	Approved Budget 26-Apr-23 2023/24 (£'000)	Proposed Carry Forward from 2022/23 (£'000)	Proposed Budget Adjustment Report 1 2023/24 (£'000)	Revised Budget Report 1 2023/24 (£'000)	Actuals to 31-Jul-23 2023/24 (£'000)	Projected Outturn 2023/24 (£'000)	Revised Budget Report 1 2024/25 (£'000)	Revised Budget Report 1 2025/26 (£'000)	Revised Budget Report 1 2026/27 (£'000)	Revised Budget Report 1 2027/28 (£'000)	Revised Budget Report 1 (£'000)
EDUCATION AND CHILDREN'S SERVICES	61,868	968	(400)	62,436	13,079	62,436	64,304	42,053	15,304	6,823	190,920
COMMUNITIES	101,869	4,654	882	107,405	26,242	107,405	116,800	57,471	38,138	25,996	345,810
HEALTH AND SOCIAL CARE	2,121	(23)	(795)	1,303	64	1,303	2,098	1,303	1,303	1,319	7,326
CORPORATE AND DEMOCRATIC SERVICES	12,175	1,287	(4,260)	9,202	1,275	9,202	11,420	8,456	7,440	7,113	43,631
TOTAL NET EXPENDITURE (NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS	178,033	6,886	(4,573)	180,346	40,660	180,346	194,622	109,283	62,185	41,251	587,687
GENERAL CAPITAL GRANT	(22,147)	0	(353)	(22,500)	(7,457)	(22,500)	(13,847)	(12,639)	(12,150)	(12,150)	(73,286)
DEVELOPER CONTRIBUTIONS	(2,100)	(747)	0	(2,847)	0	(2,847)	(2,300)	(2,367)	(2,600)	(2,600)	(12,714)
CAPITAL RECEIPTS	(1,215)	(6)	2	(1,219)	0	(1,219)	(1,929)	(558)	(250)	(250)	(4,206)
ANNUAL BORROWING REQUIREMENT	152,571	6,133	(4,924)	153,780	33,203	153,780	176,546	93,719	47,185	26,251	497,481
CAPITAL RECEIPTS BROUGHT FORWARD CAPITAL RECEIPTS CARRIED FORWARD	(2,157) 1,006	0 (88)	(88) (59)	(2,245) 859	(2,245) 2,245	(2,245) 859	(859) 2,330	(2,330) 2,638	(2,638) 2,638	(2,638) 2,638	(2,245) 2,638
TOTAL NET BORROWING REQUIREMENT	151,420	6,045	(5,071)	152,394	33,203	152,394	178,017	94,027	47,185	26,251	497,874

EDUCATION AND CHILDREN'S SERVICES MIS - Procurement & Integration MIS - SEEMIS Licensing Blairgowrie Recreation Centre - Replacement	Approved Budget 26-Apr-23 (£'000) 57 0 700	Proposed Brought Forward from 2022/23 (£'000) 0 0 24	Proposed Budget Adjustment Report 1 2023/24 (£'000)	Revised Budget 13-Sep-23 Report 1 2023/24 (£'000) 0 745 17,324	Actual to 31-Jul-23 2023/24 (£'000) 147 4,708	Projected Outturn 2023/24 (£'000) 0 745 17,324	Revised Budget 13-Sep-23 Report 1 2024/25 (£'000) 0 0 12,200	Revised Budget 13-Sep-23 Report 1 2025/26 (£'000) 0 0 4,003	Revised Budget 13-Sep-23 Report 1 2026/27 (£'000) 0 0 0	Revised Budget 13-Sep-23 Report 1 2027/28 (£'000) 0 0 0	Revised Budget Report 1 TOTAL (£'000) 0 745 33,527
Schools Modernisation Programme Investment in the Learning Estate Free School Meal Expansion Programme Methven Primary School Refurbishment Breadalbane Academy, Aberfeldy - 3G Pitch Third Party Contribution (The Scottish Football Association) Kirkmichael Primary School Upgrades Capital Receipt (ring-fenced) Early Learning & Childcare - Letham Primary School Upgrade Project - Oakbank Primary School Upgrade Project - Rattray Primary School Upgrade Project North/West Perth - New Primary School Riverside Primary New School	1,300 913 280 0 91 0 38 19 0 1,645 39 11,228	85 913 (17) 0 (3) 0 1 (4) 12 (15) (2) (15)	(3) 28 (28) (1) 4	1,086 1,348 14 29 (29) 32 (128) 0 0 12 155 1,059 3,410	354 6 18 (14) (128) 22 1,635	1,086 1,348 14 29 (29) 32 (128) 0 0 12 155 1,059 3,410	10,688 2,000 250 0 0 0 0 0 0 0 0 0 0 0 7,500 0	8,550 0 0 0 0 0 0 0 0 0 0 0 0 15,000 0	8,650 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6,823 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	35,797 3,348 264 29 (29) 32 (128) 0 0 12 155 23,959 3,410
Technology Upgrades Perth Academy - Refurbishment Perth Grammar School - Upgrade Programme Phase 3 Perth High School - Internal Services & Refurbishment Perth High School - New School Investment Harris Academy/Invergowrie - Extension	15 1,665 598 9 5,836 1,100	(22) (204) 6 4 (56) 261	(250) (150)	128 1,311 1,469 16 30,244 4,211	539 128 3 4,053 1,608	128 1,311 1,469 16 30,244 4,211	1,016 2,500 1,500 0 26,500 150	250 2,150 1,500 0 10,600 0	0 2,150 504 0 3,600 0	0 0 0 0 0 0	1,394 8,111 4,973 16 70,944 4,361
TOTAL: EDUCATION AND CHILDREN'S SERVICES	25,533	968	(400)	62,436	13,079	62,436	64,304	42,053	15,304	6,823	190,920
COMMUNITIES Traffic & Road Safety Road Safety Initiatives (20mph Zones etc) Additional Road Safety - Pedestrian Crossings Schools Road Safety Measures Scottish Government Grant - CWSS 20mph Signage Programme Cycling Walking & Safer Routes (CWSR) Scottish Government Grant - CWSR Third Party Contribution (TACTRAN) Car Parking Investment Car Parking Investment - Pitlochry Strathmore Cycle Network	0 0 245 (106) 111 0 987 (867) (120) 45 0 0	0 0 (13) 28 40 0 128 (128) 0 15 0 0	28 (28) 152 (2) (150) (1)	0 175 422 0 129 76 1,262 (1,112) (150) 291 150 0	89 116	0 175 422 0 129 76 1,262 (1,112) (150) 291 150 0	362 175 0 0 0 0 200 (200) 0 0 0 0 0	362 175 0 0 0 200 (200) 0 0 0 0 84	362 0 0 0 0 0 200 (200) 0 0 0 0	361 0 0 0 0 200 (200) 0 0 0 0	1,447 525 422 0 129 76 2,062 (1,912) (150) 291 150 84

