		Sub- Goal	Strategic Action	Start Date	Times cale	Milestones/ Supporting actions	Lead Depa	Lead Nar	Addition	Value of deliver y resour	Prioriti sation 2023 (H, M,	Availabilit y of resources	Focus of action (PKC vs	Progre ss (RAG)	Comments	Progress update for Annual Report
Buildings ;	·B1		Prepare a costed programme and seek funding to complete the Local Heat and Energy Efficiency Strategy (LHEES), as the basis for future planning and delivery of specific building level interventions and heat decarbonisation measures across zones (e.g. heat networks) in Perth & Kinross.	n Progres	Ongoi	1. Formal Statutory Proposals from SG. 2. Complete LHEES process. 3.Identify heat decarbonisat ion measures across P&K.	and	Divindy Grant	Andrew Ballantin e/Shelley McCann		т	Feasibility/ design only		G	Once formal statutory pro	awarung manseo guidance/methodology & resourcing commitments from Scottish Govt. Internal preparatory work is ongoing to develop workplan for PKC inc identifying likely resources required internally and potentia use of consultancy funding to be issued by Scottish Govt. Worl
		Domestic-	Government awarded	Complete	iate - bv		Planning ar	Divindy	Ballantin e/Shelley	Govt	н	Available	P&K	Complete		LHEES pilot project has been completed.
Buildings : Buildings ; Buildings ;	B2		Develop and deliver a programme to ensure all existing Council houses are brought up to EPC B by 2032	icial year 2 At master planning		1. Target Council housing with EPC Band D and below by 2026. 2. External consultants to be appointed to carry out a high level review of current Keview or Design Guide for		Elaine Rit	Nicola Le Kevin Divin/Ca	Not yet i	T	Feasibility/c		A	Phase 1 of consultancy project with ARUP has been commissioned alongside the appointment for the non- domestic workstream and is due to report on progress in November 2023. Next Phase of consultancy - quotation has been received from consultants and is under review; procurement strateq/has been Masterplanning for rui- site is in progress; exemplar projects will be	Energy ream within Housing Improvements has been set up; Project Manager, Technical Officer and Clerical support are in place; we have a vacancy for a Project Officer that is progressing through the recruitment process and will be appointed in due course. T Revised Design Guide is in final stages of consideration and
Bullulings	03	Domestic	exemplar projects using Develop a	planning	iate -	and issue of	between	Wilson/M	Divin/Ha	24111	IVI	Available	(but		Housing Tenant Energy	Strategy has now
Buildings :	R4	Domestic	comprehensive suite of measures for inclusion	Ongoing	by	Energy Guide for	Planning	ichelle Dow	nnah Kettles/T	Estimate	н	Available	with the potentia	А	Guide was reached. Revision of Local	received approval and is live; this contains
Buildings			in the review of the Work with local Housing Associations to maximise the number of social rented homes achieving EPC B by 2032.	Ongoing	Long - betwe en 2027- 2045		Planning ar		Kevin Divin/Ca mpbell Hall/Aff Hsg Enabler	Not yet i	н	Still to be id		A	Will be dependent upon the RSL's Asset Management Plans; requirements have been set out in the new Local Housing Strategy. Team will work with RSL's on their new developments to ensure these are as energy efficient as possible within funding available. Information sharing on retrofit programme likely to be <u>cross over wint Locar</u>	New Local Housing Strategy has now received approval and is live; regular meetings held with Strategic partners and climate change target and the LHEES are on the agenda.
			comprehensive	Ongoing	betwe		between	Ritchie/S	Kent/Lan					R	Housing Strategy as this	still in early
Buildings a		Domestic Domestic	awareness raisino 1. Develop support for private landlords to work towards the	ncial year 2	en Long - betwe en		John	arah Liame Ritchie/S arah	dlord Kirsty Steven/J ennifer	Not yet i	M	Still to be id		R	covers all tenures; The missing snares scheme has just been set up but PKC would	development due to Not taken forward and still in early development due to
Buildings		Domestic	work towards the Introduce a scheme tor home energy efficiency advice, co-designed with partner	Ongoing	by March 2023		between Planning and	Grant/Ni cola Lennon	Kourtesi/ Stephani e	Not yet i	н	Still to be id		A	Government initiatives; Energy Savings Trust could perhaps lead	held on Climate Change web page , with further meetings
-		Domestic	with partner Commission research into fuel poverty and	Ongoing	by March		Planning ar		Divin/Ha	£30k	н	Available	P&K	А	Housing Strategy; part 1 by March 2022; part 2 by	completed on Counci

			Carry out an updated	1				T	1							Finalised list of
			survey programme		iate -											properties has been
			(similar to the one being	i icial vear	by									А		agreed with Estates.
			carried out by Property	,	March											Energy efficiency
Buildings :	B10	Domestic	Services) to refresh		2022		Housing	Elaine Rit	Nicola Le	Not yet i	Н	Still to be id	PKC			New Stan hemper
			Develop options, costs		01	1. Comply		0	0							
			and funding avenues for		Short -	with updated		Stephen	Grant							recruited and work
			PKC Estate Portfolios to		by	building		Crawford	Key/Nico			T		А	0	this action will be
			reduce greenhouse gas	;	March	standards.		/Elaine	la	identifie	-	Feasibility/			Second phase of	commenced in early
Buildings		Non-dome	emissions. Options All non - domestic		2023	-	Property/Ho	Ritchie	Lennon	d	Т	design only	-		consultants review	Oct 22.
Buildings	B12		All non - domestic		Ongoi	1. Identify	Budget	Greg	Scott	Improv			PKC		Phase 1 and 2 of	Property & Housing
			buildings considered for refurbishment must	icial vear	ng	additional	Holders	Boland/S	Nicoll/Jo	ements				R	consultancy project.	are inputting
				iciai year	1	resources:	incl	tephen	hn	to PKC				ĸ		information into the
		Non-dome	have improved energy			staffing and	Property	Crawford	Beveridg	estate	т	Still to be id				Lot 3 of the LHEES
			efficiency and Develop and invest in		Short -	1. Identify	Communiti	Serge	Shelley	Unkno					Close cross Service	LHEES project
			local district		by	additional	es/Housing		McCann/	wn at					working required and	ongoing & on track
			heat/communal	icial Year	March	financial and		Stephen	Andrew	this				А	partnership with	meet Dec 2023
Buildings	B13	Non-Dom	heat/electricity networks		2023	staffing	Services.	Crawford		time.	т	Still to be id	P&K		Community Planning	deadline. LHEES
Juliulitys	015	Non-Doni	Re-evaluate all existing	1	mmeu	1.10 DE	001110000.	oramora	SCOLL	Sui to		Still to be lu			Community Filaming	riojecis prioritiseu
			'business as usual'		iate -	identified			Nicoll/Jo	be fully						22/23 and some wo
			programmes of work	On hold	by	and aligned			hn	identifie				R		will be undertaken.
			which are currently	5111010	March	with annual			Beveridg	d but						However due to oth
Buildings	B14	Non-dome	funded. Where possible		2022	expenditure	Property Se	Stephen	U U	should	н	Available	P&K			essential works and
			Explore and secure	Financial	1	To identify	Communiti	1	Sharon						Funding needs identified	1x Funding Officer
			alternative funding		Ongoi	and secure	es - exact	Serge	Rice-					R	and secured to meet SG	recently in post and
Buildings	B15	Non-Dom	streams to assist the		ng	funding as it	Service to	Merone	Johnson	£120k	М	Still to be id	Both			this is in early
	•		Review the property	1	onon	1. 100101 1111	ropony	1 10001	TOTTy	OTINITO						Currently developin
			portfolio and reduce		by	targets for	Services/	Crofts/St	Young/R	wn at				^		Corporate Asset
			emissions through a		March	reduction in	Communiti		yan	this				A		management strate
Buildings a	B16	Non-dome	Combination of Develop collaborative		2023	CO2	es/Estates	Crawford	Graham	time.	Н	Feasibility/d	Both			
					by	and improve	Services/	Crofts/St	Young/R	wn at					standardised as this	One Public Estate
			and partnership working	icial year	March	partnership	Communiti		van	this				А	should be considered	working group
Buildings	B17	Non-Dom	with other Public sector	-	2023	working to	es	Crawford		time.	н	Feasibility/d	Both		across the wider work	established with
sananigo	2.11	iten bein	Area-wide assessment	Financial	mound	Theoremy	00	Clamora	orioney	unno.		, odololinity/d	Dom			maning apadie ito
			including the	i indrioidi	m - by	heat			McCann/					~	One off assessment -	consultants, delaye
			investigation for future		March	decarbonisat			Divindy					G	potentially a consultant	due to change in
Buildings :	B18	Non-Dom	local energy targets. To		2027	ion	Planning ar	Serge Me		£100k	М	Feasibility/d	P&K		to be appointed.	personnel.
			Investigate water		Mediu	1. Decrease	_		Grant							Action not taken
			conservation measures	Apr-22	m - by	water	Property	Stephen	Key/Chri					R		forward as deemed
Buildings	B19	Non-dome	to cost options for a		March	consumption	Services	Crawford	s Anton	£50k	Н	Still to be id	PKC			low priority and no
			Review ECO school	Onesian	Ongoi	Energy	&			identifie						recently allocated to
Buildings	B20	Non-dome	certification and status	Ongoing	ng	consumption	Children's	Greg Bola	Kim Ram	d	н	Available	PKC	A		this role and it is sti
Junungo	520	i toir doint	heating systems with			towards		0.09.000				, trancisio			has been created for	progressed using n
			non- direct emissions	On hold	Ongoi	meeting SG	Property	Stephen	Grant					R	this. Funding of £20M	
Buildings :	B21	Non-dome	heat source, adopting a		ng	non-	Services	Crawford		£210	т	Still to be id	DKC	1.		recurring budget of
Juliulitys	DZT	NOII-GOIL	near source, adopting a		ng				itey							
		1	Work with energy and			1.Decrease						Still to be id	PKC		requested over 10 year	£2M made availble i
			utility suppliers to share	icial vear	Ongoi	1.Decrease Energy	Property	Stephen	Grant				PKC	Δ		recurring budget of £2M made availble i Action ongoing with various working
Buildinas i	B22	Non-dome		icial year	Ongoi			Stephen Crawford		None	н		Both	А	requested over 10 year	£2M made availble i Action ongoing with various working
Buildings	B22	mercase	utility suppliers to share	icial year		Energy consumption				течине	н			А	requested over 10 year	£2M made availble i Action ongoing with various working
Buildings (B22	active	utility suppliers to share	icial year		Energy consumption representati			Key	d one	н			A	requested over 10 year	£2M made availble i Action ongoing with various working
Buildings :	B22	active transport	utility suppliers to share ideas, discuss future	ıcial year		Energy consumption representati on of the Mo			Key Peter	d one off	Н			A	requested over 10 year	£2M made availble i Action ongoing with various working groups set up. SSEI Mobility Strategy st
Buildings :	B22	active transport across	utility suppliers to share ideas, discuss future Develop	ncial year		Energy consumption representati on of the Mo bility Board t			Key Peter Marshall	d one off Consult	Н			A	requested over 10 year	£2M made availble i Action ongoing with various working groups set up. SSEI mobility strategy st 1 of 3 complete,
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discussions with Licensing Finance stumbling
Working with TACTRAN about HGV fleet transition to hydrogen and total
ation of Fleet cost of ownerhip
ng to be working with partners around regional EV achlan or As part of review of anarter EV strategy of PKCA ouncil Remove smarter nnels to chocies funding
Broxden hub nearing completion and city centre sites being assesed for suitability. Working with CoMo UK to maximise impact and explore opportunities for b underway. community based
on ERIC

