | <p><b>Repairs &amp; Improvements</b></p> <p>There is a projected over spend on external voids of £250,000. This projected over spend is due to an increase in the number of voids the Service has had to manage this year due to the proactive approach of making best use of its housing stock to meet need. This is as a result of the success of Home First, increased supply of properties due to new builds and the buy back programme. This position is partially offset by a projected under spend on staff costs due to additional staff slippage (£41,000), within garages and lock-ups (£23,000) and on supplies and services (£8,000k).</p> |
| (71)  | <p><b>Letham &amp; North</b></p> <p>There is a projected under spend on staff costs due to additional staff slippage (£20,000), a projected over-recovery of court expenses based on the income levels to date (£21,000) and an under spend on the Garden Maintenance contract (£33,000). These projected under spends are partially offset by over spends on non-staff budgets (£3,000).</p>                                                                                                                                                                                                                                                          |
| 5     | <p><b>Perth City and Specialist</b></p> <p>Staff slippage not achieving budgeted target at this point.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| (2)   | <p><b>Housing Management</b></p> <p>There is a projected under spend on the Innovation Fund (£12,000) and on staff costs (£6,000) which is partially offset by an over spend on supplies and services (£16,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| (285) | <p><b>Administration</b></p> <p>Projected under spend on loan charges due to changes in repayment periods for historic debt and reduced recharges due to staff slippage.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| (336) | <p><b>Income</b></p> <p>Projected increase in income from rents (£63,000), a reduction in the level of bad debt provision required following the write offs in June 2018 (£463,000) and sales ledger provisions (£14,000) partially offset by reduced interest on revenue balances (£40,000) and increased void rent loss (£164,000).</p>                                                                                                                                                                                                                                                                                                              |
| 511   | <p><b>Capital Financed from Current Revenue</b></p> <p>As a result of the projected net under spends highlighted above, this is the increase in the amount available to invest in the HRA capital programme from the Revenue Budget.</p>                                                                                                                                                                                                                                                                                                                                                                                                               |
| 0     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |



# PERTH AND KINROSS COUNCIL

Strategic Policy and Resources Committee – 6 February 2019

## COMPOSITE CAPITAL BUDGET 2018/28 & HRA CAPITAL INVESTMENT PROGRAMME 2018/23 – MONITORING REPORT NUMBER 3

Report by the Head of Finance (Report No. 19/37)

### PURPOSE OF REPORT

This report provides a summary position to date for the 10 year Composite Capital Programme for 2018/19 to 2027/28 and the 5 year HRA Capital Investment Programme 2018/19 to 2022/23, and seeks approval for adjustments to the programmes.

### 1. BACKGROUND / MAIN ISSUES

- 1.1 At its meeting on 28 November 2018, the Committee approved a revised ten-year Gross Composite Capital Budget for 2018/19 to 2027/28 totalling £608,707,000 (report 18/385 refers). The Committee also approved a revised five year HRA Capital Investment Programme for 2018/19 to 2022/23 totalling £73,172,000.
- 1.2 This report advises on expenditure to 31 December 2018 and the latest estimate of the projected outturn for each of the years to 2027/28 for the Composite Programme and to 2022/23 for the HRA Capital Investment Programme.
- 1.3 The Capital Programme Exceptions Report (Appendix IV) provides summary information on the latest position for individual projects reported within Sections 3 and 4 of this report.

### 2. COMPOSITE CAPITAL PROGRAMME – CAPITAL RESOURCES

- 2.1 The current estimated total gross capital resources available over the ten years 2018/19 to 2027/28 amount to £648,094,000. Movements from the revised Budget approved on 28 November 2018 are summarised in the table below, and the constituent elements for each year are shown at Appendix I.

|                | Total Composite Capital Resources |                     |               |
|----------------|-----------------------------------|---------------------|---------------|
|                | Approved<br>28 Nov 2018           | Current<br>Estimate | Movement      |
|                | £'000                             | £'000               | £'000         |
| <b>2018/19</b> | 71,444                            | 63,656              | (7,788)       |
| <b>2019/20</b> | 72,062                            | 73,701              | 1,639         |
| <b>2020/21</b> | 114,033                           | 117,787             | 3,754         |
| <b>2021/22</b> | 127,148                           | 128,678             | 1,530         |
| <b>2022/23</b> | 81,174                            | 111,857             | 30,683        |
| <b>2023/24</b> | 38,269                            | 47,008              | 8,739         |
| <b>2024/25</b> | 26,709                            | 27,570              | 861           |
| <b>2025/26</b> | 26,827                            | 26,827              | 0             |
| <b>2026/27</b> | 26,450                            | 26,450              | 0             |
| <b>2027/28</b> | 24,591                            | 24,591              | 0             |
| <b>Total</b>   | <b>608,707</b>                    | <b>648,125</b>      | <b>39,418</b> |

2.2 The movement in the Gross Resources at Section 2.1 above can be summarised as follows:

|                                                          |               |
|----------------------------------------------------------|---------------|
|                                                          | £'000         |
| Increase in Third Party Contributions (Section 2.3)      | 39,989        |
| Increase in Revenue Contributions (Section 2.4)          | 102           |
| Reduction in Capital Receipts (Section 2.5)              | (25)          |
| Reduction in Resources c/f to future years (Section 2.5) | 94            |
| Decrease in Borrowing Requirement (Section 2.6)          | (742)         |
| <b>Increase in Gross Capital Resources (Section 2.1)</b> | <b>39,418</b> |

2.3 The Increase in **Third Party Contributions** relates to the following :-

- Inclusion of £40,000,000 in respect of the Cross Tay Link Road (CTLR) announced by the Scottish Government (Section 3.3.5 & 3.3.6).
- An increased contribution of £3,000 in the Road Safety Barriers programme (Section 3.3.3).
- These are offset by a reduction of £14,000 in Third Party Contributions in relation to Alyth Environmental Improvements (see Section 3.3.9).

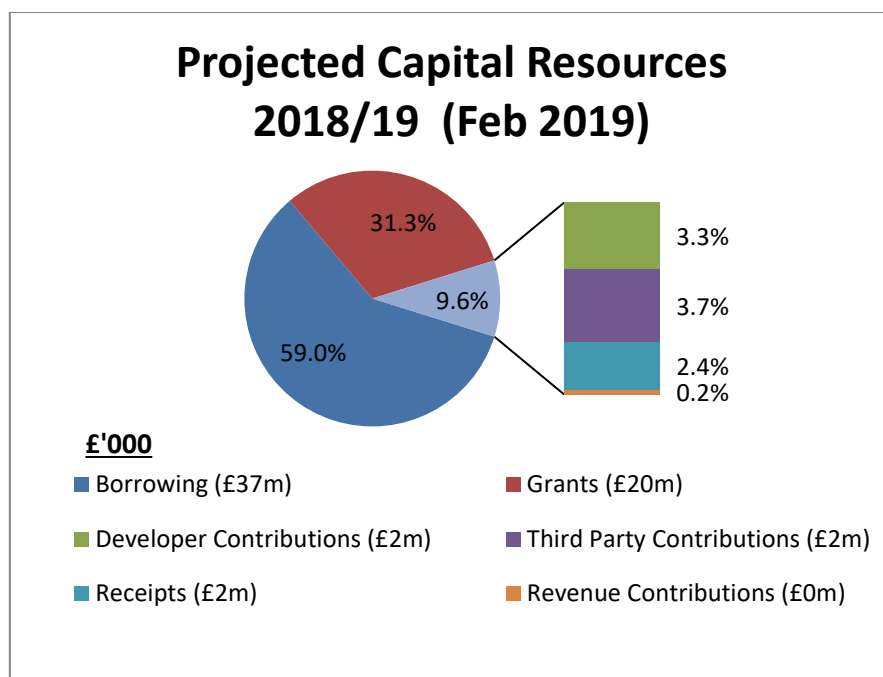
2.4 It is also proposed to include **Revenue Contributions** totalling £102,000 in 2018/19 and 2019/20 from the Car Park Reserve for works at Auchterarder and Kinross. (Section 3.3.2).

2.5 For **Commercial Property Receipts**, there has been a reduction of £25,000 in the estimated value of receipts, as well as an increase in proposed Commercial Property expenditure of £69,000 at North Muirton Industrial Estate (Section 3.3.11). Together, this reduces the level of resources carried forward to future years on the Commercial Property Investment Programme by £94,000.

2.6 The projected **Borrowing Requirement** in 2018/19, which is effectively the balancing item for resources, is £37,566,000, which is £7,273,000 lower than the Borrowing Requirement approved on 28 November 2018. The total Borrowing Requirement in the subsequent years 2019/20 to 2027/28 has increased by £6,531,000 to £342,155,000, resulting in an overall decrease of £742,000 across the whole ten year programme. All movements in the Borrowing Requirement are shown in the Proposed Budget Adjustment column within Appendix II, and summarised in the table below:

|                                                                                                                         | 2018/19        | 2019/20    | 2020/21        | Later Years   | Total        |
|-------------------------------------------------------------------------------------------------------------------------|----------------|------------|----------------|---------------|--------------|
|                                                                                                                         | £'000          | £'000      | £'000          | £'000         | £'000        |
| Increase/(Reduction) in Borrowing on The Housing & Environment Services Prudential Borrowing Programme (Section 3.3.12) | (476)          | (226)      | (228)          | 188           | (742)        |
| Net Movements arising from re-phasing of other expenditure and receipts (Appendix II)                                   | (6,797)        | 1,008      | (7,014)        | 12,803        | 0            |
| <b>Increase/(Decrease) in Borrowing Requirement</b>                                                                     | <b>(7,273)</b> | <b>782</b> | <b>(7,242)</b> | <b>12,991</b> | <b>(742)</b> |

- 2.7 The chart below shows the projected Capital Resources required to fund the 2018/19 Composite Capital Programme following the proposed budget adjustments detailed throughout this report.



### 3. COMPOSITE CAPITAL PROGRAMME – EXPENDITURE

#### 3.1 Total Expenditure and Proposed Budget Adjustments to the Current Programme

- 3.1.1 Total expenditure (net of grants and contributions) to 31 December 2018 on the Composite Capital Programme amounts to £28,716,000, which is detailed at Appendix II and can be summarised as follows:

|                                   | Gross<br>Expenditure to<br>31 Dec 2018 | Ring Fenced<br>Grants &<br>Contributions<br>to 31 Dec 2018 | Net<br>Expenditure to<br>31 Dec 2018 |
|-----------------------------------|----------------------------------------|------------------------------------------------------------|--------------------------------------|
|                                   | £'000                                  | £'000                                                      | £'000                                |
| Education and Children's Services | 4,577                                  | (4,881)                                                    | (304)                                |
| Housing & Environment             | 27,359                                 | (672)                                                      | 26,687                               |
| Health and Social Care            | 232                                    | 0                                                          | 232                                  |
| Corporate & Democratic Services   | 2,101                                  | 0                                                          | 2,101                                |
| <b>Total</b>                      | <b>34,269</b>                          | <b>(5,553)</b>                                             | <b>28,716</b>                        |

- 3.1.2 Net Expenditure to date for Education and Children's Services in the current year is distorted by the inclusion of £4,800,000 of grant funding received in August 2018 from the Scottish Government for Early Learning & Childcare expansion.
- 3.1.3 General Capital Grant received to 31 December 2018 amounts to £12,623,000 and capital receipts amount to £2,101,000. Therefore, the borrowing requirement to 31 December 2018, after allowing for the movement in receipts brought forward of £776,000 and carried forward of £2,227,000 (Appendix II), totals £15,443,000.

- 3.1.4 A comprehensive monitoring exercise has been carried out, which is detailed at Appendix II. The most significant features are discussed below.

## **3.2 Education and Children's Services**

- 3.2.1 The Executive Director (Education & Children's Services) has reviewed the programme for their Service and proposes the following budget adjustments.
- 3.2.2 Within the Early Learning & Childcare expansion programme, it is proposed to draw down a further £200,000 in 2019/20 for the Rattray Primary School expansion project, in line with the latest projected expenditure. However, as detailed in the report to the committee on 28 November 2018, this project is still at the planning stage and full project costs have yet to be finalised and approved.
- 3.2.3 Whilst the planning phase of the Blairgowrie Recreation Centre project progresses, it is proposed to move £233,000 from 2018/19 to 2019/20 in line with current decision making processes and timelines.
- 3.2.4 As resources are currently prioritised towards delivering the Early Learning and Childcare expansion programme to meet the Scottish Government implementation date of August 2020, it is proposed to rephase £120,000 from the Technology Upgrades programme in 2018/19 to 2020/21 and £81,000 from the Investment in the School Estate programme in 2018/19 to 2021/22.
- 3.2.5 In addition, it is proposed to rephase various other projects to match the current anticipated expenditure, and all of these adjustments have been included at Appendix II.

## **3.3 Housing & Environment**

- 3.3.1 The Executive Director (Housing & Environment) has reviewed the programme for their Service and proposes various budget adjustments, the most significant of which are described below.
- 3.3.2 It is proposed to increase the budgeted expenditure on Car Parking Investment by £48,000 in 2018/19 and £354,000 in 2019/20. These adjustments relate to the creation of additional car park spaces at Auchterarder and Kinross, and it is proposed to transfer £300,000 from the Auchterarder Place-making budget, with the balance of £102,000 being funded by a proposed Revenue Contribution from the Car Park Reserve.
- 3.3.3 Within Structural Maintenance, there are significant utilities works at Welton Road to be undertaken by Scottish Water, including the movement of a sewer, before the planned Welton Road realignment and retaining wall works can commence. Scottish Water have initially scheduled these works for 2020/21. As a result of this delay, it is proposed to move a total of £1,029,000 from 2018/19, with £745,000 moving into 2019/20 for the rescheduled realignment works and the remaining £284,000 to 2022/23 for the retaining wall works. There is also an increase of £3,000 in Third Party Contributions for Road Safety Barriers, and it is

proposed to increase the budget expenditure accordingly together with some rephasing of the works between 2018/19 and 2019/20.

- 3.3.4 It is proposed to draw-down £529,000 from the Bridge Refurbishment Programme in 2019/20 to specific schemes at Dalhenzean Culvert (£298,000) and Dunkeld Golf Course (£231,000) over the years 2018/19 and 2019/20. It is also proposed to accelerate £100,000 of the Perth Transport Futures budget to 2018/19 from 2020/21 to meet projected consultancy costs in the current year, as well as rephase £161,000 of the A977 Upgrades project from 2018/19 into 2019/20 in line with the revised schedule of works proposed for junction improvements and signalling works at Drum.
- 3.3.5 On 7 January 2019, the Scottish Government announced that a further £50,000,000 is to be made available for specific projects across Tayside, of which £40,000,000 is for the Cross Tay Link Road (CTLR). The remaining £10,000,000 is to support industrial developments across the whole Tay area and is, therefore, still to be allocated to specific projects across Tayside. Any such projects which fall within the Perth & Kinross area will be included in future reports to this Committee.
- 3.3.6 As a result of this Scottish Government announcement, both the budget for the CTLR and the assumed Third Party Contributions towards the project have been increased by £40,000,000 as shown in Appendix II. The phasing of Scottish Government funding is currently unknown and has, therefore, been assumed to be in line with planned expenditure on the project pending confirmation from the Scottish Government.
- 3.3.7 Within the Rural Flood Mitigation programme, it is proposed to rephase the four approved schemes at Comrie, Milnathort, South Kinross and Scone. Accordingly, revised phasings have been included at Appendix II. In particular, the scheme at Comrie has been progressing and it is anticipated that the works will commence earlier than previously anticipated.
- 3.3.8 The works at Aberfeldy within the Conservation of Built Heritage programme, which include improving the layout and infrastructure of Aberfeldy Square for greater use by markets and events, are proposed to be combined with £400,000 of funding from the Place-making programme, with the works anticipated to be undertaken in 2019/20. In addition, there are some re-alignment of budgets proposed within the remaining Place-making programme and the Lighting Action Plan to match the current profile of expenditure estimates. This includes the proposed £300,000 for Auchterarder Car Parking as detailed at Section 3.3.2 above. The budget for the Creative Exchange project has been rephased in line with the revised programme of works. Consequently, it is proposed to reprofile £2,219,000 of the expenditure, together with £230,000 of Third Party Contributions (ERDF grant), from the current year to 2019/20.
- 3.3.9 Within the Community Greenspace programme, there is a reduction of £14,000 in Third Party Contributions available towards the Alyth Environmental Improvements project. Accordingly, it is proposed to reduce the expenditure budget by a corresponding amount. It is also proposed to rephase the 2018/19 Cemetery Extensions budget by moving £50,000 to 2019/20.

3.3.10 Under the Property Services programme, it is proposed to accelerate the budgets in 2018/19 for Capital Improvement Works (£378,000), Property Compliance Works (£40,000) and DDA Adaptation Works (£30,000) to meet the current programme of works by bringing forward these amounts from their respective budgets in 2019/20. In addition, it is proposed to reprofile future years budgets for Property Compliance and Capital Improvements across all years to 2022/23 in order to give smoother expenditure profiles in these years. Further, following a revised schedule of works proposed for Pitlochry High School, it is proposed to move £134,000 from 2018/19 into 2019/20 for the mechanical, electrical and roofing works.

3.3.11 Within the Commercial Property Investment Programme there has been an increase of £69,000 in the estimated costs of servicing the units at the North Muirton Food & Drink Park as a result of reconfiguring existing units at the request of prospective tenants. Therefore, it is proposed to increase the budget by £24,000 in 2018/19 and £45,000 in 2019/20 to meet these costs. All costs of the programme are funded by capital receipts generated within the Commercial Property programme. The Creative Industries budget of £250,000 is also proposed to be rephased to 2019/20, as the works are related to the Creative Exchange project (see Section 3.3.8 above).

3.3.12 Within the Prudential Borrowing programme, it is proposed to reduce the overall Prudential Borrowing by £742,000, together with some proposed rephasing, of which the most significant movements are listed below :-

- It is proposed to reduce the Energy Conservation and Carbon Reduction Programme by £150,000 in 2018/19, based on the revised programme of works which achieve the required pay-back and energy reductions. It is also proposed to reprofile future year budgets by increasing the existing budget in 2019/20 to 2022/23 by £5,000 per annum. Overall, this results in a reduction of £130,000 in the Energy Conservation programme.
- As a result of savings in the cost of purchasing the LED lanterns within the Street Lighting Renewals (LED & Column Replacements), there is an overall reduction of £612,000 in the projected costs phased over the years to 2024/25.
- It is also proposed to re-profile £15,000 of the Crematorium Memorial Gardens project from 2018/19 to 2019/20 following recent storm damage to the remaining trees, as well as soft landscaping works still to be completed.

3.3.13 All the above proposed adjustments, together with other smaller movements between financial years, have been reflected in Appendices I and II.

### **3.4 Corporate & Democratic Services**

3.4.1 The Depute Chief Executive (Chief Operating Officer) has reviewed the programme for their projects and proposes the budget adjustments described below.



## **Cultural Attractions**

- 3.4.2 The proposed works for the Collection Store and Perth Museum & Art Gallery had been put on hold pending the outcome of the Tay Cities Deal (TCD). Following the publication of the TCD Heads of Terms on 22 November 2018, and with the caveat that all projects are subject to approval of a final business case, the UK Government has undertaken to invest up to £10 million to transform the cultural offer in Perth, specifically in relation to the redevelopment of Perth City Hall. As a result, this funding has created capacity within the current programme to proceed with the Perth Museum and Art Gallery and Collection Store projects. Therefore, the budgets have been revised and it is proposed to rephase the programme of works accordingly, resulting in a total project budget for the Collections Store of £6,600,000 and £3,400,000 for Perth Museum and Art Gallery. These movements are detailed in Appendix II and are based on the Collections Store becoming operational from 2021 and Perth Museum & Art Gallery works being completed by 2022.
- 3.4.3 Within the City Hall Redevelopment project, there is a small movement in budget between financial years due to the work preparing tendering packages for various elements of the project continuing into 2019/20. Therefore, it is proposed to move £299,000 from 2018/19 to 2019/20 to reflect these ongoing works, with construction due to commence in 2019/20.

## **Information Systems & Technology**

- 3.4.4 A new programme of improvement and development works for the Customer Service Centre had been agreed with IT officers. However, a project commissioned to install self-service payment kiosks at Pullar House has been affected by a number of delays, therefore, it is proposed to rephase £120,000 from 2018/19 to 2019/20 in line with the latest schedule for implementation.
- 3.4.5 Within IT Infrastructure, it is proposed to accelerate a total of £1,043,000 to 2018/19 from future years in order to fund the scheduled renewals of licences within the current financial year.
- 3.4.6 All the above proposed adjustments have been reflected in Appendices I and II.

## **4. HRA CAPITAL INVESTMENT PROGRAMME**

- 4.1 Subsequent to the approval of the revised HRA Capital Investment Programme by this committee on 28 November 2018 (report 18/385 refers), the Housing and Communities Committee, on 23 January 2019 (report 19/12 refers), have approved a new HRA Capital Investment Programme to 2023/24. The revised budgets for 2018/19 to 2022/23 have been incorporated into Appendix III of this report.
- 4.2 The current estimated expenditure, net of contributions, for the HRA Capital Investment Programme over the 5 years 2018/19 to 2022/23 amounts to £58,672,000. Movements from the previous estimates approved by the committee on 28 November 2018 are as follows, and detailed in Appendix III:

|                | <b>Approved<br/>28 Nov 2018</b> | <b>Current<br/>Estimate</b> | <b>Movement</b> |
|----------------|---------------------------------|-----------------------------|-----------------|
|                | <b>£'000</b>                    | <b>£'000</b>                | <b>£'000</b>    |
| <b>2018/19</b> | 19,423                          | 19,096                      | (327)           |
| <b>2019/20</b> | 10,228                          | 12,555                      | 2,327           |
| <b>2020/21</b> | 7,552                           | 9,552                       | 2,000           |
| <b>2021/22</b> | 8,481                           | 7,148                       | (1,333)         |
| <b>2022/23</b> | 27,488                          | 10,321                      | (17,167)        |
| <b>Total</b>   | <b>73,172</b>                   | <b>58,672</b>               | <b>(14,500)</b> |

4.3 In addition, a further £28,256,000 of net expenditure has been approved in 2023/24. This includes £18,500,000 which has been moved from earlier years to 2023/24 as follows:

- £15,000,000 from the 2022/23 New Build Future Developments programme,
- £2,167,000 from the 2022/23 Kitchen Modernisation programme,
- £1,333,000 from the Kitchen Modernisation programme over the years 2021/22 to 2023/24.

4.4 The remaining net expenditure of £9,756,000 approved in the 2023/24 HRA Capital Investment Programme relates to the redevelopment of St Catherines Square (£3,000,000) and the continuation of the Standard Delivery Plan which includes Bathroom Modernisation, Kitchen Modernisation and Rewiring & Infrastructure. This is partly funded by Capital Funded from the Revenue Budget (CFCR) of £3,517,000, resulting in total borrowing of £24,739,000 in 2023/24. Monitoring of the 2023/24 budget will be incorporated into monitoring reports for 2019/20 later in the year as part of the overall monitoring of the Capital Investment Programme for 2019/20 to 2023/24.

4.5 In addition, £4,000,000 was added to the current Council House Buy-Backs programme, with £2,000,000 budgeted in each of years 2019/20 and 2020/21. This has now been included in Appendix III.