	Approved	Proposed	Proposed	Revised	Actual	Projected	Revised	Revised	Revised	Revised	Revised
	Budget	Brought	Budget	Budget	to	Outturn	Budget	Budget	Budget	Budget	Budget
	26-Apr-23	Forward	Adjustment	13-Sep-23	31-Jul-23		13-Sep-23	13-Sep-23	13-Sep-23	13-Sep-23	
		from	Report 1	Report 1			Report 1	Report 1	Report 1	Report 1	Report 1
	2022/23	2022/23	2023/24	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
Sub-Total	295	70	(1)	1,243	205	1,243	537	621	362	361	3,124
Asset Management - Roads & Lighting											
Structural Maintenance	13,770	376	394	12,086	4,985	12,086	9,498	9,498	9,706	7,500	48,288
Third Party Contribution (Forestry Commission Timber Routes)	(1,316)	(176)	(109)	(285)	(13)	(285)	0	0	0	0	(285)
Traffic Signal Renewals - Upgrading	105	(21)		73		73	0	0	0	0	73
Third Party Contributions	(3)	0		0		0	0	0	0	0	0
Footways	524	3	100	538	203	538	410	410	410	410	2,178
Third Party Contributions	0	0		0		0	0	0	0	0	0
Investment in Local Footpaths	0	0		0		0	0	100	100	0	200
Road Safety Barriers	10	(1)		22		22	0	0	0	0	22
Sub-Total	13,090	181	385	12,434	5,175	12,434	9,908	10,008	10,216	7,910	50,476
Asset Management - Bridges											
Bridge Refurbishment Programme	629	88	(3)	3,654	193	3,654	2,129	1,445	1,746	1,406	10,380
Dalhenzean Culvert	43	15	(-7	15		15	0	0	0	264	279
Dunkeld Golf Course	29	6		6		6	0	0	0	219	225
Vehicular Bridge Parapets Programme - Assess & Upgrade	0	0		0	1	0	29	0	0	0	29
Old Perth Bridge - Strengthening	10	10		190		190	10	2.369	0	0	2,569
Perth Queens Bridge - Strengthening	0	0		335		335	60	70	2,153	0	2,618
Garry Viaduct	0	0		110		110	300	300	1,900	1,790	4,400
Culteuchar Culvert	42	(4)		391	5	391	0	0	0	0	391
Glendevon Bridge	235	(2)	2	0		0	0	0	0	0	0
Tullyfergus Bridge	0	0		0		0	0	0	0	134	134
Sub-Total	988	113	(1)	4,701	199	4,701	2,528	4,184	5,799	3,813	21,025
Improvement Schemes											
A9/A85 Road Junction Improvements	359	271	(1)	270	8	270	0	0	0	0	270
Cross Tay Link Road (CTLR)	37,309	2,661	(1)	72,842	18,963	72,842	26,213	0	ů 0	0	99,055
Scottish Government Grant	(20,000)	0		(15,000)	,	(15,000)	0	0	0	0	(15,000)
A977 Upgrades	0	0		540	8	540	0	0	0	0	540
Brioch Road, Crieff - Road Realignment & Safety Measures	0	0		31	C C	31	0	0	0	0	31
Sub-Total	17,668	2,932	(1)	58,683	18,979	58,683	26,213	0	0	0	84,896
Rural Flood Protection Schemes					_					_	
Almondbank Flood Protection Scheme	93	17		17	5	17	0	0	0	0	17
Revenue Contribution	(54)	0		0		0	0	0	0	0	0
Perth Flood Protection Scheme (Pump Replacement)	0	0		0	_	0	0	0	0	0	0
Perth Flood Protection Scheme (South Inch Culvert Reinstatement)	35	3		354	5	354	0	0	0	0	354
Comrie Flood Protection Scheme	1,847	(10)		7,385	1	7,385	16,841	0	0	0	24,226
Milnathort Flood Protection Scheme	112	27		79		79	1,590	0	0	0	1,669
South Kinross Flood Protection Scheme	115	(15)		225	26	225	1,168	1,787	0	0	3,180
Scone Flood Protection Scheme	5	0		90		90	76	601	0	0	767
Coastal Change Adaptation	0	0		100		100	0	0	0	0	100

