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Council Building  
2 High Street  
Perth  
PH1 5PH

20/10/2021

A meeting of the **Environment and Infrastructure Committee** will be held virtually on **Wednesday, 27 October 2021 at 09:30**.

If you have any queries please contact Committee Services on (01738) 475000 or email [Committee@pkc.gov.uk](mailto:Committee@pkc.gov.uk).

**BARBARA RENTON**  
Interim Chief Executive

***Those attending the meeting are requested to ensure that all notifications are silent on their device and other devices are in silent mode.***

***Please note that the meeting will be broadcast online and recorded. The recording will be publicly available on the Council's website following the meeting.***

**Members:**

Councillor Angus Forbes (Convener)  
Councillor Kathleen Baird (Vice-Convener)  
Councillor Alasdair Bailey  
Councillor Michael Barnacle  
Councillor Stewart Donaldson  
Councillor John Duff  
Councillor Tom Gray  
Councillor Anne Jarvis  
Councillor Grant Laing  
Councillor Roz McCall  
Councillor Andrew Parrott  
Councillor Willie Robertson  
Councillor Lewis Simpson  
Councillor Frank Smith  
Councillor Mike Williamson



## **Environment and Infrastructure Committee**

**Wednesday, 27 October 2021**

### **AGENDA**

**MEMBERS ARE REMINDED OF THEIR OBLIGATION TO DECLARE ANY FINANCIAL OR NON-FINANCIAL INTEREST WHICH THEY MAY HAVE IN ANY ITEM ON THIS AGENDA IN ACCORDANCE WITH THE COUNCILLORS' CODE OF CONDUCT.**

**PLEASE NOTE THAT ALTHOUGH THE PRE-AGENDA MEETING IS NOT SUBJECT TO THE TERMS OF THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973 IT IS RECOMMENDED THAT THE CONTENTS OF REPORTS AND DISCUSSIONS AT THE MEETING CONSTITUTE INFORMATION WHICH IS EXEMPT IN TERMS OF SCHEDULE 7A TO THAT ACT, AND THEREFORE, YOU SHOULD NOT DISCLOSE TO OR DISCUSS WITH ANY MEMBER OF THE PRESS OR PUBLIC ANYTHING CONTAINED IN REPORTS OR DISCLOSED DURING DISCUSSIONS.**

**1 WELCOME AND APOLOGIES**

**2 DECLARATIONS OF INTEREST**

**3 MINUTE OF MEETING OF ENVIRONMENT AND INFRASTRUCTURE COMMITTEE OF 18 AUGUST 2021 FOR APPROVAL** **5 - 8**  
(copy herewith)

**4 SERVICE UPDATE**  
Verbal Update by Depute Director (Communities)

**5 ANNUAL PERFORMANCE REPORT 2020/21 - BUSINESS MANAGEMENT AND IMPROVEMENT PLAN 2021/22** **9 - 52**  
Report by Executive Director (Communities) (copy herewith 21/160)

**Note:** The above report was also submitted to the Scrutiny Committee on 15 September 2021 and will be submitted to the Housing and Communities Committee on 10 November 2021.

**6 20MPH SPEED LIMIT TRIAL** **53 - 116**  
Report by Head of Environmental & Consumer Services (copy herewith 21/195)

**7 PERTH AND KINROSS FOOD GROWING STRATEGY** **117 - 148**

Report by Head of Planning & Development (copy herewith 21/196)

- 8     PERTH AND KINROSS OUTDOOR ACCESS FORUM BIENNIAL REPORT 2019/21     149 - 160**  
Report by Head of Environmental & Consumer Services (copy herewith 21/197)
- 9     FREE FESTIVE PARKING 2021     161 - 168**  
Report by Head of Business and Resources (copy herewith 21/198)
- 10    THE ROYAL NATIONAL MÒD     169 - 176**  
Report by Head of Culture & Community Services (copy herewith 21/199)

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## ENVIRONMENT AND INFRASTRUCTURE COMMITTEE

Minute of meeting of the Environment and Infrastructure Committee held virtually via Microsoft Teams on 18 August 2021 at 9.30am.

Present: Councillors A Forbes, K Baird, C Ahern (substituting for Councillor McCall), A Bailey, S Donaldson, J Duff, T Gray, A Jarvis, G Laing, I Massie (substituting for M Williamson), A Parrott, W Robertson, L Simpson, F Smith and C Stewart (substituting for Councillor M Barnacle).

In Attendance: B Renton, Interim Chief Executive; C Mailer, Depute Director (Communities); M Butterworth, Head of Environmental and Consumer Services; S D'All, P Dickson, A Finlayson, C McQueen and K Smith (Communities); and C Flynn, K Molley, A Brown and M Pasternak, L McGuigan and B Parker (Corporate and Democratic Services).

Apologies: Councillors Barnacle, McCall and Williamson

Councillor A Forbes, Convener, Presiding.

The Convener led discussion on items 1-4, 6-7 and Vice-Convener on items 5 & 8.

### 1. WELCOME AND APOLOGIES

Councillor A Forbes welcomed everyone to the meeting and apologies were noted above.

### 2. DECLARATIONS OF INTEREST

In terms of Councillors Code of Conduct, Councillor T Gray declared a non-financial interest in item 5.

### 3. REQUEST FOR A DEPUTATION

In terms of standing order 13, the Committee agreed that Mr T Hart, Development Manager of Auchterarder Community Sports and Recreation, be allowed to address the Committee in relation to item 7 – Auchterarder Community Facilities Fund.

The Committee agreed to vary the order of business and move item 7 to after consideration of the previous minute.

### 4. MINUTE OF PREVIOUS MEETING

The minute of the meeting of the Environment and Infrastructure Committee of 19 May 2021 was submitted and approved as a correct record.

Councillor W Robertson asked for an update on staffing resources in relation to the Cycling, Walking and Safer Routes (CWSR) Projects 2021/22, be brought to a future meeting of the Environment and Infrastructure Committee.

## **5. AUCHTERARDER COMMUNITY FACILITIES FUND**

Mr T Hart, Development Manager of Auchterarder Community Sports and Recreation, addressed the Committee. Following answering a number of questions from the Committee, he left the meeting. Councillor A Forbes thanked Mr Hart for his attendance.

There was submitted a report by Head of Planning and Development (21/124) seeking the determination of an application for funding from Auchterarder Community Sport and Recreation for a contribution of £100,000 towards the redevelopment of Victoria Park on Western Road, Auchterarder.

### **Resolved:**

- (i) The change to payments to the Auchterarder Community Bus Group, as outlined in paragraphs 2.16 and 2.17 of report 21/124, be approved.
- (ii) The grant request of £100,000 by Auchterarder Community Sports and Recreation, as a contribution towards the project to redevelop Victoria Park on Western Road, Auchterarder, be approved.
- (i) It be noted that the grant payment can only be made subject to money actually being available within the fund at a future point; and is also subject to the match funding confirmation; and submission of a project plan showing finalised costs and a payment schedule.

## **6. POLICY AND LEVEL OF SERVICE FOR WINTER 2021/2022**

There was submitted a report by Head of Environmental and Consumer Services (21/121) recommending the level of service to be approved by committee for the gritting and snow clearing of roads and footways in Perth and Kinross during the Winter of 2021/2022 using plant and labour resources of Tayside Contracts and other council Services.

### **Resolved:**

- (i) It be agreed that the winter maintenance service should be delivered as outlined in report 21/121.
- (ii) The Executive Director be authorised to make arrangements out with the policy and level of service in exceptional conditions such as snow and flooding emergencies.
- (ii) It be agreed, that the winter maintenance budget, (£3.81m) be used to also fund other weather related emergencies such as works to mitigate immediate risk of flooding to properties/roads and wind damage, directly affecting free movement across the network.