4.6 Total Expenditure to 31 December 2018 (HRA Capital Investment Programme)

Net expenditure for 2018/19 to 31 December 2018 amounts to £12,192,000 and receipts amount to £1,697,000, giving a borrowing requirement of £10,495,000 for the year to date.

|                              | <b>Gross<br/>Expenditure to<br/>31 Dec 2018</b> | <b>Ring Fenced<br/>Grants &amp;<br/>Contributions<br/>to 31 Dec 2018</b> | <b>Net<br/>Expenditure to<br/>31 Dec 2018</b> |
|------------------------------|-------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------|
|                              | <b>£'000</b>                                    | <b>£'000</b>                                                             | <b>£'000</b>                                  |
| Housing Investment Programme | 14,887                                          | (2,695)                                                                  | 12,192                                        |

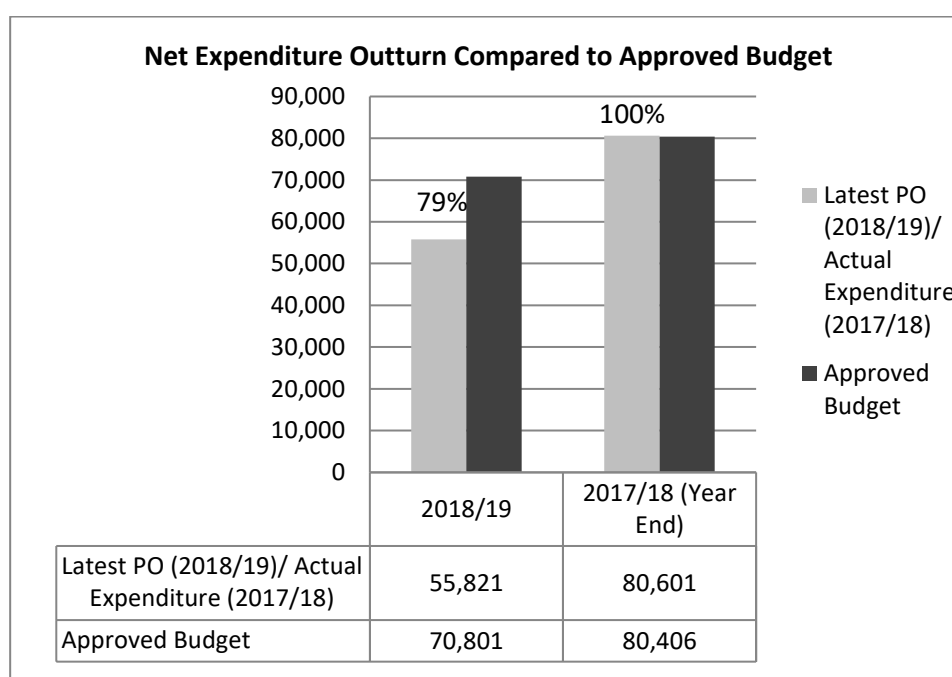
4.7 The Executive Director (Housing & Environment) has reviewed the HRA Capital Investment Programme and proposes the following budget adjustments which are included at Appendix III.

- 4.8 Within the New Build Developments programme, additional adaptation works in 2018/19 at Blackthorn Place, Blairgowrie have been scheduled at a total cost of £216,000. It is, therefore, proposed to transfer £114,000 from the New Build Future Developments budget in 2018/19 in order to fund these proposed works, with the remaining £102,000 funded by an additional Scottish Government Grant to be received in 2018/19. In addition, within Other Income, the projected receipts for Blackthorn Place have increased by £272,000 following the agreement of terms on the final plots to be sold, of which it is anticipated that £174,000 will conclude this year and £98,000 will conclude early in 2019/20.
- 4.9 Following the completion of tenant consultation regarding the transfer of sites at Milne Street, Perth, Dunkeld Road, Perth and Balmoral Road, Blairgowrie to the Housing Investment Programme, the following adjustments are proposed to reflect the revised programmes for acquisition and construction works :-
- Milne Street, Perth. It is proposed to move £185,000 from 2018/19 to 2019/20.
  - Dunkeld Road, Perth. It is proposed to move £40,000 from 2018/19 to 2019/20.
  - Balmoral Road, Blairgowrie. It is proposed to move £125,000 from 2018/19 to 2019/20.
- 4.10 It is proposed to move £420,000 from the Energy Efficiency programme in 2018/19 to the Triple Glazing programme to reflect the latest programme of works and the inclusion of specific window replacements at Causeway Court, Kinross. In addition, the Controlled Door Entry budget has been grossed-up to reflect the full cost of the works, along with the amount of Third Party Contributions.
- 4.11 A revised schedule of works has been proposed within the Multi Storey Flats programme in 2018/19. It is, therefore, proposed to move £500,000 from 2018/19 to 2019/20 in order to reflect this revised phasing of improvement works.
- 4.12 Additional roofing works at James Court, Pitlochry and Cumberland Barracks, Coupar Angus have been included within the External Fabrics programme for 2018/19. It is, therefore, proposed to accelerate £350,000 from 2019/20 within External Fabrics to 2018/19 to reflect the inclusion of these works within the programme.
- 4.13 Further Bathroom Modernisation works totalling £243,000 have been scheduled for 2018/19 in order to meet demand, following additional Occupational Therapy referrals in regards to the changing circumstances of tenants. Therefore, it is proposed to accelerate £143,000 from the Bathroom Modernisation programme in 2019/20 with the remaining £100,000 from savings within the Garages and Lockup programme in 2018/19.
- 4.14 It is also proposed to accelerate £30,000 from 2019/20 into 2018/19 within the General Capital Works programme to reflect the planned installation of Positive Air Humidifiers in 2018/19.

- 4.15 In setting the new HRA Capital Investment Programme on 23 January 2019, the amount of Capital Expenditure funded from the Revenue Budget (CFCR) was also revised. This included an increase in the CFCR in the current year by £703,000, however the total amount over the years to 2022/23 has reduced by £4,995,000. In addition, Capital Receipts received in the current year have increased by £98,000, and the Budget has been revised accordingly.
- 4.16 As a result of all the proposed adjustments, the total HRA Capital Investment Programme borrowing requirement over the five year period to 31 March 2023 has decreased by £9,875,000. This consists of expenditure movements of £18,500,000 to 2023/24 (Section 4.3 refers) and additional receipts of £370,000 (Section 4.8 and 4.15), offset by an increase in Council House Buy Backs of £4,000,000 (Section 4.5), and the reduction in CFCR of £4,995,000 (Section 4.15).

## 5. BUDGET OVERVIEW

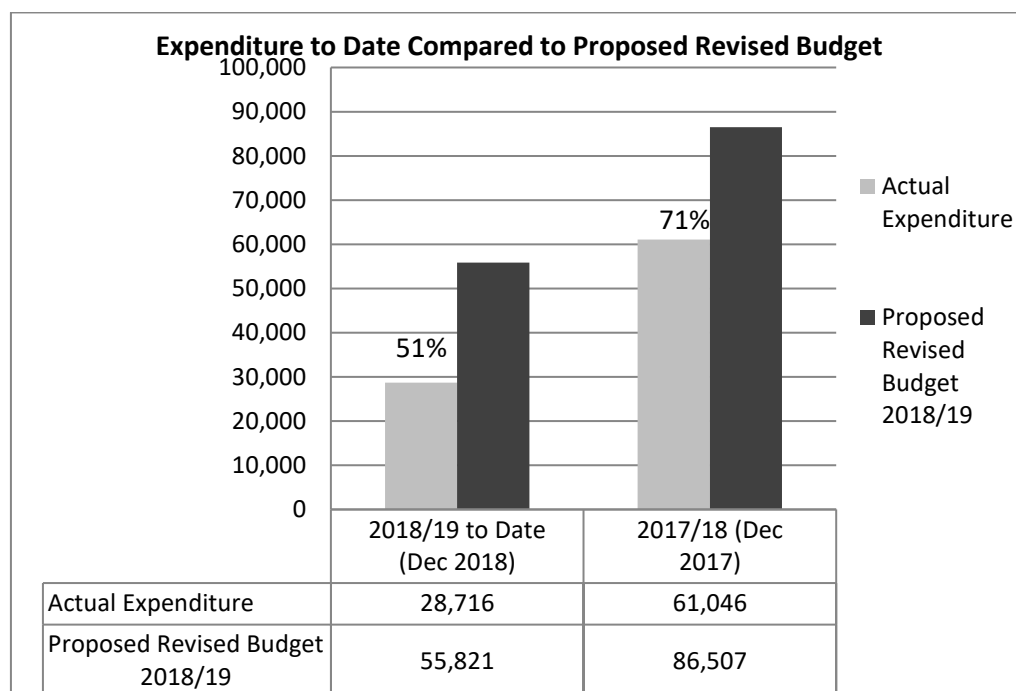
- 5.1 The Composite Capital Budget approved by this committee on 28 November 2018 has been reviewed and updated to reflect the latest monitoring.
- 5.2 The latest projected 2018/19 net expenditure outturn for the Composite Capital Programme represents 79% of the 2018/19 budget approved on 20 June 2018:



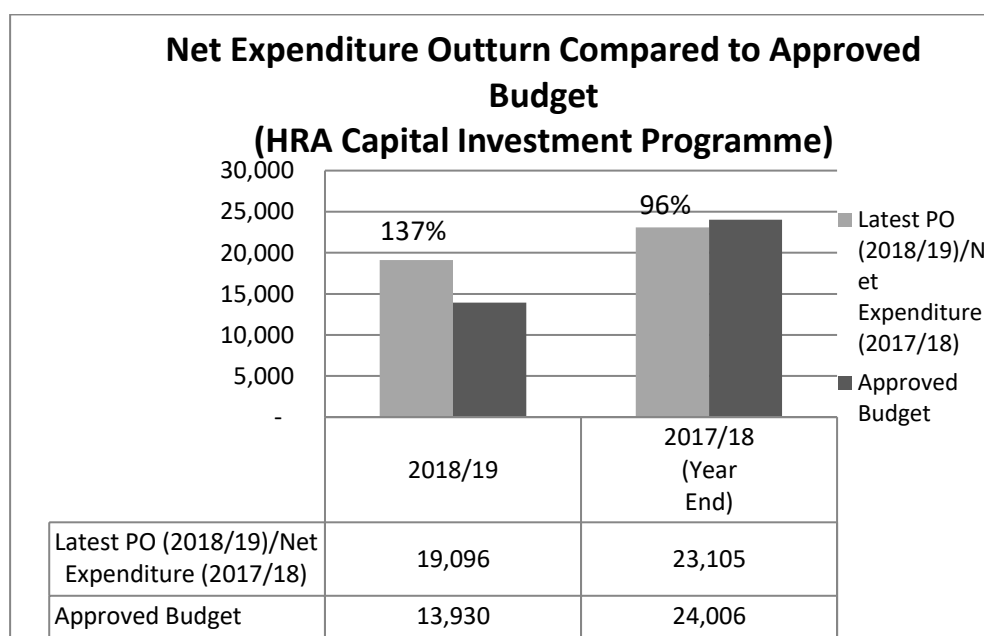
- 5.3 This difference is a result of the proposed budget adjustments included within this report, together with the movements previously approved by this committee since 20 June 2018. The most significant adjustments within this report relate to the re-phasing of budgets between financial years and are listed below :

- Welton Road Realignment, £1,029,000 (Section 3.3.3)
- The Conservation of Built Heritage, Creative Exchange, Place-making and Lighting Action Plans, £2,219,000 (Section 3.3.8)
- The Cultural Attraction projects, £3,038,000 (Section 3.4.2)

- 5.4 Movements in proposed net expenditure on the Composite Capital Programme and the subsequent impact upon the Council's Borrowing Requirement will continue to be managed through the Council's Treasury function. Actual net expenditure to 31 December 2018 on the programme represents 51% of the proposed revised 2018/19 budget:



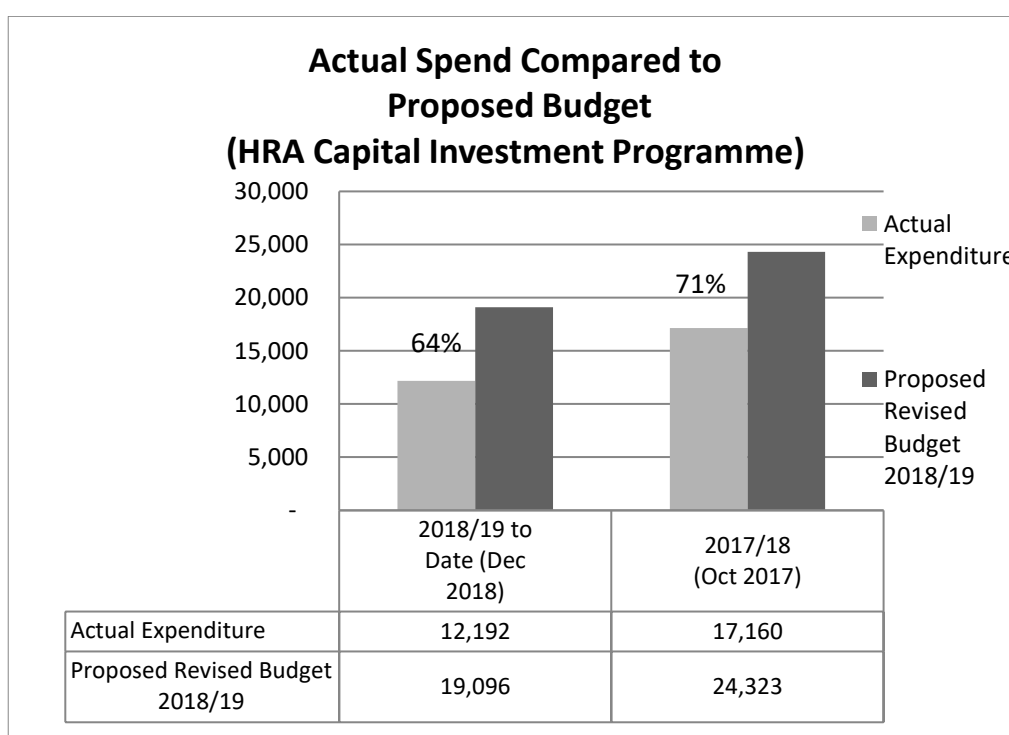
- 5.5 Expenditure to date in the current year is distorted by the inclusion of £4,800,000 of grant funding received from the Scottish Government for Early Learning & Childcare in August 2018. Excluding this, net expenditure to date would be 60% of the net budget.
- 5.6 The latest projected net expenditure outturn for the HRA Capital Investment Programme represents 137% of the 2018/19 budget approved this Committee on 18 April 2018 (Report 18/134 refers).



5.7 This difference is a result of the proposed budget adjustments included within this report, together with the movements previously approved by this committee since 12 September 2018 (Report 18/285), the most significant being the acceleration of budget from future years into 2018/19 for the Council House Buy Back Scheme, with approved movements to date totalling £3,318,000 .The most significant adjustments within this report relate to the re-phasing of budgets between financial years and are listed below :

- Bathroom Modernisation Programme, £143,000 from 2019/20 into 2018/19 (Section 4.13)
- External Fabric, £350,000 from 2019/20 into 2018/19 (Section 4.12)

5.8 Actual net expenditure at 31 December 2018 on the HRA Capital Investment Programme represents 64% of the proposed revised 2018/19 budget:



5.9 This report identifies revised projected expenditure and proposed budget movements on a number of Capital projects and programmes. As detailed in Section 2.6, the proposed borrowing requirement on the 10 year Composite Programme has reduced by £742,000. Proposed movements on the HRA Capital Investment Programme are detailed at Section 4. As detailed in Section 4.16, the borrowing requirement over the 5 year budget has decreased by £9,875,000 from the position approved by this committee on 28 November 2018.

## 6. RECOMMENDATIONS

6.1 It is recommended that the Committee:

- Notes the contents of this report.

- (ii) Approves the proposed budget adjustments to the ten year Composite Capital Budget 2018/19 to 2027/28 set out in Sections 2 and 3 of this report and summarised at Appendices I and II.
- (iii) Approves the proposed budget adjustments to the HRA Capital Investment Programme Budget 2018/19 to 2022/23 set out in Section 4 of this report and summarised at Appendix III.
- (iv) Notes the position for individual projects reported within Sections 3 and 4 of this report, as summarised at Appendix IV.

#### **Author(s)**

| <b>Name</b>   | <b>Designation</b> | <b>Contact Details</b>                                           |
|---------------|--------------------|------------------------------------------------------------------|
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#### **Approved**

| <b>Name</b>       | <b>Designation</b>                                  | <b>Date</b>     |
|-------------------|-----------------------------------------------------|-----------------|
| Jim Valentine     | Depute Chief Executive<br>(Chief Operating Officer) | 22 January 2019 |
| Stewart MacKenzie | Head of Finance                                     | 22 January 2019 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | None              |
| Corporate Plan                                      | Yes               |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | Yes               |
| Workforce                                           | Yes               |
| Asset Management (land, property, IST)              | Yes               |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | Yes               |
| Strategic Environmental Assessment                  | Yes               |
| Sustainability (community, economic, environmental) | Yes               |
| Legal and Governance                                | None              |
| Risk                                                | None              |
| <b>Consultation</b>                                 |                   |
| Internal                                            | Yes               |
| External                                            | None              |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | None              |

### 1. Strategic Implications

#### Corporate Plan

- 1.1 The Council's Corporate Plan 2013 – 2018 lays out five outcome focussed strategic objectives which provide clear strategic direction, inform decisions at a corporate and service level and shape resources allocation. They are as follows:

- (i) Giving every child the best start in life;
- (ii) Developing educated, responsible and informed citizens;
- (iii) Promoting a prosperous, inclusive and sustainable economy;
- (iv) Supporting people to lead independent, healthy and active lives; and
- (v) Creating a safe and sustainable place for future generations.

- 1.2 This report relates to all of these objectives.

### 2. Resource Implications

#### Financial

- 2.1 There are no direct financial implications arising from this report other than those reported within the body of the main report.

#### Workforce

- 2.2 There are no direct workforce implications arising from this report other than those reported within the body of the main report.



### Asset Management (land, property, IT)

- 2.3 There are no direct asset management implications arising from this report other than those reported within the body of the main report.

## **3 Assessments**

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as **not relevant** for the purposes of EqIA.

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.
- 3.6 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

## **4. Consultation**

### Internal

- 4.1 The Chief Executive and the Executive Directors have been consulted in the preparation of this report.

## **2. BACKGROUND PAPERS**

No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

### **3. APPENDICES**

- Appendix I – Composite Capital Programme - Estimated Capital Resources 2018/19 to 2027/28
- Appendix II – Composite Capital Programme - Summary of Capital Resources and Expenditure 2018/19 to 2027/28
- Appendix III – HRA Capital Investment Programme – Summary of Capital Resources and Expenditure 2018/19 to 2022/23
- Appendix IV – Capital Programme Exceptions Report 2018/19

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
*Estimated Capital Resources 2018/19 to 2027/28*

|                                                              | Capital<br>Resources<br>2018/19<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2019/20<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2020/21<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2021/22<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2022/23<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2023/24<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2024/25<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2025/26<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2026/27<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>2027/28<br>(£'000)<br>Revised<br>Budget | Capital<br>Resources<br>TOTAL<br>(£'000)<br>Revised<br>Budget |
|--------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|
| <b>Capital Grants</b>                                        |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                               |
| Cycling, Walking & Safer Streets (CWSS)                      | 205                                                             | 242                                                             | 200                                                             | 200                                                             | 200                                                             | 200                                                             | 200                                                             | 200                                                             | 200                                                             | 200                                                             | 2,047                                                         |
| Early Learning & Childcare                                   | 4,800                                                           | 5,600                                                           | 3,800                                                           | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 14,200                                                        |
| General Capital Grant                                        | 14,951                                                          | 17,354                                                          | 25,341                                                          | 25,220                                                          | 15,191                                                          | 14,000                                                          | 14,000                                                          | 14,000                                                          | 14,000                                                          | 14,000                                                          | 168,057                                                       |
| <b>Total Capital Grants</b>                                  | <b>19,956</b>                                                   | <b>23,196</b>                                                   | <b>29,341</b>                                                   | <b>25,420</b>                                                   | <b>15,391</b>                                                   | <b>14,200</b>                                                   | <b>14,200</b>                                                   | <b>14,200</b>                                                   | <b>14,200</b>                                                   | <b>14,200</b>                                                   | <b>184,304</b>                                                |
| <b>General Capital Receipts</b>                              |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                               |
| General Fund - Capital Receipts                              | 791                                                             | 639                                                             | 487                                                             | 93                                                              | 550                                                             | 250                                                             | 250                                                             | 250                                                             | 250                                                             | 250                                                             | 3,810                                                         |
| General Fund - Housing Receipts                              | 4                                                               | 3                                                               | 3                                                               | 4                                                               | 4                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 18                                                            |
| General Fund - Ring Fenced Receipts                          | 340                                                             | 372                                                             | 256                                                             | 221                                                             | 354                                                             | 300                                                             | 300                                                             | 300                                                             | 300                                                             | 300                                                             | 3,043                                                         |
| <b>Total General Capital Receipts</b>                        | <b>1,135</b>                                                    | <b>1,014</b>                                                    | <b>746</b>                                                      | <b>318</b>                                                      | <b>908</b>                                                      | <b>550</b>                                                      | <b>550</b>                                                      | <b>550</b>                                                      | <b>550</b>                                                      | <b>550</b>                                                      | <b>6,871</b>                                                  |
| <b>Commercial Property Receipts</b>                          |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                               |
| Capital Receipts brought-forward                             | 776                                                             | 2,128                                                           | 2,599                                                           | 1,789                                                           | 1,678                                                           | 2,108                                                           | 1,913                                                           | 2,013                                                           | 2,013                                                           | 2,013                                                           | 776                                                           |
| Commercial Property Capital Receipts                         | 1,738                                                           | 1,556                                                           | 510                                                             | 184                                                             | 725                                                             | 100                                                             | 100                                                             | 0                                                               | 0                                                               | 0                                                               | 4,913                                                         |
| Capital Receipts carried-forward                             | (2,128)                                                         | (2,599)                                                         | (1,789)                                                         | (1,678)                                                         | (2,108)                                                         | (1,913)                                                         | (2,013)                                                         | (2,013)                                                         | (2,013)                                                         | (2,013)                                                         | (2,013)                                                       |
| <b>Total Commercial Property Receipts Applied</b>            | <b>386</b>                                                      | <b>1,085</b>                                                    | <b>1,320</b>                                                    | <b>295</b>                                                      | <b>295</b>                                                      | <b>295</b>                                                      | <b>0</b>                                                        | <b>0</b>                                                        | <b>0</b>                                                        | <b>0</b>                                                        | <b>3,676</b>                                                  |
| <b>Contributions</b>                                         |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                                 |                                                               |
| Third Party Contributions                                    | 2,334                                                           | 5,526                                                           | 16,000                                                          | 29,000                                                          | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 52,860                                                        |
| Developer Contributions                                      | 2,123                                                           | 1,810                                                           | 1,810                                                           | 2,010                                                           | 2,020                                                           | 2,100                                                           | 2,100                                                           | 2,100                                                           | 2,100                                                           | 2,100                                                           | 20,273                                                        |
| Revenue Budget Contributions                                 | 156                                                             | 264                                                             | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 0                                                               | 420                                                           |
| <b>Total Contributions</b>                                   | <b>4,613</b>                                                    | <b>7,600</b>                                                    | <b>17,810</b>                                                   | <b>31,010</b>                                                   | <b>2,020</b>                                                    | <b>2,100</b>                                                    | <b>2,100</b>                                                    | <b>2,100</b>                                                    | <b>2,100</b>                                                    | <b>2,100</b>                                                    | <b>73,553</b>                                                 |
| <b>Capital Borrowing Requirement</b>                         | <b>37,566</b>                                                   | <b>40,806</b>                                                   | <b>68,570</b>                                                   | <b>71,635</b>                                                   | <b>93,243</b>                                                   | <b>29,863</b>                                                   | <b>10,720</b>                                                   | <b>9,977</b>                                                    | <b>9,600</b>                                                    | <b>7,741</b>                                                    | <b>379,721</b>                                                |
| <b>TOTAL CAPITAL RESOURCES/<br/>GROSS BUDGET EXPENDITURE</b> | <b>63,656</b>                                                   | <b>73,701</b>                                                   | <b>117,787</b>                                                  | <b>128,678</b>                                                  | <b>111,857</b>                                                  | <b>47,008</b>                                                   | <b>27,570</b>                                                   | <b>26,827</b>                                                   | <b>26,450</b>                                                   | <b>24,591</b>                                                   | <b>648,125</b>                                                |