Transport	<u>T14</u>	Reduce vehicles in town centres	Develop a revised and expanded Corporate Travel Plan for Perth and Kinross that covers the full range of Council activities		Ongoing	E r Q	Head of Environme ntal & Consumer Services				М	Available	РКС	R	CTP has been developed	Received £230k this year
Transport	T15	Remove vehicles from town centres	Review options for work place parking (including workplace parking levy), as a means to support more sustainable transp ort choices to disincenti vise use of cars.	Consultati	on by SG	a I	Planning and Developm ent	Peter Mar	Alex Dear	าร	М	Feasibility/d	esign onl	R	Regulations as part of Transport Act 2019 out to consultation, will be available for local authorities to implement should they so desire. will be highly contentious issue and significant resource required	
Transport	T16	Improve public transport provision	, Smarter Places (SCSP) funding to support disc ounted bus fare initiativ es targeting young peop le.	As above		1 	port and Ci vil Conting encies Ma	Hunter Ho	Margaret		Н	Still to be id		G		Wider scope of action Free bus days have been successful
Transport			Expand the potential de mand for responsive tra nsport and community tr ansport schemes	Idon ^{tilia} (L L	Parking, P ublic Trans port and Ci vil Conting encies Ma	Hunter Ho	More	Pour Mar	м	Still to be id	Dev	А	PTU exploring options w	
							5			£70k design (have budget) £8M Capital						Bertha Park - Option paper (including high level costs) to be prepared, options will include delivering the Park and Ride with PTF Phase 3, or without
						a	Planning and Developm ent			On- going revenu e £250k/y r. per line						Walnut Grove - Development led scheme BoE - waiting on TS for
Transport	<u>T18</u>	Reduce vehicles in town centres	Investigate options and develop plans for future park + ride sites at Bertha Park, Walnut Grove and Bridge of Earn.	In Progres	Short -			Peter Mar	Alex Dear		T	Feasibility/d	P&K	A	Walnut Grove under discussion with Developers. Feasibility has commenced on Bertha Park	comments on local rail development project there TACTRAN consider park and choose site along the Perth to Montrose coordidor Bus and coach operators are
Transport			Explore the potential for EV bus chargers across the Council Area								Н			A	No progress at this stage. Significant grant funding will be required. Partnerships with Bus operators? (Mike) Email John, Kirsty & Serge	developing bids for infrastructure in Highland Perthshire and Perth City Centre via the ScotZEB

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Improve public transport Prepare Impact Analysis and costings to identify funding for improving bu iate - by port and Ci Transport T21 Provision S stop infrastructure. 2022 nager Hunter HcMoray Fraser H Feasibility/d P&K A PTU exploring op Transport T21 Improve bus priority measure at junctions through reconfiguration and/or managed by public Traffic and measure Traffic and March Traffic and Network Bus Service Part appraisal work ut - looking at 7 cor and city centre o Transport T22 provision on key corridors. 2027 Brian Car/Network N/A Feasibility/d P&K A	the community bus fund money to repla bus shelters (£50k)
public transport and costings to identify transport by March vil Conting encies Ma Transport T21 provision s stop infrastructure. 2022 nager Hunter HcMoray Fraser H Feasibility/d P&K A PTU exploring op measure at junctions through reconfiguration and/or managed by Traffic and Network Traffic and Network Bus Service Part appraisal work ut - looking at 7 cor and city centre o Transport T22 provision on key corridors. 2027	fund money to repla bus shelters (£50k)
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transport providing new bus lanes March Transport T22 provision on key corridors. 2027 Brian Car Network N/A Feasibility/d P&K	derway
Transport T22 provision on key corridors. 2027 Brian Car Network N/A Feasibility/d P&K A and city centre o	
Tay Office Deal f	Masterplan and
	ding of requirements of Per
public by rail station by rail station by ma	
transport March Inkages to the ci	
Transport T23 provision Perth Bus/Rail Interchan 2021/22 F2023 Planning an David Littl Alex Dear £15M H Available P&K R centre	Network Rail.
Improve Explore community Development of	ider
public transport priming - re-	
transport establish community to come out of w	ler Progess is being ma
Transport provision transport forum A Mobility Review	
Apply for Scottish	
Government funding for	
air quality projects in Regulatory	
Reduce 2023/24 which include Short - Services PKC received £2	Received £230k this
vehicles cross service projects to by Manager from the Scottish	year
in town tackle air quality and March Government Air	u olity
Transport T24 centres climate change. Ongoing 2023 Robert Ly Kirsty Steven H Available P&K G Grant for 22/23 r	Sjects
2019 NLEF Asse	
Continue to monitor the found that neither	
need for and potential nor Crieff require	
benefits Perulation to achieve Nation	al Air Currently AQ above
for Perth City and Crieff Quality Objective	
AOMAs to identify if the Services 2022 there has the	standard where LEZ
creation of Low Emissio Manager Significant chang	
Reduce in Zones (LEZs) or alter Short -	
vehicles inative vehicle access re by definition of the second se	
in town strictions could reduce e March data	
	liceu
Transport T25 centres missions. Ongoing 2023 Robert LyKirsty Steven H Available P&K G for an LEZ	
Reduce unther air quality related Short - Regulatory	
vehicles regulatory measures wh by Services Services Services	Jase (0
in town ich support climate chan March Manager be developed as	
Transport T26 centres ge mitigation. Ongoing 2023 Robert LyKirsty Steven M Available P&K R mobility strategy	part of
	part of
Mediu	part of
Resilient Roads maintenance to m - by	part of
Resilient Roads maintenance to adapt to climate change m - by March	part of

Transport	T28	Reduce vehicles in town centres	Revisit road use to maximise benefits of decreased vehicle traffic in Perth following the CTLR Opening		Short - by March 2023		Planning ar	Peter Ma	Alex Dea	£10m +	N/A	Feasibility/d	P&K	A	Phase 4 Perth Transport Futures expected to start Autumn 2022. Link to PPP	
Transport		Reduce vehicles in town centres Reduce	Explore supporting the e				Planning ar				М	Feasibility/d		A	will be taken forward as part of wider Mobility Strategy and review of current Lift share scheme Updates to Parking	
Transport	Т30	vehicles in town centres	Review and update park	2023							М	Feasibility/d	esign onl	А	Policy will be carried out as part of the Mobility Strategy.	
Transport	T31	Reduce vehicles in town centres	SURFLOUGH Programm	2022							м	Still to be id	entified	А	Working in partnership with Perth West and wider SURFLOUGH project	
Business ;	B1	Data & Strategic targeting	Collate key info and carbon targeted reduction plans from key employers and industry bodies	In progres	Short -	Information from employers with more than 250 employees and main energy users collated	Planning ar	Serge Me	Chris Pollock, Kirsty Easton	Existing staff	н	Available	P&K	G		Expansion of action to include largest employers 250+ employees and large energy private users (0.5KW) 0.165 businesses. Personalised emails have been sent and good initial returns from businesses. First analysis of returns is being undertaken.
Business	B6	Strategic Actions	Promote advice and support tools for SMEs to reduce carbon, access funding/green finance, ensure business continuity and measure progress.	In progres	Short -	Signposting to sectoral and representativ e bodies' online resources and advice in place	Planning ar	Serae Me	Chris Pollock, Kirsty Easton	Existing	Н	Available	P&K	G		Business signposting page has been developed on Climate Change Action website and signposting has been relayed in Business Bulletins and other media. There is a need to continue to raise awareness using information from large employers and large emitters.
		Strategic	Develop joint strategic projects to decarbonise Transport (goods and people) with key employers in close liaison with the			Joint initiatives			Alex	2FTE	н					Joint initiatives have been identified: Mobility Strategy, Wider EV infrastructure, Active Travel & Public Transport Dunkeld Corrider
Business a		Strategic	Transport Group Develop joint strategic projects to decarbonise fixed and mobile asset including energy efficiency with key employers in close liaison with the Building and Energy Group	Complete		Joint initiative	Planning ar		Mike Figures, Grant	Existing staff	н			Complete		Corridor Joint initiatives have been agreed Local Heat and Energy Efficiency Strategy, Smart Local Energy Systems (SLES) and Smart Local Energy Programme

