



## **PERTH AND KINROSS INTEGRATION JOINT BOARD**

Council Building  
2 High Street  
Perth  
PH1 5PH

15 February 2021

Attached is a supplementary agenda for the Virtual Meeting of the **Perth and Kinross Integration Joint Board** to be held on **Wednesday, 17 February 2021 at 13:00**.

If you have any queries please contact Committee Services - [Committee@pkc.gov.uk](mailto:Committee@pkc.gov.uk).

**Gordon Paterson**  
**Chief Officer/Director – Integrated Health & Social Care**

***Please note that the meeting will be streamed live via Microsoft Teams, a link to the Broadcast can be found via the Perth and Kinross Council website. A recording will also be made publicly available on the Integration Joint Board pages of the Perth and Kinross Council website as soon as possible following the meeting.***

### **Voting Members**

Councillor Eric Drysdale, Perth and Kinross Council (Chair)  
Councillor John Duff, Perth and Kinross Council  
Councillor Xander McDade, Perth and Kinross Council  
Councillor Callum Purves, Perth and Kinross Council  
Bob Benson, Tayside NHS Board (Vice-Chair)  
Ronnie Erskine, Tayside NHS Board  
Pat Kilpatrick, Tayside NHS Board  
Vacancy, Tayside NHS Board

### **Non-Voting Members**

Gordon Paterson, Chief Officer, Perth and Kinross Integration Joint Board  
Jacquie Pepper, Chief Social Work Officer, Perth and Kinross Council  
Jane Smith, Chief Financial Officer, Perth and Kinross Integration Joint Board  
Dr Lee Robertson, NHS Tayside  
Sarah Dickie, NHS Tayside

### **Stakeholder Members**

Bernie Campbell, Carer Public Partner  
Allan Drummond, Staff Representative, NHS Tayside  
Stuart Hope, Staff Representative, Perth and Kinross Council  
Sandy Watts, Third Sector Forum  
Linda Lennie, Service User Public Partner  
Lynn Blair, Scottish Care



**Perth and Kinross Integration Joint Board**

**Wednesday, 17 February 2021**

**AGENDA**

- 3     MINUTE OF MEETING OF PERTH AND KINROSS INTEGRATION     5 - 12**  
**JOINT BOARD OF 9 DECEMBER 2020**  
(copy herewith)



# PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the Perth and Kinross Integration Joint Board (IJB) held virtually via Microsoft Teams on Wednesday 9 December 2020 at 1.00pm.

## **Present:**

### **Voting Members:**

Councillor E Drysdale, Perth and Kinross Council (Chair)  
Councillor X McDade, Perth and Kinross Council  
Councillor C Purves, Perth and Kinross Council  
Councillor J Duff, Perth and Kinross  
Mr B Benson, Tayside NHS Board (Vice-Chair)  
Mr R Erskine, Tayside NHS Board  
Mr P Drury, Tayside NHS Board (from Item 6.2)  
Ms P Kilpatrick, Tayside NHS Board

### **Non-Voting Members**

Mr G Paterson, Chief Officer / Director – Integrated Health & Social Care  
Ms J Pepper, Chief Social Work Officer, Perth and Kinross Council  
Ms J Smith, Chief Financial Officer

### **Stakeholder Members**

Ms S Auld, Service User Public Partner (on behalf of Ms L Lennie)  
Dr L Robertson  
Ms L Blair, Scottish Care  
Ms S Watts, Third Sector Representative  
Ms B Campbell, Carer Public Partner (from Item 6.2)

## **In Attendance:**

S Hendry, A Taylor, K Molley, M Pasternak, C Mailer (up to Item 7) and K Ogilvy (up to Item 7) (all Perth and Kinross Council);  
K Bell (up to Item 6.3); E Devine, D Mitchell (from Item 6.1)  
D Fraser, V Aitken, L Jackson-Hall and S Gourlay (all Perth and Kinross Health and Social Care Partnership)

## **Apologies**

Mr A Drummond, Staff Representative, NHS Tayside  
Mr S Hope, Staff Representative, Perth and Kinross Council  
Ms S Dickie, NHS Tayside  
K Reid, Chief Executive, Perth and Kinross Council

## **1. WELCOME AND APOLOGIES**

Councillor Drysdale welcomed all those present to the meeting and apologies were noted as above.

## **2. DECLARATIONS OF INTEREST**

There were no Declarations of Interest made in terms of the Perth and Kinross Integration Joint Board Code of Conduct.