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
*Estimated Capital Resources 2018/19 to 2027/28*

APPENDIX I

**Movements in Resources from Approved Budget - 28 November 2018**

|                                               | Revised<br>Budget<br>2018/19<br>£'000 | Revised<br>Budget<br>2019/20<br>£'000 | Revised<br>Budget<br>2020/21<br>£'000 | Revised<br>Budget<br>2021/22<br>£'000 | Revised<br>Budget<br>2022/23<br>£'000 | Revised<br>Budget<br>2023/24<br>£'000 | Revised<br>Budget<br>2024/25<br>£'000 | Revised<br>Budget<br>2025/26<br>£'000 | Revised<br>Budget<br>2026/27<br>£'000 | Revised<br>Budget<br>2027/28<br>£'000 | Revised<br>Budget<br>TOTAL<br>£'000 |
|-----------------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|
| Increase/(Decrease) in:                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                     |
| Capital Receipts - General Fund               | 40                                    | 142                                   | (4)                                   | (178)                                 | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                   |
| Capital Receipts - Commercial Property        | 194                                   | (219)                                 | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | (25)                                |
| Third Party Contributions                     | (347)                                 | 336                                   | 11,000                                | 29,000                                | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 39,989                              |
| Revenue Contributions                         | 18                                    | 84                                    | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 102                                 |
| Resources b/f                                 | 0                                     | 420                                   | (94)                                  | (94)                                  | (94)                                  | (94)                                  | (94)                                  | (94)                                  | (94)                                  | (94)                                  | 0                                   |
| Resources c/f to future years                 | (420)                                 | 94                                    | 94                                    | 94                                    | 94                                    | 94                                    | 94                                    | 94                                    | 94                                    | 94                                    | 94                                  |
| Borrowing Requirement                         | (7,273)                               | 782                                   | (7,242)                               | (27,292)                              | 30,683                                | 8,739                                 | 861                                   | 0                                     | 0                                     | 0                                     | (742)                               |
| <b>Total Increase/(Decrease) in Resources</b> | <b>(7,788)</b>                        | <b>1,639</b>                          | <b>3,754</b>                          | <b>1,530</b>                          | <b>30,683</b>                         | <b>8,739</b>                          | <b>861</b>                            | <b>0</b>                              | <b>0</b>                              | <b>0</b>                              | <b>39,418</b>                       |
| Approved Resources 28 November 2018           | 71,444                                | 72,062                                | 114,033                               | 127,148                               | 81,174                                | 38,269                                | 26,709                                | 26,827                                | 26,450                                | 24,591                                | 608,707                             |
| <b>Revised Resources</b>                      | <b>63,656</b>                         | <b>73,701</b>                         | <b>117,787</b>                        | <b>128,678</b>                        | <b>111,857</b>                        | <b>47,008</b>                         | <b>27,570</b>                         | <b>26,827</b>                         | <b>26,450</b>                         | <b>24,591</b>                         | <b>648,125</b>                      |

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
**SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2017/18 to 2027/28**

|                                                                                | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2018/19<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>(£'000) | Revised<br>Budget<br>Report 3<br>2018/19<br>(£'000) | Actuals<br>to<br>31-Dec-18<br>2018/19<br>(£'000) | Projected<br>Outturn<br>2018/19<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2019/20<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br>Report 3<br>2019/20<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2020/21<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br>Report 3<br>2020/21<br>(£'000) |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------|--------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                              | 3,580                                                             | (364)                                                              | 3,216                                               | (304)                                            | 3,216                                      | 16,617                                                            | 178                                                                | 16,795                                              | 43,132                                                            | 105                                                                | 43,237                                              |
| HOUSING & ENVIRONMENT                                                          | 52,462                                                            | (4,681)                                                            | 47,781                                              | 26,687                                           | 47,781                                     | 29,098                                                            | 5,318                                                              | 34,416                                              | 48,708                                                            | (10,972)                                                           | 37,736                                              |
| HEALTH AND SOCIAL CARE                                                         | 572                                                               | 0                                                                  | 572                                                 | 232                                              | 572                                        | 340                                                               | 0                                                                  | 340                                                 | 340                                                               | 0                                                                  | 340                                                 |
| CORPORATE AND DEMOCRATIC SERVICES                                              | 6,666                                                             | (2,414)                                                            | 4,252                                               | 2,101                                            | 4,252                                      | 14,423                                                            | (4,277)                                                            | 10,146                                              | 12,597                                                            | 3,621                                                              | 16,218                                              |
| <b>TOTAL NET EXPENDITURE</b>                                                   | <b>63,280</b>                                                     | <b>(7,459)</b>                                                     | <b>55,821</b>                                       | <b>28,716</b>                                    | <b>55,821</b>                              | <b>60,478</b>                                                     | <b>1,219</b>                                                       | <b>61,697</b>                                       | <b>104,777</b>                                                    | <b>(7,246)</b>                                                     | <b>97,531</b>                                       |
| (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS) |                                                                   |                                                                    |                                                     |                                                  |                                            |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |
| GENERAL CAPITAL GRANT                                                          | (14,951)                                                          | 0                                                                  | (14,951)                                            | (12,623)                                         | (14,951)                                   | (17,354)                                                          | 0                                                                  | (17,354)                                            | (25,341)                                                          | 0                                                                  | (25,341)                                            |
| DEVELOPER CONTRIBUTIONS                                                        | (2,123)                                                           | 0                                                                  | (2,123)                                             | (0)                                              | (2,123)                                    | (1,810)                                                           | 0                                                                  | (1,810)                                             | (1,810)                                                           | 0                                                                  | (1,810)                                             |
| CAPITAL RECEIPTS                                                               | (2,299)                                                           | (234)                                                              | (2,533)                                             | (2,101)                                          | (2,533)                                    | (2,275)                                                           | 77                                                                 | (2,198)                                             | (1,004)                                                           | 4                                                                  | (1,000)                                             |
| ANNUAL BORROWING REQUIREMENT                                                   | 43,907                                                            | (7,693)                                                            | 36,214                                              | 13,992                                           | 36,214                                     | 39,039                                                            | 1,296                                                              | 40,335                                              | 76,622                                                            | (7,242)                                                            | 69,380                                              |
| CAPITAL RECEIPTS BROUGHT FORWARD                                               | (776)                                                             | 0                                                                  | (776)                                               | (776)                                            | (776)                                      | (1,708)                                                           | (420)                                                              | (2,128)                                             | (2,693)                                                           | 94                                                                 | (2,599)                                             |
| CAPITAL RECEIPTS CARRIED FORWARD                                               | 1,708                                                             | 420                                                                | 2,128                                               | 2,227                                            | 2,128                                      | 2,693                                                             | (94)                                                               | 2,599                                               | 1,883                                                             | (94)                                                               | 1,789                                               |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                         | <b>44,839</b>                                                     | <b>(7,273)</b>                                                     | <b>37,566</b>                                       | <b>15,443</b>                                    | <b>37,566</b>                              | <b>40,024</b>                                                     | <b>782</b>                                                         | <b>40,806</b>                                       | <b>75,812</b>                                                     | <b>(7,242)</b>                                                     | <b>68,570</b>                                       |

**PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2017/18 to 2027/28**

APPENDIX II

|                                                                                | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2021/22<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br>Report 3<br>2021/22<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2022/23<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br>Report 3<br>2022/23<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2023/24<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised<br>Budget<br>Report 3<br>2023/24<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2024/25<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br>Report 3<br>2024/25<br>(£'000) |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                              | 51,899                                                            | 81                                                                 | 51,980                                              | 27,260                                                            | 0                                                                  | 27,260                                              | 13,450                                                            | 0                                                                  | 13,450                                              | 4,650                                                             | 0                                                                  | 4,650                                               |
| HOUSING & ENVIRONMENT                                                          | 70,452                                                            | (30,117)                                                           | 40,335                                              | 49,415                                                            | 30,179                                                             | 79,594                                              | 20,200                                                            | 8,739                                                              | 28,939                                              | 17,950                                                            | 861                                                                | 18,811                                              |
| HEALTH AND SOCIAL CARE                                                         | 370                                                               | 0                                                                  | 370                                                 | 320                                                               | 0                                                                  | 320                                                 | 320                                                               | 0                                                                  | 320                                                 | 320                                                               | 0                                                                  | 320                                                 |
| CORPORATE AND DEMOCRATIC SERVICES                                              | 4,006                                                             | 2,566                                                              | 6,572                                               | 3,625                                                             | 504                                                                | 4,129                                               | 3,799                                                             | 0                                                                  | 3,799                                               | 3,289                                                             | 0                                                                  | 3,289                                               |
| <b>TOTAL NET EXPENDITURE</b>                                                   | <b>126,727</b>                                                    | <b>(27,470)</b>                                                    | <b>99,257</b>                                       | <b>80,620</b>                                                     | <b>30,683</b>                                                      | <b>111,303</b>                                      | <b>37,769</b>                                                     | <b>8,739</b>                                                       | <b>46,508</b>                                       | <b>26,209</b>                                                     | <b>861</b>                                                         | <b>27,070</b>                                       |
| (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS) |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |
| GENERAL CAPITAL GRANT                                                          | (25,220)                                                          | 0                                                                  | (25,220)                                            | (15,191)                                                          | 0                                                                  | (15,191)                                            | (14,000)                                                          | 0                                                                  | (14,000)                                            | (14,000)                                                          | 0                                                                  | (14,000)                                            |
| DEVELOPER CONTRIBUTIONS                                                        | (2,010)                                                           | 0                                                                  | (2,010)                                             | (2,020)                                                           | 0                                                                  | (2,020)                                             | (2,100)                                                           | 0                                                                  | (2,100)                                             | (2,100)                                                           | 0                                                                  | (2,100)                                             |
| CAPITAL RECEIPTS                                                               | (459)                                                             | 178                                                                | (281)                                               | (1,279)                                                           | 0                                                                  | (1,279)                                             | (350)                                                             | 0                                                                  | (350)                                               | (350)                                                             | 0                                                                  | (350)                                               |
| ANNUAL BORROWING REQUIREMENT                                                   | <b>99,038</b>                                                     | <b>(27,292)</b>                                                    | <b>71,746</b>                                       | <b>62,130</b>                                                     | <b>30,683</b>                                                      | <b>92,813</b>                                       | <b>21,319</b>                                                     | <b>8,739</b>                                                       | <b>30,058</b>                                       | <b>9,759</b>                                                      | <b>861</b>                                                         | <b>10,620</b>                                       |
| CAPITAL RECEIPTS BROUGHT FORWARD                                               | (1,883)                                                           | 94                                                                 | (1,789)                                             | (1,772)                                                           | 94                                                                 | (1,678)                                             | (2,202)                                                           | 94                                                                 | (2,108)                                             | (2,007)                                                           | 94                                                                 | (1,913)                                             |
| CAPITAL RECEIPTS CARRIED FORWARD                                               | 1,772                                                             | (94)                                                               | 1,678                                               | 2,202                                                             | (94)                                                               | 2,108                                               | 2,007                                                             | (94)                                                               | 1,913                                               | 2,107                                                             | (94)                                                               | 2,013                                               |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                         | <b>98,927</b>                                                     | <b>(27,292)</b>                                                    | <b>71,635</b>                                       | <b>62,560</b>                                                     | <b>30,683</b>                                                      | <b>93,243</b>                                       | <b>21,124</b>                                                     | <b>8,739</b>                                                       | <b>29,863</b>                                       | <b>9,859</b>                                                      | <b>861</b>                                                         | <b>10,720</b>                                       |

**PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2017/18 to 2027/28**

APPENDIX II

|                                                                                | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2025/26<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br>Report 3<br>2025/26<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2026/27<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br>Report 3<br>2026/27<br>(£'000) | Approved<br>Budget<br>28-Nov-18<br>Report 2<br>2027/28<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br>Report 3<br>TOTAL<br>(£'000) |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                              | 4,650                                                             | 0                                                                  | 4,650                                               | 4,650                                                             | 0                                                                  | 4,650                                               | 4,823                                                             | 0                                                                  | 4,823                                               | 174,711                                           |
| HOUSING & ENVIRONMENT                                                          | 17,950                                                            | 0                                                                  | 17,950                                              | 17,950                                                            | 0                                                                  | 17,950                                              | 15,650                                                            | 0                                                                  | 15,650                                              | 339,162                                           |
| HEALTH AND SOCIAL CARE                                                         | 320                                                               | 0                                                                  | 320                                                 | 320                                                               | 0                                                                  | 320                                                 | 320                                                               | 0                                                                  | 320                                                 | 3,542                                             |
| CORPORATE AND DEMOCRATIC SERVICES                                              | 3,407                                                             | 0                                                                  | 3,407                                               | 3,030                                                             | 0                                                                  | 3,030                                               | 3,298                                                             | 0                                                                  | 3,298                                               | 58,140                                            |
| <b>TOTAL NET EXPENDITURE</b>                                                   | <b>26,327</b>                                                     | <b>0</b>                                                           | <b>26,327</b>                                       | <b>25,950</b>                                                     | <b>0</b>                                                           | <b>25,950</b>                                       | <b>24,091</b>                                                     | <b>0</b>                                                           | <b>24,091</b>                                       | <b>575,555</b>                                    |
| (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS) |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |                                                                   |                                                                    |                                                     |                                                   |
| GENERAL CAPITAL GRANT                                                          | (14,000)                                                          | 0                                                                  | (14,000)                                            | (14,000)                                                          | 0                                                                  | (14,000)                                            | (14,000)                                                          | 0                                                                  | (14,000)                                            | (168,057)                                         |
| DEVELOPER CONTRIBUTIONS                                                        | (2,100)                                                           | 0                                                                  | (2,100)                                             | (2,100)                                                           | 0                                                                  | (2,100)                                             | (2,100)                                                           | 0                                                                  | (2,100)                                             | (20,273)                                          |
| CAPITAL RECEIPTS                                                               | (250)                                                             | 0                                                                  | (250)                                               | (250)                                                             | 0                                                                  | (250)                                               | (250)                                                             | 0                                                                  | (250)                                               | (8,741)                                           |
| ANNUAL BORROWING REQUIREMENT                                                   | <b>9,977</b>                                                      | <b>0</b>                                                           | <b>9,977</b>                                        | <b>9,600</b>                                                      | <b>0</b>                                                           | <b>9,600</b>                                        | <b>7,741</b>                                                      | <b>0</b>                                                           | <b>7,741</b>                                        | <b>378,484</b>                                    |
| CAPITAL RECEIPTS BROUGHT FORWARD                                               | (2,107)                                                           | 94                                                                 | (2,013)                                             | (2,107)                                                           | 94                                                                 | (2,013)                                             | (2,107)                                                           | 94                                                                 | (2,013)                                             | (776)                                             |
| CAPITAL RECEIPTS CARRIED FORWARD                                               | 2,107                                                             | (94)                                                               | 2,013                                               | 2,107                                                             | (94)                                                               | 2,013                                               | 2,107                                                             | (94)                                                               | 2,013                                               | 2,013                                             |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                         | <b>9,977</b>                                                      | <b>0</b>                                                           | <b>9,977</b>                                        | <b>9,600</b>                                                      | <b>0</b>                                                           | <b>9,600</b>                                        | <b>7,741</b>                                                      | <b>0</b>                                                           | <b>7,741</b>                                        | <b>379,721</b>                                    |

|                                                          | Revised<br>Budget<br><br>Report 2<br>2018/19<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2018/19<br>(£'000) | Actual<br>to<br>31-Dec-18<br><br>2018/19<br>(£'000) | Projected<br>Outturn<br><br>2018/19<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2019/20<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2020/21<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2021/22<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2022/23<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2023/24<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2023/24<br>(£'000) |
|----------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------|------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                 |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre   | 107                                                     |                                                                    | 107                                                     | 55                                                  | 107                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       |                                                                    | 0                                                       |
| MIS - Procurement & Integration                          | 507                                                     |                                                                    | 507                                                     | 102                                                 | 507                                            | 49                                                      |                                                                    | 49                                                      | 49                                                      |                                                                    | 49                                                      | 74                                                      |                                                                    | 74                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Almondbank Cottages - REACH Project                      | 100                                                     |                                                                    | 100                                                     | 62                                                  | 100                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Blairgowrie Recreation Centre - Replacement              | 283                                                     | (233)                                                              | 50                                                      | 2                                                   | 50                                             | 1,000                                                   | 233                                                                | 1,233                                                   | 8,400                                                   |                                                                    | 8,400                                                   | 5,000                                                   |                                                                    | 5,000                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <b>Schools Modernisation Programme</b>                   |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Investment in the Learning Estate                        | 700                                                     | (81)                                                               | 619                                                     | 254                                                 | 619                                            | 1,555                                                   |                                                                    | 1,555                                                   | 7,658                                                   |                                                                    | 7,658                                                   | 4,650                                                   | 81                                                                 | 4,731                                                   | 4,650                                                   |                                                                    | 4,650                                                   | 4,650                                                   |                                                                    | 4,650                                                   |
| Third Party Contribution                                 | (81)                                                    |                                                                    | (81)                                                    | (81)                                                | (81)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Pitcairn Primary School Upgrade Project                  | 900                                                     |                                                                    | 900                                                     | 387                                                 | 900                                            | 700                                                     |                                                                    | 700                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Longforgan Primary School Upgrade Project                | 150                                                     |                                                                    | 150                                                     | 75                                                  | 150                                            | 5,850                                                   |                                                                    | 5,850                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Early Learning & Childcare                               | 70                                                      |                                                                    | 70                                                      | 29                                                  | 70                                             | 2,197                                                   | (200)                                                              | 1,997                                                   | 1,435                                                   |                                                                    | 1,435                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Scottish Government Grant                                | (4,800)                                                 |                                                                    | (4,800)                                                 | (4,800)                                             | (4,800)                                        | (5,600)                                                 |                                                                    | (5,600)                                                 | (3,800)                                                 |                                                                    | (3,800)                                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| - Letham Primary School Upgrade Project                  | 600                                                     |                                                                    | 600                                                     | 362                                                 | 600                                            | 4,200                                                   |                                                                    | 4,200                                                   | 974                                                     |                                                                    | 974                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| - Oakbank Primary School Upgrade Project                 | 42                                                      |                                                                    | 42                                                      | 11                                                  | 42                                             | 550                                                     |                                                                    | 550                                                     | 59                                                      |                                                                    | 59                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| - St.Ninians Primary School Upgrade Project              | 18                                                      |                                                                    | 18                                                      | 7                                                   | 18                                             | 650                                                     |                                                                    | 650                                                     | 32                                                      |                                                                    | 32                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| - Rattray Primary School Upgrade Project                 | 150                                                     |                                                                    | 150                                                     | 69                                                  | 150                                            | 2,500                                                   | 200                                                                | 2,700                                                   | 731                                                     |                                                                    | 731                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| - Inchture Primary School Upgrade Project                | 81                                                      |                                                                    | 81                                                      | 27                                                  | 81                                             | 1,150                                                   |                                                                    | 1,150                                                   | 569                                                     |                                                                    | 569                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Alyth Primary School Upgrade Project                     | 56                                                      |                                                                    | 56                                                      | 8                                                   | 56                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Blackford Primary School (Developer Contribution)        | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Kinross Primary School Upgrade Project                   | 789                                                     |                                                                    | 789                                                     | 267                                                 | 789                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Tulloch Primary School Upgrade Project                   | 1,328                                                   |                                                                    | 1,328                                                   | 610                                                 | 1,328                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| North/West Perth - New Primary School                    | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 500                                                     |                                                                    | 500                                                     | 8,500                                                   |                                                                    | 8,500                                                   | 5,350                                                   |                                                                    | 5,350                                                   |
| North Perth - Primary School Replacement                 | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 750                                                     |                                                                    | 750                                                     | 5,000                                                   |                                                                    | 5,000                                                   | 10,250                                                  |                                                                    | 10,250                                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Technology Upgrades                                      | 180                                                     | (120)                                                              | 60                                                      | 54                                                  | 60                                             | 500                                                     |                                                                    | 500                                                     | 500                                                     | 120                                                                | 620                                                     | 675                                                     |                                                                    | 675                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth Academy - New Sports Facilities                    | 59                                                      |                                                                    | 59                                                      | 15                                                  | 59                                             | 150                                                     |                                                                    | 150                                                     | 1,300                                                   |                                                                    | 1,300                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth Academy - Refurbishments                           | 1,701                                                   |                                                                    | 1,701                                                   | 1,534                                               | 1,701                                          | 200                                                     |                                                                    | 200                                                     | 3,000                                                   |                                                                    | 3,000                                                   | 6,000                                                   |                                                                    | 6,000                                                   | 3,085                                                   |                                                                    | 3,085                                                   | 0                                                       |                                                                    | 0                                                       |
| Perth Grammar School - Upgrade Programme Phase 3         | 210                                                     | 55                                                                 | 265                                                     | 216                                                 | 265                                            | 216                                                     | (55)                                                               | 161                                                     | 3,750                                                   |                                                                    | 3,750                                                   | 2,700                                                   |                                                                    | 2,700                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth High School - Internal Services & Refurbishment    | 430                                                     |                                                                    | 430                                                     | 430                                                 | 430                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth High School - New School Investment                | 0                                                       | 15                                                                 | 15                                                      | 1                                                   | 15                                             | 0                                                       |                                                                    | 0                                                       | 13,475                                                  | (15)                                                               | 13,460                                                  | 22,050                                                  |                                                                    | 22,050                                                  | 11,025                                                  |                                                                    | 11,025                                                  | 3,450                                                   |                                                                    | 3,450                                                   |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>          | <b>3,580</b>                                            | <b>(364)</b>                                                       | <b>3,216</b>                                            | <b>(304)</b>                                        | <b>3,216</b>                                   | <b>16,617</b>                                           | <b>178</b>                                                         | <b>16,795</b>                                           | <b>43,132</b>                                           | <b>105</b>                                                         | <b>43,237</b>                                           | <b>51,899</b>                                           | <b>81</b>                                                          | <b>51,980</b>                                           | <b>27,260</b>                                           | <b>0</b>                                                           | <b>27,260</b>                                           | <b>13,450</b>                                           | <b>0</b>                                                           | <b>13,450</b>                                           |
| <b>HOUSING &amp; ENVIRONMENT</b>                         |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| <b>Traffic &amp; Road Safety</b>                         |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Road Safety Initiatives (20mph Zones etc..)              | 165                                                     |                                                                    | 165                                                     | 129                                                 | 165                                            | 493                                                     |                                                                    | 493                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 200                                                     |                                                                    | 200                                                     |
| Road Safety Initiatives                                  | 215                                                     |                                                                    | 215                                                     | 54                                                  | 215                                            | 692                                                     |                                                                    | 692                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Vehicle Activation Signs                                 | 39                                                      |                                                                    | 39                                                      | 24                                                  | 39                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Cycling Walking & Safer Streets (CWSS)                   | 225                                                     |                                                                    | 225                                                     | 73                                                  | 225                                            | 242                                                     |                                                                    | 242                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     |
| Scottish Government Grant - CWSS                         | (205)                                                   |                                                                    | (205)                                                   |                                                     | (205)                                          | (242)                                                   |                                                                    | (242)                                                   | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   |
| Third Party Contribution                                 | (20)                                                    |                                                                    | (20)                                                    |                                                     | (20)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Car Parking Investment                                   | 100                                                     | 48                                                                 | 148                                                     | 51                                                  | 148                                            | 0                                                       | 354                                                                | 354                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Revenue Contribution                                     | 0                                                       | (18)                                                               | (18)                                                    |                                                     | (18)                                           | 0                                                       | (84)                                                               | (84)                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Car Parking Investment - Pitlochry                       | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 150                                                     |                                                                    | 150                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Strathmore Cycle Network                                 | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 100                                                     |                                                                    | 100                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <b>Sub-Total</b>                                         | <b>519</b>                                              | <b>30</b>                                                          | <b>549</b>                                              | <b>331</b>                                          | <b>549</b>                                     | <b>1,335</b>                                            | <b>270</b>                                                         | <b>1,605</b>                                            | <b>250</b>                                              | <b>0</b>                                                           | <b>250</b>                                              | <b>150</b>                                              | <b>0</b>                                                           | <b>150</b>                                              | <b>150</b>                                              | <b>0</b>                                                           | <b>150</b>                                              | <b>200</b>                                              | <b>0</b>                                                           | <b>200</b>                                              |
| <b>Asset Management - Roads &amp; Lighting</b>           |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Structural Maintenance                                   | 11,685                                                  | (1,029)                                                            | 10,656                                                  | 6,913                                               | 10,656                                         | 10,188                                                  | 745                                                                | 10,933                                                  | 10,058                                                  |                                                                    | 10,058                                                  | 10,058                                                  |                                                                    | 10,058                                                  | 10,058                                                  | 284                                                                | 10,342                                                  | 10,180                                                  |                                                                    | 10,180                                                  |
| Third Party Contribution                                 | (255)                                                   |                                                                    | (255)                                                   | (2)                                                 | (255)                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Street Lighting Renewals - Upgrading/Unlit Areas         | 158                                                     |                                                                    | 158                                                     | 106                                                 | 158                                            | 161                                                     |                                                                    | 161                                                     | 150                                                     |                                                                    | 150                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Traffic Signal Renewals - Upgrading                      | 98                                                      |                                                                    | 98                                                      | 87                                                  | 98                                             | 97                                                      |                                                                    | 97                                                      | 65                                                      |                                                                    | 65                                                      | 65                                                      |                                                                    | 65                                                      | 67                                                      |                                                                    | 67                                                      | 100                                                     |                                                                    | 100                                                     |
| Unadopted Roads & Footways (Match Funding)               | 42                                                      | (9)                                                                | 33                                                      | 16                                                  | 33                                             | 61                                                      | 9                                                                  | 70                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contributions                                | (15)                                                    | 6                                                                  | (9)                                                     | (9)                                                 | (9)                                            | (9)                                                     | (6)                                                                | (6)                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Footways                                                 | 587                                                     |                                                                    | 587                                                     | 257                                                 | 587                                            | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     |
| Investment in Local Footpaths                            | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Road Safety Barriers                                     | 84                                                      | 8                                                                  | 92                                                      | 17                                                  | 92                                             | 50                                                      | (5)                                                                | 45                                                      | 40                                                      |                                                                    | 40                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contribution                                 | (29)                                                    | (3)                                                                | (32)                                                    |                                                     | (32)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Pedestrian Gritters                                      | 20                                                      |                                                                    | 20                                                      | 19                                                  | 20                                             | 30                                                      |                                                                    | 30                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <b>Sub-Total</b>                                         | <b>12,375</b>                                           | <b>(1,027)</b>                                                     | <b>11,348</b>                                           | <b>7,404</b>                                        | <b>11,348</b>                                  | <b>11,022</b>                                           | <b>743</b>                                                         | <b>11,765</b>                                           | <b>10,848</b>                                           | <b>0</b>                                                           | <b>10,848</b>                                           | <b>10,658</b>                                           | <b>0</b>                                                           | <b>10,658</b>                                           | <b>10,560</b>                                           | <b>284</b>                                                         | <b>10,844</b>                                           | <b>10,715</b>                                           | <b>0</b>                                                           | <b>10,715</b>                                           |
| <b>Asset Management - Bridges</b>                        |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Bridge Refurbishment Programme                           | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 691                                                     | (529)                                                              | 162                                                     | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     |
| West of Fearnan Culvert                                  | 42                                                      |                                                                    | 42                                                      |                                                     | 42                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Pitcur Culvert                                           | 15                                                      |                                                                    | 15                                                      | 8                                                   | 15                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Dalhenzean Culvert                                       | 0                                                       | 37                                                                 | 37                                                      |                                                     | 37                                             | 0                                                       | 261                                                                | 261                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Dunkeld Golf Course                                      | 0                                                       | 36                                                                 | 36                                                      |                                                     | 36                                             | 0                                                       | 195                                                                | 195                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Vehicular Bridge Parapets Programme - Assess & Upgrade   | 36                                                      |                                                                    | 36                                                      |                                                     | 36                                             | 50                                                      |                                                                    | 50                                                      | 35                                                      |                                                                    | 35                                                      | 38                                                      |                                                                    | 38                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <b>Sub-Total</b>                                         | <b>93</b>                                               | <b>73</b>                                                          | <b>166</b>                                              | <b>8</b>                                            | <b>166</b>                                     | <b>741</b>                                              | <b>(73)</b>                                                        | <b>668</b>                                              | <b>725</b>                                              | <b>0</b>                                                           | <b>725</b>                                              | <b>728</b>                                              | <b>0</b>                                                           | <b>728</b>                                              | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              |
| <b>Improvement Schemes</b>                               |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| New Rural Footways                                       | 21                                                      |                                                                    | 21                                                      |                                                     | 21                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| A9/A85 Road Junction Improvements                        | 12,548                                                  |                                                                    | 12,548                                                  | 8,137                                               | 12,548                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contribution                                 | (5)                                                     |                                                                    | (5)                                                     | (5)                                                 | (5)                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth Transport Futures                                  | 2,762                                                   | 100                                                                | 2,862                                                   | 2,076                                               | 2,862                                          | 1,325                                                   |                                                                    | 1,325                                                   | 11,175                                                  | (100)                                                              | 11,075                                                  | 35,190                                                  |                                                                    | 35,190                                                  | 26,480                                                  | 31,000                                                             | 57,480                                                  | 0                                                       | 9,000                                                              | 9,000                                                   |
| Third Party Contribution - Tay Cities Deal               | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       | (11,000)                                                           | (11,000)                                                | 0                                                       | (29,000)                                                           | (29,000)                                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| A977 Upgrades                                            | 529                                                     | (161)                                                              | 368                                                     | 96                                                  | 368                                            | 0                                                       | 161                                                                | 161                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Brìoch Road, Crieff - Road Realignment & Safety Measures | 82                                                      |                                                                    | 82                                                      | 5                                                   | 82                                             | 238                                                     |                                                                    | 238                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contribution (Developers)                    | (82)                                                    |                                                                    | (82)                                                    |                                                     | (82)                                           | (113)                                                   |                                                                    | (113)                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contribution (Sustrans)                      | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | (60)                                                    |                                                                    | (60)                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <b>Sub-Total</b>                                         | <b>15,855</b>                                           | <b>(61)</b>                                                        | <b>15,794</b>                                           | <b>10,309</b>                                       | <b>15,794</b>                                  | <b>1,390</b>                                            | <b>161</b>                                                         | <b>1,551</b>                                            | <b>11,175</b>                                           | <b>(11,100)</b>                                                    | <b>75</b>                                               | <b>35,190</b>                                           | <b>(29,000)</b>                                                    | <b>6,190</b>                                            | <b>26,480</b>                                           | <b>31,000</b>                                                      | <b>57,480</b>                                           | <b>0</b>                                                | <b>9,000</b>                                                       | <b>9,000</b>                                            |