Business	B2	Engagem ent, Empower ment and Awarene ss	Identify and meet with ke	Complete	Immedi		Planning ar	Serge Me		Existing staff	N/A	Available	P&K	G		Inception meetings took place with SSE, Aviva, Stagecoach, Highland Spring, Binn Group
Business	B3	Strategic Actions	Agree with key employers/businesses for them to lead/champion the Race to Zero campaign at local level	Complete	Immedi		Planning ar	Serge Me	Ciara Gray, Kirsty Eatson, Lynn Webster	Existing staff/pri vate led	N/A	Available	P&K	Complete		SSE, Aviva, Stagecoach and Highland Spring have agreed to act as local champions to promote Race to Zero
Business	B4	Data & Strategic targeting	Agree with key employers/businesses the key activities, locations or sectors to target to reduce carbon emissions and achieve a just transition.	Complete	Immedi	Agreement on developing joint actions on Transport/tra vel, asset energy efficiency and skills/job opportunities		Serge Me	Ciara Gray, Kirsty Eatson, Lynn Webster	Existing	н	Available	P&K	G		Key priority areas have been agreed: Transport, Energy, Waste, Skills and jobs
Business	B14	Strategic	Develop Perth West and Perth Eco- Innovation Park as a national net zero exemplar for decarbonisation of transport and energy	in progres	Mediun	Business Cas	Planning ar	Serge Me	Graham I	Existing staff/pri vate led	т	Available	P&K		FBC to be developed and supported at Scottish and UK levels	Outline Business Case is being finalised for consideration by Council in February 2024. External Funding to be explored.
Waste & Circular Economy	W1	Data & Strategic Targeting	Conduct a more detailed greenhouse gas assessment of the Waste projects and activities, to prioritise future climate change activities.	Complet	Ongoi	Metric Factors Summary Re port and Scenario Modelling. Investigate national co-	Waste Serv	Sheila Be	Joe Mellon	Existing	н	Available	P&K		recording the greatest carbon impact and 1. Animal & Mixed Food Wastes, 2. Household & Similar Wastes (residual waste from RCS?), 3. Textiles, 4. Plastics, 5. Paper & Cardboard	The figures will be reviewed on an ongoing basis (annual) Updated September 2023.
Waste & Circular Economy		Data & Strategic	Undertake a Perth & Kinross Circular Scan to establish a baseline for the Circular Economy Route map	In progress	Short - by March	initial Material Flow Analysis (MFA) and industry sectoral study, a current state analysis will be			Sheila	Consulta		Available	P&K		Initial Material Flow Analysis has been carried out, but more detailed assessment is needed in close partnership with industry fw survey results.docx	End date moved to 2023 Initial Material Flow Analysis has been carried out, but more detailed assessment is needed in close partnership with industry
															Baseline will be complete by Dec 2022- Follow up mentoring after campaign	End date moved to September 2024. Baseline will be complete by April 2024 - Follow up mentoring after campaign
									Annie Nettleton , Vivien						Householder FW survey completed April 2022	Householder FW survey completed April 2022

Waste & Circular Economy Waste & Circular Economy	W3	Data & Strategic Targeting Data & Strategic Targeting	Textiles: Confirm a baseline for behavioural	In progress Jan-23	by March 2025 Short - by March	Consultation. Action Plan	Waste Serv	Sheila Be	Simpson, Ana De	Existing	Н	<u>Available</u> Available	P&K		Focus is currentity on Food - textile campaign has been programmed for delivery in January	Nicola Simpson, Ana De Miguel & Joe Mellon added. Vivien Milford now supporting from Climate Change Team. Food Waste Hubs now in Perth Centre as of November 2022. Trial being undertaken in rural areas, with the intention to identify further areas in early 2024. Start Feb 2024- Moved Nicola Simpson added.
		<u> </u>													Delay to EPR announced - Government response to consultation published. Application to Recycling Improvement Fund deferred until June board - clarifications to be submitted before end of April.	DRS date now moved from August 2023 to October 2025.
		Ensure alignment with the Scottish Governm	Review how the national Deposit Return Scheme			Extended producer Responsibilit y Consultation Response Submitted Provide indicative cost & performance modelling (rural collections) data to inform research phase for EPR			n, Nicola Simpson, Annie	To deliver Twin Stream Recycli ng - £2.36M capital, £255k revenu e (Comm unicatio ns & staff resourc es) Applied to ZWS					For DRS initial meetings with BIFFA and Circularity Scotland have been had. DRS still to start August 2023. For EPR •Payments to LAs will commence in 2024 for household packaging •Based on a payment calculator and for 'necessary costs' and based on effective and efficient collection systems.	Added in Ruiairdh Hannah, Waste Co- ordinator & Nicola Simpson, Waste Services Team Leader. DRS meetings held prior to delay with colleagues in late 2022/early 2023 with Dundee City Council, Angus Council and Tayside Contracts. Will resume in 2024 for
Waste & Circular Economy	W5	ent Climate Change Route map Ensure alignment	(DRS) and Extended Producer Responsibility can be introduced effectively in Perth and Kinross & regionally. Watching brief on	In Progress Subject to		Watching brief on implementati	Waste Serv	Sheila Be	Hanna & Ana de	for the	н	Still to be id	P&K		•Notification will be given of confirmed payment in October 2023 for 2024/25 financial year. To date no national	In the Circular Economy Route map,
Waste & Circular Economy	W6	with the Scottish Governm ent Climate	requirement to provide separate collections for garden waste and textiles by 2023 & 2025 (EU Commission)	Scottish Governm ent Timetabl e	by	national consultations Model service requirements	Waste Serv	Sheila Be	Claire Leishma n	твс	н	Still to be id	РКС	A	updates available. Ongoing as more information becomes available	Scottish Government have committed to consult on requirements to separately collect

Waste & Circular Economy	Ensure alignment with Scottish Governm ent Legislatio n and Climate Change Route map	Review implications of Circular Economy Bill which will encourage the reuse of products and reduce waste. The bill will tackle our reliance on single-use items and include measures to tackle textile pollution/fast fashion.	Subject to Scottish Governm ent Timetabl e		Watching brief on national consultations Model service requirements if required		(Sheila Be	Claire Leishma n	ТВС	Н	Still to be id	РКС	G	Regulation came into force from June 2022 for some single use plastics	Ongoing
Waste & Circular	with Scottish Governm ent Legislatio n and Climate Change Route	Carry out a further review of actions on completion of the Scottish Government Route map review in 2022. The Scottish Government review will consider whether the national targets and interventions align with	Subject to Scottish Governm ent Timetabl	by	Attend Stakeholder engagement Sessions Watching Brief on national consultation (March 2022)	Wests San	Choile Bo	Claire Leishma	TRO		Still to be id	PKC	٨	Delivering Scotland's circular economy - route map to 2025 and beyond: consultation published in may 2022 and closed in August. Work ongoing to understand future requirements. Update will be prepared for the Waste Management Plan update in January 2023.	
Economy Waste & Circular Economy	map Inematic Action Plan for High Carbon Materials	net zero. Develop a Food Waste Action Plan	e Aug-21	Short - by March	Public Consultation. Action Plan	Waste Serv		Nicola Simpson, Annie Nettleton , Niamh	TBC	н	Still to be id	PKC	G	Project Plan and timeline created for food waste comms . Food Waste Action plan has been	Moved predicted end Added in Nicola Simpson, Annie Nettleton and Ana De Miguel.
Waste & Circular Economy	Thematic Action Plan for High Carbon	Review interim Food Waste Action Plan in 2022 following the evaluation of the National Food Waste Reduction Plan	Subject to Scottish Governm ent	Short - by March	Watching brief on national consultations Model service requirements				npson	: H			G	Within the Circular Economy Route map the Scottish Government will publish a review of progress towards the	Moved predicted end date to June 2024 Awaiting National
Waste & Circular Economy	Thematic Action Plan for High Carbon Materials	Ensure the effective collection of consumable surplus food from all stages in the supply chain, from farms to retail, and redistribute it to community food organisations while working to raise the nutritional standards of the food being offered.	ТВС	Mediu m - by March	Incorporate as part of the Good Food Strategy &		Sheila Be		TBC		Still to be id	P&K	A		In progress- Officers involved still to be identified
Waste & Circular Economy	Thematic Action Plan for High Carbon	Recycling Services by (1) Implementing in Nov 2023, expanding PKC recycling services to include flexible plastic packaging and hard rigid plastics (as market conditions allow) (2) Implementing Nov 2022	In	Immed iate - by March	for Twin Stream Recycling Service change including Contract Strategy development			Ruairidh Hanna, Annie				P&K	G		Twin Stream on track to commone 1 Roll out of City Centre Food Waste Hubs completed end of November 2022. Monitoring now ongoing.