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	Approved	Proposed	Proposed	Revised	Actual	Projected	Revised	Revised	Revised	Revised	Revised
	Budget	Brought	Budget	Budget	to	Outturn	Budget	Budget	Budget	Budget	Budget
	26-Apr-23	Forward	Adjustment	13-Sep-23	31-Jul-23		13-Sep-23	13-Sep-23	13-Sep-23	13-Sep-23	
		from	Report 1	Report 1		0000/04	Report 1	Report 1	Report 1	Report 1	Report 1
	2022/23	2022/23	2023/24	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
Sub-Total	2,153	22	0	8,250	37	8,250	19,675	2,388	0	0	30,313
Perth & Kinross Place-making											
Mill Street Environmental Improvements	0	0		127		127	0	0	0	0	127
Perth, Place, People	0	0		3,599		3,599	0	0	0	0	3,599
Perth City Centre Golden Route (Rail Station)	15	(5)		10	11	10	0	0	0	0	10
City Greening	0	0		31		31	0	0	0	0	31
Perth & Kinross Lighting Action Plan	875	(131)	2	1,071	228	1,071	677	0	0	0	1,748
Sub-Total	890	(136)	2	4,838	239	4,838	677	0	0	0	5,515
Other Planning Projects											
Creative Exchange (former St. John's Primary School)	53	53		53		53	0	0	0	0	53
Town Centre - Regeneration & Economic Improvements	26	0		0		0	0	0	0	0	0
Scottish Government Grant	(66)	0		0		0	0	0	0	0	0
TCF Revenue Contribution	(23)	0		0		0	0	0	0	0	0
Local Full Fibre Network	158	22		22		22	0	0	0	0	22
Third Party Contribution - DCMS	0	0		0		0	0	0	0	0	0
Third Party Contribution - TCF	40	0		0		0	0	0	0	0	0
Third Party Contribution - Tay Cities Deal	(198)	0		0		0	0	0	0	0	0
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	703	139	(1)	429	179	429	0	0	0	0	429
Third Party Contribution - ERDF	(266)	(52)		(162)		(162)	0	0	0	0	(162)
Third Party Contribution - Tay Cities Deal	(436)	(86)		(267)		(267)	0	0	0	0	(267)
Perth Eco-Innovation Park at Perth West	0	0		3,000		3,000	20,800	9,017	0	0	32,817
Third Party Contributions - Tay Cities Deal	0	0		(990)		(990)	(999)	(550)	(505)	(1,956)	(5,000)
Other Third Party Contributions	0	0		0		0	0	0	(2,000)	(3,000)	(5,000)
Capital Receipts - Ring Fenced Land Disposals	0	0		0		0	0	0	(550)	(725)	(1,275)
Coupar Angus - Strathmore Community Hub	63	0		0		0	0	0	0	0	0
Nature Restoration	206	32	354	386		386	0	0	0	0	386
Third Party Contributions	0	0		0		0	0	0	0	0	0
Sub-Total	260	108	353	2,471	179	2,471	19,801	8,467	(3,055)	(5,681)	22,003
City Centre Developments - Cultural Attractions											
Perth Museum	10,943	301		2,368		2,368	0	0	0	0	2,368
Perth Art Gallery	112	68		3,272	16	3,272	0	0	0	0	3,272
Collections Centre	0	0		0		0	0	0	0	0	0
PH2O	0	0		0		0	30,000	25,000	20,000	15,000	90,000
Sub-Total	11,055	369	0	5,640	16	5,640	30,000	25,000	20,000	15,000	95,640
Community Planning											
Letham Community Wellbeing Hub	2,552	254		1,571	628	1,571	0	0	0	0	1,571
Scottish Government Grant (Regeneration Fund)	(524)	0		0	010	0	0	0	o	ő	0
Third Party Contribution (Letham4All)	0	0		(519)		(519)	0	0	o	ő	(519)
Revenue Contribution (Place Based Development Grant)	(735)	ů 0		0		0	0	0	ő	ő	0
Sub-Total	1,293	254	0	1,052	628	1,052	0	0	0	0	1,052
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Approved	Proposed	Proposed	Revised	Actual	Projected	Revised	Revised	Revised	Revised	Revised
Budget	Brought	Budget	Budget	to	Outturn	Budget	Budget	Budget	Budget	Budget
26-Apr-23	Forward	Adjustment	13-Sep-23	31-Jul-23		13-Sep-23	13-Sep-23	13-Sep-23	13-Sep-23	
	from	Report 1	Report 1			Report 1	Report 1	Report 1	Report 1	Report 1
2022/23	2022/23	2023/24	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)