### **3. MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 23 SEPTEMBER 2020**

The minute of the meeting of Perth and Kinross Integration Joint Board of 23 September 2020 was submitted and approved as a correct record.

### **4. ACTIONS POINT UPDATE**

The action points update as of 9 December 2020 (G/20/149) was submitted and noted.

IT WAS AGREED TO VARY THE ORDER OF BUSINESS AT THIS POINT.

### **6. PERFORMANCE / STRATEGIC OBJECTIVES**

#### **6.2 TAYSIDE MENTAL HEALTH AND WELLBEING STRATEGY**

There was submitted a report by Kate Bell, Interim Director of Mental Health, NHS Tayside (G/20/153) presenting the Board with the final draft of the Tayside Mental Health and Wellbeing Strategy.

K Bell also provided the Board with a [slide-based presentation](#) on the work undertaken with regards the final draft of the Tayside Mental Health and Wellbeing Strategy.

Councillor Duff made reference to the importance of recruitment of additional psychiatrists to the strategy and queried how many were required and whether any progress had been made in this regard. In response, K Bell advised that there was currently a competing demand across the whole of Scotland for consulting psychiatrists and advised that the strategy references a changing model for mental health, moving more towards a multi-disciplinary approach which is less reliant on consulting psychiatrists and more reliant on a team approach including the use of psychologists, advanced nurse practitioners and allied health professionals.

R Erskine made reference to the 'value-based culture change' which is mentioned in the report and queried how we could continue to secure the buy-in with stakeholders, staff and other partners. In response, K Bell advised that the leadership put in place and the partnership that has been developed has seen a shift in movement towards much more collaborative working, specifically involving staff in order that they feel that they are being listened to. She further advised that one of the things put in place was the establishment of an Integrated Leadership Group for Mental Health which she chairs, and which meets fortnightly.

R Erskine also made reference to risk and queried what in her view would be the key risks to the delivery of the strategy. In response, K Bell stated that in her view the biggest risk to the programme would be if we did not put sustainability in place which would mean the resourcing would not be available.

Councillor Purves made reference to the Rapid Review and the Expert Panel which has been established to consider the redesign programme and sought confirmation that it would be open to the panel to recommend if it deems it necessary to stop the current project entirely or to go in a different direction and that

options would remain open to the Panel. In response, K Bell confirmed that the review has been opened up and there has been one meeting so far and that the openness in terms of the options available to the group is to revisit previous decisions. This would include the option that was approved the IJB Boards in January 2018, subsequently revisited again by Perth and Kinross IJB in September 2019 with Dr Strang, where it was decided not to pause the work but to continue to carry it out as part of a wider strategy. She further advised that as little progress was made between September 2019 and February 2020 this was why the expert panel would be revisiting this in order to decide whether the option was contemporary and fit for purpose. She advised that the expert panel would look at all the detail and data to make it an intelligence-based conversation in order to come to a conclusion.

S Watts made reference to engagement in the strategy and expressed her disappointment that the Perth and Kinross Health and Social Care Third Sector Forum was not included as a key partner in that section. She also made reference to section of the strategy that mentions the service model in mental health, specifically the examples of key services provided including mother and baby groups and lunch clubs for older people and again expressed the disappointment of the Third Sector Forum as it fails to recognise the full value of the third sector work and does not reflect the key role of the third sector in prevention and early intervention and advised that the Third Sector Forum was directly involved in the delivery of community based mental services and would have liked to have seen this reflected within the strategy and queried whether this would be possible. In response, K Bell confirmed this was the reason that a final draft of the strategy was brought to this meeting in order to pick up any issues like these and confirmed that her comments would be taken on board before the final production of the strategy.

**Resolved:**

The strategy be endorsed, subject to a further report coming back to the Board in due course outlining the financial framework and seeking approval of the necessary financing through the various bodies being the local authorities, NHS Tayside and the relevant IJB's who may be involved in funding the various elements of the Strategy.

P DRURY AND B CAMPBELL JOINED THE MEETING DURING THE ABOVE ITEM.

K BELL LEFT THE MEETING AT THIS POINT.

### **6.3 UPDATE ON REDESIGN OF SUBSTANCE USE SERVICES AND IMPACT OF COVID 19 IN PERTH AND KINROSS**

There was submitted a report by C Mailer, Chair of the Perth and Kinross Alcohol and Drug Partnership (G/20/15) providing an update on progress made with the redesign of substance use services and implementation of a Recovery Oriented System of Care (ROSC) in Perth and Kinross in the context of the Covid-19 pandemic.