|                                                                       | Revised<br>Budget<br><br>Report 2<br>2018/19<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>(£'000) | Revised<br>Budget<br>Report 3<br>2018/19<br>(£'000) | Actual<br>to<br>31-Dec-18<br>2018/19<br>(£'000) | Projected<br>Outturn<br>2018/19<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2019/20<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2020/21<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2021/22<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2022/23<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2023/24<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised<br>Budget<br>Report 3<br>2023/24<br>(£'000) |
|-----------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|-------------------------------------------------|--------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|
| <b>Rural Flood Mitigation Schemes</b>                                 |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Almondbank Flood Protection Scheme                                    | 4,488                                                   |                                                                    | 4,488                                               | 3,200                                           | 4,488                                      | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       | 0                                                                  |                                                     | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution                                              | (11)                                                    |                                                                    | (11)                                                | (11)                                            | (11)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       | 0                                                                  |                                                     | 0                                                       |                                                                    | 0                                                   |
| Comrie Flood Prevention Scheme                                        | 433                                                     | 171                                                                | 604                                                 | 331                                             | 604                                        | 931                                                     | 31                                                                 | 962                                                 | 11,143                                                  | (32)                                                               | 11,111                                              | 11,597                                                  | (170)                                                              | 11,427                                              | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Milnathort Flood Prevention Scheme                                    | 79                                                      | (9)                                                                | 70                                                  |                                                 | 70                                         | 55                                                      | 76                                                                 | 131                                                 | 1,629                                                   | (67)                                                               | 1,562                                               | 10                                                      |                                                                    | 10                                                  | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| South Kinross Flood Prevention                                        | 145                                                     | (20)                                                               | 125                                                 |                                                 | 125                                        | 95                                                      | 82                                                                 | 177                                                 | 150                                                     | 38                                                                 | 188                                                 | 1,848                                                   | 40                                                                 | 1,888                                               | 924                                                     | (140)                                                              | 784                                                 | 0                                                       |                                                                    | 0                                                   |
| Scone Flood Prevention                                                | 75                                                      | (65)                                                               | 10                                                  |                                                 | 10                                         | 45                                                      | 114                                                                | 159                                                 | 495                                                     | (49)                                                               | 446                                                 | 30                                                      |                                                                    | 30                                                  | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| <b>Sub-Total</b>                                                      | <b>5,209</b>                                            | <b>77</b>                                                          | <b>5,286</b>                                        | <b>3,520</b>                                    | <b>5,286</b>                               | <b>1,126</b>                                            | <b>303</b>                                                         | <b>1,429</b>                                        | <b>13,417</b>                                           | <b>(110)</b>                                                       | <b>13,307</b>                                       | <b>13,485</b>                                           | <b>(130)</b>                                                       | <b>13,355</b>                                       | <b>924</b>                                              | <b>(140)</b>                                                       | <b>784</b>                                          | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            |
| <b>Rural Iniatives</b>                                                |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Conservation of Built Heritage                                        | 616                                                     | (602)                                                              | 14                                                  | 1                                               | 14                                         | 0                                                       | 1,002                                                              | 1,002                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution                                              | (100)                                                   | 100                                                                | 0                                                   |                                                 | 0                                          | 0                                                       | (100)                                                              | (100)                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| <b>Sub-Total</b>                                                      | <b>516</b>                                              | <b>(502)</b>                                                       | <b>14</b>                                           | <b>1</b>                                        | <b>14</b>                                  | <b>0</b>                                                | <b>902</b>                                                         | <b>902</b>                                          | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            |
| <b>Perth &amp; Kinross Place-making</b>                               |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Mill Street Environmental Improvements                                | 146                                                     |                                                                    | 146                                                 | 12                                              | 146                                        | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| St Paul's Church                                                      | 1,545                                                   | 52                                                                 | 1,597                                               | 144                                             | 1,597                                      | 549                                                     | 13                                                                 | 562                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Auchterarder                                                          | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 300                                                     | (300)                                                              | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Perth City Centre Golden Route (Rail Station)                         | 97                                                      | (87)                                                               | 10                                                  |                                                 | 10                                         | 400                                                     | 87                                                                 | 487                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Green Network Routes                                                  | 49                                                      | (40)                                                               | 9                                                   |                                                 | 9                                          | 114                                                     |                                                                    | 114                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| City Greening                                                         | 90                                                      |                                                                    | 90                                                  | 1                                               | 90                                         | 100                                                     | (100)                                                              | 0                                                   | 100                                                     | (100)                                                              | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Tay Street, Perth                                                     | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 170                                                     |                                                                    | 170                                                 | 500                                                     |                                                                    | 500                                                 | 1,200                                                   |                                                                    | 1,200                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station                | 50                                                      | (50)                                                               | 0                                                   |                                                 | 0                                          | 550                                                     | (500)                                                              | 50                                                  | 0                                                       | 550                                                                | 550                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| South Street, Perth - Transport Hub                                   | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 200                                                     |                                                                    | 200                                                 | 900                                                     | (160)                                                              | 740                                                 | 0                                                       |                                                                    | 0                                                   |
| Perth & Kinross Lighting Action Plan                                  | 1,335                                                   | (719)                                                              | 616                                                 | 124                                             | 616                                        | 818                                                     | 498                                                                | 1,316                                               | 749                                                     | 326                                                                | 1,075                                               | 819                                                     | (170)                                                              | 649                                                 | 453                                                     |                                                                    | 453                                                 | 0                                                       |                                                                    | 0                                                   |
| <b>Sub-Total</b>                                                      | <b>3,312</b>                                            | <b>(844)</b>                                                       | <b>2,468</b>                                        | <b>281</b>                                      | <b>2,468</b>                               | <b>3,001</b>                                            | <b>(302)</b>                                                       | <b>2,699</b>                                        | <b>1,349</b>                                            | <b>776</b>                                                         | <b>2,125</b>                                        | <b>2,219</b>                                            | <b>(170)</b>                                                       | <b>2,049</b>                                        | <b>1,353</b>                                            | <b>(160)</b>                                                       | <b>1,193</b>                                        | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                            |
| <b>Other Planning Projects</b>                                        |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Creative Exchange (former St. John's Primary School)                  | 4,040                                                   | (2,219)                                                            | 1,821                                               | 292                                             | 1,821                                      | 7                                                       | 2,219                                                              | 2,226                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution                                              | (1,625)                                                 | 230                                                                | (1,395)                                             | (435)                                           | (1,395)                                    | 0                                                       | (230)                                                              | (230)                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
|                                                                       | 2,415                                                   | (1,989)                                                            | 426                                                 | (143)                                           | 426                                        | 7                                                       | 1,989                                                              | 1,996                                               | 0                                                       | 0                                                                  | 0                                                   | 0                                                       | 0                                                                  | 0                                                   | 0                                                       | 0                                                                  | 0                                                   | 0                                                       | 0                                                                  | 0                                                   |
| <b>Community Greenspace</b>                                           |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Play Areas - Improvements Implementation Strategy                     | 928                                                     |                                                                    | 928                                                 | 213                                             | 928                                        | 368                                                     |                                                                    | 368                                                 | 150                                                     |                                                                    | 150                                                 | 150                                                     |                                                                    | 150                                                 | 150                                                     |                                                                    | 150                                                 | 150                                                     |                                                                    | 150                                                 |
| Third Party Contribution                                              | (172)                                                   |                                                                    | (172)                                               | (25)                                            | (172)                                      | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| 3G Pitch, Blairgowrie                                                 | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 500                                                 | 500                                                     |                                                                    | 500                                                 |
| Countryside Sites                                                     | 9                                                       |                                                                    | 9                                                   |                                                 | 9                                          | 156                                                     |                                                                    | 156                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Community Greenspace Sites                                            | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 715                                                     |                                                                    | 715                                                 | 784                                                     |                                                                    | 784                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 300                                                 | 300                                                     |                                                                    | 300                                                 |
| Small Parks                                                           | 30                                                      |                                                                    | 30                                                  | 6                                               | 30                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Community Greenspace Bridges                                          | 31                                                      |                                                                    | 31                                                  | 22                                              | 31                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Core Path Implementation                                              | 85                                                      |                                                                    | 85                                                  |                                                 | 85                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution                                              | (45)                                                    |                                                                    | (45)                                                |                                                 | (45)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Pitlochry Recreation Park                                             | 6                                                       |                                                                    | 6                                                   |                                                 | 6                                          | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Alyth Environmental Improvements                                      | 538                                                     | (14)                                                               | 524                                                 | 422                                             | 524                                        | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contributions                                             | (33)                                                    | 14                                                                 | (19)                                                |                                                 | (19)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Revenue Contribution                                                  | (20)                                                    |                                                                    | (20)                                                |                                                 | (20)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Air Quality Improvements                                              | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 0                                                       |                                                                    | 0                                                   | 100                                                     |                                                                    | 100                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Premier Parks                                                         | 75                                                      |                                                                    | 75                                                  |                                                 | 75                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| The Knock                                                             | 9                                                       |                                                                    | 9                                                   |                                                 | 9                                          | 85                                                      |                                                                    | 85                                                  | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Kinnoull Hill                                                         | 9                                                       |                                                                    | 9                                                   |                                                 | 9                                          | 105                                                     |                                                                    | 105                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Countryside Access                                                    | 10                                                      |                                                                    | 10                                                  | 5                                               | 10                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Cemetery Extensions                                                   | 197                                                     | (50)                                                               | 147                                                 | 7                                               | 147                                        | 95                                                      | 50                                                                 | 145                                                 | 100                                                     |                                                                    | 100                                                 | 100                                                     |                                                                    | 100                                                 | 100                                                     |                                                                    | 100                                                 | 100                                                     |                                                                    | 100                                                 |
| <b>Sub-Total</b>                                                      | <b>1,657</b>                                            | <b>(50)</b>                                                        | <b>1,607</b>                                        | <b>650</b>                                      | <b>1,607</b>                               | <b>1,524</b>                                            | <b>50</b>                                                          | <b>1,574</b>                                        | <b>1,134</b>                                            | <b>0</b>                                                           | <b>1,134</b>                                        | <b>250</b>                                              | <b>0</b>                                                           | <b>250</b>                                          | <b>250</b>                                              | <b>0</b>                                                           | <b>250</b>                                          | <b>1,050</b>                                            | <b>0</b>                                                           | <b>1,050</b>                                        |
| <b>Support Services</b>                                               |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| <b>PC Replacement &amp; IT Upgrades</b>                               |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| Hardware                                                              | 20                                                      |                                                                    | 20                                                  |                                                 | 20                                         | 20                                                      |                                                                    | 20                                                  | 20                                                      |                                                                    | 20                                                  | 20                                                      |                                                                    | 20                                                  | 20                                                      |                                                                    | 20                                                  | 20                                                      |                                                                    | 20                                                  |
| Licenses                                                              | 239                                                     |                                                                    | 239                                                 |                                                 | 239                                        | 44                                                      |                                                                    | 44                                                  | 30                                                      |                                                                    | 30                                                  | 30                                                      |                                                                    | 30                                                  | 32                                                      |                                                                    | 32                                                  | 120                                                     |                                                                    | 120                                                 |
| Corporate Programme Management System                                 | 43                                                      |                                                                    | 43                                                  | 43                                              | 43                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution (HRA)                                        | (3)                                                     |                                                                    | (3)                                                 | (3)                                             | (3)                                        | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| <b>Sub-Total</b>                                                      | <b>299</b>                                              | <b>0</b>                                                           | <b>299</b>                                          | <b>40</b>                                       | <b>299</b>                                 | <b>64</b>                                               | <b>0</b>                                                           | <b>64</b>                                           | <b>50</b>                                               | <b>0</b>                                                           | <b>50</b>                                           | <b>50</b>                                               | <b>0</b>                                                           | <b>50</b>                                           | <b>52</b>                                               | <b>0</b>                                                           | <b>52</b>                                           | <b>140</b>                                              | <b>0</b>                                                           | <b>140</b>                                          |
| <b>Property Services</b>                                              |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| DDA Adaptation & Alteration Works Programme                           | 204                                                     | 30                                                                 | 234                                                 | 125                                             | 234                                        | 275                                                     | (30)                                                               | 245                                                 | 200                                                     |                                                                    | 200                                                 | 200                                                     |                                                                    | 200                                                 | 200                                                     |                                                                    | 200                                                 | 200                                                     |                                                                    | 200                                                 |
| Property Compliance Works Programme                                   | 764                                                     | 40                                                                 | 804                                                 | 306                                             | 804                                        | 400                                                     | 280                                                                | 680                                                 | 790                                                     | (110)                                                              | 680                                                 | 790                                                     | (110)                                                              | 680                                                 | 792                                                     | (100)                                                              | 692                                                 | 650                                                     |                                                                    | 650                                                 |
| Capital Improvement Projects Programme                                | 1,383                                                   | 378                                                                | 1,761                                               | 778                                             | 1,761                                      | 800                                                     | 822                                                                | 1,622                                               | 2,200                                                   | (200)                                                              | 2,000                                               | 2,500                                                   | (500)                                                              | 2,000                                               | 2,500                                                   | (500)                                                              | 2,000                                               | 2,000                                                   |                                                                    | 2,000                                               |
| Fire Audit Works - Robert Douglas Memorial school                     | 369                                                     |                                                                    | 369                                                 | 271                                             | 369                                        | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Pitlochry High School - Upgrade Programme                             | 806                                                     | (134)                                                              | 672                                                 | 19                                              | 672                                        | 502                                                     | 134                                                                | 636                                                 | 502                                                     |                                                                    | 502                                                 | 502                                                     |                                                                    | 502                                                 | 502                                                     |                                                                    | 502                                                 | 0                                                       |                                                                    | 0                                                   |
| Salix Energy Efficiency Programme                                     | 40                                                      |                                                                    | 40                                                  |                                                 | 40                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Third Party Contribution (Salix)                                      | (12)                                                    |                                                                    | (12)                                                |                                                 | (12)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Revenue Contrubution (CEEF)                                           | (28)                                                    |                                                                    | (28)                                                |                                                 | (28)                                       | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| <b>Sub Total</b>                                                      | <b>3,526</b>                                            | <b>314</b>                                                         | <b>3,840</b>                                        | <b>1,499</b>                                    | <b>3,840</b>                               | <b>1,977</b>                                            | <b>1,206</b>                                                       | <b>3,183</b>                                        | <b>3,692</b>                                            | <b>(310)</b>                                                       | <b>3,382</b>                                        | <b>3,992</b>                                            | <b>(610)</b>                                                       | <b>3,382</b>                                        | <b>3,994</b>                                            | <b>(600)</b>                                                       | <b>3,394</b>                                        | <b>2,850</b>                                            | <b>0</b>                                                           | <b>2,850</b>                                        |
| <b>Commercial Property Investment Programme</b>                       |                                                         |                                                                    |                                                     |                                                 |                                            |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |                                                         |                                                                    |                                                     |
| North Muirton Industrial Estate - Site Servicing & Provision of Units | 292                                                     | 24                                                                 | 316                                                 | 139                                             | 316                                        | 423                                                     | 45                                                                 | 468                                                 | 1,023                                                   |                                                                    | 1,023                                               | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Western Edge, Kinross - Site Servicing                                | 20                                                      |                                                                    | 20                                                  | 10                                              | 20                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Additional Infrastructure Investment - Broxden                        | 50                                                      |                                                                    | 50                                                  |                                                 | 50                                         | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Creative Industries Land/Advance Units                                | 250                                                     | (250)                                                              | 0                                                   |                                                 | 0                                          | 0                                                       | 250                                                                | 250                                                 | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   | 0                                                       |                                                                    | 0                                                   |
| Rural Business Units Programme                                        | 0                                                       |                                                                    | 0                                                   |                                                 | 0                                          | 367                                                     |                                                                    | 367                                                 | 297                                                     |                                                                    | 297                                                 | 295                                                     |                                                                    | 295                                                 | 295                                                     |                                                                    | 295                                                 | 295                                                     |                                                                    | 295                                                 |
| <b>Sub-Total</b>                                                      | <b>612</b>                                              | <b>(226)</b>                                                       | <b>386</b>                                          | <b>149</b>                                      | <b>386</b>                                 | <b>790</b>                                              | <b>295</b>                                                         | <b>1,085</b>                                        | <b>1,320</b>                                            | <b>0</b>                                                           | <b>1,320</b>                                        | <b>295</b>                                              | <b>0</b>                                                           | <b>295</b>                                          | <b>295</b>                                              | <b>0</b>                                                           | <b>295</b>                                          | <b>295</b>                                              | <b>0</b>                                                           | <b>295</b>                                          |