THERE WAS A RECESS AND THE MEETING RECONVENED AT 10.55am.

## **7. FLOODING IN PERTH AND KINROSS OF 11/12 AUGUST 2020**

There was submitted a report by Head of Environmental and Consumer Services (21/122) (1) describing the extent of the severe flooding which occurred in

Perth and Kinross on 11 and 12 August 2020; (2) including the findings of the review of the Council's response to the flooding and actions taken in response to the emergency motion approved by Committee on 19 August 2020; and (3) recommending short, medium and longterm actions.

**Resolved:**

- (iii) The steps taken in response to the Environment and Infrastructure Committee's emergency motion of 19 August 2020, be noted.
- (iv) The actions detailed in Section 3 and Appendix B of report 21/122, to further strengthen the Council's response to supporting communities at risk, and affected by flooding, be approved.

## **8. COMRIE FLOOD PROTECTION SCHEME**

There was submitted a report by Head of Environmental and Consumer Services (21/123) providing an update on the progress of the Comrie Flood Protection Scheme and; (2) proposing that the Committee takes a final decision under the Flood Risk Management (Scotland) Act 2009 to confirm the proposed Scheme without modification.

**Resolved:**

- (i) The valid objection, the environmental impact and the representations made at the local hearing, as outlined in Appendices B and C to report 21/123, be noted.
- (ii) The Comrie Flood Protection Scheme 2020, as proposed in Appendix A to report 20/123, be confirmed.
- (iii) The Executive Director (Communities) be authorised to carry out all necessary steps to implement the Scheme, including:
  - (a) Give notice of the final decision to confirm the Scheme to all those who were originally notified, to any relevant objectors and in the relevant newspapers.
  - (b) Seek deemed planning permission from the Scottish Ministers.
  - (c) Finalise the detailed design for the proposed Scheme.
  - (d) Appoint a contractor to construct the scheme.

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## PERTH AND KINROSS COUNCIL

Scrutiny Committee – 15 September 2021  
 Environment & Infrastructure Committee – 27 October 2021  
 Housing and Communities Committee – 10 November 2021

### ANNUAL PERFORMANCE REPORT 2020-21 BUSINESS MANAGEMENT & IMPROVEMENT PLAN 2021-22

Report by Executive Director (Communities)  
 (Report No. 21/160)

This report presents the Communities Annual Performance Report 2019-20 and Business Management Improvement Plan 2021-22.

#### 1. BACKGROUND / MAIN ISSUES

- 1.1 Council Services produce a combined Annual Performance Report (APR) and Business Management Improvement Plan (BMIP) on an annual basis. They set out the key actions which the Service will deliver in the coming year, to ensure better outcomes for everyone in Perth & Kinross, and to demonstrate how they contribute to the delivery of the Council's strategic objectives.
- 1.2 These plans are an important part of the strategic planning framework for the organisation, translating the strategic objectives of the Local Outcome Improvement Plan (LOIP) and Corporate Plan into the contributions that each Service makes to achieving these objectives including the supporting actions and performance indicators. Individual team plans are then based on Service BMIPs.

#### 2. PROPOSALS

- 2.1 This is the first APR and BMIP for the Communities Service. It focusses on our key service objectives and it aims to:-
  - provide clear direction and actions for the future within the context of national agendas, the LOIP and the Corporate Plan.
  - outline our key strategic priorities and improvement areas.
  - provide a focus on delivery of outcome focused services.
  - set out objectives, with measures and targets.
- 2.2 Our Annual Performance Report includes the following:-
  - our vision, strategic objectives and outcomes
  - what we have done to achieve these objectives
  - context within which we work, including workforce development, financial overview and performance and risk management.
  - key performance indicators.

- 2.3 The APR and BMIP have continued to be developed with managers and team leaders. They recognise the breadth of activities undertaken by the Communities Service to contribute and support the strategic outcomes of the Council and its partners.
- 2.4 The report outlines the considerable contribution our people have undertaken to respond to the pandemic to maintain essential services and to support our local communities.
- 2.5 In the coming year, our key priorities will be:-
- supporting business to grow and attract investment and higher value jobs into Perth & Kinross as outlined within the Economic Wellbeing Plan.
  - the ethos of the Perth & Kinross Offer will be at the heart of how we work. We are determined to build new relationships within our communities as we know communities are better at identifying their needs and designing solutions.
  - narrowing inequalities gaps and demonstrating a consistent and systematic approach to prevention, early intervention and fairness.
  - further developing a strong “locality based” approach and strengthen relationships with our communities and Community Planning Partners.
  - the Climate Change Strategy for Perth and Kinross, setting out our plans and actions to lower our carbon usage, and meet our obligations on upcoming regulatory requirements.
  - focussing on the connections between leadership, organisational culture and employee engagement to support the integration of our new Service.
  - empowering our staff to do what needs to be done to improve people’s lives by being solution focussed and thinking yes.
  - refocussing on collaborative working with all our partners including other Councils to unlock efficiencies, share best practice and allow us to offer services to our communities that would be otherwise be unachievable in the current financial context
  - delivering of our existing transformation programme and developing further transformative opportunities for shared working, digitisation and efficiency to help meet the financial challenges ahead.
- 2.6 We will take forward these priorities by building on and embedding our performance management framework across the Service. Key to demonstrating progress towards the achievement of these priorities will be team plans which will -
- provide clarity of purpose for teams across the Service and a yardstick to assess progress against targets.
  - link strategic plans to employee roles.
  - improve accountability.
  - ensure learning and development is linked to supporting improvement.

### 3. CONCLUSION AND RECOMMENDATIONS

- 3.1 Committees are asked to approve the first Communities Annual Performance Report (2019/20) and Business Management Improvement Plan (2021/22).

#### Author

| Name          | Designation                  | Contact Details                                                                                    |
|---------------|------------------------------|----------------------------------------------------------------------------------------------------|
| Fraser Crofts | Head of Business & Resources | 01738 475000<br><a href="mailto:ComCommitteeReports@pkc.gov.uk">ComCommitteeReports@pkc.gov.uk</a> |

#### Approved

| Name           | Designation                      | Date             |
|----------------|----------------------------------|------------------|
| Barbara Renton | Executive Director (Communities) | 3 September 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

|                                                     |             |
|-----------------------------------------------------|-------------|
| <b>Strategic Implications</b>                       |             |
| Community Plan/ Single Outcome Agreement            | <b>Yes</b>  |
| Corporate Plan                                      | <b>Yes</b>  |
| <b>Resource Implications</b>                        |             |
| Financial                                           | <b>Yes</b>  |
| Workforce                                           | <b>None</b> |
| Asset Management (land, property, IST)              | <b>Yes</b>  |
| <b>Assessments</b>                                  |             |
| Equality Impact Assessment                          | <b>Yes</b>  |
| Strategic Environmental Assessment                  | <b>Yes</b>  |
| Sustainability (community, economic, environmental) | <b>Yes</b>  |
| Legal and Governance                                | <b>None</b> |
| Risk                                                | <b>Yes</b>  |
| <b>Consultation</b>                                 |             |
| Internal                                            | <b>Yes</b>  |
| External                                            | <b>Yes</b>  |
| <b>Communication</b>                                |             |
| Communications Plan                                 | <b>Yes</b>  |

### 1. Strategic Implications

- 1.1 The Community Plan and the Council's Corporate Plan, has five outcomes which provide clear strategic direction, inform decisions at a corporate and service level and shape resource allocation.