Waste & Circular Economy	W13	Thematic Action Plan for High Carbon Materials	Maximise value from waste through reduction of greenhouse gas emissions via diversion of organic waste from landfill into recycling and energy production	Complet e	Short - by March 2023	Secure a long-term residual waste treatment solution to meet the implementati	Waste Serv	Sheila Best	a F F Annie t	Technic al procure ment panel funded by Scottish	н	Available	Municip al local authorit y waste only. Review currentl y	G	PIN issued to show intention to come out to market with tender by June 2022. Look to award contract by the Will be awarded by Dec 2022	Residual Waste Contract awarded in May 2023, commenced 1st August 2023.
Waste & Circular Economy	W14	to the Circular	Develop a Circular Economy route map including an action plan for Circular Textiles & Sustainable Fashion	Jan-23	Short - by March 2025	Consultation. Route map	Waste Serv	/Sheila Be	Nicola Simpson, Ana De Miguel, Niamh Anderso n E	Existing	н	Available	P&K	R	Work has not started on this action due to resourcing . Extended date until 01/01/2023	Added in Nicola Simpson. Action Plan will be developed in 2024 as conflicting priorties leading to resource issues. Enquired with
Waste & Circular Economy	W15	to the Circular	Develop a Circular Economy Route map including actions to reduce consumption of products and materials and make better use of existing products including tackling single use items		Short - by March 2023	Embed Sustainable Procurement Duty and promote sustainable procurement tools. Investigate Circular Procurement opportunities		Vanessa	Lynzi Stew	rart	т			А	After the transformation project is complete we will be able to allocate resource.	have stated after the transformation project is complete we will be able to allocate resource. Within the Scotland Excel Framework responses from catering suppliers included a committment from recommended bidders
Waste &		Leading	Development of a Resource Management		Short - by				Claire Leishma n, Ana De Miguel, Alan Fraser, Vivien Milford and						Template developed in partnership with education to enable internal waste audits to evaluate further actions required i.e. bins, signage,E&A Look to consolidate information for schools alongside other action plans.	We are up to date and compliant with Single Use Plastic ban and will now investigate and reduce other types of single use plastics. Meetings with Education ongoing. Added Nicola Simpson
Circular Economy	W16	by Example	Plan for Education & Children's Services	Mar-22	March 2023	Plan Agreed	Waste Serv	Sheila Be	Alan	TBC	н	Still to be id	P&K	А	First meeting of working group is 13th Sep 2022	
Waste & Circular Economy	W17	Leading by Example	Asset Management Review of Waste & Recycling Infrastructure	Apr-22	Ongoi ng	Building Condition & Suitability Surveys including Climate Change Action Audit, Options Appraisal	Waste Serv	(Sheila Be		£60k - B	Н	Still to be id	P&K	G	Project officer recruited and in post who will help collate info that will inform asset review	Asset review underway
						Reduction in Single Use products being purchased internally			Claire Leishma n, Ana De Miguel, Annie Nettleton						Ban on single use plastic cutlery, plastic straws, balloon sticks, food & beverage containers and cups for beverages came into force from June 2022.	

Waste & Circular		Leading by	Review PKC purchasing Policy in line with Scottish Legislative Single Use Plastics Ban coming into force in 2022. Explore initiatives to reduce the quantity of single use items used by the		iate - by March	Engage with PKC users and partners who use products and work towards a reduction, or outright ban Single use products no longer available for procurement via in-house purchasing systems, apart for exempt use e.g. health care In-house campaign highlighting alternatives to single use products			Corporat e Procure ment Team and Nicola Simpson				Both PKC and P&K		We are up to date and compliant with Single Use Plastic ban and will now investigate and reduce other types of single use plastics.	We are up to date and compliant with Single Use Plastic ban and will now investigate and reduce other types of single use plastics.Single USe Policy started, to progress 2024. Added Nicola Simpson
Economy \	<u>W18</u>	Example	Council	May-22	2024	products	Waste Serv	/Sheila Be	3	Existing	Н	Available	wide	G	Funding bid successful	Action Plan has been drafted and is in progress
Waste & Circular Economy N	W19	Cutting	Develop a Good Food Partnership and prepare a Good Food Strategy & Action Plan for Perth & Kinross.	Jun-22		Elected Member & Stakeholder Engagement & Public Consultation		Sheila Be	Good Food Short Life Working Group	твс	Н	Still to be id	P&K	A	Action Plan has been drafted and is in progress Recruiting a Good Food Project Officer to support work	Completed by 2023
Waste & Circular Economy \	W20	Cutting Theme/St rategic	Work with the Resources Management Association (RMAS) to decarbonise sector and liaise with the Business & Industry Group	Jul-22	Ongoi Ing	Plan agreed	Plannino ar	Serae Me	Sheila Be	Existing staff/pri vate led	н	Still to be id	P&K	А	Meeting with RMAS scheduled October 2022 and timeline to be finalised- Extend to 2023	Need to get in contact with RMAS and decide a timeline- Extended to 2023
Waste & Circular Economy N		Cross Cutting Theme/St rategic	Establish a Stakeholder Advisory Group to review & develop the Waste & Circular Economy Action Plan		Immed iate - by March					Existing staff/pri vate led		Still to be id		R	Not actioned due to resourcing issues	Not actioned- Extend to 2024