	Approved Budget 26-Apr-23	Proposed Brought Forward	Proposed Budget Adjustment	Revised Budget 13-Sep-23	Actual to 31-Jul-23	Projected Outturn	Revised Budget 13-Sep-23	Revised Budget 13-Sep-23	Revised Budget 13-Sep-23	Revised Budget 13-Sep-23	Revised Budget
		from	Report 1	Report 1			Report 1	Report 1	Report 1	Report 1	Report 1
	2022/23	2022/23	2023/24	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
Community Greenspace											
Play Areas - Improvements Implementation Strategy	92	6		503	27	503	987	878	150	150	2,668
Third Party Contribution	(47)	(10)		(10)		(10)	0	0	0	0	(10)
Revenue Contribution (Developer Contribution Reserve)	(2)	0 20		0 20		0 20	0	0	0	0	0 120
3G Pitch, Blairgowrie Settlement/Neighbourhood Parks	38 25		27				100 0	0	0	-	
Countryside Sites	25	(26) (1)	1	1 0		1 0	139	0	0	0	1 139
Community Greenspace Sites	23	0	(30)	(30)		(30)	654	682	682	678	2,666
Community Greenspace Bridges	38	(1)	(30)	53		53	0	0	0	0	53
Core Path Implementation	48	9		9	3	9	0	ŏ	ů 0	0	9
Third Party Contribution	(60)	(21)		(21)	Ū	(21)	0	0	0	0	(21)
Alyth Environmental Improvements	0	0		0		0	0	0	0	0	0
Premier Parks	39	(6)		8		8	0	0	0	0	8
Auchterarder Public Park	324	32	1	33	18	33	0	0	0	0	33
Revenue Contribution	0	(3)		(3)		(3)	0	0	0	0	(3)
Third Party Contribution	(201)	0		0		0	0	0	0	0	0
The Knock	9	0		0		0	0	0	0	0	0
Third Party Contribution	0	(3)		(3)		(3)	0	0	0	0	(3)
Kinnoull Hill	8	4		4		4	0	0	0	0	4
Cemetery Extensions	25	15		459		459	150	100	100	100	909
Sub-Total	359	15	(1)	1,023	48	1,023	2,030	1,660	932	928	6,573
Waste Strategy			(000)								
Recycling Improvement Fund	358	208	(208)	2,363	26	2,363	0	0	0	0	2,363
Scottish Government Grant	(358)	(208)	208	(2,363)		(2,363)	0	0	0	0	(2,363)
Sub-Total	0	0	0	0	26	0	0	0	0	0	0
Support Services											
PC Replacement & IT Upgrades											
Hardware	22	1		16	1	16	15	15	14	14	74
Licenses	198	64		152	65	152	112	95	71	71	501
Sub-Total	220	65	0	168	66	168	127	110	85	85	575
Commercial Property Investment Programme											
North Muirton Industrial Estate - Site Servicing & Provision of Units	18	17		57		57	0	0	0	0	57
Broxden Business Park - Additional Infrastructure	17	(10)	20	10		10	0	0	0	0	10
Western Edge, Kinross - Site Servicing	17	4	1	5		5	0	0	0	0	5
Additional Infrastructure Investment - Broxden	46	46	(46)	0		0	0	0	0	0	0
Broxden Drainage Mitigation Works	308	237	401	638		638	866	0	0	0	1,504
Third Party Contribution (Scottish Water)	(239)	(239)	(231)	(470)		(470)	(658)	0	0	0	(1,128)
Ruthvenfield Business Centre	301	18		1,372		1,372	0	0	0	0	1,372
Third Party Contribution	(115)	0		0		0	0	0	0	0	0
North Muirton Drainage	47	17		17		17	0	0	0	0	17
North Muirton Industrial Estate Expansion Land - Servicing	0	0		0		0	0	0	0	0	0

	Approved	Proposed	Proposed	Revised	Actual	Projected	Revised	Revised	Revised	Revised	Revised
	Budget	Brought	Budget	Budget	to	Outturn	Budget	Budget	Budget	Budget	Budget
	26-Apr-23	Forward	Adjustment	13-Sep-23	31-Jul-23	Outtuin	13-Sep-23	13-Sep-23	13-Sep-23	13-Sep-23	Duuget
	20-Api-20	from	Report 1	Report 1	01-001-20		Report 1	Report 1	Report 1	Report 1	Report 1
	2022/23	2022/23	2023/24	2023/24	2023/24	2023/24	2024/25	2025/26	2026/27	2027/28	TOTAL
	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)	(£'000)
Sub-Total	400	90	145	1,629	0	1,629	208	0	0	0	1,837
Sub-Total	400	30	145	1,029	0	1,029	200	0		0	1,037
Prudential Borrowing Projects											
Wheeled Bin Replacement Programme - Domestic Bins	265	4	(1)	203	12	203	200	200	200	200	1,003
Wheeled Bin Replacement Programme - Commercial Bins	39	15		35		35	20	20	20	20	115
Recycling Containers, Oil Banks & Battery Banks Replacement Proc	54	28		150		150	65	65	65	65	410
Capital Receipts - Disposals	(4)	0		0		0	0	0	0	0	0
Litter Bins	25	0		25	5	25	50	50	50	50	225
Smart Cities - Smart Waste	172	11	1	145	46	145	0	0	0	0	145
Third Party Contribution (ERDF)	(67)	(2)		(53)		(53)	0	0	0	0	(53)
Vehicle Replacement Programme	1,242	57	(1)	1,813	301	1,813	3,300	3,300	3,300	3,000	14,713
Capital Receipts - Vehicle Disposals	(118)	(4)		(276)	(22)	(276)	(377)	(377)	(377)	(347)	(1,754)
Crematorium - Abatement Works	9	(1)	1	0		0	0	0	0	0	0
Street Lighting Renewal - LED & Column Replacement	650	38	(1)	804	120	804	888	825	541	592	3,650
Smart Cities - Intelligent Street Lighting	0	(3)	3	0		0	0	0	0	0	0
LED Traffic Signal Replacement	146	4		4	4	4	0	0	0	0	4
Almondbank Flood Protection Scheme	4	4	(1)	3		3	0	0	0	0	3
Land Purchase & Development (Hotel Development)	0	0		0		0	950	950	0	0	1,900
Technology & Innovation Incubator Units	0	0		0		0	0	0	0	0	0
Sub Total	2,417	151	1	2,853	466	2,853	5,096	5,033	3,799	3,580	20,361
Housing Projects	007	405		405		405	•	•	•	•	405
Gypsy Travellers Site Improvement Works	207	195	•	195		195	0	0	0	0	195
Additional Gypsy Traveller Site Improvement Works	225	216	9	225	3	225	0	0	0	0	225
Scottish Government Grant	0	(24)	24	0	(24)	0	0	0	0	0	0
Gypsy Traveller Site Community Improvement Works	33	33	(33)	0		0	0	0	0	0	0
New Gypsy Traveller Site	0	0		2,000	(0.1)	2,000	0	0	0	0	2,000
Sub Total	465	420	0	2,420	(21)	2,420	0	0	0	0	2,420
	51,553	4,654	882	107,405	26.242	107,405	440.900	57.474	20.420	25,996	245 940
TOTAL: COMMUNITIES	51,553	4,654	882	107,405	26,242	107,405	116,800	57,471	38,138	25,996	345,810
Health & Social Care											
Occupational Therapy Equipment	250	0		250		250	250	250	250	250	1,250
Technology Enabled Telecare	450	(13)	(537)	1,000	64	1,000	1,537	1,000	1,000	1,000	5,537
Moving & Handling Office Refurbishment	0	0	(29)	0		0	29	0	0	0	29
Software Licences	43	(10)		53		53	53	53	53	69	281
Developing Supported Tenancies	0	0	(229)	0		0	229	0	0	0	229
TOTAL: HEALTH & SOCIAL CARE	743	(23)	(795)	1,303	64	1,303	2,098	1,303	1,303	1,319	7,326