- Giving every child the best start in life;
- Developing educated, responsible and informed citizens;
- Promoting a prosperous, inclusive and sustainable economy;
- Supporting people to lead independent, healthy and active lives;
- Creating a safe and sustainable place for future generations.

### 2. Resource Implications

#### Financial

- 2.1 There are no financial implications.

#### Workforce

- 2.2 There are no workforce implications.

#### Asset Management (land, property, IT)

- 2.3 There are no asset management implications.

### **3. Assessments**

#### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The proposals have been considered under the Corporate Equalities Impact Assessment process (EqIA) and were assessed as not relevant for the purposes of EqIA.

#### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals. However, no action is required as the Act does not apply to the matter presented in this report.

#### Sustainability

- 3.4 None.

#### Legal and Governance

- 3.5 None.

#### Risk

- 3.6 The Communities Senior Management Team regularly review monitoring reports that highlight individual project progress and risk.

### **4. Consultation**

#### Internal

- 4.1 The Communities Senior Management Team, service managers and team leaders have been consulted in the preparation of this report

#### External

- 4.2 None.

### **2. BACKGROUND PAPERS**

- 2.1 There are no background papers.

### **3. APPENDICES**

- 3.1 Appendix 1 – Communities Annual Performance Report 2019/20 and Business Management Improvement Plan 2020/21.



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## 1. INTRODUCTION

We are pleased to introduce our Business Management and Improvement Plan (BMIP) for 2021/22. The plan details our progress over the last year in supporting delivery of the Council's objectives and key priorities, whilst meeting the many new and significant challenges of the Covid-19 pandemic.

Over the past eighteen months, our services have faced never before seen challenges. However, we are incredibly proud and humbled by the way our staff, communities and partners worked together with dedication, commitment, selflessness, and resilience to meet these.

In responding to the pandemic, our primary focus was on supporting communities and vulnerable people. We reviewed and redesigned all services and areas of work at pace, to accommodate all Covid related measures into our day-to-day practice. Many staff were re-trained and re-focussed to deliver essential services. The process of service adjustment, revising processes, risk assessments, staff briefings, enhanced quality assurance and updating communities was continuous.

Essential services such as waste collection, homelessness and emergency housing repairs continued, whilst ensuring people in our communities were safe, secure and were well supported.

We carried out over 7,500 welfare checks to ensure vulnerable members of our communities had food, medicine, and human contact through lockdown. Staff assisted in running local foodbanks and co-ordinated on-the-ground responses to community outbreaks so that no-one who was self-isolating went without the food and support they needed.

People stepped forward to be re-tasked to help colleagues in other frontline teams and to support the efforts of our Health and Social Care Partnership.

We supported the economy by providing practical financial support and advice to local people and to businesses who were hit hard by the pandemic and lockdown.

Our staff stepped up to help organise and run local Community Vaccination Centres, helping to vaccinate the people of Perth and Kinross, and set a path out of the Covid-19 crisis.

These are just a few examples – more are highlighted within this report. There are many stories of our staff going above and beyond to help people who needed them. Their efforts have been outstanding for the entire duration of this crisis and have epitomised what it means to work in public service. They have been flexible, committed, responsive and above all, kind. We will always be proud of them, and appreciative of the work they have done.

Despite the pandemic we have continued to record notable successes in some of our key business areas. For example, housing completions across the affordable and private sectors are the highest recorded since 2008, meaning the 5-year housing target by 2021 has already been reached a year earlier than anticipated.

Our dedicated waste crews and support staff ensured that we maintained a full kerbside waste and recycling service to all domestic households and commercial customers throughout the pandemic with 100 bin collection routes completed each week, providing over 100,000 scheduled uplifts.

## APPENDIX 1

In partnership, we developed the Economic Wellbeing Plan which sets out the People, Business and Place actions we will deliver to support the economy over the next few years.

While restrictions have been lifted, the pandemic is not yet over, and we anticipate that there will be further challenges for our staff and services in supporting our communities in the months and, potentially, years ahead. Over the next 12 months, it will be crucial to deliver our services in ways that will meet these ongoing and new challenges.

However, with challenge comes opportunity. Our pandemic experiences have made us all think about what kind of Perth and Kinross we would like to live in, and what kind of Service and Council we can be. We will use the ethos of the Perth and Kinross Offer to work closely with local communities to design and deliver high-quality services that people want and need.

Our work with residents and tenants during the pandemic has highlighted issues such as social isolation and digital exclusion, and we have plans in place to support these.

We will also work with local businesses and partner agencies to help our economy recover.

Financial hardship is another reality for many. Furlough, redundancy and loss of income have affected a significant number of our residents. We will continue and develop our work with colleagues in other services and community partners to do what we can to support people who need assistance.

We will work to deliver all of our priorities, whilst making the best use of the resources available and continually identifying areas for improvement.

Despite the testing times of the last year and the major challenges that are ahead, we can look to the future with confidence and optimism as we continue our work to deliver the best services possible with the ongoing hard work of our dedicated and committed staff.

Barbara Renton  
Executive Director

Clare Mailer  
Depute Director

## 2. VISION, STRATEGIC OBJECTIVES and SERVICE PRIORITIES

### OUR VISION

We support the Vision of the Community Planning Partnership, for our area:

***“Creating a confident, ambitious, and fairer Perth and Kinross, for all who live and work here”***

This report and plan translates how Communities contributes towards the achievement of the vision and the strategic objectives set out within the [Community Plan](#) and [Corporate Plan](#) in the delivery of positive outcomes for our citizens and communities. [The Perth and Kinross Offer](#) supports our five corporate objectives and will build on existing success to grow this joint working approach into all areas of our work.



# GIVING EVERY CHILD THE BEST START IN LIFE & DEVELOPING EDUCATED, RESPONSIBLE, AND INFORMED CITIZENS

## **Our contribution:**

Teams across Communities have a key role in giving every child the best start in life and in helping to develop responsible and informed citizens. We continue to work with all partners in many ways to achieve positive outcomes in a range of ways.

Overcrowding, homelessness, dampness, fuel poverty, poor neighbourhood condition, and negative aspects of place and community can have a detrimental impact on our children and young peoples' developmental milestones, educational attainment, emotional wellbeing, and wider outcomes in life.

Our contribution includes preventing and responding to homelessness by ensuring that families have immediate access to good quality housing. We recognise that good quality affordable housing, of the right size and close to family networks, employment and education can positively impact on children and young people.

We also recognise the significant challenge faced by all services and communities in tackling and mitigating the impact of child poverty. We continue to support the ongoing development of the Child Poverty Action plan and have a key contribution to make in mitigating and addressing child poverty in the area.

We play a significant role in supporting adult and community learning to increase life chances, skills and employability for local people through our statutory Community Learning and Development role as set out in the Community Learning and Development Plan.

We work to meet our statutory responsibility to promote and grow Gaelic language and culture through the Gaelic Language Plan, with opportunities from Early Years to adult language learning.

Open space allows children and young people to be physically active and challenge themselves, so they sleep and eat well and form healthy habits. We know that children and young people who play outdoors often have better social networks, are more confident and are more involved in their local communities. Our contribution is significant. We provide and maintain 149 high quality play parks, paths and open spaces, along with a range of activity programmes and educational events that encourage family activity and sport. Our local spaces are well designed, maintained and free to use, so all children and young people can get involved – regardless of their background, gender, age, stage or ability.

We recognise the importance of the whole play landscape for children and young people, and, where appropriate, take measures to curb or calm traffic, provide well-lit footpaths and walk-ways, gathering spaces and litter bins. Our Community Safety team, work with communities and Police Scotland to address any concerns and ensure that young people feel safe.