	111.9	Poducin~	Review existing	In	Mediu	1. Review of	Planning	Diannin a	Develop	1	т	Still to be	PKC	٨	Staff resources	To be undertaken as
		0	planning policy	in Progress		1. Review of existing	Planning	Planning &	ment		I	identified	r'nu	A	Staff resources Required - Net Zero	part of LDP review
			framework and	1 1091655	March	planning	Developm	∝ Housing	Plan			aentined				(including its SEA)
			prepare a suite of		2027	policies,	ent	Strategy	Officers						Note (RW) this needs to	
			enhanced policies for		2021	policies, powers and	ont	Manager	Develop							during 2024/25. Not NPF4 has now been
		largels.	inclusion in LDP3.			identification		(Ben	ment						AR comments August August 23 (RW) review	published, as too ha
			Consider as part of the			of		Wilson)	Manage						U	
			review any potential			enforcement		vvii5011)	ment						Oct 23 (RW). Further	The Town and Coun
			policy amendments to			case studies.			Officer(s)						guidance from SGov on	Planning (Development
			help the planning			Identify			Develop						implemenation of NPF4	(Development
						at a alter a f									biodiversity policies	Planning) (Scotland)
and use	L13		Development	#######		1. Develop	Planning	Brenda	LDP		М	Still to be	PKC	R	Staff Resources	Policies will be
			proposals (including	0	m - hv	advice note	and	Murray	Planning			identified	Dale		Required - Net zero	reviewed as part of
and use			Review and revise our	1	Mediu	1. Review	Planning	Brenda	Develop		м	Still to be	P&K	R	February 2023 (JD): Feedback from annual	Review of current Pl
	New		Forestry and	Apr-23	m - by Modiu	existing	and	Murray	ment		н	identified Available	РКС	A	Feedback from annual	FWS against Nationa
and use	IN/A -		Undertake an Open	Apr-23			Planning	Brenda	Dante		п	Available	PKC	A		The audit template,
			Space Audit and		m - by	2. Policies	and		Sosa							methodology and digital data collectio
and use	N/A -	Halting	produce an Open Identify Strategic	Jan-24	March Mediu	Identify	Developm Planning	Brenda	Dante		Н	Available	P&K	R	Required for LDP3	didital data collectio
			Green Networks	oun 24	m - by	Strategic	and	Murrav	Sosa			/ wanabic		· · · ·	Evidence Report -	
		tv loss	wholly and partially		March	Green	Developm	manay	0000						currently programmed	
		Protectin	within Perth and		2027	Networks	ent								for submission late	Stratagia Crear
		g and	Kinross and			wholly and									June/ early July 2024.	Strategic Green
		enhancin	opportunities for their			partially									Progress and delivery	Network map not started due to other
		g	enhancement.			within Perth									times dependent on	
		habitats	ermancement.			and Kinross									timetabling and	workload
		and				and									resourcing of other	requirements. It will
		species.				opportunities									requirements for	be produced to
		Peatland				for their									production of Evidence	incorporate within
		Restorati				enhancemen									Report. Initiated	LDP3 Evidence Repo
		on and				t									conversations with	
		enhance													NatureScot and	
		ment.													Sustrans regarding the	
and use	L18	Halting	Identify and protect	In	Mediu	1. Identify	Planning	Planning	Andrew		Н	Still to be	P&K	А	Some work has already	Issues with securing
		biodiversi	sensitive areas	Drogroce	m - by	and protect	and	Q	Ballantin			identified			hoon underway towards	resources needed to
		ty loss.	(including LNCS) from		March	2. Identify which of			е						Funding may be	undertake LNCS
and use									··							
	13	Increase	Review existing	In	Mediu	1 Develop a	Community	Commun	Joanna	Approxi	н	Available	PKC	Α		Policy Officer and Tr
	L3		Review existing	ln Progress	Mediu m - by	1.Develop a Tree	Community Greenspac		Joanna Dick	Approxi mately	н	Available	PKC	A	 a) larger site 	Policy Officer and Tr and Woodland Office
	L3	tree and	Review existing policies on trees comprehensive Tree				Community Greenspac		Joanna Dick	mately	Н	Available	PKC	A		and Woodland Offic
	L3	tree and	nolicies on trees.			Tree					Н	Available	PKC	A	a) larger site management plans b&c) annual tree	
	L3	tree and	policies on trees. comprehensive Tree			Tree b)				mately	н	Available	PKC	A	a) larger site management plans b&c) annual tree d) Definition of 'Climate	and Woodland Offic
	L3	tree and	policies on trees. comprehensive Tree			Tree b) c)				mately	Н	Available	PKC	A	a) larger site management plans b&c) annual tree d) Definition of 'Climate e) Westbank Nursery	and Woodland Offic
	L3	tree and	policies on trees. comprehensive Tree			Tree b) c) d) Explore				mately	Н	Available	PKC	A	a) larger site management nlans b&c) annual tree d) Definition of 'Climate e) Westbank Nursery October 2023 (CGS):	and Woodland Offic
	L3	tree and	policies on trees. comprehensive Tree			Tree b) c) d) Explore the creation				mately	н	Available	РКС	A	a) larger site management plans b&c) annual tree d) Definition of Climate e) Westbank Nursery October 2023 (CGS): Clarification that fuding	and Woodland Offic
	L3	tree and	policies on trees. comprehensive Tree			Tree b) c) d) Explore the creation of 'Climate				mately	н	Available	PKC	A	a) larger site management plans b&c) annual tree d) Definition of 'Climate e) Westbank Nursery October 2023 (CGS): Clarification that fuding wasn't only for native	and Woodland Offic
	L3	tree and	policies on trees. comprehensive Tree			Tree b) c) d) Explore the creation of 'Climate Parks' to				mately	н	Available	PKC	A	a) larger site management plans b&c) annual tree d) Definition of 'Climate e) Westbank Nursery October 2023 (CGS): Clarification that fuding wasn't only for native trees. Tree and	and Woodland Offic
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		approach	machinery are net zero compatible and implement replacement programme for net zero		March 2027			Manager						No progress - for clarification this is not related to grassland management	battery powered machinery for general grounds maintenance activities. Currently
Land use	L5 &	Halting	Develop and trial a policy on use of pesticides and chemicals, including a review of Pitch Strategy in respect of the use and potential reduction in chemical usage.	In	Short - by March 2023	aviatina		~~	Commun ity Greensp ace Senior Officers (Pitch Strategy element)		Still to be identified	PKC	A	Reviewed and update For EP Conservence Pesticide use at Westbank Nurrery has reduced significantly with the move to tree and pollinator plant production and will continue to be minimised. GM Operations (Parks and Open Spaces) – 670 litres to 780 litres annually Invasive weed Works (Giant Hogweed and Knotweed) – 58 litres October 2023 Update (LUWG): No further progress since August. October 2023 - No	Reviewed and update to El&ED Convenor and Vice Convenor by LAC/AC, briefing to Council Leader on minimisation of herbicides through methods and machinery. Until there are viable alternatives, reduction of herbicide application will be the grassland management trials. Pitch Strategy element on hold (see point 3 AB column).
Land use	L6	emission s linked to maintena nce. Protectin g and enhancin	Review existing grounds maintenance policies and prepare a strategy for site upgrades - to reduce emissions and enhance sustainability and biodiversity. Incorporate a review of grassland management policy to reduce wildflower meadows maintenance.	In Progress	Mediu m - by March 2027	1. Review of current policy landscape, including an audit of existing PKC policies and identification of gaps/ required updates.	Community Greenspac e	ity	Commun ity Greensp ace Senior Officers	Н	Available	РКС			Roll out of trials ongoing, but some are being met with public concern. Comm's plan being investigated with Corporate Communications Team to raise public awareness and understanding. Bid has been submitted to Nature Restoration Fund for cut and lift machinery to roll out further across P&K.
Land use	L6	emission s linked to maintena nce. Protectin g and enhancin	Review existing grounds maintenance policies and prepare a strategy for site upgrades - to reduce emissions and enhance sustainability and biodiversity. Incorporate a review of grassland management policy to reduce wildflower meadows maintenance.			2. Review grounds maintenance activities and operations undertaken.							A	October 2023 update: CGS Team to report back on Communications Plan re Grassland Management to Corporate Comms Team. Meeting arranged for late October.	
Land use	L6	Reducing emission s linked	Review existing grounds maintenance policies and prepare a strategy for site upgrades - to reduce	-		 New standards approved by 	Community Greenspac e						A	October 2023 update: CGS Team to report back on Communications Plan re Grassland Management	
Land use	L7 & L19	Adapting our approach Protectin	Phased programme of enhancement to all major Council parks and greenspace – including exploring the	In Progress	March 2027		Community Greenspac e	Commun		Phased enhanc ement	Available for phased enhancem ent programm	РКС	A	In terms of the Enhancement Programme, significant progress has been made with the grassland	Enhancement Programme - New trees and wildflowers being incorporated into Auchterarder,

						undertaken. 2. Monitor		Officers LDP and				e. Still to be			October 2023: Ongoing	Wallace Park and Muirend Park. Play
Land use	L17	tree and woodland cover.	Nature Restoration Fund - Develop a list of projects and secure funding for delivery via the NRF.	Ongoing	Mediu m - by March 2027			Commun	Robert Wills Hannah Wilson Alice Yeung		H	Still to be identified	РКС	G	August 2023: The Council has been awarded £353,000 via the NRF for 2023-24. It is currently open for applications with a closing date of 04/09/23. The fund continues to focus on "catalysing action at scale to protect and restore Scotland's biodiversity on land and sea" but with a greater focus on the	23/24 round complete
Land use	18		Expand Council's Food Growing Strategy into a comprehensive "Good Food Nation" project.	In Progress	March 2027	Approval of Food Growing	Food Nation Project Officer		FTE officer required to manage strategy and support/ advise communi ties as a single point of contact.		H	Available	P&K	G	Food Growing Strategy has been approved. Job evaluation process has been completed for Community Food Growing Officer within Community Greenspace and will be advertised soon. Important to recognise that the Food Growing Strategy and associated projects is just one strand of the wider Council Good Food Nation Work. A Good Food Nation Strategy will also be developed, led by RR. A draft national strategy is due out for consultation later in 2023 with a finalised version expected during Interviews undertaken for Community Food Growing Officer post. October 2023 update	The Food Growing Officer post within Community Greenspace has been advertised externally and interviews undertaken. Networking and relationship building ongoing by Council's Good Food Nation Project Officer, working towards developing a Good Food Nation Strategy.
Land use	L1	Enhance landscap e scale sequestr ation.	Work with Perthshire Nature Connections Partnership to identify and develop landscape scale pilot projects with partners.	In Progress	by March 2023	1. Work with JHI to identify the carbon sequestratio n potential of 3 key areas across Perth and Kinross (peatlands, forestry and trees, and agricultural land). 2. Develop a Pilot Project in Highland Perthshire with partners (Perthshire Nature Connections	Planning and Developm ent	Planning & Housing Strategy Manager (Ben Wilson)	Hannah Wilson Divindy Grant Joanna Dick David Tollick (PNCP)	JHI Contrac t £25k from Climate Change Transfo rmation Fund Nature Connec tions pilot estimat e at £500k	Т	Feasibility/ design only	P&K	A	Programme Report published in April 2022. Agreed to focus on 3 priorities: Breadalbane Species Rich Grassland; Upper Tay Catchment Communities (engaging locals in landscape restoration; Perthshire Bio-Booster (general nature connectivity, including pollinator corridors). "Upper Tay Catchment Communities - Almond Headwaters' project bid was successful in receiving a 'Riverwoods – Investment Readiness Pioneers Award and grant of £124,000.	JHI report delivered. PNCP - Programme Report published with a focus on 3 priorities Riverwoods bid successfully awarded £124k. New Landscape Restoration Officer appointed in August 2023.

						Partnership) for potential wider roll out. Set targets, identify partners and measures. 3. Explore options to work with partners to create a monitoring strategy for peatland								The work now involves three neighbouring estates, community engagement activities and a blended finance approach in discussion with NatureScot, Scottish Forestry and private funders. This core area is already in discussion with other neighbouring estates and could possibly be further linked to the Discust 2023 (DDT): August 2023: New	
Land use		Halting biodiversi ty loss.	across services to maximise opportunities for the Council to achieve actions set out in the Tayside Local Biodiversity Action Plan 2016-26.		m - by March	LBAP	Planning and Developm		Tayside Biodivers ity Coordina tor		Μ	Still to be identified	P&K	PKC actions has been undertaken. A new Paper copies of the Incorporating Biodiversity into Local Services Guide are now available to assist in the forthcoming Biodiversity Duty reporting to ScotGov. Climate Change Land Restoration Officer now in post within Climate Change & Sustainable Development Team. Job plan created to contribute towards 19 outstanding actions in LBAP.	
Land use	L10	Halting biodiversi ty loss. Protectin	Biodiversity Villages, Neighbourhoods and Towns Initiative - Work with local communities	Ũ	m - by	further roll	Planning and Developm ent		Tayside Biodivers ity Coordina tor		н	Still to be identified	P&K	of Scotland's first Biodiversity Town at Blairgowrie and Rattray, new project officer being recruited to deliver Biodiversity Villages Project. to date 7x towns and 11 villages have confirmed their interest in the project. Toolkit being	Successful designation of Scotland's 1st Biodiversity Town at Blairgowrie and Rattray, and 2 Biodiversity Villages (St. Madoes and Guildtown). New project officer being recruited to deliver project. Toolkit being finalised.
Land use	L15	g and enhancin	Progress Tayside Biodiversity Partnership's Action to enhance business parks and industrial estates - Work in conjunction with local businesses to seek funding and produce Biodiversity Action Plans, supporting biodiversity enhancement, and climate chance	TBC (2022)	Mediu m - by March 2027	1. Review of a suite of business parks and industrial estates across P&K, together with mapping (especially utilities/activ e travel/ biodiversity potential), 2.	Planning and Developm ent	Planning & Housing Strategy Manager (Ben Wilson)	Biodivers ity Coordina	TBC	Μ	Still to be identified	P&K		No Progress. Funding required.