Councillor Duff made reference to drug deaths, and specifically paragraph 2.2.1 of Report G/20/150 where it states ongoing challenges in terms of national toxicology services, which pre-date Covid-19, mean that it is not possible to give an

accurate figure of drug deaths in Scotland and sought some more information on the reasons behind this. In response, K Ogilvy confirmed that it was down to a lack of capacity to carry out the toxicology reports and stated there is unfortunately months if not years delays in getting drug deaths confirmed. He further stated that the number of suspected drug deaths is recorded as this gives an indication of what is happening locally.

B Benson made reference to the advances made to Licensing Boards around the overprovision policy of alcohol which was subsequently rejected and queried whether we could get more information on why and whether we could perhaps advance this more directly through the Health and Social Care Partnership and other bodies who are involved. In response, K Ogilvy advised that he was currently unsure whether a representation had been made to the Perth and Kinross Licensing Board and undertook to advise B Benson out with the meeting.

Councillor Purves made reference to the pathway between substance misuse and mental health and queried whether C Mailer and K Ogilvy could be invited back to a future meeting in order to provide more detail particularly around the mental health side and also some of the other recovery measures in order to provide greater assurance to the Board. In response, Councillor Drysdale confirmed he would be more than happy for this to happen.

**Resolved:**

- (i) The progress of the Perth and Kinross Alcohol and Drug Partnership as detailed in the annual report for 2019-20 be noted.
- (ii) The content of Perth and Kinross Alcohol and Drug Partnership's strategic delivery plan be noted.
- (iii) It be agreed to continue to promote a whole system approach towards service design and delivery as set out in Report G/20/15.
- (iv) A further report be submitted to the Board at the relevant point in 2021 to provide further detail on the elements of the strategic delivery plan relating to the pathway between substance misuse and mental health and other recovery measures.

**Post Meeting Note:**

In relation to the question on overprovision by B Benson, following the meeting, K Ogilvy confirmed that a report regarding overprovision had not been submitted to the Licensing Board in Perth and Kinross.

FOLLOWING A SHORT ADJOURNMENT, THE COMMITTEE RECONVENED AT 3.15PM.

C MAILER AND K OGILVY BOTH LEFT THE MEETING AT THIS POINT.

**7. CHIEF OFFICER'S REPORT**

There was submitted a report by the Chief Officer/Director - Integrated Health & Social Care (G/20/159) providing an update on the Health and Social Care Partnership's continuing response to the Covid-19 pandemic.

Councillor Purves made reference to the vaccine rollout, specifically the recent press coverage around the two health workers in NHS Tayside who had



experienced an allergic reaction to the vaccine and queried whether this would potentially affect the rollout plan for the vaccine. In response, the Chief Officer confirmed that two health workers did experience a mild anaphylactoid reaction as a result of receiving the vaccine and stressed it was important to note that these were people who have a history of serious allergies and actively use adrenaline pens. He further advised that revised guidance was due to be released by the four nations Chief Medical Officers which will inform of the need for caution and possibly some exemptions and reclassification of how and to whom the vaccine should be prioritised.

Councillor Purves made reference to testing of care at home staff and stated his opinion that it was important that this be rolled out to all the care at home staff that we currently have and referenced that in Glasgow they had now successfully rolled out 100% of testing to care at home staff and queried whether any learning opportunities could be had from this and whether this was something that could be considered for Perth and Kinross. In response, the Chief Officer advised that he was unaware that this was something that had been achieved in relation to care at home staff. He further stated that the public health advice in the Perth and Kinross area would not be something that would be able to be prioritised at the moment due to capacity and technology, with specific challenges around the volume of testing that would require to be done and the capacity that would be able to be delivered to supply reliable and routine tests to a further workforce of several thousand across the country. He further advised that the Scottish Government were addressing some of the technological and capacity issues by the introduction imminently of volume lateral flow testing which are tests where the result can be known within a very short timeframe with the intention that these become available this side of Christmas to large numbers of NHS staff and health workers.

**Resolved:**

- (i) The progress made by the Health and Social Care Partnership in delivering the flu vaccination programme be noted.
- (ii) The planned delivery of the Tayside Covid-19 Vaccination Programme and the Health and Social Care Partnership's participation and preparedness be noted.
- (iii) The continuing support being provided to local Care Homes be noted.

D MITCHELL JOINED THE MEETING AT THIS POINT.