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Our Public Transport team organise travel to school and, through active engagement with schools and parent teacher associations, we raise awareness and undertake enforcement of safe parking around schools.

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## Performance Summary for 2020/21

**The cumulative impact of our work during this challenging year has been significant. We have minimised the impact, stigma and duration of homelessness for many children and young people. The value of our outdoor areas and play areas have never been more important, during a year where meeting up outdoors was often the only option for our children, enabling them to meet up and socialise and play safely.**

- Throughout the pandemic, we have co-ordinated and supported the response to child poverty, working with partners and colleagues to ensure that families have received the necessary support and assistance through a focus on:
  - maximising incomes, reducing household costs, minimising fuel poverty and maintaining affordable rents
  - supporting the availability of affordable public transport
  - supporting digital connectivity within rural areas
  - the delivery of employability initiatives
  - investment in a range of activities to sustain and grow our economy
- We ensured adult learning continued during the pandemic by introducing an accredited online programme supporting people into employment, education and training, with 110 adults currently enrolled.
- We developed a COVID memorial website [“Lost/Found”](#) and are developing a physical memorial for unveiling in September 2021. The website has collated memorials for people who have passed away during the pandemic. The project is the first of its type in Scotland which aims to remember those lost in Perth and Kinross - and across the country.
- During lockdown, we have ensured online and ‘Click and Collect’ library services were maintained, with our partner Culture Perth and Kinross focussing on isolated or vulnerable people and communities.
- Our focus on Home First and homelessness prevention, rapid rehousing, and tenancy sustainment meant that the number of households presenting as homeless reduced by 12%.
- During 2020/21, 83 families with children presented as homeless, representing a 40% reduction from 139 families in 2019/20. Focussed work with families at risk of homelessness alongside restrictions around evictions from the private and social-rented sectors enabled this positive outcome
- To support households to quickly move into their new homes, we increased our starter and furniture packs spending £50,000 providing essential goods.
- Through Home First, we have minimised the number of children living in temporary accommodation and continue to be one of the leading authorities in Scotland in this area.
- We delivered Year 3 of the [Gaelic Language Plan](#);

## APPENDIX 1

- 6 events celebrating Gaelic language and culture
- 1 adult learning classes (these are classes not sessions) – Engaging with 124 adult learners
- 4 Gaelic Playgroup Sessions a week
- 21 Gaelic Bookbug Sessions
- We have progressed the Play Park Strategy – through the improvement and development of the Council's public play parks to ensure they are inclusive, safe and stimulating places for children to play and develop. This reflects the new Scottish Government's priority for improving children's play parks across Scotland.

### Our Focus for 2021/22

**Our focus is to ensure that children have the best start possible and that we can provide adults with opportunities to develop the skills they need to secure good employment opportunities. All of this will have a positive impact on addressing some of the factors of poverty and reducing the equalities gap. We will know that we are achieving our aims by listening to, and engaging with, people- hearing real life stories and by seeing positive changes to our key performance indicators and peoples outcomes.**

**We will do this by:**

- delivering planned investment in our new home build projects; play areas, community greenspaces and road safety measures.
- implementing the actions and priorities of our Rapid Rehousing Transition Plan, to continue with our success in tackling homelessness.
- delivering on the actions outlined in the [Local Child Poverty Action Report](#) to further reduce child poverty in Perth & Kinross.
- engaging with partners to deliver community benefits through training, employability skills and work placements as a dividend of the Council's capital investment.
- working with our adult learning delivery partners to develop a blended learning model for adults focused on digital and wider job skills.
- further strengthening capacity and resilience in communities and 3<sup>rd</sup> sector organisations by training and development opportunities for volunteers.
- delivering year one of the new Community Learning and Development Plan 2022-2025 as part of our wider recovery and renewal approach for individuals, families and communities impacted by Covid.
- increasing digital participation through new initiatives to reduce social isolation and increase skills.
- reviewing our delivery approach for the public library network to effectively support lifelong learning and job seeking for working age people.

# PROMOTING A PROSPEROUS, SUSTAINABLE, AND INCLUSIVE ECONOMY

## Our contribution:

Together with other public, private and third sector partners, we invest in physical and digital infrastructure; business and skills development; events and festivals to sustain and grow our economy. We also want to attract new businesses and employment into the area and collectively continue our drive to make Perth one of Europe's most sustainable small cities.

Our [Local Development Plan](#) sets out policies and proposals to ensure our area continues to be an attractive place to live and has a good supply of housing and employment land.

The [Economic Wellbeing Plan](#) sets out an ambitious economic development programme that will assist people, businesses, and places to recover from the COVID-19 pandemic and reposition our local economy to respond to future challenges and opportunities.

The Tay Cities Deal will also bring significant investment to the area over the next decade as will new funding streams such as the Town Centre Fund, the Place Based Investment Programme and the UK Shared Prosperity Fund.

It is important that we harness our investment to ensure that those most in need of employment are not excluded. We adopt an inclusive growth approach including, for example, the use of community benefit clauses in our contracts, whenever possible and by encouraging payment of the Scottish Living Wage. We positively influence employment rates and average earnings by supporting businesses and individuals directly, as well as through our partnerships with Growbiz, Business Gateway, and Employment Connections Hub services.

We will also continue to work with the private sector to ensure all households across Perth and Kinross can access superfast broadband and that our key settlements have access to a Full Fibre Network.

We continue to focus on the delivery of efficient services to ensure that our tenants' rents remain at levels that are affordable to them, based on local income levels.

## Performance Summary for 2020/21

**The impact of our work during 20/21 has been to support the sustainment of businesses and communities through the provision of timely, comprehensive advice, guidance and financial support by mitigating as far as possible the impacts of the pandemic.**

**The Covid pandemic had a significant impact on the events programme for this year, with staff redeployed to assist with the response to the pandemic.**

During 2020/21, we sustained and supported the local economy in a range of ways:

- we established and coordinated a Business Task Force with representation from the Council, the Perthshire Chamber of Commerce, Growbiz, Business Gateway,

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Federation of Small Businesses, Perthshire Tourism Partnership, and the Perth Traders' Association.

- over 1,000 local businesses responded to our Business Barometer survey in May 2020. 80% reported a loss of income due to the pandemic. Throughout the pandemic, we regularly monitored local economic indicators to establish the ongoing impact of the recession on the economy.
- business owners accessed support available through a number of different agencies and support schemes, with 63% of businesses accessing the Small Business Support Grant that we administered on behalf of the Scottish Government to over 6,200 local businesses.
- we provided a range of advice and support to businesses and individuals, including:
  - distributing over £82m in grants
  - publishing a regular Business Bulletin, circulated to over 1,000 local businesses
  - tailored employability support to individuals made redundant
- we secured £10M from the Tay Cities Deal, alongside Council funding, enabling the new City Hall museum project to start on site in February 2021, creating confidence and new construction jobs. The venue is projected to attract 160,000 additional visitors to Perth once complete in 2024.
- we established a new Climate Change & Sustainable Development Team within Planning & Development.
- we developed and implemented an accredited on-line adult learning offer to 110 adults to help people into employment, education and training.
- on 31 March 2021, the Council approved the [Economic Wellbeing Plan](#) following consultation with the local business community, the wider community and other relevant organisations. The [Economic Wellbeing Plan](#) outlines a programme of actions of support for People, Business and Place. Subgroups have been established to progress projects and actions, and monitor impact
  - 86 residents accessed funding to support the creation of new, sustainable jobs utilising PKC Rural Employment Incentives, No One Left Behind funding and the Young Person's Guarantee. These employer offers create new opportunities for groups within our communities who have discernible barriers. All roles are either permanent or fixed term for at least 52 weeks.
  - Through new and existing channels of support, the Council has been awarded in excess of £2.1m to support our employability aims, allowing some temporary posts to be created to assist with client support. 3 additional programmes are already being delivered with this funding, aligned with other local actions e.g. Child Poverty Action Group.
  - Through the Parental Employment Support Fund (PESF) Futures for Families, we received £216k grant funding to support a flexible and user-based model of employability support for the parental groups identified in Every Child, Every Chance; tackling child poverty which addressed barriers to work, meeting the increasing challenge of in-work poverty and promoting fair working practices including payment of the Living Wage and skills and training grants Elev8.
  - 262 local residents were supported by the Skills and Employment Initiatives Team to aid progression and employment goals
- the [Creative Exchange](#), an innovative project that transformed a former Perth school into a hub for artists and creative businesses was awarded regeneration project of the year by the Scottish Property Awards.
- the Transformation of [St Paul's church](#) was completed in April 2021.