Land use	L16		Progress a "What's Going On?" mapping project		Short - by March 2023		Planning and Developm ent	Divindy Grant	Susie Norrie?		Н		P&K	G	Staff time resource currently not available to develop.	Complete
Land use	L12	Halting biodiversi ty loss.	Perth Biodiversity Capital of Scotland Project - explore what role PKC and Tayside Biodiversity Partnership	?	Short - by March	1. Establish scope of project,	TBC	TBC	To be identified		Н	Still to be identified	P&K	R	Project was initiated and led by the Perth Leadership Forum and As above, no progress.	Delays in taking the project forward owing to Nature Scot staff restructuring. No further updates
Land use	L21	Improving	Consider opportunities for Park	In	Mediu	Assist with	Community	Commun			М	Still to be	PKC	R	Park Power will form part of the evidence	Park Power will form
Land use	L2	Involving young people in our climate response	Work with Education & Children's Service to develop and implement educational programmes for schools, to maximise the potential for carbon sequestration, and biodiversity protection and enhancement across our school estate, and to raise awareness. For example: expanding the tree planting project at Perth Grammar to more school grounds;	In Progress	Immed iate - by March 2022	1. Produce Climate Change Programme for Learning in conjunction with Schools and pupils including creation of a 'How To' sheet covering issues of where to plant, maintenance	Education & Children's Services	Alan Fraser	Joanna Dick		Μ	Feasibility/ design only		G	The main LUWG Action was to help schools do this by creating a 'How To sheet' which has been completed and circulated to schools It Climate Change & Sustainability Officer (VM) is actively working with schools on energy efficiency and recycling issues. August 2023 (JD): PKCT are rolling out their A Tree for Every Child project which complements this action.	
Climate Resilienc	R24b	Flood risk manage	Implement the Comrie F	In Progre	Medium	n - hy March 2	Flooding Te	Peter Dic		£26,40	Н	Available	P&K	G	Recent staffing shortage; vacant posts now backfilled. Detailed design on-going; advance works later this year; main construction works commence in early 2023.	Designs complete and work has been tendered - cost inflation has left the project unable to be awarded until additional capital funding can be secured
Climate Resilienc e	R24c	Flood risk manage										Available	P&K	G	Currently in outline design; delays experienced due to Covid (incl staff redeployments), major flooding in Aug 2020 and staff vacancies.	On-going progress
Climate Resilienc e	R24d	Flood risk manage	Implement the South Kin									Available	P&K	G	Currently in outline design; delays experienced due to Covid (incl staff redeployments), major flooding in Aug 2020 and staff vacancies.	On-going progress
Climate Resilienc e		Flood risk manage ment	Implement the Scone (A			n - by March 2					н	Available	P&K	A	Consultant to be appointed in 2023/24; outline design yet to commence. Delays experienced due to Covid (incl staff redeployments), major flooding in Aug 2020 and staff vacancies.	Funding for delivery has currently been put on hold by the Scottish Government
Climate Resilienc e		Flood risk manage ment	Implement the Bridgend								н	Feasibility/d		A	Detailed design been completed. Delays	Detailed design been completed. Delays experienced due to staff vacancies. No funding to progress currently

Climate Resilienc e	R24g	manage	Complete On-going Flood Studies - FRM Cycle 1	In Progress	Immed iate - by March 2022	Flooding T	ePeter Dic	Flooding	£30k	Н	Available	P&K	A	On-going; final study Scone - yet to commence in 2023/24.	On-going; final study for Scone to commence later in 2023/24
Climate Resilienc e	R24h	manage	Undertake Surface Water Management Plans - FRM Cycle 1	2021	Mediu m - by March 2027	Flooding T	ePeter Dic	Flooding	£500k	н	Available	P&K	А	On-going (Perth SWMP on-going; Blairgowrie SWMP on-going and Scone SWMP to commence in 2023/24)	On-going (Perth SWMP on-going; Blairgowrie SWMP on-going and Scone SWMP to commence in 2023/24)
Climate Resilienc	R24i	Flood risk manage ment	Undertake Flood Studies - FRM Cycle 2	2022- 2027	Mediu m - by March 2027	Flooding T				Н	Available	P&K	A	Cycle 2 Local FRM Plans were published in Dec 2022. Yet to commence for Cycle 2 due to staff pressures	Cycle 2 Local FRM Plans were published in Dec 2022. Yet to commence for Cycle 2 due to staff pressures
Climate Resilienc e	R24j	Flood risk manage ment	Undertake Surface Water Management Plans - FRM Cycle 2 Bodies of Water -	2022- 2027	Mediu m - by March 2027	Flooding T	ePeter Dic	Flooding	£500k	Н	Available	P&K	A	Cycle 2 Local FRM Plans were published in Dec 2022. Yet to commence for Cycle 2 due to staff pressures	Cycle 2 Local FRM Plans were published in Dec 2022. Yet to commence for Cycle 2 due to staff pressures Inspections currently
Climate Resilienc e	R25	Flood risk manage ment	Inspection, Assessment and Clearance & Repair Works	In Progre		g Flooding T	ePeter Dic	Flooding	Approx. £75k/ye ar	н	Still to be id	P&K	G	Inspections currently carried out by temporary students; permanent, trained and experienced staff required.	carried out by temporary students; permanent, trained and experienced staff required.
Climate Resilienc e	R26	Flood risk manage ment	Review climate change impacts on existing flood protection schemes	2028+	Long - betwe en 2027- 2045	Flooding T	Peter Dickson	Flooding team		N/A	Still to be identified	P&K	G	FRM Cycle 3 (post 2028)	FRM Cycle 3 (post 2028)
Climate Resilienc e	R27	Flood risk manage ment	Address reduced input of Scottish Government, SEPA and Scottish Water to the flood risk management planning process (due to Covid, SEPA cyber-attack, issues with funding, issues with legislation, etc)	In Progress	Short - by March 2023	Flooding T	Peter	SMT		М	Still to be identified	P&K	А	Raised an a future agenda item for the FRM Lead Authority Forum.	Been raised at FRM Lead Authority Forum and also at a Surface Water Management Group.
Climate	1127	Flood risk	Surface water management - seek increased collaboration from Scottish Water; address separate funding mechanisms; seek improvements in legislation.	Pilogress	Short -					IVI		ran	~	Repeatedly raised with the Scottish Government. Scottish Govt to initiate SAIFF PMG who will in turn set up a SAIFF T&F Group for surface water management. Also being discussed with Scottish Water as part of Perth Catchment Group Also raised at SCOTS	Scottish Govt initiated Surface Water Management Group - on-going meeting. Raised at SNIFFER conference and report with reocmmendations is being prepared. Issue to remain on the agenda at this group. Ultimately legislation and funding
Resilienc	R28	manage ment	Address funding gap for	In Progress	March	Flooding T	Peter e Dickson	SMT		Н	Still to be identified	P&K	А	FRM Group. Ultimately the legislation and	and funding arrangements will have to be amended to
Climate Resilienc e	R29	Flood risk manage ment	Address funding gap for intermediate size flooding projects (greater than annual revenue budget but smaller than formal flood schemes)	2022- 2028	Mediu m - by March 2027	Flooding T	Peter eDickson	Finance/ SMT		н	Still to be identified	P&K	А	SMT paper will be required (but no staff resources at present)	No progress - SMT paper required (but no available staff resources to progress).

Climate Resilienc e	R30	Flood risk manage ment	Increased incidences of flooding - support emergency response to flooding and recovery efforts; emergency works and additional projects (and address impact on delivery of Local FRM Plans)	In Progress	Immed iate - by March 2022		Flooding Te	Peter Dickson	Flooding Team		н	Still to be identified	P&K	A	No resources to progress	Ongoing. Chief Executive approved restructure of flooding team (June 2023) following the Structures & Flooding Manager's retiral in (June 2021) and additional resource requirement have been identified.
Climate- Resilienc e	R31	and empower ed communit	New - Support- community action on- climate resilience- e.g rain gardens	On-going	Year 2 (2023/ 24)	-	Planning- and- Developm ent-	Catherin e Llyod	Greensp ace Commun ities	-	M	Still to be identified		G	project successfully- delivered - one of key- projects in UKSPF- projects for 2023	Proposed deletion due to overlap with action R20
Climate Resilienc e	R32	Resilient ecosyste ms	Deliver Nature Restoration Fund projects that support climate resilience Develop and deliver		Year 1 (2022/ 23)		Planning and Developm ent	Hannah Wilson	Greensp ace Tayside Biodivers ity Projects	-	Н	Available	P&K	G	Year 2 Projects successfully delivered - call for Year 3 porje	Year 2 Projects successfully delivered and Year 3 projects have been appointed - several projects have strong resilience In the process of
Climate Resilienc e	R33	Resilient ecosyste ms	proactive resilience programme to address ash dieback and storm damage		Mediu m - by March 2027	1. Finalise Ash Dieback Plan	Greenspac	Andy Clegg	Magnus Morgan		М			G	On track	getting the Ash Dieback Action Plan approved – Magnus is arranging a Greenspace Team meeting soon to move onto the next stage.
			Undertake a strategic climate change risk and opportunity assessment for Perth and Kinross	2 Financia	March									Complete		
Climate R		Resilient o	Council Area Develop updated roads development guide to resolve conflicts with adoption criteria for SUDS with roads maintenance requirements as well as providing wider resilience benefits (e.g. shading and biodiversity corridors and protection)	2022	Mediu m - by March 2027	1 Review what					<u>т</u>	Feasibility/c		A	Work Complete	Complete Immain ouscussions have taken place with Transportation officers who are scoping out some of the issues to be considered as part of the review, including extensive internal stakeholder liaison. It is likely given the scale of the work that the Council will procure consultancy support to occur Assessment.
Climate R	R12	Resilient i	Develop and implement scour bridge protection programme	2022	Long - betwe en 2027- 2045	Undertake sc	Structures	Derek Da	Elwyn The	omas, Eu	т	Available		G		climate change accounted for. Long term project. Results from Scour Assessments will be used to inform on backlog of high priority works and also Roads Asset Management Plan identifying capital pressures as required.