## **6.1 AUDIT AND PERFORMANCE COMMITTEE UPDATE**

### **Verbal Update by Chair of Audit and Performance Committee**

Councillor Purves, Chair of the Audit and Performance Committee, provided the board with an update from the recent meeting of the Audit and Performance Committee that had taken place on 30 November 2020.

[Audit and Performance Committee of the Perth and Kinross Integration Joint Board - 30 November 2020](#)

The Board noted the position.

D FRASER LEFT THE MEETING AT THIS POINT.

## **VALEDICTORY FOR DIANE FRASER**

The Chair advised that Diane Fraser, Head of Adult Social Work & Social Care would shortly be leaving her role within the Perth and Kinross Health and Social Care Partnership to take up a new Head of Service post with North Lanarkshire. He in conjunction with the Chief Officer paid tribute to Diane's calm, reflective and considered approach and her strong value base and on behalf of the IJB would like to thank her for her commitment she has demonstrated to improving services and outcomes for service users and carers and wished her all the very best for the future.

## **8. FINANCE AND GOVERNANCE**

### **8.1 2020/21 FINANCIAL POSITION**

There was submitted a report by the Chief Financial Officer (G/20/151) advising of (1) the 2020/21 projected year end out-turn on the underlying operational position based on financial performance for the six months to 30 September 2020; (2) the impact of the Covid-19 Pandemic on the year-end financial forecast; and (3) the risks to delivery of the IJB's Financial Plan 2020/21.

R Erskine made reference to the costs of the Covid vaccine and queried whether we had any projection or estimate of what they might be and also whether we had an assurance that these will be fully covered by the Scottish Government. In response, the Chief Finance Officer advised that she was working closely with senior finance colleagues to fully understand the Covid vaccination costs which were likely to be largely picked up by NHS Tayside but there was a strong commitment from the Scottish Government that full funding will be provided for the vaccination rollout.

#### **Resolved:**

- (i) The £1.207m projected year-end overspend in relation to the underlying operational position be noted.
- (ii) The £1.947 projected year end overspend in relation to Covid 19 costs, after taking account of confirmed additional Scottish Government funding, be noted.
- (iii) The update regarding the IJB reserves position be noted.

P DRURY AND R ERSKINE BOTH LEFT THE MEETING DURING THE ABOVE ITEM.

### **8.2 2021/22 BUDGET**

There was submitted a report by the Chief Financial Officer (G/20/152) providing an update on the development of the 2021/22 Budget.

#### **Resolved:**

- (i) The development of a 1-year budget for 2021/22 based on provisional budget agreed in March 2020 be approved.
- (ii) The update of pressures, savings and incomes as detailed in Report G/20/152, be noted.
- (iii) The work carried out to identify non-recurring pressures and opportunities and to develop a balanced 2021/22 In-Year Financial Plan, be noted.
- (iv) In relation to Covid-19, the national discussions around additional funding for 2021/22 to meet ongoing additional costs, be noted.

## **9. FOR INFORMATION**

### **9.1 CHIEF SOCIAL WORK OFFICER ANNUAL REPORT 2019/20**

There was submitted a report by the Chief Social Work Officer of Perth and Kinross Council (G/20/154) providing an overview of social work services in Perth and Kinross during the financial year 2019/20.

**Resolved:**

The Chief Social Work Officer's Annual Report for 2019/20, as set out in Appendix 1 to Report G/20/154, be noted.

### **9.2 IJB REPORTING FORWARD PLANNER 2020-21**

There was submitted a report (G/20/155) which highlighted the Perth and Kinross Integration Joint Board Work Plan 2020-21.

**Resolved:**

The Perth and Kinross Integration Joint Board Work Plan 2020-21 in Report G/20/155, as of 9 December 2020, be noted.

L BLAIR LEFT THE MEETING AT THIS POINT.

### **9.3 TAYSIDE WINTER PLANNING REPORT 2020/21**

There was submitted a report by Chief Officer/Director - Integrated Health & Social Care (G/20/156) informing the Board of the Tayside wide Winter Planning resilience and response arrangements being put in place to cope with the expected winter pressures, within the Covid-19 landscape.

**Resolved:**

- (i) The overarching Tayside Winter Planning report as detailed in Report G/20/156, be noted.
- (ii) The whole system collaborative approach taken in preparation for the anticipated winter challenges across Tayside, be noted.

## **10. FUTURE IJB MEETINGS**

Dates to be arranged.

Future IJB Briefing / Development Sessions

Dates to be arranged.