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- our cultural Trusts secured around £1.5m in emergency coronavirus funding support
- we were successful in our bid to move the Stone of Destiny to Perth as part of the new City Hall museum which will significantly boost tourism and the local economy.

## Our Focus for 2021/22

**Our focus is to provide opportunities to halt and reverse the effects of the pandemic on the local economy, providing skills and opportunities for businesses to invest in Perth & Kinross and to showcase the area through events and festivals. We will know that we are achieving our aims by listening to, and engaging with, people and local businesses, hearing real life stories and by seeing positive changes in the wellbeing and sustainability of our economy.**

**We will do this by:**

- delivering the projects and actions in the [Economic Wellbeing Plan](#) and monitor its progress and outcomes. Actions will include;
  - **People** – skills passports - £125k
  - **Business** – crowdfunding - £175k / Support for Businesses - £200k
  - **Place** – Adapt your Property £350k / Open for Business £200k / Marketing of P&K - £250k
- continuing to seek a funding solution to enable the Eco-Innovation Park to progress.
- commencing procurement of the second phase of the Food & Drink Park.
- ensuring the new Place Based Investment Fund is fully utilised to support community aspirations across the area.
- supporting communities to produce Local Place Plans/Community Action Plans.
- completing delivery of the £1.9m Town Centres Fund projects.
- delivering the Royal National Mòd in 2022.

## SUPPORTING PEOPLE TO LIVE INDEPENDENT, HEALTHY AND ACTIVE LIVES

### Our contribution:

The Covid-19 pandemic placed new additional responsibilities on us to keep people safe and healthy. These ranged from supporting our NHS colleagues to set up and run community vaccination centres, to helping people to self-isolate by providing food parcels, prescription pick-ups, dog walking and responding and minimising the effect of potential outbreaks such as the 2 Sisters Factory in Coupar Angus.

Our staff play a central role in supporting people to live life well, wherever they live, and whatever their stage in life. Every day, we work closely with our partners, tenants and residents to enable people to remain in their homes, preventing homelessness and ensuring housing needs are identified and met.

Safe and secure housing is a basic human need, and through our Local Housing Strategy we ensure people have access to the right type of housing and support to enable them to live as independently as possible at home.

Our [Floating Housing Support Service](#) enables vulnerable individuals at risk of losing their tenancy to live independently and maximise their independence. It aims to provide short term personal outcomes focussed support, on both a practical and emotional level, to help people live independently.

We ensure that housing developments are flexible and meet the housing for varying needs standards to address people's existing and longer-term needs. Many of our new build properties are designed to facilitate independent living - for example wet floor showers, wheelchair access, assisted bathing facilities and additional bedrooms for carers. We undertake a range of minor and major adaptations, such as property extensions, the installation of safety rails and ramps, stair lifts and level access showers to allow people to live in their existing homes.

We keep Perth and Kinross on the move, so that people stay mobile, connected and able to access services and activities. We manage and maintain the 2,700 kilometres of roads network, provide parking spaces for motorists with disabilities and supply around 2,500 blue badges each year.

One in five households across Perth & Kinross do not have access to a vehicle. Our ongoing investment in public sector bus travel and community transport provides accessible transport to allow people to stay independent, participate in their communities and access vital public services and employment.

Our community-based activities help people access the significant social and health benefits from interacting with each other, often across generations, and connecting with our outstanding natural environment. Our Community Greenspace team continues to support and encourage local groups, by providing hands on support. The 45 Bloom groups are the longest established of these partnerships and, have over 450 committee members. Together with hundreds of volunteers, they deliver over 20,000 hours of voluntary effort on an annual basis. This brings communities together, uniting them behind a single, common purpose, to make towns and villages better places to live and, creates a strong sense of civic pride.

## Performance Summary for 2020/21

**The pandemic has shown what we can achieve when we work together with our partners and communities in adversity. We have played a key role in ensuring vaccinations, self-isolation, outbreak control have all been delivered in a people-centred way ensuring support reached those most vulnerable or in need.**

- We worked collaboratively on the community support response including :
  - working with local foodbanks to distribute and carrying out welfare checks for people in the greatest need.
  - we supported with the supply of food to local foodbanks and community larders, ensuring they were adequately stocked and prepared with enough volunteers to operate.
  - we provided support to 270 Community groups helping them address a range of issues, including poverty, mental and physical wellbeing and social isolation.
- We undertook targeted welfare checks with all our tenants, initially focussing on vulnerable groups at risk of child or [fuel poverty](#) and tenants aged 70 or over.
- The Environmental Health team investigated 100% of all communicable diseases within 24 hours and responded to 88% of high level Covid restriction violations within 24 hours.
- The Health and Safety Team provided comprehensive guidance and support to keep staff safe against a backdrop of changing guidelines and restriction levels/tiers
- We supported the re-purposing of key leisure venues as emergency coronavirus response hubs for delivering over 5,000 food parcels in partnership with local volunteers
- We responded to a COVID-19 outbreak in Coupar Angus, a total of 201 cases were recorded in the 2 Sisters factory. By working with the factory, our community planning partners and volunteers, we ensured workers and families were supported. Community volunteers and staff, delivered over 700 food parcels and carried out doorstep welfare checks to every affected household including a large number of migrant workers and their families who needed additional support.
- We supported the set up and operation of [Community Vaccination Centres](#) in Perth, Pitlochry and Blairgowrie which combined with GP practices has delivered over 185,000 vaccinations.
- Live Active Leisure delivered 150 online physical activity sessions during lockdown and provided personalised support for people rehabilitating after leaving hospital.
- Working with Connecting Scotland, we secured more than 170 devices and identified 13 digital champions to support tenants to become digitally included.
- Our [Summer Annual Tenant](#) Conference took place digitally and we supported tenants to sign up and become digitally included to attend this event.
- We have delivered a number of targeted communication campaigns across social media platforms to target those in need such as [Feeling the Pinch](#) to support people facing financial difficulty, Feeling the Cold for people struggling to heat their homes, Fuelled for Fun, aimed at reducing holiday hunger for families over the School summer holidays.
- Our [Service User Review and Evaluation Team](#) (SURE) won a National Participation Award from the [Tenant Participation Advisory Service](#) for their work.
- Housing completions across the affordable and private sectors are the highest recorded since 2008 meaning the 5-year housing target by 2021 has already been reached a year earlier than anticipated.
- Our Housing Contribution Statement was submitted to [Housing & Communities Committee](#) in May 2021 outlining the significant role our service plays to intervene early and prevent longer term issues arising and enabling people to be empowered to live independent lives at home or in a homely setting.
- We are supporting the work of our Community Planning Partners by shaping priorities with a focus on addressing inequalities, developing a new Local Outcomes Improvement

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Plan (LOIP) and collaborating in a number of Short-Life Working groups addressing key themes contained within the LOIP.