	Approved Budget 26-Apr-23 2022/23 (£'000)	Proposed Brought Forward from 2022/23 (£'000)	Proposed Budget Adjustment Report 1 2023/24 (£'000)	Revised Budget 13-Sep-23 Report 1 2023/24 (£'000)	Actual to 31-Jul-23 2023/24 (£'000)	Projected Outturn 2023/24 (£'000)	Revised Budget 13-Sep-23 Report 1 2024/25 (£'000)	Revised Budget 13-Sep-23 Report 1 2025/26 (£'000)	Revised Budget 13-Sep-23 Report 1 2026/27 (£'000)	Revised Budget 13-Sep-23 Report 1 2027/28 (£'000)	Revised Budget Report 1 TOTAL (£'000)
CORPORATE AND DEMOCRATIC SERVICES	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)	(2000)
Property Services											
DDA Adaptation & Alteration Works Programme	174	10		410	87	410	200	200	200	200	1,210
Property Compliance Works Programme	1,626	198		627	2	627	650	650	650	650	3,227
Capital Improvement Projects Programme	1,937	425		2,275	85	2,275	1,800	1,800	1,800	894	8,569
Pitlochry High School - Upgrade Programme	465	56		316	67	316	0	0	0	0	316
Community School of Auchterarder - Structural Improvements	736	0		0		0	0	0	0	0	0
CO2 Monitors for Schools Programme	81	0		0		0	0	0	0	0	0
Energy Efficiency Works - Various Properties	0	0	(72)	27	27	27	0	0	0	0	27
Revenue Contribution (Salix Reserve)	0	0	72	(27)		(27)	0	0	0	0	(27)
Decarbonisation - Prudential Borrowing Programme (PB)	0	0	(1,300)	700		700	1,300	0	0	0	2,000
Energy Conservation & Carbon Reduction Programme (PB)	178	(2)		138	43	138	150	150	150	150	738
Information Systems & Technology											
ICT Infrastructure Replacement and Upgrade Programme	2,055	104	(354)	2,416	730	2,416	4,207	4,079	3,017	2,903	16,622
Data & Analytics	415	167	(442)	600	97	600	839	738	761	784	3,722
Third Party Contribution (ERDF)	0	0	. ,	0		0	0	0	0	0	0
Supporting Digital	700	8	(564)	750	30	750	855	878	901	926	4,310
Software Licences (Revenues & Benefits)	52	0		50		50	51	51	51	51	254
School Audio-Visual (AV) Equipment Replacement Programme	1,300	272	(798)	100	9	100	173	35	35	555	898
Mosaic - Swift Social Work System Replacement	412	49	(802)	820	98	820	1,319	0	0	0	2,139
Revenue Contribution	0	0		0		0	(124)	(125)	(125)	0	(374)
Customer Service Blueprint	0	0		0		0	0	0	0	0	0
TOTAL: CORPORATE AND DEMOCRATIC SERVICES	10,131	1,287	(4,260)	9,202	1,275	9,202	11,420	8,456	7,440	7,113	43,631
						;					
TOTAL COMPOSITE NET EXPENDITURE	87,960	6,886	(4,573)	180,346	40,660	180,346	194,622	109,283	62,185	41,251	587,687
(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RE		0,000	(4,010)	100,040	40,000	100,040	104,022	100,200	02,100	41,201	001,001
(NET OF GRANTS, REVENUE AND SKEPART FOR TRIBUTIONS, AND RING FENCED RE	CEP (3)										
CAPITAL RECEIPTS											
General Capital Grant - Scottish Government	(14,739)	0	(353)	(22,500)	(7,457)	(22,500)	(13,847)	(12,639)	(12,150)	(12,150)	(73,286)
Developer Contributions	(1,549)	(747)		(2,847)		(2,847)	(2,300)	(2,367)	(2,600)	(2,600)	(12,714)
General Fund - Capital Receipts/Disposal	(8)	(4)	0	(976)	0	(976)	(250)	(250)	(250)	(250)	(1,976)
Commercial Property - Capital Receipts/Disposal	(1)	(2)	2	(243)	0	(243)	(1,679)	(308)	0	0	(2,230)
Total: Capital Receipts	(16,297)	(753)	(351)	(26,566)	(7,457)	(26,566)	(18,076)	(15,564)	(15,000)	(15,000)	(90,206)
Annual Composite Borrowing Requirement	71,663	6,133	(4,924)	153,780	33,203	153,780	176,546	93,719	47,185	26,251	497,481
Annual composite Borrowing Requirement	71,000	0,100	(7,347)	100,700	55,205	100,700	170,040	55,715	47,105	20,201	407,401
CAPITAL RECEIPTS BROUGHT FORWARD	(2,556)	0	(88)	(2,245)	(2,245)	(2,245)	(859)	(2,330)	(2,638)	(2,638)	(2,245)
CAPITAL RECEIPTS CARRIED FORWARD	2,157	(88)	(59)	859	2,245	859	2,330	2,638	2,638	2,638	2,638
TOTAL NET COMPOSITE BORROWING REQUIREMENT	71,264	6,045	(5,071)	152,394	33,203	152,394	178,017	94,027	47,185	26,251	497,874