|                                                                                | Revised<br>Budget<br><br>Report 2<br>2018/19<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2018/19<br>(£'000) | Actual<br>to<br>31-Dec-18<br><br>2018/19<br>(£'000) | Projected<br>Outturn<br><br>2018/19<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2019/20<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2019/20<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2020/21<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2020/21<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2021/22<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2021/22<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2022/23<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2022/23<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2023/24<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2023/24<br>(£'000) |
|--------------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------------|------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|
| <b>Prudential Borrowing Projects</b>                                           |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Wheeled Bin Replacement Programme - Domestic Bins                              | 199                                                     |                                                                    | 199                                                     | 105                                                 | 199                                            | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     | 200                                                                |                                                         | 200                                                     | 200                                                                | 200                                                     |
| Wheeled Bin Replacement Programme - Commercial Bins                            | 8                                                       |                                                                    | 8                                                       |                                                     | 8                                              | 7                                                       |                                                                    | 7                                                       | 12                                                      |                                                                    | 12                                                      | 12                                                      |                                                                    | 12                                                      | 18                                                      | 18                                                                 |                                                         | 20                                                      | 20                                                                 | 20                                                      |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pro                | 75                                                      |                                                                    | 75                                                      | 41                                                  | 75                                             | 76                                                      |                                                                    | 76                                                      | 56                                                      |                                                                    | 56                                                      | 60                                                      |                                                                    | 60                                                      | 62                                                      | 62                                                                 |                                                         | 65                                                      | 65                                                                 | 65                                                      |
| Litter Bins                                                                    | 25                                                      |                                                                    | 25                                                      | 25                                                  | 25                                             | 25                                                      |                                                                    | 25                                                      | 25                                                      |                                                                    | 25                                                      | 25                                                      |                                                                    | 25                                                      | 25                                                      | 25                                                                 |                                                         | 25                                                      | 25                                                                 | 25                                                      |
| Smart Cities - Smart Waste                                                     | 115                                                     | (10)                                                               | 105                                                     | 74                                                  | 105                                            | 40                                                      | 10                                                                 | 50                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Third Party Contribution (EDRF)                                                | (46)                                                    |                                                                    | (46)                                                    | (7)                                                 | (46)                                           | (17)                                                    |                                                                    | (17)                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Vehicle Replacement Programme                                                  | 3,517                                                   |                                                                    | 3,517                                                   | 1,418                                               | 3,517                                          | 3,301                                                   |                                                                    | 3,301                                                   | 2,559                                                   |                                                                    | 2,559                                                   | 2,206                                                   |                                                                    | 2,206                                                   | 3,543                                                   | 3,543                                                              |                                                         | 3,000                                                   | 3,000                                                              | 3,000                                                   |
| Capital Receipts - Vehicle Disposals                                           | (340)                                                   |                                                                    | (340)                                                   | (160)                                               | (340)                                          | (372)                                                   |                                                                    | (372)                                                   | (256)                                                   |                                                                    | (256)                                                   | (221)                                                   |                                                                    | (221)                                                   | (354)                                                   | (354)                                                              |                                                         | (300)                                                   | (300)                                                              | (300)                                                   |
| Energy Conservation & Carbon Reduction Programme                               | 368                                                     | (150)                                                              | 218                                                     | 80                                                  | 218                                            | 145                                                     | 5                                                                  | 150                                                     | 145                                                     | 5                                                                  | 150                                                     | 145                                                     | 5                                                                  | 150                                                     | 145                                                     | 5                                                                  | 150                                                     | 150                                                     | 150                                                                | 150                                                     |
| Canal Street Car Park Improvements                                             | (35)                                                    |                                                                    | (35)                                                    | (39)                                                | (35)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Crematorium - Memorial Garden Enhancement                                      | 54                                                      | (15)                                                               | 39                                                      | 17                                                  | 39                                             | 0                                                       | 15                                                                 | 15                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Crematorium - Abatement Works                                                  | 479                                                     |                                                                    | 479                                                     | 341                                                 | 479                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Street Lighting Renewal - LED & Column Replacement                             | 1,031                                                   | (301)                                                              | 730                                                     | 398                                                 | 730                                            | 1,008                                                   | (256)                                                              | 752                                                     | 1,007                                                   | (233)                                                              | 774                                                     | 1,008                                                   | (212)                                                              | 796                                                     | 1,028                                                   | (210)                                                              | 818                                                     | 1,100                                                   | (261)                                                              | 839                                                     |
| Smart Cities - Intelligent Street Lighting                                     | 327                                                     |                                                                    | 327                                                     | 272                                                 | 327                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Third Party Contribution (EDRF)                                                | (132)                                                   |                                                                    | (132)                                                   |                                                     | (132)                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Third Party Contribution (CIF)                                                 | (15)                                                    |                                                                    | (15)                                                    | (15)                                                | (15)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Perth Harbour - Dredging                                                       | 20                                                      |                                                                    | 20                                                      | 16                                                  | 20                                             | 708                                                     |                                                                    | 708                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Land Purchase & Development                                                    | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 0                                                       |                                                                    | 0                                                       | 1,000                                                   |                                                                    | 1,000                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Technology & Innovation Incubator Units                                        | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 1,000                                                   |                                                                    | 1,000                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| <b>Sub Total</b>                                                               | <b>5,650</b>                                            | <b>(476)</b>                                                       | <b>5,174</b>                                            | <b>2,566</b>                                        | <b>5,174</b>                                   | <b>6,121</b>                                            | <b>(226)</b>                                                       | <b>5,895</b>                                            | <b>4,748</b>                                            | <b>(228)</b>                                                       | <b>4,520</b>                                            | <b>3,435</b>                                            | <b>(207)</b>                                                       | <b>3,228</b>                                            | <b>4,667</b>                                            | <b>(205)</b>                                                       | <b>4,462</b>                                            | <b>4,260</b>                                            | <b>(261)</b>                                                       | <b>3,999</b>                                            |
| <b>Housing Projects</b>                                                        |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Gypsy Travellers Site Improvement Works                                        | 61                                                      |                                                                    | 61                                                      | 72                                                  | 61                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Housing with Care - Communal Facilities                                        | 363                                                     |                                                                    | 363                                                     |                                                     | 363                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| <b>Sub Total</b>                                                               | <b>424</b>                                              | <b>0</b>                                                           | <b>424</b>                                              | <b>72</b>                                           | <b>424</b>                                     | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                |
| <b>TOTAL: HOUSING &amp; ENVIRONMENT</b>                                        | <b>52,462</b>                                           | <b>(4,681)</b>                                                     | <b>47,781</b>                                           | <b>26,687</b>                                       | <b>47,781</b>                                  | <b>29,098</b>                                           | <b>5,318</b>                                                       | <b>34,416</b>                                           | <b>48,708</b>                                           | <b>(10,972)</b>                                                    | <b>37,736</b>                                           | <b>70,452</b>                                           | <b>(30,117)</b>                                                    | <b>40,335</b>                                           | <b>49,415</b>                                           | <b>30,179</b>                                                      | <b>79,594</b>                                           | <b>20,200</b>                                           | <b>8,739</b>                                                       | <b>28,939</b>                                           |
| <b>Health &amp; Social Care</b>                                                |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Occupational Therapy Equipment                                                 | 250                                                     |                                                                    | 250                                                     | 148                                                 | 250                                            | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     |
| Software Licences                                                              | 85                                                      |                                                                    | 85                                                      | 56                                                  | 85                                             | 90                                                      |                                                                    | 90                                                      | 90                                                      |                                                                    | 90                                                      | 120                                                     |                                                                    | 120                                                     | 70                                                      | 70                                                                 |                                                         | 70                                                      | 70                                                                 | 70                                                      |
| Developing Supported Tenancies                                                 | 229                                                     |                                                                    | 229                                                     |                                                     | 229                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| Refurbish & Extend Lewis Place Day Care Centre for Older People                | 8                                                       |                                                                    | 8                                                       | 28                                                  | 8                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       | 0                                                                  |                                                         | 0                                                       | 0                                                                  | 0                                                       |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b>                                         | <b>572</b>                                              | <b>0</b>                                                           | <b>572</b>                                              | <b>232</b>                                          | <b>572</b>                                     | <b>340</b>                                              | <b>0</b>                                                           | <b>340</b>                                              | <b>340</b>                                              | <b>0</b>                                                           | <b>340</b>                                              | <b>370</b>                                              | <b>0</b>                                                           | <b>370</b>                                              | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              |
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                       |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| <u>City Centre Developments - Cultural Attractions</u>                         |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Perth City Hall                                                                | 1,395                                                   | (299)                                                              | 1,096                                                   | 898                                                 | 1,096                                          | 9,852                                                   | 299                                                                | 10,151                                                  | 10,753                                                  |                                                                    | 10,753                                                  | 500                                                     |                                                                    | 500                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Revenue Contribution                                                           | (90)                                                    |                                                                    | (90)                                                    |                                                     | (90)                                           | (180)                                                   |                                                                    | (180)                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Perth Museum & Art Gallery (PMAG)                                              | 624                                                     | (609)                                                              | 15                                                      | 5                                                   | 15                                             | 3,787                                                   | (3,762)                                                            | 25                                                      | 1,977                                                   | (1,777)                                                            | 200                                                     | 48                                                      | 2,566                                                              | 2,614                                                   | 0                                                       | 504                                                                | 504                                                     | 0                                                       |                                                                    | 0                                                       |
| Collections Store                                                              | 2,452                                                   | (2,429)                                                            | 23                                                      |                                                     | 23                                             | 937                                                     | (412)                                                              | 525                                                     | 20                                                      | 5,919                                                              | 5,939                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Third Party Contribution                                                       | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | (5,000)                                                 |                                                                    | (5,000)                                                 | (5,000)                                                 |                                                                    | (5,000)                                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <u>Community Planning</u>                                                      |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| Letham Wellbeing Hub                                                           | 14                                                      |                                                                    | 14                                                      | 14                                                  | 14                                             | 1,236                                                   |                                                                    | 1,236                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| <u>Information Systems &amp; Technology</u>                                    |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| ICT Infrastructure & Replacement and Upgrade Programme                         | 2,031                                                   | 1,043                                                              | 3,074                                                   | 1,182                                               | 3,074                                          | 2,416                                                   | (522)                                                              | 1,894                                                   | 2,682                                                   | (521)                                                              | 2,161                                                   | 2,958                                                   |                                                                    | 2,958                                                   | 3,160                                                   |                                                                    | 3,160                                                   | 3,334                                                   |                                                                    | 3,334                                                   |
| School Audio-Visual (AV) Equipment Replacement Programme                       | 100                                                     |                                                                    | 100                                                     |                                                     | 100                                            | 335                                                     |                                                                    | 335                                                     | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     |
| Swift Social Work System Replacement                                           | 0                                                       |                                                                    | 0                                                       |                                                     | 0                                              | 1,000                                                   |                                                                    | 1,000                                                   | 1,700                                                   |                                                                    | 1,700                                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       |
| Council Contact Centre                                                         | 140                                                     | (120)                                                              | 20                                                      | 2                                                   | 20                                             | 40                                                      | 120                                                                | 160                                                     | 40                                                      |                                                                    | 40                                                      | 75                                                      |                                                                    | 75                                                      | 40                                                      |                                                                    | 40                                                      | 40                                                      |                                                                    | 40                                                      |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                | <b>6,666</b>                                            | <b>(2,414)</b>                                                     | <b>4,252</b>                                            | <b>2,101</b>                                        | <b>4,252</b>                                   | <b>14,423</b>                                           | <b>(4,277)</b>                                                     | <b>10,146</b>                                           | <b>12,597</b>                                           | <b>3,621</b>                                                       | <b>16,218</b>                                           | <b>4,006</b>                                            | <b>2,566</b>                                                       | <b>6,572</b>                                            | <b>3,625</b>                                            | <b>504</b>                                                         | <b>4,129</b>                                            | <b>3,799</b>                                            | <b>0</b>                                                           | <b>3,799</b>                                            |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                         | <b>63,280</b>                                           | <b>(7,459)</b>                                                     | <b>55,821</b>                                           | <b>28,716</b>                                       | <b>55,821</b>                                  | <b>60,478</b>                                           | <b>1,219</b>                                                       | <b>61,697</b>                                           | <b>104,777</b>                                          | <b>(7,246)</b>                                                     | <b>97,531</b>                                           | <b>126,727</b>                                          | <b>(27,470)</b>                                                    | <b>99,257</b>                                           | <b>80,620</b>                                           | <b>30,683</b>                                                      | <b>111,303</b>                                          | <b>37,769</b>                                           | <b>8,739</b>                                                       | <b>46,508</b>                                           |
| (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS) |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| <b>CAPITAL RECEIPTS</b>                                                        |                                                         |                                                                    |                                                         |                                                     |                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |
| General Capital Grant - Scottish Government                                    | (14,951)                                                |                                                                    | (14,951)                                                | (12,623)                                            | (14,951)                                       | (17,354)                                                |                                                                    | (17,354)                                                | (25,341)                                                |                                                                    | (25,341)                                                | (25,220)                                                |                                                                    | (25,220)                                                | (15,191)                                                |                                                                    | (15,191)                                                | (14,000)                                                |                                                                    | (14,000)                                                |
| Developer Contributions                                                        | (2,123)                                                 |                                                                    | (2,123)                                                 | (0)                                                 | (2,123)                                        | (1,810)                                                 |                                                                    | (1,810)                                                 | (1,810)                                                 |                                                                    | (1,810)                                                 | (2,010)                                                 |                                                                    | (2,010)                                                 | (2,020)                                                 |                                                                    | (2,020)                                                 | (2,100)                                                 |                                                                    | (2,100)                                                 |
| General Fund - Capital Receipts/Disposal                                       | (751)                                                   | (40)                                                               | (791)                                                   | (499)                                               | (791)                                          | (639)                                                   | (142)                                                              | (487)                                                   | (491)                                                   | 4                                                                  | (487)                                                   | (271)                                                   | 178                                                                | (93)                                                    | (550)                                                   | 0                                                                  | (550)                                                   | (250)                                                   | 0                                                                  | (250)                                                   |
| Commercial Property - Capital Receipts/Disposal                                | (1,544)                                                 | (194)                                                              | (1,738)                                                 | (1,600)                                             | (1,738)                                        | (1,775)                                                 | 219                                                                | (1,556)                                                 | (510)                                                   | 0                                                                  | (510)                                                   | (184)                                                   | 0                                                                  | (184)                                                   | (725)                                                   | 0                                                                  | (725)                                                   | (100)                                                   | 0                                                                  | (100)                                                   |
| General Fund Housing Receipts                                                  | (4)                                                     | 0                                                                  | (4)                                                     | (2)                                                 | (4)                                            | (3)                                                     |                                                                    | (3)                                                     | (3)                                                     |                                                                    | (3)                                                     | (4)                                                     |                                                                    | (4)                                                     | (4)                                                     |                                                                    | (4)                                                     | 0                                                       |                                                                    | 0                                                       |
| <b>Total: Capital Receipts</b>                                                 | <b>(19,373)</b>                                         | <b>(234)</b>                                                       | <b>(19,607)</b>                                         | <b>(14,724)</b>                                     | <b>(19,607)</b>                                | <b>(21,439)</b>                                         | <b>77</b>                                                          | <b>(21,362)</b>                                         | <b>(28,155)</b>                                         | <b>4</b>                                                           | <b>(28,151)</b>                                         | <b>(27,689)</b>                                         | <b>178</b>                                                         | <b>(27,511)</b>                                         | <b>(18,490)</b>                                         | <b>0</b>                                                           | <b>(18,490)</b>                                         | <b>(16,450)</b>                                         | <b>0</b>                                                           | <b>(16,450)</b>                                         |
| <b>Annual Composite Borrowing Requirement</b>                                  | <b>43,907</b>                                           | <b>(7,693)</b>                                                     | <b>36,214</b>                                           | <b>13,992</b>                                       | <b>36,214</b>                                  | <b>39,039</b>                                           | <b>1,296</b>                                                       | <b>40,335</b>                                           | <b>76,622</b>                                           | <b>(7,242)</b>                                                     | <b>69,380</b>                                           | <b>99,038</b>                                           | <b>(27,292)</b>                                                    | <b>71,746</b>                                           | <b>62,130</b>                                           | <b>30,683</b>                                                      | <b>92,813</b>                                           | <b>21,319</b>                                           | <b>8,739</b>                                                       | <b>30,058</b>                                           |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                        | <b>(776)</b>                                            | <b>0</b>                                                           | <b>(776)</b>                                            | <b>(776)</b>                                        | <b>(776)</b>                                   | <b>(1,708)</b>                                          | <b>(420)</b>                                                       | <b>(2,128)</b>                                          | <b>(2,693)</b>                                          | <b>94</b>                                                          | <b>(2,599)</b>                                          | <b>(1,883)</b>                                          | <b>94</b>                                                          | <b>(1,789)</b>                                          | <b>(1,772)</b>                                          | <b>94</b>                                                          | <b>(1,678)</b>                                          | <b>(2,202)</b>                                          | <b>94</b>                                                          | <b>(2,108)</b>                                          |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                        | <b>1,708</b>                                            | <b>420</b>                                                         | <b>2,128</b>                                            | <b>2,227</b>                                        | <b>2,128</b>                                   | <b>2,693</b>                                            | <b>(94)</b>                                                        | <b>2,599</b>                                            | <b>1,883</b>                                            | <b>(94)</b>                                                        | <b>1,789</b>                                            | <b>1,772</b>                                            | <b>(94)</b>                                                        | <b>1,678</b>                                            | <b>2,202</b>                                            | <b>(94)</b>                                                        | <b>2,108</b>                                            | <b>2,007</b>                                            | <b>(94)</b>                                                        | <b>1,913</b>                                            |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMEN</b>                                | <b>44,839</b>                                           | <b>(7,273)</b>                                                     | <b>37,566</b>                                           | <b>15,443</b>                                       | <b>37,566</b>                                  | <b>40,024</b>                                           | <b>782</b>                                                         | <b>40,806</b>                                           | <b>75,812</b>                                           | <b>(7,242)</b>                                                     | <b>68,570</b>                                           | <b>98,927</b>                                           | <b>(27,292)</b>                                                    | <b>71,635</b>                                           | <b>62,560</b>                                           | <b>30,683</b>                                                      | <b>93,243</b>                                           | <b>21,124</b>                                           | <b>8,739</b>                                                       | <b>29,863</b>                                           |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2018/19 to 2027/28

|                                                          | Revised<br>Budget<br><br>Report 2<br>2024/25<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2025/26<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2026/27<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2027/28<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>TOTAL<br>(£'000) |
|----------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                 |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 107                                                   |
| MIS - Procurement & Integration                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 679                                                   |
| Almondbank Cottages - REACH Project                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 100                                                   |
| Blairgowrie Recreation Centre - Replacement              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 14,683                                                |
| <b><u>Schools Modernisation Programme</u></b>            |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Investment in the Learning Estate                        | 4,650                                                   |                                                                    | 4,650                                                   | 4,650                                                   |                                                                    | 4,650                                                   | 4,650                                                   |                                                                    | 4,650                                                   | 4,650                                                   |                                                                    | 4,650                                                   | 42,463                                                |
| Third Party Contribution                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (81)                                                  |
| Pitcairn Primary School Upgrade Project                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,600                                                 |
| Longforgan Primary School Upgrade Project                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 6,000                                                 |
| Early Learning & Childcare                               | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 3,502                                                 |
| Scottish Government Grant                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (14,200)                                              |
| - Letham Primary School Upgrade Project                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 5,774                                                 |
| - Oakbank Primary School Upgrade Project                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 651                                                   |
| - St.Ninians Primary School Upgrade Project              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 700                                                   |
| - Rattray Primary School Upgrade Project                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 3,581                                                 |
| - Inchtute Primary School Upgrade Project                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,800                                                 |
| Alyth Primary School Upgrade Project                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 56                                                    |
| Blackford Primary School (Developer Contribution)        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 173                                                     |                                                                    | 173                                                     | 173                                                   |
| Kinross Primary School Upgrade Project                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 789                                                   |
| Tulloch Primary School Upgrade Project                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,328                                                 |
| North/West Perth - New Primary School                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 14,350                                                |
| North Perth - Primary School Replacement                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 16,000                                                |
| Technology Upgrades                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,855                                                 |
| Perth Academy - New Sports Facilities                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,509                                                 |
| Perth Academy - Refurbishments                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 13,986                                                |
| Perth Grammar School - Upgrade Programme Phase 3         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 6,876                                                 |
| Perth High School - Internal Services & Refurbishment    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 430                                                   |
| Perth High School - New School Investment                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 50,000                                                |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>          | <b>4,650</b>                                            | <b>0</b>                                                           | <b>4,650</b>                                            | <b>4,650</b>                                            | <b>0</b>                                                           | <b>4,650</b>                                            | <b>4,650</b>                                            | <b>0</b>                                                           | <b>4,650</b>                                            | <b>4,823</b>                                            | <b>0</b>                                                           | <b>4,823</b>                                            | <b>174,711</b>                                        |
| <b>HOUSING &amp; ENVIRONMENT</b>                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| <b>Traffic &amp; Road Safety</b>                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Road Safety Initiatives (20mph Zones etc..)              | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 2,108                                                 |
| Road Safety Initiatives                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 907                                                   |
| Vehicle Activation Signs                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 39                                                    |
| Cycling Walking & Safer Streets (CWSS)                   | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 2,067                                                 |
| Scottish Government Grant - CWSS                         | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   | (200)                                                   |                                                                    | (200)                                                   | (2,047)                                               |
| Third Party Contribution                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (20)                                                  |
| Car Parking Investment                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 502                                                   |
| Revenue Contribution                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (102)                                                 |
| Car Parking Investment - Pitlochry                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 150                                                   |
| Strathmore Cycle Network                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 100                                                   |
| <b>Sub-Total</b>                                         | <b>200</b>                                              | <b>0</b>                                                           | <b>200</b>                                              | <b>200</b>                                              | <b>0</b>                                                           | <b>200</b>                                              | <b>200</b>                                              | <b>0</b>                                                           | <b>200</b>                                              | <b>200</b>                                              | <b>0</b>                                                           | <b>200</b>                                              | <b>3,704</b>                                          |
| <b>Asset Management - Roads &amp; Lighting</b>           |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Structural Maintenance                                   | 9,800                                                   |                                                                    | 9,800                                                   | 9,800                                                   |                                                                    | 9,800                                                   | 9,800                                                   |                                                                    | 9,800                                                   | 7,500                                                   |                                                                    | 7,500                                                   | 99,127                                                |
| Third Party Contribution                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (255)                                                 |
| Street Lighting Renewals - Upgrading/Unlit Areas         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 469                                                   |
| Traffic Signal Renewals - Upgrading                      | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 892                                                   |
| Unadopted Roads & Footways (Match Funding)               | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 103                                                   |
| Third Party Contributions                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (15)                                                  |
| Footways                                                 | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 435                                                     |                                                                    | 435                                                     | 4,502                                                 |
| Investment in Local Footpaths                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 200                                                   |
| Road Safety Barriers                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 177                                                   |
| Third Party Contribution                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (32)                                                  |
| Pedestrian Gritters                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 50                                                    |
| <b>Sub-Total</b>                                         | <b>10,335</b>                                           | <b>0</b>                                                           | <b>10,335</b>                                           | <b>10,335</b>                                           | <b>0</b>                                                           | <b>10,335</b>                                           | <b>10,335</b>                                           | <b>0</b>                                                           | <b>10,335</b>                                           | <b>8,035</b>                                            | <b>0</b>                                                           | <b>8,035</b>                                            | <b>105,218</b>                                        |
| <b>Asset Management - Bridges</b>                        |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Bridge Refurbishment Programme                           | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     | 690                                                     |                                                                    | 690                                                     | 5,682                                                 |
| West of Fearnan Culvert                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 42                                                    |
| Pitcur Culvert                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 15                                                    |
| Dalhenzean Culvert                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 298                                                   |
| Dunkeld Golf Course                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 231                                                   |
| Vehicular Bridge Parapets Programme - Assess & Upgrade   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 159                                                   |
| <b>Sub-Total</b>                                         | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              | <b>690</b>                                              | <b>0</b>                                                           | <b>690</b>                                              | <b>6,427</b>                                          |
| <b>Improvement Schemes</b>                               |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| New Rural Footways                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 21                                                    |
| A9/A85 Road Junction Improvements                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 12,548                                                |
| Third Party Contribution                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (5)                                                   |
| Perth Transport Futures                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 116,932                                               |
| Third Party Contribution - Tay Cities Deal               | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (40,000)                                              |
| A977 Upgrades                                            | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 529                                                   |
| Brìoch Road, Crieff - Road Realignment & Safety Measures | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 320                                                   |
| Third Party Contribution (Developers)                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (195)                                                 |
| Third Party Contribution (Sustrans)                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (60)                                                  |
| <b>Sub-Total</b>                                         | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>90,090</b>                                         |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2018/19 to 2027/28