Climate R	R14		Continuing contribution and support to the delivery of Nature Rich Leven and other catchment management approaches	n Progres	Ongoi	Explore the fe	Planning ar	Robert W	'Russell S	tewartCh	т	Available	P&K	G		Feasibility study on Natural Flood Management in the Upper Leven Catchment was undertaken that showed feasible potential. Currently being progressed with the Forth Rivers Trust as part of the Loch Leven LENS gorup Flood Risk
Climate R			Continued delivery of Flood Risk Management Cycle 1 Projects and commence Cycle 2 projects.				Flooding Te				T		P&K	A	Mixture of G&A	Management 2 projects were apporved by the Council in December 2022. Work has been continuing on a number of flooding schemes and design of further schemes, but cost inflation and staff pressures are impacting on overall delivery
Governan	G1		Produce annual progress report and	Oct-22	Ongoi ng		Climate Ch				Н	Available	PKC	G	Under development	Complete for 2023
Governan	G2		action plan updates Mainstream climate change into committee procedures and council operations	Jan-22	Mediu m - by March 2027	Review remit of the Climate Change Board	Policy and	Lisa Simp	Scott Divindy Grant Angela Harris		Т	Available	PKC	G	Included in Audit procedures, new Committee - still work to be done on embedding into work of existing	Good progress made in 2023, following finalisation of the internal audit and the completion of the PKC
Governan	G4		Organise for the Chief Executive and Leader to do a PKTV focus on climate change	Autumn 2022	Immed iate - by March 2023	felleride e	Legal & Go	Lisa Simpson	Comms - Lisa Potter Climate Change Team		М			A	On the schedule for November 2023	Currently scheduled for November 2023
Governan	G5		Establish the Climate Emergency as regular bi-monthly agenda item for the Extended Executive Leadership Team meetings	Autumn 2022	Immed iate - by March 2023		Communitie	Barbara Renton	Lisa Simpson		Н			A		To be reviewed following the leadership transition
Governan	G6		Embed climate change into annual business planning process	Jan-22	Short - by March 2023		Performanc	Louisa Dott			Н	Available	РКС	G	L Dott and L Davey working on embedding this in - debate about number of BMIPs,etc templates will be ready - will be structured around the Corporate Plan - Organisaed to devliver has BV-Sutainabiltiy - corporate APR structured around this	Was embedded into current system, on plans to be embedded into revised corporate performance system
Governan	G7		Measure and develop action plan for our Scope 3 carbon footprint	Jun-22	Short - by March 2023		Climate Ch	Divindy G	CC Team		Т	Available	РКС	G		Final consultant results due in November 2023
Governan	G8	Business	Ensure CC considerations are embedded at the outset of and during the life cycle of strategic planning process.	Apr-23	Short - by March 2024		Performand	Louisa Dott	CC Team		Н			G	Harder to embed in Service Level Strategies	Was embedded into current system, on plans to be embedded into revised corporate performance system

Governan	G9	Business a	Integrate Climate Change Priority and KPIs in the Strategic Base Performance Module in line with Corporate Plan. Link CC data in performance module to Service Risk Register Module	Autumn 2022	Short - by March 2024		Performanc	Louisa Dott	CC Team	Н			A	In user testing phase, putting in corporate plan data - PP&R colleagues, phase Spring time for climate change strategy indicators May be delayed, but looking for temporary solution following departure of Paul. Lorna still leading - short	now scheduled to be completed by March 24
Governan	G10	Business	Develop tool for whole life carbon decision making	Ongoing	Short - by March 2024		Property	Scott Nicoll	Energy Team CC Team	Н			R	staffed.	Limited progress this year
Governan	G11	Decision r	Redevelop and rebrand the IAT as a multi- purpose Value and Impact Report to replace Appendix in Committee Report, Contract Strategy, Budget screening	Ongoing	Immed iate - by March 2023	Awareness raising with staff about the tool and ensuring compliance Develop monitoring procedure	Legal &Gov	Lisa Simp		Н			G		Tool completed and rolled out from Spring 2023, work now being undertaken to embed new tool into Service- level operational procedures
Governan	G12	Decision r	Identifying a climate change champion in each Service or key Team	Winter 2023	Short - by March 2024		? Performa	Lisa Simp	CC Team	Н			A		Currently exploring potential of combining with sustainable procurement champions
Governan	G13	Finance	Develop Cumulative Climate Impact Assessment of Budget to be taken to CC&S	Autumn 2022	Immed iate - by March		Finance Te	Scott Walker	Divindy Grant Angela Harris	Н			A	Sept/Oct/Nov - Cumulative position by Jan/Feb	Screening tool developed for use for the 24/25 budget
Governan	G14	Finance	Reduce unnecessary end of year IT purchasing though December 31 spend ban	Autumn 2022	Immed iate - by March 2023		Finance Tea	Scott Walker	IT -Kate Barron	Μ			G		Ban put in December 2022 for 22/23 spend. To be revisited by P&G group in November 23 whether to reimplement in 23/24
Governan	G15	Finance	Develop detailed costed route map with targets to enable decision making and funding actions identified	Autumn 2022	Short - by March 2024		Climate Cha	Divindy Grant	CCWGs Scott Walker Sharon Rice- Jones	Η			A		On-hold. Dependent on other costed strategies to be completed first
Governan	G16	People	Values and behaviour – embed Climate Change into HR job families and include Climate Change in leadership competencies	2022	Short - by March 2024		HR	Pauline Johnston e		Н			G	Ongoing	To be embedded for all staff via on-going changes to the Council's job family. From Autumn 2023, embedded as a performance criteria in the council's staff review process.
Governan		People	CC asiasitian (a.s.	Ongoing	Short -		Climate Cha	Cront	Comms	Н			G		Internal staff climate
Governan	G18	People	Roll out Carbon literacy across all staff	Ongoing	Short -		Climate Cha	Divindy Grant	Scott Comms	Н			G		In-house carbon literacy training being
Governan	G19	Sustainab	Engagement with- existing suppliers on- their climate ambitions	Apr-22	Short - by - March- 2023		Procureme	nt Team		Н	Still to be identified	РКС	R	Not progressed due to resource constraints	Sugest deleted - Superceded by G24

Governan	G20	Sustainab	Build capacity of procurement and contract management staff around ensuring climate change is appropriately considered in procurement and delivery processes	Summer 2022	Mediu m - by March 2027		Procureme	nt Team		Т	Still to be identified	PKC	A	Progressed as possible with limited resources	Progressed as possible with limited resources
Governan	G21	Sustainab	Undertake a review of Council procurement with respect to climate and environmental considerations	Autumn 2022	Mediu m - by March 2027		Procureme	nt Team		Η	Still to be identified	РКС	R	Not progressed due to resource constraints	Sugest deleted - Superceded by G26
Governan	G22	Sustainab	Develop category strategies for high emission categories that consider climate change		Mediu m - by March 2027		Procureme	Lisa Simpson/ Vanessa /Lynzi	CC Team	Η			R	Use Prioritation Tool to assess identified categories. Category technical experts required to assist. Some progress may be achievable on Digital category upon the appointment of Category Manager. Appointment of Category Managers for other areas would help progress further.	Use Prioritation Tool to assess identified categories. Category technical experts required to assist. Some progress may be achievable on Digital category upon the appointment of Category Manager. Appointment of category Managers for other areas would help progress further.
Governan	G23	Sustainat	Develop standard specifications and tender questions for climate change	Summer 2024	Mediu m - by March 2027		Procureme	Vanessa /Lynzi	CC Team	Η			R	Some progress may be achievable on this piece of work for Digital upon the appointment of Category Manager. Appointment of Category Managers for other areas would help progress further. Technical experts from Services required to input. Consultancy may be required.	Some progress may be achievable on this piece of work for Digital upon the appointment of Category Manager. Appointment of Category Managers for other areas would help progress further. Technical experts from Services required to input. Consultancy may be required.
Governan	G24	Sustainab	Undertake a supplier review to identify key Tier 1 suppliers and	Spring 2024	by Dece mber		Procureme	Vanessa /Lynzi	Contract CC Team	М			R	Some progress may be achievable on Digital category upon the	Some progress may be achievable on Digital category upon the
Governan	G25	Sustainab	Investigate how we can consolidate spending to reduce number of deliveries	Spring 2024	by Dece mber 2025	Explore whether a PECOS hold can be put in	Procureme	rVanessa /Lynzi	Finance	М			A	Some of this work can be progressed with the appointment of a new data and demand officer. Resource required from all Services to work together.	Technical experts from Services required to input. Consultancy may be required.