EDUCATION AND CHILDREN'S SERVICES

Project	Project Description
MIS - Procurement & Integration	Schools Management Information System
MIS - SEEMIS Licensing	Licencing of Schools Management Information System
Blairgowrie Recreation Centre - Replacement	Replacement of the Recreation Centre in Blairgowrie
Investment in the Learning Estate	Investment to upgrade the infrastructure and
Ŭ	environment of our existing school estate
Free School Meal Expansion Programme	Upgrading kitchen and dining facilities to provide the
	enhanced Free School Meals programme
Methven Primary School Refurbishment	Upgrade of Methven Primary School facilities
Breadalbane Academy, Aberfeldy - 3G Pitch	Additional investment required to upgrade 2G to 3G
Kirkmichael Primary School Upgrades	Upgrade of Kirkmichael Primary School facilities
Early Learning & Childcare	
- Letham Primary School Upgrade Project	1140 hrs project plus upgrade of primary school
	infrastructure - Completed
- Oakbank Primary School Upgrade Project	1140 hrs project - Completed
- Rattray Primary School Upgrade Project	1140 hrs project plus upgrade of primary school
	infrastructure - Completed
North/West Perth - New Primary School	New primary school located at Bertha Park
Riverside Primary New School	Replacement of North Muirton and Balhousie primary
	schools
Technology Upgrades	Upgrade to practical teaching environment within the
	existing school estate
Perth Academy - Refurbishment	Investment to upgrade the infrastructure and
	environment of the Perth Academy including structural
	work to sports block, lighting upgrades, classroom
	upgrades and science block cladding
Perth Grammar School - Upgrade Programme	Investment to upgrade the infrastructure and
Phase 3	environment of the Perth Grammar School including
	structural work to assembly hall, AV and WiFi upgrades,
	classroom refurbishment and door upgrades
Perth High School - Internal Services &	Necessary works to the infrastructure and environment of
Refurbishment	the current Perth High School
Perth High School - New School Investment	Replacement of the existing Perth High School
Harris Academy/Invergowrie - Extension	Extension and reconfiguration of existing space at Harris
	Academy in Dundee for continuation of access for pupils
	based in Invergowrie

COMMUNITIES

Project	Project Description
Traffic & Road Safety	
Road Safety Initiatives (20mph Zones etc.)	A programme of works to improve road safety
Additional Road Safety - Pedestrian Crossings	A programme of works to provide pedestrian crossing facilities
Road Safety Improvement Fund works	Provision of safety barriers on routes where motor cycling is common
Schools Road Safety Measures	A programme of works to improve road safety in the vicinity of schools
20mph Signage Programme - Schools	A programme of works to improve road safety in the vicinity of schools
20mph Signage Programme	A programme of works to introduce 20mph speed limits.
Cycling Walking & Safer Routes (CWSR)	A programme of works providing infrastructure for cycling, walking and safer routes
Car Parking Investment	Construction of new car park in Auchterarder
Car Parking Investment - Pitlochry	Purchase of land and construction of a public car park
Strathmore Cycle Network	Contribution towards a shared use path between Coupar Angus and Blairgowrie
Asset Management - Roads & Lighting	
Structural Maintenance	Road maintenance to extend the life of roads, including predominately road resurfacing, surface dressings, installing new drainage infrastructure and repairs to and replacement of defective embankments and retaining walls

Project	Project Description
Traffic Signal Renewals - Upgrading	A programme of works to upgrade existing traffic signal infrastructure
Footways	Replacement of existing deteriorated footway surfaces
Investment in Local Footpaths	A programme of works to improve and provide local footpaths
Road Safety Barriers	Renewal of existing barriers where unrecoverable damage has occurred and renewal of barriers where timber posts have been used in construction