|                                                                       | Revised<br>Budget<br><br>Report 2<br>2024/25<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2025/26<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2026/27<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2027/28<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>TOTAL<br>(£'000) |
|-----------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------|
| <b>Rural Flood Mitigation Schemes</b>                                 |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Almondbank Flood Protection Scheme                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 4,488                                                 |
| Third Party Contribution                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (11)                                                  |
| Comrie Flood Prevention Scheme                                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 24,104                                                |
| Milnathort Flood Prevention Scheme                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,773                                                 |
| South Kinross Flood Prevention                                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 3,162                                                 |
| Scone Flood Prevention                                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 645                                                   |
| <b>Sub-Total</b>                                                      | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>34,161</b>                                         |
| <b>Rural Iniatives</b>                                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Conservation of Built Heritage                                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,016                                                 |
| Third Party Contribution                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (100)                                                 |
| <b>Sub-Total</b>                                                      | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>916</b>                                            |
| <b>Perth &amp; Kinross Place-making</b>                               |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Mill Street Environmental Improvements                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 146                                                   |
| St Paul's Church                                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 2,159                                                 |
| Auchterarder                                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                     |
| Perth City Centre Golden Route (Rail Station)                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 497                                                   |
| Green Network Routes                                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 123                                                   |
| City Greening                                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 90                                                    |
| Tay Street, Perth                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,870                                                 |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 600                                                   |
| South Street, Perth - Transport Hub                                   | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 940                                                   |
| Perth & Kinross Lighting Action Plan                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 4,109                                                 |
| <b>Sub-Total</b>                                                      | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>10,534</b>                                         |
| <b>Other Planning Projects</b>                                        |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Creative Exchange (former St. John's Primary School)                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 4,047                                                 |
| Third Party Contribution                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (1,625)                                               |
|                                                                       | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>2,422</b>                                          |
| <b>Community Greenspace</b>                                           |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Play Areas - Improvements Implementation Strategy                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 2,496                                                 |
| Third Party Contribution                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (172)                                                 |
| 3G Pitch, Blairgowrie                                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 500                                                   |
| Countryside Sites                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 165                                                   |
| Community Greenspace Sites                                            | 300                                                     |                                                                    | 300                                                     | 300                                                     |                                                                    | 300                                                     | 300                                                     |                                                                    | 300                                                     | 300                                                     |                                                                    | 300                                                     | 2,999                                                 |
| Small Parks                                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 30                                                    |
| Community Greenspace Bridges                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 31                                                    |
| Core Path Implementation                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 85                                                    |
| Third Party Contribution                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (45)                                                  |
| Pitlochry Recreation Park                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 6                                                     |
| Alyth Environmental Improvements                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 524                                                   |
| Third Party Contributions                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (19)                                                  |
| Revenue Contribution                                                  | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (20)                                                  |
| Air Quality Improvements                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 100                                                   |
| Premier Parks                                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 75                                                    |
| The Knock                                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 94                                                    |
| Kinnoull Hill                                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 114                                                   |
| Countryside Access                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 10                                                    |
| Cemetery Extensions                                                   | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 100                                                     |                                                                    | 100                                                     | 1,092                                                 |
| <b>Sub-Total</b>                                                      | <b>550</b>                                              | <b>0</b>                                                           | <b>550</b>                                              | <b>550</b>                                              | <b>0</b>                                                           | <b>550</b>                                              | <b>550</b>                                              | <b>0</b>                                                           | <b>550</b>                                              | <b>550</b>                                              | <b>0</b>                                                           | <b>550</b>                                              | <b>8,065</b>                                          |
| <b>Support Services</b>                                               |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Hardware                                                              | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 200                                                   |
| Licenses                                                              | 120                                                     |                                                                    | 120                                                     | 120                                                     |                                                                    | 120                                                     | 120                                                     |                                                                    | 120                                                     | 120                                                     |                                                                    | 120                                                     | 975                                                   |
| Corporate Programme Management System                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 43                                                    |
| Third Party Contribution (HRA)                                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (3)                                                   |
| <b>Sub-Total</b>                                                      | <b>140</b>                                              | <b>0</b>                                                           | <b>140</b>                                              | <b>140</b>                                              | <b>0</b>                                                           | <b>140</b>                                              | <b>140</b>                                              | <b>0</b>                                                           | <b>140</b>                                              | <b>140</b>                                              | <b>0</b>                                                           | <b>140</b>                                              | <b>1,215</b>                                          |
| <b>Property Services</b>                                              |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| DDA Adaptation & Alteration Works Programme                           | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 2,079                                                 |
| Property Compliance Works Programme                                   | 650                                                     |                                                                    | 650                                                     | 650                                                     |                                                                    | 650                                                     | 650                                                     |                                                                    | 650                                                     | 650                                                     |                                                                    | 650                                                     | 6,786                                                 |
| Capital Improvement Projects Programme                                | 2,000                                                   |                                                                    | 2,000                                                   | 2,000                                                   |                                                                    | 2,000                                                   | 2,000                                                   |                                                                    | 2,000                                                   | 2,000                                                   |                                                                    | 2,000                                                   | 19,383                                                |
| Fire Audit Works - Robert Douglas Memorial school                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 369                                                   |
| Pitlochry High School - Upgrade Programme                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 2,814                                                 |
| Salix Energy Efficiency Programme                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 40                                                    |
| Third Party Contribution (Salix)                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (12)                                                  |
| Revenue Contribution (CEEF)                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (28)                                                  |
| <b>Sub Total</b>                                                      | <b>2,850</b>                                            | <b>0</b>                                                           | <b>2,850</b>                                            | <b>2,850</b>                                            | <b>0</b>                                                           | <b>2,850</b>                                            | <b>2,850</b>                                            | <b>0</b>                                                           | <b>2,850</b>                                            | <b>2,850</b>                                            | <b>0</b>                                                           | <b>2,850</b>                                            | <b>31,431</b>                                         |
| <b>Commercial Property Investment Programme</b>                       |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| North Muirton Industrial Estate - Site Servicing & Provision of Units | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,807                                                 |
| Western Edge, Kinross - Site Servicing                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 20                                                    |
| Additional Infrastructure Investment - Broxden                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 50                                                    |
| Creative Industries Land/Advance Units                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 250                                                   |
| Rural Business Units Programme                                        | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,549                                                 |
| <b>Sub-Total</b>                                                      | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>3,676</b>                                          |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2018/19 to 2027/28

|                                                                         | Revised<br>Budget<br><br>Report 2<br>2024/25<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2024/25<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2025/26<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2025/26<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2026/27<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2026/27<br>(£'000) | Revised<br>Budget<br><br>Report 2<br>2027/28<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>2027/28<br>(£'000) | Revised<br>Budget<br><br>Report 3<br>TOTAL<br>(£'000) |
|-------------------------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|---------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------|
| <b>Prudential Borrowing Projects</b>                                    |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Wheeled Bin Replacement Programme - Domestic Bins                       | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 200                                                     |                                                                    | 200                                                     | 1,999                                                 |
| Wheeled Bin Replacement Programme - Commercial Bins                     | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 20                                                      |                                                                    | 20                                                      | 157                                                   |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pro         | 65                                                      |                                                                    | 65                                                      | 65                                                      |                                                                    | 65                                                      | 65                                                      |                                                                    | 65                                                      | 65                                                      |                                                                    | 65                                                      | 654                                                   |
| Litter Bins                                                             | 50                                                      |                                                                    | 50                                                      | 50                                                      |                                                                    | 50                                                      | 50                                                      |                                                                    | 50                                                      | 50                                                      |                                                                    | 50                                                      | 350                                                   |
| Smart Cities - Smart Waste                                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 155                                                   |
| Third Party Contribution (EDRF)                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (63)                                                  |
| Vehicle Replacement Programme                                           | 3,000                                                   |                                                                    | 3,000                                                   | 3,000                                                   |                                                                    | 3,000                                                   | 3,000                                                   |                                                                    | 3,000                                                   | 3,000                                                   |                                                                    | 3,000                                                   | 30,126                                                |
| Capital Receipts - Vehicle Disposals                                    | (300)                                                   |                                                                    | (300)                                                   | (300)                                                   |                                                                    | (300)                                                   | (300)                                                   |                                                                    | (300)                                                   | (300)                                                   |                                                                    | (300)                                                   | (3,043)                                               |
| Energy Conservation & Carbon Reduction Programme                        | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 150                                                     |                                                                    | 150                                                     | 1,568                                                 |
| Canal Street Car Park Improvements                                      | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (35)                                                  |
| Crematorium - Memorial Garden Enhancement                               | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 54                                                    |
| Crematorium - Abatement Works                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 479                                                   |
| Street Lighting Renewal - LED & Column Replacement                      | 0                                                       | 861                                                                | 861                                                     | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 5,570                                                 |
| Smart Cities - Intelligent Street Lighting                              | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 327                                                   |
| Third Party Contribution (EDRF)                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (132)                                                 |
| Third Party Contribution (CIF)                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (15)                                                  |
| Perth Harbour - Dredging                                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 728                                                   |
| Land Purchase & Development                                             | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,000                                                 |
| Technology & Innovation Incubator Units                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,000                                                 |
| <b>Sub Total</b>                                                        | <b>3,185</b>                                            | <b>861</b>                                                         | <b>4,046</b>                                            | <b>3,185</b>                                            | <b>0</b>                                                           | <b>3,185</b>                                            | <b>3,185</b>                                            | <b>0</b>                                                           | <b>3,185</b>                                            | <b>3,185</b>                                            | <b>0</b>                                                           | <b>3,185</b>                                            | <b>40,879</b>                                         |
| <b>Housing Projects</b>                                                 |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Gypsy Travellers Site Improvement Works                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 61                                                    |
| Housing with Care - Communal Facilities                                 | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 363                                                   |
| <b>Sub Total</b>                                                        | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>0</b>                                                | <b>0</b>                                                           | <b>0</b>                                                | <b>424</b>                                            |
| <b>TOTAL: HOUSING &amp; ENVIRONMENT</b>                                 | <b>17,950</b>                                           | <b>861</b>                                                         | <b>18,811</b>                                           | <b>17,950</b>                                           | <b>0</b>                                                           | <b>17,950</b>                                           | <b>17,950</b>                                           | <b>0</b>                                                           | <b>17,950</b>                                           | <b>15,650</b>                                           | <b>0</b>                                                           | <b>15,650</b>                                           | <b>339,162</b>                                        |
| <b>Health &amp; Social Care</b>                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Occupational Therapy Equipment                                          | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 250                                                     |                                                                    | 250                                                     | 2,500                                                 |
| Software Licences                                                       | 70                                                      |                                                                    | 70                                                      | 70                                                      |                                                                    | 70                                                      | 70                                                      |                                                                    | 70                                                      | 70                                                      |                                                                    | 70                                                      | 805                                                   |
| Developing Supported Tenancies                                          | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 229                                                   |
| Refurbish & Extend Lewis Place Day Care Centre for Older People         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 8                                                     |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b>                                  | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              | <b>320</b>                                              | <b>0</b>                                                           | <b>320</b>                                              | <b>3,542</b>                                          |
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| <u>City Centre Developments - Cultural Attractions</u>                  |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Perth City Hall                                                         | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 22,500                                                |
| Revenue Contribution                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (270)                                                 |
| Perth Museum & Art Gallery (PMAG)                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 3,358                                                 |
| Collections Store                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 6,487                                                 |
| Third Party Contribution                                                | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (10,000)                                              |
| <u>Community Planning</u>                                               |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| Letham Wellbeing Hub                                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 1,250                                                 |
| <u>Information Systems &amp; Technology</u>                             |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| ICT Infrastructure & Replacement and Upgrade Programme                  | 2,824                                                   |                                                                    | 2,824                                                   | 2,942                                                   |                                                                    | 2,942                                                   | 2,565                                                   |                                                                    | 2,565                                                   | 2,833                                                   |                                                                    | 2,833                                                   | 27,745                                                |
| School Audio-Visual (AV) Equipment Replacement Programme                | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     | 425                                                     |                                                                    | 425                                                     | 3,835                                                 |
| Swift Social Work System Replacement                                    | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 2,700                                                 |
| Council Contact Centre                                                  | 40                                                      |                                                                    | 40                                                      | 40                                                      |                                                                    | 40                                                      | 40                                                      |                                                                    | 40                                                      | 40                                                      |                                                                    | 40                                                      | 535                                                   |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                         | <b>3,289</b>                                            | <b>0</b>                                                           | <b>3,289</b>                                            | <b>3,407</b>                                            | <b>0</b>                                                           | <b>3,407</b>                                            | <b>3,030</b>                                            | <b>0</b>                                                           | <b>3,030</b>                                            | <b>3,298</b>                                            | <b>0</b>                                                           | <b>3,298</b>                                            | <b>58,140</b>                                         |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                  | <b>26,209</b>                                           | <b>861</b>                                                         | <b>27,070</b>                                           | <b>26,327</b>                                           | <b>0</b>                                                           | <b>26,327</b>                                           | <b>25,950</b>                                           | <b>0</b>                                                           | <b>25,950</b>                                           | <b>24,091</b>                                           | <b>0</b>                                                           | <b>24,091</b>                                           | <b>575,555</b>                                        |
| (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RE |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| <b>CAPITAL RECEIPTS</b>                                                 |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                         |                                                                    |                                                         |                                                       |
| General Capital Grant - Scottish Government                             | (14,000)                                                |                                                                    | (14,000)                                                | (14,000)                                                |                                                                    | (14,000)                                                | (14,000)                                                |                                                                    | (14,000)                                                | (14,000)                                                |                                                                    | (14,000)                                                | (168,057)                                             |
| Developer Contributions                                                 | (2,100)                                                 |                                                                    | (2,100)                                                 | (2,100)                                                 |                                                                    | (2,100)                                                 | (2,100)                                                 |                                                                    | (2,100)                                                 | (2,100)                                                 |                                                                    | (2,100)                                                 | (20,273)                                              |
| General Fund - Capital Receipts/Disposal                                | (250)                                                   | 0                                                                  | (250)                                                   | (250)                                                   | 0                                                                  | (250)                                                   | (250)                                                   | 0                                                                  | (250)                                                   | (250)                                                   | 0                                                                  | (250)                                                   | (3,810)                                               |
| Commercial Property - Capital Receipts/Disposal                         | (100)                                                   | 0                                                                  | (100)                                                   | 0                                                       | 0                                                                  | 0                                                       | 0                                                       | 0                                                                  | 0                                                       | 0                                                       | 0                                                                  | 0                                                       | (4,913)                                               |
| General Fund Housing Receipts                                           | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | 0                                                       |                                                                    | 0                                                       | (18)                                                  |
| <b>Total: Capital Receipts</b>                                          | <b>(16,450)</b>                                         | <b>0</b>                                                           | <b>(16,450)</b>                                         | <b>(16,350)</b>                                         | <b>0</b>                                                           | <b>(16,350)</b>                                         | <b>(16,350)</b>                                         | <b>0</b>                                                           | <b>(16,350)</b>                                         | <b>(16,350)</b>                                         | <b>0</b>                                                           | <b>(16,350)</b>                                         | <b>(197,071)</b>                                      |
| <b>Annual Composite Borrowing Requirement</b>                           | <b>9,759</b>                                            | <b>861</b>                                                         | <b>10,620</b>                                           | <b>9,977</b>                                            | <b>0</b>                                                           | <b>9,977</b>                                            | <b>9,600</b>                                            | <b>0</b>                                                           | <b>9,600</b>                                            | <b>7,741</b>                                            | <b>0</b>                                                           | <b>7,741</b>                                            | <b>378,484</b>                                        |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                 | <b>(2,007)</b>                                          | <b>94</b>                                                          | <b>(1,913)</b>                                          | <b>(2,107)</b>                                          | <b>94</b>                                                          | <b>(2,013)</b>                                          | <b>(2,107)</b>                                          | <b>94</b>                                                          | <b>(2,013)</b>                                          | <b>(2,107)</b>                                          | <b>94</b>                                                          | <b>(2,013)</b>                                          | <b>(776)</b>                                          |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                 | <b>2,107</b>                                            | <b>(94)</b>                                                        | <b>2,013</b>                                            | <b>2,107</b>                                            | <b>(94)</b>                                                        | <b>2,013</b>                                            | <b>2,107</b>                                            | <b>(94)</b>                                                        | <b>2,013</b>                                            | <b>2,107</b>                                            | <b>(94)</b>                                                        | <b>2,013</b>                                            | <b>2,013</b>                                          |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMEN</b>                         | <b>9,859</b>                                            | <b>861</b>                                                         | <b>10,720</b>                                           | <b>9,977</b>                                            | <b>0</b>                                                           | <b>9,977</b>                                            | <b>9,600</b>                                            | <b>0</b>                                                           | <b>9,600</b>                                            | <b>7,741</b>                                            | <b>0</b>                                                           | <b>7,741</b>                                            | <b>379,721</b>                                        |



PERTH AND KINROSS COUNCIL  
HRA CAPITAL INVESTMENT PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2018/19 to 2022/23

|                                                  | Approved<br>Budget<br>28-Nov-18<br><br>2018/19<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>£'000 | Revised<br>Budget<br>Report 3<br>2018/19<br>£'000 | Actual<br>to<br>31-Dec-18<br>2018/19<br>£'000 | Projected<br>Outturn<br>Report 3<br>2018/19<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2019/20<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>£'000 | Revised<br>Budget<br>Report 3<br>2019/20<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2020/21<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>£'000 | Revised<br>Budget<br>Report 3<br>2020/21<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2021/22<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>£'000 | Revised<br>Budget<br>Report 3<br>2021/22<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2022/23<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>£'000 | Revised<br>Budget<br>Report 3<br>2022/23<br>£'000 | Revised<br>Budget<br>Report 3<br>TOTAL<br>£'000 |
|--------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------|------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|
| <b><u>Council House New Build Programme</u></b>  |                                                         |                                                                  |                                                   |                                               |                                                      |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                 |
| <b>Invergowrie, Main street - 5 Units</b>        | 797                                                     |                                                                  | 797                                               | 25                                            | 797                                                  | 400                                                     |                                                                  | 400                                               | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 1,197                                           |
| Council Tax (Second Income)                      | (100)                                                   |                                                                  | (100)                                             | 0                                             | (100)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (100)                                           |
| Scottish Government Subsidy                      | (295)                                                   |                                                                  | (295)                                             | 0                                             | (295)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (295)                                           |
|                                                  | 402                                                     | 0                                                                | 402                                               | 25                                            | 402                                                  | 400                                                     | 0                                                                | 400                                               | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 802                                             |
| <b>Birch Avenue, Scone - 20 Units</b>            | 1,072                                                   |                                                                  | 1,072                                             | 1,038                                         | 1,072                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 1,072                                           |
| Council Tax (Second Income)                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 0                                               |
| Scottish Government Subsidy                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 0                                               |
|                                                  | 1,072                                                   | 0                                                                | 1,072                                             | 1,038                                         | 1,072                                                | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 1,072                                           |
| <b>208, Crieff Road, Perth</b>                   | 2,707                                                   |                                                                  | 2,707                                             | 2,112                                         | 2,707                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 2,707                                           |
| Council Tax (Second Income)                      | (480)                                                   |                                                                  | (480)                                             | 0                                             | (480)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (480)                                           |
| Scottish Government Subsidy                      | (1,092)                                                 |                                                                  | (1,092)                                           | (1,092)                                       | (1,092)                                              | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (1,092)                                         |
|                                                  | 1,135                                                   | 0                                                                | 1,135                                             | 1,020                                         | 1,135                                                | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 1,135                                           |
| <b>New Build - Blackthorn Place, Blairgowrie</b> | 2,684                                                   | 216                                                              | 2,900                                             | 2,402                                         | 2,900                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 2,900                                           |
| Council Tax (Second Income)                      | (480)                                                   |                                                                  | (480)                                             | 0                                             | (480)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (480)                                           |
| Scottish Government Subsidy                      | (710)                                                   | (102)                                                            | (812)                                             | (710)                                         | (812)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (812)                                           |
|                                                  | 1,494                                                   | 114                                                              | 1,608                                             | 1,692                                         | 1,608                                                | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 1,608                                           |
| <b>Milne Street, Perth</b>                       | 240                                                     | (185)                                                            | 55                                                | 2                                             | 55                                                   | 1,050                                                   | 185                                                              | 1,235                                             | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | 1,290                                           |
| Council Tax (Second Income)                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | (456)                                                   |                                                                  | (456)                                             | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (456)                                           |
| Scottish Government Subsidy                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | (160)                                                   |                                                                  | (160)                                             | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       | 0                                                                |                                                   | (160)                                           |
|                                                  | 240                                                     | (185)                                                            | 55                                                | 2                                             | 55                                                   | 434                                                     | 185                                                              | 619                                               | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 0                                                       | 0                                                                | 0                                                 | 674                                             |
| <b>Future Developments</b>                       | 782                                                     | (114)                                                            | 668                                               | 0                                             | 668                                                  | 3,076                                                   |                                                                  | 3,076                                             | 3,158                                                   |                                                                  | 3,158                                             | 3,241                                                   |                                                                  | 3,241                                             | 18,367                                                  | (15,000)                                                         | 3,367                                             | 13,510                                          |
| Council Tax (Second Income)                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                               |
| Scottish Government Subsidy                      | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                               |
|                                                  | 782                                                     | (114)                                                            | 668                                               | 0                                             | 668                                                  | 3,076                                                   | 0                                                                | 3,076                                             | 3,158                                                   | 0                                                                | 3,158                                             | 3,241                                                   | 0                                                                | 3,241                                             | 18,367                                                  | (15,000)                                                         | 3,367                                             | 13,510                                          |
| <b>Total Council House New Build</b>             | <b>5,125</b>                                            | <b>(185)</b>                                                     | <b>4,940</b>                                      | <b>3,777</b>                                  | <b>4,940</b>                                         | <b>3,910</b>                                            | <b>185</b>                                                       | <b>4,095</b>                                      | <b>3,158</b>                                            | <b>0</b>                                                         | <b>3,158</b>                                      | <b>3,241</b>                                            | <b>0</b>                                                         | <b>3,241</b>                                      | <b>18,367</b>                                           | <b>(15,000)</b>                                                  | <b>3,367</b>                                      | <b>18,801</b>                                   |
| <b><u>Increase in Council House Stock</u></b>    |                                                         |                                                                  |                                                   |                                               |                                                      |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                 |
| Council House Buy-Backs                          | 3,318                                                   |                                                                  | 3,318                                             | 3,096                                         | 3,318                                                | 0                                                       | 2,000                                                            | 2,000                                             | 0                                                       | 2,000                                                            | 2,000                                             | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 7,318                                           |
| Scottish Government Subsidy                      | (840)                                                   |                                                                  | (840)                                             | (805)                                         | (840)                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | (840)                                           |
|                                                  | <b>2,478</b>                                            | <b>0</b>                                                         | <b>2,478</b>                                      | <b>2,291</b>                                  | <b>2,478</b>                                         | <b>0</b>                                                | <b>2,000</b>                                                     | <b>2,000</b>                                      | <b>0</b>                                                | <b>2,000</b>                                                     | <b>2,000</b>                                      | <b>0</b>                                                | <b>0</b>                                                         | <b>0</b>                                          | <b>0</b>                                                | <b>0</b>                                                         | <b>0</b>                                          | <b>6,478</b>                                    |
| <b>Lock-ups and Garage Sites</b>                 | <b>362</b>                                              | <b>(100)</b>                                                     | 262                                               | 80                                            | <b>262</b>                                           | <b>0</b>                                                |                                                                  | 0                                                 | <b>0</b>                                                |                                                                  | 0                                                 | <b>0</b>                                                |                                                                  | 0                                                 | <b>0</b>                                                |                                                                  | 0                                                 | <b>262</b>                                      |

