Service	Total No of projects	Number on track	Number slipping	Number accelerating	Total %age spend	General Fund	HRA
ECS	25	23	2	0	Projected Outturn as percentage of 2018/19 Budget approved 18 April 2018	79%	137%
CDS	8	4	4	0	Net Expenditure at 31 December 2018 as percentage of Revised 2018/19 Budget	51%	64%
HE - HRA	34	30	2	2			
HE	89	79	7	3			
HSC	4	4	0	0			
TOTAL	160	140	15	5			

Service	Project Name	Target Date for Completion	Project Delivery on Target	Budget Adjustment	Comments	Corrective Actions		
Accelerat	Accelerated Projects							
HE	Property Services Capital Delivery Programmes	Ongoing programme of works	Yes	3.3.10	Excellent progress has been made in the planning stages of the programmes allowing various elements of work - including General Capital improvement works, Property Compliance Works and DDA Adaptation Works - to be accelerated into the current financial year.	Budget to be accelerated and rephased		
HE - HRA	External Fabric Programme	Ongoing programme of works	Yes	4.12	The programme of works has been accelerated due to the strong progress made in the planning stages of the proposed roof works at James Court, Pitlochry and at Cumberland Barracks, Coupar Angus. These projects are now in a position to proceed and will begin in January 2019.	Budget to be accelerated and rephased		
HE - HRA	Bathroom Modernisation Programme	Ongoing programme of works	Yes	4.13	The project team are assessing changing requirements and have revised the planned programme accordingly. Further Bathroom Modernisation works have been scheduled for 2018/19 in order to meet demand, following additional Occupational Therapy referrals, in regards to the changing circumstances of tenants.			
Slipping I	lipping Projects							
ECS	Blairgowrie Recreation Centre	December 2022	No	3.2.3	The project scope has been reviewed following the setting of a revised budget in June 2018; this has included further consultation with all stakeholders over the final scope of the project and impact on the original programme of works.	Budget to be rephased		
ECS	ECS Technology Upgrades	Ongoing programme of works	No	3.2.4	In light of high priority projects within the Early Learning and Childcare expansion programme taking precedent within the Education and Children's Services Capital programme, the Technology Upgrades programme has been revised for delivery in later years.	Budget to be rephased		
HE	Structural Maintenance	Ongoing programme of works	No	3.3.3	Due to the scale of utility works required at Welton Road prior to commencing works, the planned realignment and retaining wall works programme has been revised accordingly and the scheduled start has been pushed back.	Budget to be rephased		
HE	A977 Upgrades Project	2018/19	No	3.3.4	Due to competing priorities and the availability of design resources the works programme has been revised with the B9097 realignment and Drum signalisation works now scheduled for completion in 2019/20.	Budget to be rephased		
HE	Conservation of Built Heritage (Aberfeldy) Project	Ongoing programme of works	No	3.3.8	This project required comprehensive consultation to be undertaken within the initiation and planning stages to ensure the project maintains buy-in from all key stakeholders. There was also the requirement to review the project budget during the design process and develop a suitable funding strategy for the projected shortfall. This has impacted on the project programme, however agreement has now been reached to proceed, with procurement scheduled for March/April 2019.	Budget to be rephased		

Service	Project Name	Target Date for Completion	Project Delivery on Target	Budget Adjustment	Comments	Corrective Actions
HE	Creative Exchange Project		No	3.3.8	This project was temporarily put on hold while awaiting the Tay Cities Deal announcement. Also the legal work on the construction contract was more complex than envisaged and therefore taken more time than anticipated. As such the original programme start date slipped to 26th November 2019. To mitigate this delay, steps were taken to allow preparatory works to be undertaken on site - these works commenced on 19th November 2019.	Budget to be rephased
HE	Pitlochry High School		No	3.3.10	The programme of works has been revised for the mechanical, electrical and roofing works. The new spend profile reflects a small slippage from the 2018/19 output levels.	Budget to be rephased
HE	Creative Industries project	Unknown	No	3.3.11	Due to the delays in the Creative Exchange project detailed above the contribution has been slipped into 2019/20.	Budget to be rephased
HE	Energy Conservation and Carbon Reduction Programme	Ongoing programme of works	No	3.3.12	This reflects a managed reduction in the borrowing requirements for the delivery of the Energy Conservation and Carbon Reduction Programme.	Budget to be rephased
CADS	Cultural Attractions Programme	June 2021	No	3.4.2	The City Hall, Perth Museum and Art Gallery (PMAG) and Collection Stores programme has been revised following the successful outcome of the Tay Cities Deal Heads of Terms agreement on 22 November 2018. The announcement was later than originally anticipated which has impacted on the original planned programme.	
CADS	Customer Service Centre		No	3.4.4	Various delays have been experienced in commissioning the work to install self-service kiosks at Pullar House. These delays have impacted on the overall programme and works are now expected to be completed in 2019/20.	Budget to be rephased
HE-HRA	New Build Housing Programme	Ongoing programme of works	No	4.8	Within the new build programme the transfer of any new sites into the Housing Investment Programme requires pre-defined tenant consultation periods. A decision was made to pool these projects into one consultation exercise which has impacted on the overall delivery programme.	Budget to be rephased
HE-HRA	Multi Storey Flats Programme	Ongoing programme of works	No	4.11	After a review of the overall programme of works for Multi Storey flats the revised programme has rephased elements of work from 2018/19 to 2019/20 due to resourcing and weather considerations.	Budget to be rephased