Project	Project Description
Asset Management - Bridges	
Bridge Refurbishment Programme	Used to appoint specialist external inspection teams and consultants to carry out specialist access bridge inspections and assessments
Dalhenzean Culvert	Culvert replacement project (later years)
Dunkeld Golf Course	Culvert replacement project (later years)
Vehicular Bridge Parapets Programme - Assess & Upgrade	Assessment and Upgrading of Vehicle Parapets Programme
Old Perth Bridge - Strengthening	Carry out works recommended by the 2018 Bridge Assessment study, including a range of assessment, investigation, strengthening and improvement works
Perth Queens Bridge - Strengthening	Carry out works recommended by the 2018 Bridge Assessment study, including a range of assessment, investigation, strengthening and improvement works
Garry Viaduct	Replacement of Bearings and Parapets; including strengthening of deck for bearing replacement jacking up, and to cater for increased parapet vehicular deterrent capacity
Culteuchar Culvert	Replace existing temporary steel bridge (on hire) with culvert
Glendevon Bridge	Major bridge repair works required due to severe river scour damage (now complete)
Tullyfergus Bridge	Installation of scour protection to protect existing bridge abutments (later years)
Improvement Schemes	
A9/A85 Road Junction Improvements	New infrastructure including a new A9 overbridge, a bridge over the River Almond and road linking the A85 to Inveralmond and Bertha Park (Phase 1 of Perth Transport Futures Project) - complete
Cross Tay Link Road (CTLR)	New road and major structure over the River Tay, linking the A9 north of Inveralmond and the A94 north of Scone (Phase 2 of Perth Transport Futures Project).
A977 Upgrades	A programme of works to improve road safety along the A977.
Broich Road, Crieff - Road Realignment & Safety Measures	Complete
Rural Flood Protection Schemes	
Almondbank Flood Protection Scheme	Substantially complete
Perth Flood Protection Scheme (Pump Replacement)	Complete
Perth Flood Protection Scheme (South Inch Culvert Reinstatement)	Ground investigation and monitoring then design project to refurbish existing culvert
Comrie Flood Protection Scheme	Design and construction of a scheme to reduce the risk of flooding in Comrie
Milnathort Flood Protection Scheme	Design and construction of a scheme to reduce the risk of flooding in Milnathort
South Kinross Flood Protection Scheme	Design and construction of a scheme to reduce the risk of flooding in South Kinross
Scone Flood Protection Scheme	Design and construction of a scheme to reduce the risk of flooding in Scone
Coastal Change Adaptation	Design and construct projects to deal with incidents of coastal erosion
Perth & Kinross Place-making	
Mill Street Environmental Improvements	Potential compensation payments associated with claims against compulsory land acquisition to enable delivery of environmental improvements to stimulate and support development and investment
Perth, Place, People	Design and development of sustainable transport corridors to improve access to and from Perth and enable additional development and improvement within Perth city centre
Perth City Centre Golden Route (Rail Station)	Design and development of improvements to access, signage and animation from rail and bus station to Perth city centre to complement improvements to integration of transport

Project	Project Description
City Greening	Improvements to support enhancement of retail trading
	environment and residential areas and enhanced use of
	space for markets, events and alfresco use

Project	Project Description
Perth & Kinross Lighting Action Plan	Architectural and creative lighting to enhance city and towns appearance, reduce energy cost and increase safety at nighttime to increase dwell time, support the hospitality sector, events and grow the evening economy
Other Planning Projects	
Creative Exchange (former St. John's Primary School)	Repurposing old school to offer space to creative industry businesses and create the Famous Grouse Idea Centre, a space to support business innovation. Complete
Town Centre - Regeneration & Economic Improvements	Complete
Local Full Fibre Network	Provision of gigabit fibre connectivity to Council's buildings to unlock gigabit connectivity for surrounding communities. Completed
Low Carbon Transport & Active Travel Hub - Broxden EV Chargers	Provision of fast EV chargers combined with solar power generation and battery storage at Broxden Park & Ride - Near completion
Perth Eco-Innovation Park at Perth West	Provision of enabling infrastructure (access road, A9 underpass and unit platforms) to develop 25ha of employment land supporting clean growth, business innovation and jobs - Phase 1 (11ha) - In development
Coupar Angus - Strathmore Community Hub	Complete Protection and restoration of biodiversity focusing on
Nature Restoration	over-exploitation of the natural environment and addressing its consequences; habitat loss and fragmentation; and invasive non-native species - 22/23 completed - 23/24 started
City Centre Developments - Cultural Attractions	
Perth Museum	Refurbishment of Perth City Hall to create new museum spaces and cafe. Main construction phase complete and install/fit out on schedule for planned opening spring 2024
Perth Art Gallery	Refurbishment of temporary galleries - scheduled for completion November 2023
Collections Centre	Project removed from programme
PH2O	Replacement of Perth Leisure Pool and Dewars Ice Rink. On hold pending outcome of Leisure and Culture Assets Review
Community Planning	
Letham Community Wellbeing Hub	Refurbishment of Letham Wellbeing Hub to offer a range of services to the local community managed by Letham4All - scheduled for completion end 2023
Community Greenspace	
Play Areas - Improvements Implementation Strategy	Regular refurbishment of 146 play areas based on approx. 6-8 per year. Involves community engagement and often co-funding and design of the sites
3G Pitch, Blairgowrie	Two phase community led project to provide a new full sized 3G football pitch and pavilion
Settlement/Neighbourhood Parks	Refurbishment of neighbourhood parks working in partnership with communities to improve, update and renew worn out or obsolete infrastructure
Countryside Sites	Refurbishment of more natural parks and open spaces
Community Greenspace Sites	Main fund for all Community Greenspace Sites which is drawn down to support the overall capital programme of refurbishments and upgrades
Community Greenspace Bridges	Refurbishment programme for all bridges on Community Greenspace sites
Core Path Implementation	Holding budget for Crieff Comrie Core path development mainly funded through Sustrans
Alyth Environmental Improvements	Town centre upgrade including community led refurbishment of the burnside - complete
Premier Parks	Small budget to facilitate refurbishment of former Premier Park upgrades

Project	Project Description
Auchterarder Public Park	Major play area upgrade co-funded and designed with
	the community
The Knock	Complete
Kinnoull Hill	Complete
Cemetery Extensions	Funding to allow the extension of existing or
	development of new cemeteries to address the pressure
	for burial space