Standard Delivery Plan

Central Heating and Rewiring Works

Rewiring/Infrastructure

Triple Glazing

Controlled Door Entry  
- less Third Party Contribution

Kitchen Moderisation Programme

Bathroom Moderisation Programme

External Fabric  
- less Third Party Contribution

Energy Efficiency  
- less Third Party Contribution

Multi Storey Flats

Environmental Improvements

Fire Precaution Measures

Sound Insulation

Structural

Total Standard Delivery Plan

Other Investment in Council House Stock

Muirton Shops Development

Total Major Adaptations to Council House Stock

Balmoral Road, Rattray, Refurbishment (3 Units)

Anchor House Conversion, Perth, 5 Units

149-151 Dunkeld Road, Perth

Shops & Offices

Greyfriars and Satellites

Sheltered Housing

Sheltered Housing - Housing Add'l Support

General Capital Works

Upgrade and Replacements to Lifts Programme

ICT Expenditure

Mortgage to Rent

Total Other Investment in Council House Stock

Total Net Expenditure

CAPITAL RECEIPTS (Muirton)

OTHER INCOME

CFCR

TOTAL BORROWING REQUIREMENT

|                                                          | Approved<br>Budget<br>28-Nov-18<br><br>2018/19<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2018/19<br>£'000 | Revised<br>Budget<br>Report 3<br>2018/19<br>£'000 | Actual<br>to<br>31-Dec-18<br>2018/19<br>£'000 | Projected<br>Outturn<br>Report 3<br>2018/19<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2019/20<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2019/20<br>£'000 | Revised<br>Budget<br>Report 3<br>2019/20<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2020/21<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2020/21<br>£'000 | Revised<br>Budget<br>Report 3<br>2020/21<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2021/22<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2021/22<br>£'000 | Revised<br>Budget<br>Report 3<br>2021/22<br>£'000 | Approved<br>Budget<br>28-Nov-18<br><br>2022/23<br>£'000 | Proposed<br>Budget<br>Adjustment<br>Report 3<br>2022/23<br>£'000 | Revised<br>Budget<br>Report 3<br>2022/23<br>£'000 | Revised<br>Budget<br>Report 3<br>TOTAL<br>£'000 |
|----------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------|------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|
| Central Heating and Rewiring Works                       | 1,602                                                   |                                                                  | 1,602                                             | 1,196                                         | 1,602                                                | 500                                                     |                                                                  | 500                                               | 1,300                                                   |                                                                  | 1,300                                             | 1,000                                                   |                                                                  | 1,000                                             | 750                                                     |                                                                  | 750                                               | 5,152                                           |
| Rewiring/Infrastructure                                  | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 1,000                                                   |                                                                  | 1,000                                             | 1,000                                           |
| Triple Glazing                                           | 1,250                                                   | 420                                                              | 1,670                                             | 1,004                                         | 1,670                                                | 0                                                       |                                                                  | 0                                                 | 400                                                     |                                                                  | 400                                               | 200                                                     |                                                                  | 200                                               | 0                                                       |                                                                  | 0                                                 | 2,270                                           |
| Controlled Door Entry<br>- less Third Party Contribution | 244<br>0                                                | 100<br>(100)                                                     | 344<br>(100)                                      | 292<br>(50)                                   | 344<br>(100)                                         | 10<br>0                                                 |                                                                  | 10<br>0                                           | 10<br>0                                                 |                                                                  | 10<br>0                                           | 10<br>0                                                 |                                                                  | 10<br>0                                           | 10<br>0                                                 |                                                                  | 10<br>0                                           | 384<br>(100)                                    |
| Kitchen Moderisation Programme                           | 290                                                     |                                                                  | 290                                               | 195                                           | 290                                                  | 25                                                      |                                                                  | 25                                                | 74                                                      |                                                                  | 74                                                | 2,000                                                   | (1,333)                                                          | 667                                               | 3,250                                                   | (2,167)                                                          | 1,083                                             | 2,139                                           |
| Bathroom Moderisation Programme                          | 1,035                                                   | 243                                                              | 1,278                                             | 760                                           | 1,278                                                | 770                                                     | (143)                                                            | 627                                               | 65                                                      |                                                                  | 65                                                | 25                                                      |                                                                  | 25                                                | 0                                                       |                                                                  | 0                                                 | 1,995                                           |
| External Fabric<br>- less Third Party Contribution       | 2,112<br>(14)                                           | 350                                                              | 2,462<br>(14)                                     | 1,607<br>(9)                                  | 2,462<br>(14)                                        | 1,300<br>0                                              | (350)                                                            | 950<br>0                                          | 1,200<br>0                                              |                                                                  | 1,200<br>0                                        | 1,270<br>0                                              |                                                                  | 1,270<br>0                                        | 2,250<br>0                                              |                                                                  | 2,250<br>0                                        | 8,132<br>(14)                                   |
| Energy Efficiency<br>- less Third Party Contribution     | 1,383<br>(7)                                            | (420)                                                            | 963<br>(7)                                        | 344<br>(29)                                   | 963<br>(7)                                           | 1,046<br>0                                              |                                                                  | 1,046<br>0                                        | 700<br>0                                                |                                                                  | 700<br>0                                          | 200<br>0                                                |                                                                  | 200<br>0                                          | 0<br>0                                                  |                                                                  | 0<br>0                                            | 2,909<br>(7)                                    |
| Multi Storey Flats                                       | 976                                                     | (500)                                                            | 476                                               | 7                                             | 476                                                  | 1,646                                                   | 500                                                              | 2,146                                             | 100                                                     |                                                                  | 100                                               | 50                                                      |                                                                  | 50                                                | 0                                                       |                                                                  | 0                                                 | 2,772                                           |
| Environmental Improvements                               | 630                                                     |                                                                  | 630                                               | 373                                           | 630                                                  | 100                                                     |                                                                  | 100                                               | 145                                                     |                                                                  | 145                                               | 200                                                     |                                                                  | 200                                               | 176                                                     |                                                                  | 176                                               | 1,251                                           |
| Fire Precaution Measures                                 | 185                                                     |                                                                  | 185                                               | 34                                            | 185                                                  | 249                                                     |                                                                  | 249                                               | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 400                                                     |                                                                  | 400                                               | 934                                             |
| Sound Insulation                                         | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 250                                                     |                                                                  | 250                                               | 250                                             |
| Structural                                               | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 750                                                     |                                                                  | 750                                               | 750                                             |
| Total Standard Delivery Plan                             | 9,686                                                   | 93                                                               | 9,779                                             | 5,724                                         | 9,779                                                | 5,646                                                   | 7                                                                | 5,653                                             | 4,044                                                   | 0                                                                | 4,044                                             | 5,005                                                   | (1,333)                                                          | 3,672                                             | 8,836                                                   | (2,167)                                                          | 6,669                                             | 29,817                                          |
| Other Investment in Council House Stock                  |                                                         |                                                                  |                                                   |                                               |                                                      |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                         |                                                                  |                                                   |                                                 |
| Muirton Shops Development                                | 1                                                       |                                                                  | 1                                                 | 1                                             | 1                                                    | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 1                                               |
| Total Major Adaptations to Council House Stock           | 364                                                     |                                                                  | 364                                               | 73                                            | 364                                                  | 250                                                     |                                                                  | 250                                               | 80                                                      |                                                                  | 80                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 694                                             |
| Balmoral Road, Rattray, Refurbishment (3 Units)          | 275                                                     | (125)                                                            | 150                                               | 0                                             | 150                                                  | 0                                                       | 125                                                              | 125                                               | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 275                                             |
| Anchor House Conversion, Perth, 5 Units                  | 200                                                     |                                                                  | 200                                               | 0                                             | 200                                                  | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 200                                             |
| 149-151 Dunkeld Road, Perth                              | 195                                                     | (40)                                                             | 155                                               | 0                                             | 155                                                  | 0                                                       | 40                                                               | 40                                                | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 195                                             |
| Shops & Offices                                          | 68                                                      |                                                                  | 68                                                | 0                                             | 68                                                   | 50                                                      |                                                                  | 50                                                | 70                                                      |                                                                  | 70                                                | 50                                                      |                                                                  | 50                                                | 70                                                      |                                                                  | 70                                                | 308                                             |
| Greyfriars and Satellites                                | 40                                                      |                                                                  | 40                                                | 0                                             | 40                                                   | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 50                                                      |                                                                  | 50                                                | 0                                                       |                                                                  | 0                                                 | 90                                              |
| Sheltered Housing                                        | 155                                                     |                                                                  | 155                                               | 28                                            | 155                                                  | 25                                                      |                                                                  | 25                                                | 0                                                       |                                                                  | 0                                                 | 25                                                      |                                                                  | 25                                                | 0                                                       |                                                                  | 0                                                 | 205                                             |
| Sheltered Housing - Housing Add'l Support                | 222                                                     |                                                                  | 222                                               | 169                                           | 222                                                  | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 222                                             |
| General Capital Works                                    | 20                                                      | 30                                                               | 50                                                | 35                                            | 50                                                   | 100                                                     | (30)                                                             | 70                                                | 100                                                     |                                                                  | 100                                               | 10                                                      |                                                                  | 10                                                | 115                                                     |                                                                  | 115                                               | 345                                             |
| Upgrade and Replacements to Lifts Programme              | 0                                                       |                                                                  | 0                                                 | 0                                             | 0                                                    | 147                                                     |                                                                  | 147                                               | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 147                                             |
| ICT Expenditure                                          | 182                                                     |                                                                  | 182                                               | 14                                            | 182                                                  | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 382                                             |
| Mortgage to Rent                                         | 50                                                      |                                                                  | 50                                                | 0                                             | 50                                                   | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 50                                                      |                                                                  | 50                                                | 250                                             |
| Total Other Investment in Council House Stock            | 1,772                                                   | (135)                                                            | 1,637                                             | 320                                           | 1,637                                                | 672                                                     | 135                                                              | 807                                               | 350                                                     | 0                                                                | 350                                               | 235                                                     | 0                                                                | 235                                               | 285                                                     | 0                                                                | 285                                               | 3,314                                           |
| Total Net Expenditure                                    | 19,423                                                  | (327)                                                            | 19,096                                            | 12,192                                        | 19,096                                               | 10,228                                                  | 2,327                                                            | 12,555                                            | 7,552                                                   | 2,000                                                            | 9,552                                             | 8,481                                                   | (1,333)                                                          | 7,148                                             | 27,488                                                  | (17,167)                                                         | 10,321                                            | 58,672                                          |
| CAPITAL RECEIPTS (Muirton)                               | (295)                                                   | (98)                                                             | (393)                                             | (393)                                         | (393)                                                | (141)                                                   |                                                                  | (141)                                             | (220)                                                   |                                                                  | (220)                                             | (220)                                                   |                                                                  | (220)                                             | 0                                                       |                                                                  | 0                                                 | (974)                                           |
| OTHER INCOME                                             | (1,255)                                                 | (174)                                                            | (1,429)                                           | (1,304)                                       | (1,429)                                              | 0                                                       | (98)                                                             | (98)                                              | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | 0                                                       |                                                                  | 0                                                 | (1,527)                                         |
| CFCR                                                     | (2,672)                                                 | (703)                                                            | (3,375)                                           | 0                                             | (3,375)                                              | (3,272)                                                 | 979                                                              | (2,293)                                           | (4,114)                                                 | 1,327                                                            | (2,787)                                           | (4,677)                                                 | 1,667                                                            | (3,010)                                           | (5,192)                                                 | 1,725                                                            | (3,467)                                           | (14,932)                                        |
| TOTAL BORROWING REQUIREMENT                              | 15,201                                                  | (1,302)                                                          | 13,899                                            | 10,495                                        | 13,899                                               | 6,815                                                   | 3,208                                                            | 10,023                                            | 3,218                                                   | 3,327                                                            | 6,545                                             | 3,584                                                   | 334                                                              | 3,918                                             | 22,296                                                  | (15,442)                                                         | 6,854                                             | 41,239                                          |



| Service      | Total No of projects | Number on track | Number slipping | Number accelerating | Total %age spend                                                            | General Fund | HRA  |
|--------------|----------------------|-----------------|-----------------|---------------------|-----------------------------------------------------------------------------|--------------|------|
| ECS          | 25                   | 23              | 2               | 0                   | Projected Outturn as percentage of 2018/19 Budget approved 18 April 2018    | 79%          | 137% |
| CDS          | 8                    | 4               | 4               | 0                   | Net Expenditure at 31 December 2018 as percentage of Revised 2018/19 Budget | 51%          | 64%  |
| HE - HRA     | 34                   | 30              | 2               | 2                   |                                                                             |              |      |
| HE           | 89                   | 79              | 7               | 3                   |                                                                             |              |      |
| HSC          | 4                    | 4               | 0               | 0                   |                                                                             |              |      |
| <b>TOTAL</b> | <b>160</b>           | <b>140</b>      | <b>15</b>       | <b>5</b>            |                                                                             |              |      |

| Service                     | Project Name                                       | Target Date for Completion | Project Delivery on Target | Budget Adjustment                                | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Corrective Actions                    |
|-----------------------------|----------------------------------------------------|----------------------------|----------------------------|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|
| <b>Accelerated Projects</b> |                                                    |                            |                            | Reflected in narrative in Main report paragraph: |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                       |
| HE                          | Property Services Capital Delivery Programmes      | Ongoing programme of works | Yes                        | 3.3.10                                           | Excellent progress has been made in the planning stages of the programmes allowing various elements of work - including General Capital improvement works, Property Compliance Works and DDA Adaptation Works - to be accelerated into the current financial year.                                                                                                                                                                                                                       | Budget to be accelerated and rephased |
| HE - HRA                    | External Fabric Programme                          | Ongoing programme of works | Yes                        | 4.12                                             | The programme of works has been accelerated due to the strong progress made in the planning stages of the proposed roof works at James Court, Pitlochry and at Cumberland Barracks, Coupar Angus. These projects are now in a position to proceed and will begin in January 2019.                                                                                                                                                                                                        | Budget to be accelerated and rephased |
| HE - HRA                    | Bathroom Modernisation Programme                   | Ongoing programme of works | Yes                        | 4.13                                             | The project team are assessing changing requirements and have revised the planned programme accordingly. Further Bathroom Modernisation works have been scheduled for 2018/19 in order to meet demand, following additional Occupational Therapy referrals, in regards to the changing circumstances of tenants.                                                                                                                                                                         | Budget to be accelerated and rephased |
| <b>Slipping Projects</b>    |                                                    |                            |                            |                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                       |
| ECS                         | Blaigowrie Recreation Centre                       | December 2022              | No                         | 3.2.3                                            | The project scope has been reviewed following the setting of a revised budget in June 2018; this has included further consultation with all stakeholders over the final scope of the project and impact on the original programme of works.                                                                                                                                                                                                                                              | Budget to be rephased                 |
| ECS                         | ECS Technology Upgrades                            | Ongoing programme of works | No                         | 3.2.4                                            | In light of high priority projects within the Early Learning and Childcare expansion programme taking precedent within the Education and Children's Services Capital programme, the Technology Upgrades programme has been revised for delivery in later years.                                                                                                                                                                                                                          | Budget to be rephased                 |
| HE                          | Structural Maintenance                             | Ongoing programme of works | No                         | 3.3.3                                            | Due to the scale of utility works required at Welton Road prior to commencing works, the planned realignment and retaining wall works programme has been revised accordingly and the scheduled start has been pushed back.                                                                                                                                                                                                                                                               | Budget to be rephased                 |
| HE                          | A977 Upgrades Project                              | 2018/19                    | No                         | 3.3.4                                            | Due to competing priorities and the availability of design resources the works programme has been revised with the B9097 realignment and Drum signalisation works now scheduled for completion in 2019/20.                                                                                                                                                                                                                                                                               | Budget to be rephased                 |
| HE                          | Conservation of Built Heritage (Aberfeldy) Project | Ongoing programme of works | No                         | 3.3.8                                            | This project required comprehensive consultation to be undertaken within the initiation and planning stages to ensure the project maintains buy-in from all key stakeholders. There was also the requirement to review the project budget during the design process and develop a suitable funding strategy for the projected shortfall. This has impacted on the project programme, however agreement has now been reached to proceed, with procurement scheduled for March/April 2019. | Budget to be rephased                 |

| Service | Project Name                                       | Target Date for Completion | Project Delivery on Target | Budget Adjustment | Comments                                                                                                                                                                                                                                                                                                                                                                                                                                        | Corrective Actions    |
|---------|----------------------------------------------------|----------------------------|----------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| HE      | Creative Exchange Project                          |                            | No                         | 3.3.8             | This project was temporarily put on hold while awaiting the Tay Cities Deal announcement. Also the legal work on the construction contract was more complex than envisaged and therefore taken more time than anticipated. As such the original programme start date slipped to 26th November 2019. To mitigate this delay, steps were taken to allow preparatory works to be undertaken on site - these works commenced on 19th November 2019. | Budget to be rephased |
| HE      | Pitlochry High School                              |                            | No                         | 3.3.10            | The programme of works has been revised for the mechanical, electrical and roofing works. The new spend profile reflects a small slippage from the 2018/19 output levels.                                                                                                                                                                                                                                                                       | Budget to be rephased |
| HE      | Creative Industries project                        | Unknown                    | No                         | 3.3.11            | Due to the delays in the Creative Exchange project detailed above the contribution has been slipped into 2019/20.                                                                                                                                                                                                                                                                                                                               | Budget to be rephased |
| HE      | Energy Conservation and Carbon Reduction Programme | Ongoing programme of works | No                         | 3.3.12            | This reflects a managed reduction in the borrowing requirements for the delivery of the Energy Conservation and Carbon Reduction Programme.                                                                                                                                                                                                                                                                                                     | Budget to be rephased |
| CADS    | Cultural Attractions Programme                     | June 2021                  | No                         | 3.4.2             | The City Hall, Perth Museum and Art Gallery (PMAG) and Collection Stores programme has been revised following the successful outcome of the Tay Cities Deal Heads of Terms agreement on 22 November 2018. The announcement was later than originally anticipated which has impacted on the original planned programme.                                                                                                                          | Budget to be rephased |
| CADS    | Customer Service Centre                            |                            | No                         | 3.4.4             | Various delays have been experienced in commissioning the work to install self-service kiosks at Pullar House. These delays have impacted on the overall programme and works are now expected to be completed in 2019/20.                                                                                                                                                                                                                       | Budget to be rephased |
| HE-HRA  | New Build Housing Programme                        | Ongoing programme of works | No                         | 4.8               | Within the new build programme the transfer of any new sites into the Housing Investment Programme requires pre-defined tenant consultation periods. A decision was made to pool these projects into one consultation exercise which has impacted on the overall delivery programme.                                                                                                                                                            | Budget to be rephased |
| HE-HRA  | Multi Storey Flats Programme                       | Ongoing programme of works | No                         | 4.11              | After a review of the overall programme of works for Multi Storey flats the revised programme has rephased elements of work from 2018/19 to 2019/20 due to resourcing and weather considerations.                                                                                                                                                                                                                                               | Budget to be rephased |

# **PERTH AND KINROSS COUNCIL**

## **Strategic Policy and Resources Committee**

**6 February 2019**

### **TRANSFORMATION PROGRAMME 2015-2020**

#### **Report by Depute Chief Executive (Chief Operating Officer) (Report No. 19/38)**

This report gives an update on phase four of the Transformation Programme approved by the Council on 1 July 2015 (Report 473/15) and provides an overview of the projects transferred to the Health and Social Care Partnership. An update of progress through the Can Do Challenge process of the Perth and Kinross Smart Energy Network Project is also noted.

#### **1. BACKGROUND / MAIN ISSUES**

- 1.1 The Council's Transformation programme supports the Council's approach to public service reform and aims to encourage innovation, creativity, flexibility and greater entrepreneurship to meet the significant challenges ahead.
- 1.2 A major part of the Council's transformation strategy is being delivered through a programme of transformation reviews. The current programme has 16 projects aimed at developing new ways of working to sustain high quality service delivery, and for some, achieving a challenging level of savings.
- 1.3 We are now into phase four of the transformation programme initiated over the past three years, this phase being agreed by Council in April 2018 (Report 18/137).

#### **2. PROGRESS TO DATE**

- 2.1 Progress on each of the projects is provided in Appendix 1 and 2 reported through the project management system (VERTO). Appendix 1 gives an overview of the status of each project and more detail is provided in Appendix 2.
- 2.2 In relation to the status of the 16 transformation projects, 7 are on target; 6 projects have 'some issues' identified; 3 are reported as being at risk.
- 2.3 One project has, as of 31 December 2018, been completed – Community Greenspace Review. A review of non cash benefits and learning from the project and process will be undertaken in 2019. No savings were attached to this project.
- 2.4 Savings to date from completed projects amount to £2 million, excluding the savings achieved by the transformation projects which are now reported to the Integrated Joint Board (IJB) for Health and Social Care.

- 2.5 As part of ongoing shared governance and monitoring of the transformation projects hosted by the Health and Social Care Partnership, but originally funded through PKC Transformation monies, four projects were jointly reviewed in November 2018. This confirmed progress against the original business case set out in 2015 and reviewed outcomes and outputs.
- 2.6 The four projects reviewed were; Review of Day Services, Review of Residential Care, Care Packages and Communities First. Further detail of the reviews undertaken is attached at Appendix 3.
- 2.7 Work is in progress to review the delivery model options for the Cultural Trusts Transformation Project.
- 2.8 The Sponsorship of Events, and Low Carbon Energy Production Transformation projects are still to start and will report in 2019.

### 3. **INNOVATION – ‘Can Do’ Challenge Project Progress – Perth Smart Energy Network**

- 3.1 The ‘Can Do’ *Innovation Challenge Fund* is a national fund which supports Scottish public sector organisations to find and develop innovative solutions to operational service and policy delivery challenges.
- 3.2 Perth and Kinross Council have been successful in achieving funding to stage a two phase competition with the aim of developing and testing a prototype Smart Energy Network (SEN) across our estate, to optimise the use of renewable energy and maximise the value of energy used. The project aims to reduce the carbon footprint and energy costs of Perth and Kinross Council, and to develop new income streams from the utilisation of energy storage assets.
- 3.3 As part of the second phase of the competition, two information events for interested applicants were held in Perth and Glasgow. Both were well attended and received. Following these events 98 registrations of interest were received, which translated into 25 project applications. Innovate UK appointed 15 independent experts to assess the project applications. Their application scores were similar to PKC’s scores, however the Perth-SEN project board decided to accept the Innovate UK assessments to ensure a fair and transparent process.
- 3.4 The top 5 applications have now progressed to the next phase of the competition - development of a solution design - which started on 31st Jan 2019. The companies are;
  - iPower - Smart Energy Across Perth & Kinross (SEAPAK)
  - Power Migration Partners/StorTera/Solo Energy - eFlow Smart Energy Network
  - New Resource Partners – Perth Smart Energy Network project
  - Scene Connect Ltd – Cloud Zuos
  - EnergieVan – SEN-EX

- 3.5 Phase 1 of this stage will run from 31<sup>st</sup> January for 6 months – the best two design solutions will go through to Phase 2 (assuming their designs are viable) for prototype development, deployment and testing in the Perth and Kinross Council estate. Phase 2 is expected to run from September 2019 – February 2021.