- Our Equalities Performance Report sets out our progress, for the period April 2020 to March 2021, which, due to the Coronavirus Pandemic, was the most difficult year that we have faced in delivering our agreed Equality Outcomes across Council services.

## Our Focus for 2021/22

**Our focus is to work together with our communities to develop and deliver the Perth & Kinross Offer so that everyone can live life well. We're determined to improve how we look after our children, support local businesses, take care of our streets and neighbourhoods – and prioritise what matters to communities. We will know that we are achieving our aims by listening and engaging with people, hearing real life stories and by seeing positive changes to peoples outcomes. We will do this by:**

- delivering the outcomes detailed within our Equalities Performance Report
- deliver the actions within our Rapid Rehousing Transition Plan, to ensure our continued successes in tackling homelessness.
- increase the quality and number of affordable houses in both urban and rural areas
- in collaboration with the Health and Social Care Partnership, develop and progress. the actions within the Housing Contribution Statement and Local Housing Strategy to provide appropriate models of accommodation and support for our older and vulnerable tenants.
- we will revise our Local Housing Strategy in line with the key National Priorities within Housing to 2040.
- we will work with partners and residents to develop and deliver a Good Food Strategy & Action Plan which will set out a vision for transforming the 'food system'- the activities involved in producing, processing, transporting and consuming food (from farm to fork). By delivering a Good Food Strategy and in turn ensuring actions contribute to a sustainable food system can bring a range of benefits from protecting our environment, improving biodiversity and reducing our carbon footprint, helping to build a vibrant food economy, and delivering safe, healthy, accessible, affordable, and sustainable diets for all.
- review our commissioning arrangements with Live Active Leisure and with the Health and Social Care Partnership with a focus on wider wellbeing and tackling health inequalities.
- deliver a Participatory Budgeting programme for 3<sup>rd</sup> sector groups to develop and deliver projects aimed at reducing isolation for elderly and vulnerable adults.

# CREATING A SAFE AND SUSTAINABLE PLACE FOR FUTURE GENERATIONS

## Our contribution:

Responding to the climate change agenda is a key challenge for local authorities. We lead the delivery at local level on policy and targets as outlined in national Climate Change, Energy, Waste and Fuel Poverty strategies. We recognise that we need to effect transformational change to existing assets we have, new assets we procure and to how and where we work, our investment choices will contribute positively to this.

Our outstanding natural landscapes, and the high quality of our urban environment, play an important role in supporting economic growth, improving health and wellbeing, and providing us with a strong sense of identity, while being a principal reason why so many people choose to visit, live and work in Perth and Kinross.

By working with a range of partners, we are committed to ensuring that everyone in Perth and Kinross has the right to live in a safe and secure environment, within neighbourhoods that are well maintained and have a positive community spirit.

Our Safer Communities Team operate throughout the area. Their preventative role provides reassurance to members of the public while providing valuable information for Community Planning Partners to reduce the risk of harm to people in communities.

For the minority of people in our community who place their own interests over others, to cause harm to people, or damage to the environment, our Regulatory Services of Environmental Health and Trading Standards educate and enable and, if necessary, enforcement powers to protect the health, safety and wellbeing of Perth & Kinross.

Our Traffic and Network team, work with elected members and communities to identify locations where road safety improvements, such as road re-design, road crossings and vehicle activated signs, are required. We lead the design and installation of these solutions to support the continued safety of road users and pedestrians.

## Performance Summary for 2020/21

**Despite a difficult 18 months, we have adapted our activities to respond to the pandemic by ensuring our places remain safe and recognise the significant role our green spaces have on the health and wellbeing of the people who use them.**

- COVID-19 has had, and continues to have, a significant impact on waste and operational services. These impacts included changes in household behaviours affecting the volume and type of waste which resulted in increased contamination levels and a negative impact on the recycling rate. In addition, the temporary closure of many recycling and waste processing facilities throughout Perth and Kinross, had an impact on community cleanliness. However, Waste & Operational Services maintained full kerbside waste and recycling services to all domestic households and commercial customers throughout the pandemic. Operating under Scottish Government and industry guidance, utilising street sweeping and ground

maintenance teams to maintain social distance, our dedicated crews and support staff ensured that our 100 bin collection routes were completed each week, providing over 100,000 weekly scheduled uplifts.

- we diverted 248 tonnes of material from landfill for reuse (0.3% of waste collected) and achieved this through maintaining effective partnerships with third sector organisations. This was a reduction from the previous year due to closure of Recycling Centres and reuse organisations.
- parking charges were suspended from April to August 2020 to help key workers and reduce the need for people to handle cash, keeping them safer. During this period our Parking Team delivered essential food packages and pharmacy items to the most vulnerable households in our communities.
- Local Action Partnerships allocated over £150,000 in grants to community groups responding to the hardships people faced during lockdown.
- over 1,000 people registered as volunteers to help distribute food, leaflets and medication during lockdown. Our GIS database matched local volunteers quickly and effectively with people who needed support and our Community Support Team handled over 2,000 calls and emails from vulnerable people.
- we produced a Volunteer Handbook and distributed over 20,000 advice leaflets to homes across Perth and Kinross on keeping safe and where to get support
- during 2020/21, the number of communities with local resilience plans increased to 35. These plans prepare for localised incidents and catastrophic emergencies, identifying risks and actions to prevent or mitigate the impact on communities.
- the [Cross Tay Link Road Scheme](#) received planning approval by the Planning and Development Management Committee in October 2020. The scheme is of significant strategic importance and will bring many key benefits to the area by:
  - delivering improved local and regional access in and around Perth,
  - enabling economic growth by releasing strategic development sites for housing and employment.
  - reducing traffic congestion pressure in and around Perth.
  - freeing up capacity to improve and promote sustainable travel options in line with the Perth City Plan.
  - and contributing towards meeting the objectives of the Air Quality Management Area.
- 93% of all faults on the traffic network were rectified within the target time which is an improvement from the previous year's performance by 11%.
- continued investment in the road network, targeting repairs at the right time, with resurfacing and surface dressing delivering further improvements to the condition of our roads.
- in July 2020, Council agreed the Community Asset Transfer of the former Outdoor Centre at Kinloch Rannoch to Rannoch Community Trust. This was the first time that PKC has transferred an asset to a community group under the Community Asset Transfer provisions of the Community Empowerment (Scotland) Act.
- we completed 85% of all Greenspace projects planned for the financial year of 2020/21 and 100% of projects involved community engagement.
- the Cycling, Walking and Safer Routes grant funded £600,000 of works. Changes in travel patterns caused by the pandemic, particularly the increase in pedestrian and cycling activity, required additional investigation and design work by officers.

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- Spaces for People funding allowed us to install measures such as 20mph and 40mph speed limits in 44 towns and villages, school exclusion zones in eight areas, additional cycle parking, 'Green routes' in 3 rural areas and 2 Toucan crossings in Perth City centre.
- during the night of 11/12 August 2020, Perth and Kinross experienced the largest flood in almost 30 years. Significant flooding impacts were experienced across many communities with approximately 225 homes being flooded. We co-ordinated an initial response closing flood gates, deploying sandbags and pumps, then focussed on infrastructure repairs, reopening a main route in Glendevon with a temporary road bridge within 2 weeks of the storm.
- we successfully attracted funding of £4m for the Local Full Fibre Network which is currently connecting 136 council owned premises to gigabit speed broadband. The project scheduled to complete in September also includes £1m funding successfully approved from the Tay Cities Deal.
- the Intelligent Street Lighting project was completed and the first phase of the Smart Waste project and City Operations Centre, renewing all Perth's CCTV cameras is underway.
- public Wi-Fi was provided to Auchterarder, Blairgowrie, Crieff, Dunkeld, Aberfeldy, and Pitlochry with Kinross in the process of installation.
- we successfully launched with Scottish Government a CivTech challenge on visitor management in rural areas due to conclude at the end of August.