Governan	G26	Sustainab	Develop new procurement strategy that includes climate change	Spring/S ummer 2023	by Febru ary/Ma rch 2024		Procureme	Lisa Simpson	Vanessa /Lynzi	Н		G	First draft produced. Consulted with Climate Change Team. Further consultation required. Need to complete Flexible Framework Assessment Tool to further infrom Strategy. Aim to submit to F&R Committee first quarter 2024.	First draft produced. Consulted with Climate Change Team. Further consultation required. Need to complete Flexible Framework Assessment Tool to further infrom Strategy. Aim to submit to F&R Committee first quarter 2024.
ment & Educatio n	E1	General engagem ent	Develop and deliver annual climate change engagement plan	In progress			Engageme nt and education working group		P&K	Η	Available	G		Generally progressing via regular E&E WG Meetings
Engage ment & Educatio n	E2	General engagem ent	Develop and launch comprehensive Climate Change website	Complet	ped and launch ed the websit e on 16/02/ 22		Climate Change Team	SuN	P&K	Н	Available	Comple		Web site launched effectively from end February 2022 and ongoing content being developed
Engage ment & Educatio n	E3	General engagem ent	Develop Perth and Kinross Climate Change Commission	In place	Ongoi ng from June 2022		Now runs autonomou sly but with support from Climate Team		P&K	Η	Available	A		Commission now established and operating with formal meetings and themed workshops
Engage ment & Educatio n	E4	Council Elected Members and Staff	Refresh Member induction process to include Carbon Literacy	In progress	Immed iate - by Autum n 2022		Member services		PKC	Н	Available	G		New dates to be scheduled in November 2023
Engage ment & Educatio n	E5	Council Elected Members and Staff	Develop annual programme for staff training and engagement	Started	ng	have been on CLT since May 23	Engageme nt and education working group		PKC	Н	Available	G	Currently promoting the online e-module in place; numbers can be improved. developing suitable new training vehicle for staff training	Revamped CC module launched. Carbon Literacy Training delivered in-house to 110 members of staff, with EM training in the pipeline

Engage ment & Educatio n	E6	Council Elected Members and Staff	Develop internal climate change resources hub for staff	Complet e	Short - by March 2023		Climate Change Team		РКС	Н	Available	Comple te	In process and in work plans for 2022; accessibility to be discussed	Completed in 2022
Engage ment & Educatio n	E7	Schools and young people	Develop engagement plan and platforms for young people	Jan-22	Immed iate - by Autum n 2022		Engageme nt and education working group		P&K	Η	Available	G		Ongoing - Annual Youth Conference in Autumn
Engage ment & Educatio n	E8	Schools and young people	Ensure climate change is embedded in school curriculums	In progress		All HT's issued with CC Briefing and Climate Action Plan Template as a tool to use in school in September 2023	Education & Children's Services		РКС	Η	Available	G		All HT's issued with Climate Change Briefing setting out necessary school actions. A Climate Action Plan Template has been developed and circulated. New Eric page for schools created with links to various support
Engage ment & Educatio n	E9	Schools and young people	Review school operations and practices to ensure our schools lead by example	Apr-22	Mediu m - by March 2027		Climate change working groups		РКС	Т	Available	G	ECS contracts team added to schools sub group; Practices to be reviewed	sources Energy saving video created to showcase improvements at Madderty PS. Video scheduled to be launched October as example for all council estate
Engage ment & Educatio n	E10	ty groups and organisati ons			Ongoi ng		Engageme nt and education working group		P&K	Н	Available	A		Generally ongoing interaction with various Groups - through hub and web site
Engage ment & Educatio n	E11		Mapping and sharing of community groups involved in climate action	Complet e	Ongoi ng	2200 views of the community groups and projects map (286 groups and projects displayed)	Climate Change Team	SuN	P&K	Н	Available	G		Map created and supporting public survey has been produced to allow new groups to provide details of their projects.
Engage ment & Educatio n	E12	Resident s	Explore expansion of in- person climate change advice centres		Short - by March 2023	uspia/eu)	Climate Change Team		P&K	Н	Available	G		Applied for Innovate UK funding to create Eco-hubs as part of the bid. Will find out in Nov 23 if we are successful Heat Project SLA Expansion and Extension till March 2023 complete and Scarf SLA Extension currently in development Scottish Government currently exploring funding hubs for community groups
Engage ment & Educatio n	E13	Resident s	Implement thematic specific engagement as outlined in the Buildings, Transport, Land Use, Waste and Resilience Road Maps	Jan-22	Ongoi ng		Engageme nt and education working group		P&K	Η	Available	G		Generally ongoing through social media, website and climate change newsletter

ment & Educatio n	E14	ent	Create social media platforms Facebook Twitter Instagram TikTok	e	22 Communicat ons plan and working group developed to create social media content Views (after 4 months live) Facebook 15.7k Insta 4.6k Twitter 14.4k TikTok 1.7k	Change Team	EK, HW, SuN		N/A		G		TikTok account closed due to the UK Government advising against Tik Tok due to security issues. PKC Coporate Communications Team suggested that the PKC corporate Tik Tok account would close due to this, hence the PKClimate Action Tik Tok account closure followed.	
ment & Educatio n	E15	General engagem ent	Create a dedicated landing page for climate change engagement activities and consultations	Feb 202:	Hub survey published to 2 ask all community groups how they would like to engage		SuN	n/a	N/A	Available	Comple te	<u>https://consult.pkc.gov.u</u> <u>k/climate/</u>	Complete	
Engage ment & Educatio n	E17	General engagem ent	Provide support on the corporate PKC cost-of- living campaign	Complet Sep e 22 - Marr 23		Change Team	Stefan/ SuN	Niamh	н	Still to be identified	Complete	https://www.pkclimateact	Complete	
Engage ment & Educatio n	E19	Schools and young people	Youth Conference	In Date Progress 4th Nov Invit to be sent out Sep mbe All pres tatio /wor	es es e r. en ns ks	Climate Change Team	HW	SN/ CCSD Team	н	Still to be identified	G	Planning on-going; Dewars booked; invites extended to end of Sep; guest speakers tbc early	Complete for 2023 - Oct	ober 25th
Engage ment & Educatio n	E20	General engagem ent	Send out monthly newsletter to subscribers	Complet Ong e ng (mol hly)	oi		EK	SuN/HW	N/A	Available	G		Ongoing - monhtly new	
Engage ment & Educatio n	E21	General engagem ent	Deliver information at public events (in person)		## Currently developing a plan to attend the Winter Festival in November 2022.	Climate Change Team	All	Michael Boyle, Stefan, Niamh Anderso n	Т	Still to be identified	G	Christmas Lights Switch on Event in November 2022, Perth first Earth Day Market took place in		plans for attendance in future events

and connections between progress Change young culture and education. Team people Coordinate with museums and RSGS. Team													
and young people connections between culture and education. Coordinate with museums and RSGS. progress and connections between museums and RSGS. progress and connections between museums and RSGS. progress and connections between museums and RSGS. identified and connections between and connections between and policy for the 2023 Winter Festival in collaboration with the PKC Events Tearm. This policy will be used as a template to form a policy document which will be used as a guide Not Climate Change Climate Change Tearm All Climate Change Tearm Still to be identified All Still to be identified 23 Council Policy document which will be used as a template to form a policy document which will be used as a guide Climate Change Tearm All PKC Events Still to be identified All All	ngage E22	Schools	Explore and enhance	In	2023		Climate	All		М	Still to be		
people Coordinate with museums and RSGS. Conditionate with museums and RSGS. Climate All A 23 Council Produce a Sustainability Staff Not Climate Policy for the 2023 Winter Festival in collaboration with the PKC Events Climate Team All Still to be identified Still to be identified		and	connections between	progress			Change				identified		
Image: Marking and RSGS. Image: Marking	ducatio	young	culture and education.				Team						
Image: museums and RSGS. Image: museums		people	Coordinate with										
Staff Policy for the 2023 Started Change identified Winter Festival in collaboration with the PKC Events Team. This policy will be used as a template to form a policy document which will be used as a guide PKC PKC for PKC led events. Events PKC Events Events			museums and RSGS.									А	On hold until VM backfi
Staff Policy for the 2023 Started Change identified Winter Festival in collaboration with the PKC Events Team. This policy will be used as a template to form a policy document which will be used as a guide PKC PKC for PKC led events. For PKC led events. For PKC For PKC	ngage E23	Council	Produce a Sustainabilit	y Not			Climate	All			Still to be		
collaboration with the PKC Events Team. This PKC Events Team. This policy will be used as a template to form a policy will be used as a guide PKC for PKC led events. Events		Staff	Policy for the 2023	Started			Change				identified		
PKC Events Team. This policy will be used as a template to form a policy document which will be used as a guide PKC for PKC led events. Events	ducatio		Winter Festival in				Team						
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			will be used as a guide					P	PKC				
Z023 Team M A Currently in progress			for PKC led events.					E	vents				
					2023	3		Т	eam	М		А	Currently in progress

Timescale	Availability of resources	Delivery theme	Location	
Ongoing	Available	Transport	Perth and Kinross	R
Immediate - by March 2022	Feasibility/desigr	Buildings and Energy	РКС	А
Short - by March 2023	Still to be identifi	Waste and recycling	Both	G
Medium - by March 2027		Business and Industry		
Long - between 2027-2045		Land use		
		Engagement		
		Climate Resilience		