#### 4. CONCLUSION AND RECOMMENDATIONS

- 4.1 This report updates the Strategic Policy and Resources Committee on the Council's five-year transformation programme. It summarises the progress across 16 projects, identifies those on target and those with issues and risks, which are managed by project boards and the Corporate Transformation Board.
- 4.2 The Strategic Policy and Resources Committee is asked to:
- (a) Note the progress related to the Transformation Programme, as detailed in Appendices 1 and 2;
  - (b) Note the progress related to the '**Can Do' Challenge Project Progress**.

##### Author

| Name            | Designation     | Contact Details |
|-----------------|-----------------|-----------------|
| Caroline Mackie | Service Manager | 01738 475000    |

##### Approved

| Name          | Designation                                         | Date            |
|---------------|-----------------------------------------------------|-----------------|
| Jim Valentine | Depute Chief Executive<br>(Chief Operating Officer) | 23 January 2019 |

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You can also send us a text message on 07824 498145.

All Council Services can offer a telephone translation facility.

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>Yes</b>        |
| Workforce                                           | <b>None</b>       |
| Asset Management (land, property, IST)              | <b>None</b>       |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>None</b>       |
| Strategic Environmental Assessment                  | <b>None</b>       |
| Sustainability (community, economic, environmental) | <b>None</b>       |
| Legal and Governance                                | <b>None</b>       |
| Risk                                                | <b>Yes</b>        |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>No</b>         |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>No</b>         |

### 1. Strategic Implications

#### Community Plan/Single Outcome Agreement

- 1.1 This report supports the delivery of the Strategic Objectives within the Community Plan 2013-23 and the Corporate Plan 2018-2022.

### 2. Resource Implications

#### Financial

- 2.1 The projections for funding and savings for each project are detailed in Appendices 1 and 2.

#### Workforce

- 2.2 There are no workforce implications arising from this report.

#### Asset Management (land, property, IT)

- 2.3 There are no direct asset management implications arising from this report.

### **3. Assessments**

#### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as not relevant for the purposes of EqIA.

#### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The proposals within this report have been considered under the terms of the Act and no further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

#### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. Under the Climate Change (Scotland) Act 2009 the Council also has a duty relating to climate change and, in exercising its functions must act:
- in the way best calculated to delivery of the Act's emissions reduction targets;
  - in the way best calculated to deliver any statutory adaptation programmes; and
  - in a way that it considers most sustainable.
- 3.6 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

#### Legal and Governance

- 3.7 Not applicable.

#### Risk

- 3.8 The report presents progress on all aspects of the transformation programme including movements in financial projections. There are no additional risks which arise from this report.

3.9 Project risks are managed within the context of each project.

#### **4. Consultation**

##### Internal

4.1 Senior Management teams and the Corporate Transformation Board were consulted in the preparation of this report.

##### External

4.2 Not applicable.

#### **5. Communication**

5.1 Communications with staff will be undertaken as part of the individual reviews/projects.

## **2. BACKGROUND PAPERS**

The background papers referred to within the report are:

- Report to Council on 1 July 2015 (Report No 473/15)
- Report to Council, Building Ambition: The Council's Transformation Strategy 2015-2020 and the Organisational Development Framework (report 15/292)
- Report to Council on 22 February 2017 (Report No: 17/82)
- Report to Strategic Policy and Resources Committee, 27 November 2017, (Report No: 17/393)
- Report to Council on 22 February 2018 (Report No 18/47)
- Report to Council on 13 June 2018 (Report No 18/198)
- Report to Council on 12 September 2018 (Report No 18/288)
- Highlight Reports of each project are available on the ERIC Transformation page
- Hard copies of The Transformation Strategy are available from [transformationenq@pkc.gov.uk](mailto:transformationenq@pkc.gov.uk)

## **3. APPENDICES**

- Appendix 1 - Verto Project Report – Programme Dashboard
- Appendix 2 - Progress Report (by line) on active Transformation reviews Progress Status
- Appendix 3 - Health and Social Care Partnership Transformation Projects



## Appendix 1

## Programme Dashboard

### Building Ambition

|                                           |                              |                             |                              |                           |
|-------------------------------------------|------------------------------|-----------------------------|------------------------------|---------------------------|
| Total Number of Projects in the Programme | 16                           |                             |                              |                           |
|                                           | Approved Savings<br>(£000's) | Project Savings<br>(£000's) | Approved Funding<br>(£000's) | Project Spend<br>(£000's) |
| Programme Financial Information           | £7,040                       | £7,168                      | £5,676                       | £4,982                    |

|                                    | On Target | Some Issues | At Risk | Remdial Action | Slippage | Completed | None |
|------------------------------------|-----------|-------------|---------|----------------|----------|-----------|------|
| Projects Overall Status - Current  | 7         | 6           | 3       | 0              | 0        | 0         | 0    |
| Projects Overall Status - Previous | 7         | 6           | 3       | 0              | 0        | 0         | 0    |
| Milestones                         | 6         | 8           | 1       | 0              | 0        | 1         | 0    |
| Risks                              | 8         | 5           | 2       | 0              | 0        | 1         | 0    |
| Issues                             | 5         | 5           | 3       | 0              | 0        | 1         | 1    |
| Cost Status                        | 13        | 0           | 2       | 0              | 0        | 1         | 0    |
| Savings                            | 6         | 3           | 4       | 0              | 0        | 2         | 1    |
| Non-Cashable Benefits              | 13        | 1           | 1       | 0              | 0        | 1         | 0    |

|                     | 19/20 | 20/21 | 21/22 | 22/23 |
|---------------------|-------|-------|-------|-------|
| Projects Due To End | 4     | 11    | 0     | 0     |

TES- Community Greenspace Review has been completed. Therefore the project will no longer be reported going forward.



## Project Status

| Programme                                | Project Title                                                    | Brief Description                                                                                                                                                                                                                                                                                | Approved Savings (£000's)                            | Approved (via current budget) | Projected Savings (£000's) | Approved Funding (£000's) | Projected Spend (£000's) | Previous                                                                                                                                                          | Current     | Milestones  | Risks       | Issues    | Costs     | Savings   | Non-Cashable Benefits |
|------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------------|----------------------------|---------------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-----------|-----------|-----------|-----------------------|
| <b>Corporate and Democratic Projects</b> |                                                                  |                                                                                                                                                                                                                                                                                                  |                                                      |                               |                            |                           |                          |                                                                                                                                                                   |             |             |             |           |           |           |                       |
| Building Ambition                        | Corporate - Modernising Performance Reporting Review             | Using technology better to transform the presentation of performance management information, allowing more efficient, effective and instant access to Council performance data, for all users of the information.                                                                                | 34                                                   | 34                            | 34                         | 80                        | 80                       | Some Issues                                                                                                                                                       | Some Issues | Some Issues | Some Issues | On Target | On Target | Completed | On Target             |
|                                          |                                                                  |                                                                                                                                                                                                                                                                                                  | <b>Comments from Change and Transformation Board</b> |                               |                            |                           |                          | Progress and capacity for this project was discussed at the Executive Officer Team on 04 Dec 2018.                                                                |             |             |             |           |           |           |                       |
| Building Ambition                        | Corporate - Smart Perth and Kinross: Perth and Kinross Open Data | Reviewing the publication of Council data, in collaboration with other Scottish cities, for better co-ordination, and to develop a locality based community information system, to help identify and tackle inequalities, engage and empower communities and assist with neighbourhood planning. | 0                                                    | 0                             | 0                          | 316                       | 86                       | On Target                                                                                                                                                         | On Target   | Some Issues | On Target   | On Target | On Target | None      | On Target             |
|                                          |                                                                  |                                                                                                                                                                                                                                                                                                  | <b>Comments from Change and Transformation Board</b> |                               |                            |                           |                          | The project was discussed at the ICT Transformation Board on 7 <sup>th</sup> December. An update report will be reported to EOT on January 15 <sup>th</sup> 2019. |             |             |             |           |           |           |                       |

|                   |                                                  |                                                                                                                                                                                                                                                                                                                                    |                                               |       |       |       |       |                                                                                             |             |             |           |             |           |             |           |
|-------------------|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------|-------|-------|-------|---------------------------------------------------------------------------------------------|-------------|-------------|-----------|-------------|-----------|-------------|-----------|
| Building Ambition | Corporate - Procurement Reform Review            | Achieving further savings from procurement activities through closer management of suppliers, maximizing use of collaborative procurement consortia, development of professional procurement skills for staff, improved monitoring and reporting systems, and managing demand through re-specifying products and services.         | 2,500                                         | 1,945 | 2,500 | 770   | 770   | Some Issues                                                                                 | Some Issues | Some Issues | On Target | Some Issues | On Target | Some Issues | On Target |
|                   |                                                  |                                                                                                                                                                                                                                                                                                                                    | Comments from Change and Transformation Board |       |       |       |       | The project has been reviewed as appropriate to the governance for the project.             |             |             |           |             |           |             |           |
| Building Ambition | Corporate - Online Services and myAccount Review | Developing a whole organisation transformational approach to online services, and 'channel shift' (from face to face and telephone services, to online) which delivers savings, maximizes digital inclusion and improves customer satisfaction by giving access to Council services online anytime, anywhere, and from any device. | 413                                           | 413   | 413   | 1,314 | 1,264 | On Target                                                                                   | On Target   | Some Issues | On Target | Some Issues | On Target | On Target   | On Target |
|                   |                                                  |                                                                                                                                                                                                                                                                                                                                    | Comments from Change and Transformation Board |       |       |       |       | The ICT Transformation Board met on the 7th December and the report submitted and approved. |             |             |           |             |           |             |           |

|                   |                                                       |                                                                                                                                                                                                                                                                                                         |                                                      |     |     |       |       |                                                                                                                                                                                   |             |             |             |           |           |             |           |
|-------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|-----|-----|-------|-------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-----------|-----------|-------------|-----------|
| Building Ambition | Corporate - Mobile Working Review                     | Implementing a corporate mobile solution which automates key tasks, processes and work flow to improve productivity, efficiency and quality, reducing the requirement for staff to navigate numerous systems and supporting the workforce to be more mobile, and work more efficiently and effectively. | 810                                                  | 813 | 813 | 1,284 | 1,284 | Some Issues                                                                                                                                                                       | Some Issues | Some Issues | Some Issues | None      | On Target | Some Issues | On Target |
|                   |                                                       |                                                                                                                                                                                                                                                                                                         | <b>Comments from Change and Transformation Board</b> |     |     |       |       | ICT Transformation Board took place 7th December - Mobile report approved.                                                                                                        |             |             |             |           |           |             |           |
| Building Ambition | Corporate - Council Assets for Commercial Sponsorship | Using the Council's existing assets to generate income by offering sponsorship and advertising opportunities. The revenue generated from this project can offset the costs of providing valuable public services.                                                                                       | 150                                                  | 150 | 50  | 52    | 52    | At Risk                                                                                                                                                                           | At Risk     | Some Issues | At Risk     | At Risk   | On Target | At Risk     | On Target |
|                   |                                                       |                                                                                                                                                                                                                                                                                                         | <b>Comments from Change and Transformation Board</b> |     |     |       |       | The Board agreed to implement and fully roll out the phase one assets by January 31st 2019.                                                                                       |             |             |             |           |           |             |           |
| Building Ambition | Corporate Digital Platform                            | The Corporate Digital Platform Project will deliver Hybrid mail, a digital mailroom and back-scanning facility and EDMS with process redesign that will reduce bureaucracy and build an integrated paperless framework.                                                                                 | 288                                                  | 0   | 288 | 911   | 501   | On Target                                                                                                                                                                         | On Target   | On Target   | On Target   | On Target | On Target | On Target   | On Target |
|                   |                                                       |                                                                                                                                                                                                                                                                                                         | <b>Comments from Change and Transformation Board</b> |     |     |       |       | Exceptions for mail to be published and discussed with management team. The direction is that all mail should be digital unless there is a legal reason for paper to be required. |             |             |             |           |           |             |           |

| Education and Children's Services |                                                                                |                                                                                                                                                                                                                                                                                                |                                               |     |     |     |     |                                                                                                                                                                                                                                                                                                                                                                                                                                       |           |             |           |             |           |           |           |           |
|-----------------------------------|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----|-----|-----|-----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-------------|-----------|-------------|-----------|-----------|-----------|-----------|
| Building Ambition                 | ECS - REACH: Implementation Project (formerly Remodelling of Residential Care) | To avoid escalating costs of residential care for children and young people to better meet increasing and changing demands. To implement an innovative solution to prevent the use of external residential placements and focus on keeping young people within their families and communities. | 0                                             | 0   | 0   | 500 | 500 | On Target                                                                                                                                                                                                                                                                                                                                                                                                                             | On Target | On Target   | On Target | On Target   | On Target | On Target | On Target | On Target |
|                                   |                                                                                |                                                                                                                                                                                                                                                                                                | Comments from Change and Transformation Board |     |     |     |     | This project is progressing as planned and all deliverables are expected to be completed within the timescales stated. Once the staff have moved in to the REACH premises and the implementation phase is complete this Transformation project will be reported as completed. The benefits realisation plan will continue to be monitored thereafter.                                                                                 |           |             |           |             |           |           |           |           |
| Building Ambition                 | ECS - Review of Catering Services                                              | Examining optimum production, menu and service arrangements across Tayside and looking at options for a Central Production Unit (CPU) and partnership working to ensure the most efficient and effective catering service.                                                                     | 200                                           | 200 | 426 | 0   | 0   | At Risk                                                                                                                                                                                                                                                                                                                                                                                                                               | At Risk   | Some Issues | On Target | Some Issues | On Target | At Risk   | On Target | On Target |
|                                   |                                                                                |                                                                                                                                                                                                                                                                                                | Comments from Change and Transformation Board |     |     |     |     | This project is being reported as At Risk as there is a delay in approving the proposals for a Tayside Wide CPU in order for the project to commence. As a result the savings attached to this project are currently delayed, however savings within Catering are currently being identified. Due to the delay in the project commencing thus far it is not anticipated that the CPU will be operational any earlier than April 2020. |           |             |           |             |           |           |           |           |

|                            |                                                |                                                                                                                                                                                                                 |                                               |     |     |     |     |                                                                                                                                                                                                        |             |             |             |             |           |           |             |
|----------------------------|------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----|-----|-----|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-----------|-----------|-------------|
| Building Ambition          | ECS - Review of Inclusion Services             | Redesigning the delivery model which may result in some efficiencies but any savings or changes to service provision must be undertaken within legal duties held by the council.                                | 0                                             | 0   | 0   | 50  | 50  | Some Issues                                                                                                                                                                                            | Some Issues | On Target   | On Target   | Some Issues | On Target | On Target | On Target   |
|                            |                                                |                                                                                                                                                                                                                 | Comments from Change and Transformation Board |     |     |     |     | This project is being reported as some issues due to the unavailability of key project team members to progress the review at the antipated pace, due to the recent closure of New School Butterstone. |             |             |             |             |           |           |             |
| Building Ambition          | ECS - Securing the Future of the School Estate | Reviewing the school estate to make the most effective and efficient use of school buildings, and staff across the school estate.                                                                               | 200                                           | 200 | 200 | 0   | 0   | Some Issues                                                                                                                                                                                            | Some Issues | On Target   | Some Issues | Some Issues | On Target | On Target | Some Issues |
|                            |                                                |                                                                                                                                                                                                                 | Comments from Change and Transformation Board |     |     |     |     | This project is progressing as planned although there are some issues in relation to the uncertainty of outcomes from Statutory Consultations                                                          |             |             |             |             |           |           |             |
| Building Ambition          | ECS - Expansion of Family Based Care           | To meet the increasing demand for foster carers and family-based carers for children and young people looked after by Perth and Kinross Council                                                                 | 0                                             | 0   | 0   | 209 | 209 | On Target                                                                                                                                                                                              | On Target   | On Target   | On Target   | On Target   | On Target | On Target | On Target   |
|                            |                                                |                                                                                                                                                                                                                 | Comments from Change and Transformation Board |     |     |     |     | This project is progressing as planned and all deliverables are expected to be completed within the timescales stated.                                                                                 |             |             |             |             |           |           |             |
| Housing and Community Care |                                                |                                                                                                                                                                                                                 |                                               |     |     |     |     |                                                                                                                                                                                                        |             |             |             |             |           |           |             |
| Building Ambition          | HCC - Review of HCC Repairs Service            | Undertaking a detailed review and analysis of key areas of housing repairs to identify improvements to efficiency and productivity which both improves the service delivery model and achieves savings of £500k | 500                                           | 500 | 500 | 0   | 0   | Some Issues                                                                                                                                                                                            | Some Issues | Some Issues | Some Issues | At Risk     | On Target | At Risk   | On Target   |
|                            |                                                |                                                                                                                                                                                                                 | Comments from Change and Transformation Board |     |     |     |     | No approvals sought from transformation board since last update. Project team met 5/12/18 and reviewed an updated risk log for project, noted progress on highlight reports.                           |             |             |             |             |           |           |             |

| The Environment Service |                                                  |                                                                                                                                                                                                                                                                                                           |                                               |       |       |    |    |                                                                        |           |           |           |           |           |           |           |
|-------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------|-------|----|----|------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Building Ambition       | TES - Community Greenspace Review                | Exploring the best way to work with our communities to take on smaller community greenspace sites for community benefit, reduce maintenance activities and explore potential alternative delivery mechanisms.                                                                                             | 0                                             | 0     | 0     | 40 | 40 | On Target                                                              | On Target | Completed | Completed | Completed | Completed | Completed | Completed |
|                         |                                                  |                                                                                                                                                                                                                                                                                                           | Comments from Change and Transformation Board |       |       |    |    | The project has been completed and fully implemented.                  |           |           |           |           |           |           |           |
| Building Ambition       | TES - Corporate Property Asset Management Review | Reviewing the Council's property assets to; provide a property estate which is appropriately sized for requirements, well used, properly maintained, integrated with partner organisations' asset management plans, maximising collaborative opportunities, and is in appropriate geographical locations. | 1,795                                         | 1,795 | 1,795 | 0  | 0  | At Risk                                                                | At Risk   | At Risk   | At Risk   | At Risk   | At Risk   | At Risk   | At Risk   |
|                         |                                                  |                                                                                                                                                                                                                                                                                                           | Comments from Change and Transformation Board |       |       |    |    | Currently on hold- Work ongoing in rephasing project team and savings. |           |           |           |           |           |           |           |



|                   |                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                               |       |       |       |       |                                                                                      |           |           |             |                 |         |             |           |
|-------------------|-----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------|-------|-------|-------|--------------------------------------------------------------------------------------|-----------|-----------|-------------|-----------------|---------|-------------|-----------|
| Building Ambition | TES - Council Vehicle Fleet Utilisation and Optimisation Review | The Council Vehicle Fleet Utilisation and Optimisation Review looks towards the better utilisation of the council's small vehicle fleet through the introduction of telematics and effective ongoing analysis of associated data. In addition the project proposes to undertake a review of the grey fleet (ie private vehicles used for council business) with the aim of reducing the extent to which delivery of Council Services rely on this. | 150                                           | 150   | 150   | 150   | 186   | On Target                                                                            | On Target | On Target | Some Issues | Project Delayed | At Risk | Some Issues | On Target |
|                   |                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Comments from Change and Transformation Board |       |       |       |       | Update noted at the Utilisation and Optimisation Board on 13 <sup>th</sup> December. |           |           |             |                 |         |             |           |
| Totals            |                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 7,040                                         | 6,199 | 7,168 | 5,676 | 4,982 |                                                                                      |           |           |             |                 |         |             |           |



## Appendix 3

### Health and Social Care Partnership Transformation Projects

As part of ongoing shared governance and monitoring of the transformation projects hosted by the Health and Social Care Partnership, but originally funded through PKC Transformation monies, four projects were jointly reviewed in November 2018. This confirmed progress against the original business case set out in 2015 and reviewed outcomes and outputs.

The four projects reviewed were;

- **Review of Day Services**
- **Review of Residential Care**
- **Care Packages**
- **Communities First**

#### Review of Day Care Services

The review of Day Services for Learning Disabilities, Mental Health and Older Adults was agreed in 2015 as part of the first tranche of transformation projects.

The aim of the review was to improve service users' experiences, based on the development of a streamlined pathway which would enable support in the right place at the right time.

No funding was allocated to the review. A cost saving of £702,000 was attributed to this review.

Redesign options were explored as part of the review. The preferred option involved retention of the existing levels of provision across the services providing day opportunities whilst merging the current Older People's Day Centres (Lewis Place and New Rannoch). This also included co-location of the Wellbeing Support team with integrated teams in locality areas. It was envisaged that this would enable the team to respond to people in a more localised way.

This option was approved and implemented in 2017/18 and the £702,000 saving has now been achieved in full. This project is now completed.

#### Review of Residential Care

The changing needs of the older population required the Health and Social Care Partnership to review and plan Care Home provision in Perth and Kinross. A review of the internal model of care was undertaken to ensure that the provision could adapt to the changing needs of older people with the aim of making £696,000 savings by 1 April 2018.

Funding of £175,000 was allocated to the review.

Following a full option appraisal, the option agreed resulted in a reduction to savings available of £168,000, however budgets were readjusted accordingly. £528,000 savings were achieved.

After introducing revised timescales following the first IJB decision to seek further consultation on the review, the project was completed ahead of timescales with service users moved to alternative accommodation ahead of schedule, all staff redeployed with no compulsory redundancies and savings achieved (as per readjustments).

Once the remaining teams located at Beechgrove are moved (anticipated January 2019) the project will be completed.

### **Communities First**

The Communities First project is an ambitious transformation project to try to reduce demand for statutory Adult Social Work and Social Care services based on the principles of early intervention and prevention.

Funding of £921,000 was allocated to the review. A cost saving of £594,000 was attributed to this review.

The project is still at an early stage, and has evolved to include a number of strands. The initial proposal employed four 'Development Workers' to work in localities with communities to develop community based supports such as lunch clubs. The theory being people would access these supports thus reducing demand for statutory support.

Three of the development workers have taken on the role of Social Prescribers (recruited July 2018). Their role is to link people to appropriate community based supports to help address factors which contribute to health issues.

One of the development worker posts has been developed into a Care Market Facilitator to enable aspiring entrepreneurs to form companies to operate in the Health and Social Care market. This post has been recruited by Growbiz who secured match funding from SSE thus reducing the cost to PKC. The post holder started in June 2018 so this work is still at an early stage.

The remaining funding has been placed in a budget to facilitate developments in localities such as hubs or fund one off events relating to implementing this project and travel costs of the worker.

There has been significant progress in relation to improved collaboration and the support offered by the Social Prescribers.

### **Review of Care Packages**

This transformation project was developed in 2015 due to concerns that the existing model was financially unsustainable. There was significant pressure on the budget and reductions to budget were forecast for future years.

Funding of £722,000 was allocated to the review. Three Social Workers were employed in June 2016, for three years, to assist with engagement and carry out reviews.

A savings target of £1,372,000 over three years was allocated.

Following significant stakeholder and public feedback, the IJB Transformation Board decided the project should continue but packages of care would only be reduced after review if all parties, including the client and his or her family agreed. It was clearly stated at the time that the savings target was based on a care home placement being offered instead of the more expensive care package so this amendment meant the target was no longer realisable and it was reduced to £560,000.

The savings target of £560,000 was realised as a result of this Transformation Project and the budget reduced accordingly. However, partly due to the decision not to fully implement this proposal, demand for high cost packages of care has not reduced and has actually increased leading to a significant pressure on the budget. The latest projection is a pressure of £1.5 million.

It is recommended this project is terminated on 31 March 2019 and a work stream initiated to review Complex Care and make recommendations regarding a financially sustainable model.

## **Conclusion**

Amendments to the calculations of the savings attached to the 4 projects have resulted in a reduction of just over £1million to anticipated savings that can be made as part of the transformation projects. Further work to explore the changing demand pressures and potential for new transformation projects to address this are underway.