## Our Focus for 2021/22

**Our focus is to deliver on our commitment to reduce our carbon emissions, and to help communities ensure that Perth & Kinross is a safe and sustainable place to live for future generations. We will know that we are achieving our aims by listening to and engaging with people, hearing real life stories and by seeing positive changes to our key performance indicators.**

**We will do this by:**

- establishing the Perth & Kinross Climate Change Commission to provide scrutiny and oversight to the Climate Change Plan and to champion and connect with our businesses and communities to enable delivery of our ambitious climate actions.
- finalising the Climate Change Strategy for Perth and Kinross, setting out our plans and actions to lower our carbon usage, reduce our costs, and meet our obligations on upcoming regulatory requirements.
- continuing to implement actions in local flood risk management plans, producing a final report for 2016-2022 and consulting to develop a new plan for 2022-2028
- progressing road safety projects which underpin the Road Safety Framework to 2030 which sets out a long-term road safety, Vision Zero, where there are zero fatalities and injuries on Scotland's roads by 2050.

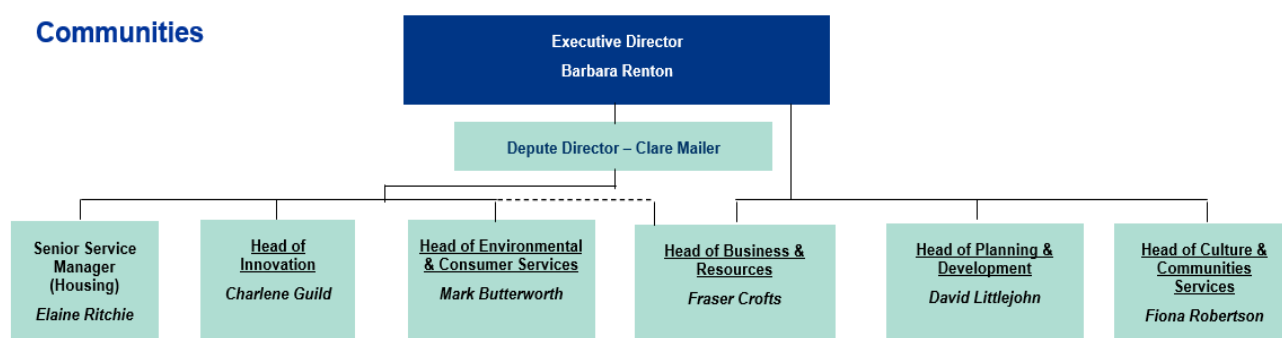
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- working alongside colleagues in Transport Planning, the Public Transport Unit (PTU), Traffic & Network and RMP, are providing responses to the 2023-2033 Tactran Regional Transport Strategy consultation exercise.
- supporting the health and wellbeing of people in Perth & Kinross by taking forward Scotland's ambition that communities are shaped around people and place, enabling walking and cycling to be the most popular mode of travel for short everyday journeys.
- further reduce, reuse, and recycle municipal waste, to meet national targets including 70% recycling/composting of all waste by 2025 and ambitious emission reductions targets. We will work towards meeting the ban on biodegradable waste to landfill by 2025 and ensuring a more rapid transition to a fully circular economy.
- developing a Food Waste Action Plan as part of the Good Food Strategy, promoting reuse and repair of products, and enhancing our recycling infrastructure including delivering new recycling services in Perth City Centre. We will also aim to improve the quality of recycling with an ongoing project to tackle contamination in the dry mixed recycling service.
- as part of the Perth and Kinross Offer we will develop our approach to enable communities to influence how resources are allocated in line with the 1% Participatory Budgeting target.
- overseeing delivery of £600,000 of Community Investment Funding to local community groups.
- commencing the refurbishment of Letham Wellbeing Hub which will be a key asset for the local community providing a wide range of services.
- supporting Local Action Partnerships to update their locality action plans and allocate funding to key community projects addressing local priorities.
- working with community groups interested in managing their own assets through the Community Asset Transfer process of the Community Empowerment (Scotland) Act
- continuing to promote Participation Requests as a way for communities to become involved in public service improvements and redesign.

### 3. ORGANISED TO DELIVER

#### Senior Management Structure of the Service

The Communities Senior Management Team (SMT) is responsible for providing strategic leadership and direction for the work of Communities. The SMT comprises of:



#### Customer Focus and Community Engagement

At its heart, the Perth & Kinross Offer (PK Offer) is about working in partnership with our people to make Perth and Kinross an even better place to live.

We're determined to build new relationships within our communities as we know they are better at identifying their needs and working together to design solutions, results in better outcomes for people. By focussing our efforts and resources in this way, we can make a positive difference to people's lives.

We want to help everyone in Perth & Kinross to support each other in the long term. Another aim of the PK Offer is to rethink how our neighbourhoods can meet the needs of their communities at a local level.

Never has engagement, consultation and partnership been more important than during the pandemic and we have worked with our communities to understand the effects of COVID- and other significant changes to services on them. We have adapted quickly to ensure we continued to engage with people who use our services virtually and used their feedback to continue improving service delivery.

We used a range of methods to engage and consult, ranging from information sharing through bulletins; emails and social media posts to consultation and active engagement such as online questionnaires (and through using our Consultation Hub), meetings and events where we design and deliver services with our communities.

We already have many examples of the PK Offer in action with our employees empowering local communities to develop their skills, abilities and capacity to address their own needs.

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This is evident in groups, such as Local Action Partnerships, Local Resilience Partnerships, Bloom Groups and Estate Based Initiatives.

Our regulatory activities such as Environmental Health, Development Management and Building Standards can seem complex to people using these services. We need to balance ensuring regulatory standards are maintained with taking a customer focussed approach to support people through these legislative processes.

Our [Service User Review and Evaluation](#) (SURE) Team continue to review the services we provide and have recently concluded an evaluation of our Tenement Management Scheme, making recommendations for further improvement.

Narrowing inequalities gaps and building family and community capacity are challenges which sit at the heart of our role as public servants. This is reflected in the commitments of the PK Offer, our CPP Key Themes and our overarching strategic objectives. By focussing on dealing with the symptoms of disadvantage and inequality by tackling their root causes, we make a difference to our most vulnerable citizens to give people an equal chance in life while balancing the sustainable use of public resources.

### **Our priorities are to:**

- ensure people are at the heart of everything that we do
- empower communities to make decisions – allowing people to be happier, healthier, and more resilient
- ensure Perth and Kinross businesses and communities are well placed to face the challenges and opportunities arising from the 4<sup>th</sup> industrial revolution
- make Perth and Kinross a better, greener, and fairer place for people to live, learn, work, play and visit
- direct our Resources to where communities need them most
- meet people's needs in a better way through working with us
- improve our digital services to make contacting and accessing services simpler
- empower our own staff to do what needs to be done to improve people's lives – being solution-focussed and thinking “yes”

## **Preparing our People for the Future**

At the very heart of Communities is the commitment and dedication of the people who work in the Service. Without their dedication, we would be unable to deliver such high quality services. We are committed to investing in the support and development of our people.