Project	Project Description
Waste Strategy	
Recycling Improvement Fund	External Scottish Government funding (Recycling Improvement Fund) to roll out 4th bin to householders for recycling
Support Services - PC Replacement & IT Upgrade	PS
Hardware	Funding of additional or bespoke IT Hardware for Communities Staff
Licenses	Funding of software contracts
Commercial Property Investment Programme	
North Muirton Industrial Estate - Site Servicing & Provision of Units	Only road adoption works remaining
Broxden Business Park - Additional Infrastructure	Only road adoption works remaining
Western Edge, Kinross - Site Servicing Additional Infrastructure Investment - Broxden	Only road adoption works remaining
Additional Initastructure Investment - Broxden	Complete Drainage/pumping station works underway and subject
Broxden Drainage Mitigation Works	to agreement/contribution from Scottish Water
Ruthvenfield Business Centre	Works on redevelopment in progress
North Muirton Drainage	Drainage/pumping station underway
North Muirton Industrial Estate Expansion Land - Servicing	Complete
Prudential Borrowing Projects	
Wheeled Bin Replacement Programme - Domestic Bins	Replacement of damaged and end of life wheeled bins for households. Also suppling bins for new properties
Wheeled Bin Replacement Programme - Commercial Bins	Replacement of damaged and end of life wheeled bins for commercial customers. Also suppling bins for new customers and changes to collection contracts
Recycling Containers, Oil Banks & Battery Banks Replacement Programme	Replacement of damaged and end of life oil and battery banks
Litter Bins	Replacement of damaged and end of life litter bins and/or for general supply of litter bins where required.
Smart Cities - Smart Waste	Programme now complete - included introduction of In Cab system for refuse vehicles, fill level sensors on city centre litter bins
Vehicle Replacement Programme	Fleet vehicle replacement programme
Crematorium - Abatement Works	Complete
Street Lighting Renewal - LED & Column Replacement	Street Lighting LED conversion and column replacement programme
Smart Cities - Intelligent Street Lighting	Complete
LED Traffic Signal Replacement	Complete
Almondbank Flood Protection Scheme Land Purchase & Development (Hotel Development)	Under Rural Flood Development agreement secured and release of grant for heritage subject to progression through planning and
Technology & Innovation Incubator Units	cost evidence Complete
Housing Projects	
Gypsy Travellers Site Improvement Works	Programme of works for improvements on Gypsy Traveller sites at Bobbin Mill and Double Dykes
Additional Gypsy Traveller Site Improvement Works	Additional funding to support improvements works programme on Gypsy Traveller sites
Gypsy Traveller Site Community Improvement Works	Funding from Gypsy Traveller Scottish Government Funding Bid for replacement of chalets at Double Dykes
New Gypsy Traveller Site	Feasibility Study for Gypsy Traveller Transient Site

CORPORATE AND DEMOCRATIC SERVICES

Project	Project Description
Property Services	
DDA Adaptation & Alteration Works Programme	To provide unhindered accessibility to all Council Buildings - e.g. Ramps/Lifts/Door Access/Accessible Toilets and Changing Areas

Project	Project Description
	To ensure compliance with current and changing
Property Compliance Works Programme	legislation including - New Fire Alarms; Lighting; Wiring; Fire Protection Works; Gas pipework within buildings and Roof Restraint safety systems
	Roof Upgrades; Full internal refurbishment works; New
Capital Improvement Projects Programme	Heating Systems; Boilers and pipework; Structural Upgrades; Small extensions; New Windows/Doors; New Fencing; New Cladding
Pitlochry High School - Upgrade Programme	Upgrades to Mechanical and Electrical Infrastructure, including rewiring, heating and controls systems, replacement lighting and consequential building works such as new ceilings, painting and flooring
Community School of Auchterarder - Structural Improvements	Undertake Structural improvement works following recommendations of Edinburgh schools report
CO2 Monitors for Schools Programme	Installation of CO2 monitors throughout the Property estate to monitor air quality and improve ventilation systems where necessary
Energy Efficiency Works - Various Properties	Focusing on a spend to save with projects aiming to reduce energy cost across the property estate
Decarbonisation - Prudential Borrowing Programme (PB)	This budget will support PKCs path to NetZero and focus primarily on the de-carbonisation of heat and replacing inefficient direct emissions heat sources
Energy Conservation & Carbon Reduction Programme (PB)	This budget is focused on works to reduce PKC energy consumption and help achieve annual KPI energy reduction of 3%
Information Systems & Technology	
ICT Infrastructure & Replacement and Upgrade Programme	This Programme delivers the IT / digital environment, digital resources and systems required by staff and young people. The programme maintains, supports and develops computers; networks; telephony; Microsoft systems; connectivity and equipment; datacentres; servers; file storage and back up; security systems and video conferencing
Data & Analytics	Delivers the governance, tools, technologies and organisation-wide skills required for optimising value from Council data, driving informed decision making around resources, priorities and service delivery targets
Supporting Digital	Develops the capabilities we need to be an innovative digital organisation. Including developing the Council's corporate employee (mobile working) and customer (online services) platforms, to create new digital products and services; investment in tools such as Microsoft; resourcing innovation and building digital skills, insight and expertise
Software Licences (Revenues & Benefits)	NAC Live system licensing for Revenues & Benefits team
School Audio-Visual (AV) Equipment Replacement Programme	Ensures all Perth and Kinross classrooms have equitable access to audio visual panels and the digital skills to exploit these resources for learning and teaching
Mosaic - Swift Social Work System Replacement	Purchase and Development of a new Social Work system to replace SWIFT