To ensure our workforce continue to maintain their high standards and have the capabilities and resilience to meet the changing demands of public service delivery in a post COVID environment, we have developed our Organisational Development Plan 2021 – 23 to support. This has been designed to support the commitment of our [Perth & Kinross Offer](#) and sets out our principles in organisational development along with a programme of activity around 4 key themes: cultural change, leadership, employee development, and health and wellbeing.

These themes will allow us to tailor our support in our services, specifically in relation to the PK Offer and areas such as working with communities, building capacity, enabling digital participation, commercial/ entrepreneurial activity. Developing new working relationships

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with our communities and promoting fairness will be key - as well as working across organisational boundaries as more services are delivered collaboratively.

We recognise the pressures on recruiting and retaining people in several key work areas and we will build on our successes with Graduate Trainees and Modern Apprentices to attract more young people into our work activities.

Sustaining effective employment relationships is vital as we collectively build a relationship of trust to create the conditions for fair work, equality, diversity, dignity and respect. We also want to empower our people to Think Yes and adopt the ethos of the PK Offer in all that they do.

### **Our priorities are to:**

Fulfil the ambitions set out within the [PK Offer](#) and our supporting Organisational Development Plan:

- design, develop and implement our employee engagement programme led by a cross Service working group to establish a shared understanding of our purpose, to further embed our culture and ethos and have a shared understanding of how we all contribute to deliver the best possible service.
- progress our approach to organisational, team and individual development, , developing and nurturing our people at all levels.
- establishing Perth & Kinross Council as a learning organisation which offers equality of opportunity for all employees, through access to learning and career development which helps them grow personally and professionally.

Continue to focus on employee health and wellbeing as a priority – offering a range of activities, tools and interventions to support and nurture our workforce.

### **Partnership Working**

We continue to seek collaborative working opportunities with other Councils and partners to unlock efficiencies, share best practice and potentially allow us to offer services to our communities that could otherwise be unachievable in the current financial climate.

The way we work constantly evolves as we make better use of digital technology, redesign office space, communal areas and public spaces, and work flexibly in terms of patterns of work, mobile working and working from home. The COVID-19 pandemic resulted in radical changes at pace and scale in how we work as a Council: maintaining democratic decision-making throughout; redirecting resources to focus on protecting people as a Category 1 responder; maintaining essential operational services; working at home; supporting the health and wellbeing of our staff; expanding services, such as business grants and welfare checks; and setting up brand new services, such as Food Hubs and Community Vaccination Centres with NHST.

Through all of this, we have embraced digital opportunities, used our property estate and office accommodation differently, developed new skills and work practices, and adapted our leadership and management practices too. So much has been achieved, by so many and in a relatively short space of time that we need to embrace this opportunity to sustain the positive changes in how we work. We have set our ambition to change how we work together with our citizens, communities, and businesses to design the future we want and need. We need to be bold about changes in the way we work to match the ambitions of the

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Perth and Kinross Offer - workforce, digital and our property estate are the core resource functions which are strategic enablers for change.

### Our priorities are to:

- contribute to the development of the [Perth & Kinross Offer](#) while continuing to support the Local Action Partnerships in the co-ordination and delivery of priority needs for local areas, through their Local Action Plans, to encourage active, self-sustaining, and resilient communities.
- continue to develop the way we work in line with Working Smarter principles, adopting a flexible and agile approach to this with staff, partners and communities.

## Financial and Resource Management

Over £82m has been distributed to businesses in Perth and Kinross affected by the COVID-19 crisis through closure or opening restrictions. The Economic Development team working with colleagues from Finance and IT has demonstrated agility, dedication, resilience and accuracy in helping businesses with tight timescales and changing guidance.

The Communities Service manages a gross annual revenue budget of £97m and an 8-year capital budget of £348m. The Housing Revenue Account has an annual revenue budget of £31.6m and a 5-year capital allocation for investment of £67.9m.

As part of the Budget Setting process for 2019/20, we received additional funding for priorities including economic development and road safety. This will be delivered through planning and appropriate allocation of resources to best realise the intended benefits.

We face the ongoing challenge of meeting an ever-increasing demand for high quality services, with decreasing resources both in terms of funding and staff. In addition, we are responding to market pressures for some of our income generating services - for example Commercial Property, planning and building warrants and recycled waste - as well as having to meet the cost of contract inflation and inflationary increases for core service provision.

Our approach to asset management and rationalisation is a key part of our response to the financial challenges. One of our strengths is the ownership our staff have for managing capital and revenue budgets, with financial decisions being made by staff closest to the delivery of services.

Supporting our tenants to maximise their incomes and meet their rent obligations continues to be challenging as many households on low incomes are struggling to meet their daily living costs. The impact of universal credit is evident in our arrears levels and we are progressing a range of measures to support our tenants. We continue to monitor the effects of universal credit and financial hardship on our tenants, as well as the HRA business plan, to ensure we are planning effectively and mitigating these impacts.

A key element of our strong financial management has been our transformation and service redesign programme. We are focussed on delivering our existing transformation reviews and recognise the need to develop further transformative opportunities for innovation, such as shared working and digital services to respond to the financial challenges ahead.

### Our priority is to:

- ensure the Service makes best use of the resources allocated to it (financial, IT, people, assets) in delivering on the priorities and outcomes set out in this document.

## Performance, Self-Evaluation and Risk Management

Our ambitious objectives are set at the strategic level by the corporate and political priorities agreed by the Council. Delivery approaches are then developed through engagement with our staff via the preparation of Service and Team Plans as well as individual objective setting. These are critical to ensuring the Communities Service delivers on the Council's, and the Community Planning Partnership's, wider strategic ambitions.

Performance plans are developed from this Business Management and Improvement Plan (BMIP) into team plans and individual work plans. The Senior Management Team is accountable and responsible for the delivery and review of BMIP outcomes and objectives. We have revised our Performance Framework to further enhance our systematic approach.

We undertake a range of benchmarking activities through forums such as the Scottish Housing Network; Housemark; Association of Public Service Excellence; the Local Government Benchmarking Framework and its family groups including Active Asset Management. This allows us to measure our performance at a national level and identify innovative and new ways of working to drive improvement.

As our services are publicly funded, we are accountable to the public for the spending decisions we make and the services we deliver. Through our public performance reporting arrangements, we continue to raise awareness of our services, how well we are doing and where we need to improve.

Risk management is embedded within the day-to-day operations of the Service and forms part of our Performance Management Framework. We have developed a risk profile for the new Service which is regularly reviewed in line with the Council's risk management policy and procedures, ensuring risks are also escalated to the appropriate forum.

The Communities Service are the risk owners in relation to several of the key [strategic risks](#) facing the Council e.g. Climate Change, Economic Wellbeing, Poverty & Equalities, Asset Management and Health & Safety.

### Our priority is to:

- embed our Performance Management and Risk Management Frameworks across the Service to evidence that performance is driving both strategic planning and ongoing improvement.

## Health and Safety

We fulfil the corporate role to support the entire organisation in meeting its legal obligation as well as providing a duty of care to employees and people who may be affected by our activities.

## APPENDIX 1

We follow the corporate governance arrangements for Health, Safety and Wellbeing and ensure that staff and elected members across the Council are familiar with the Corporate Occupational Health and Safety Policy, and guidance.

We consult with all staff through the Service Health & Safety Consultative Committee. Membership of the Committee includes senior managers from every area within the Service as well as safety representatives from all the trade unions.

A core group of Council staff have worked from Office bases during the period of extended Covid Lockdown. These staff have provided essential services that could not be delivered from home, such as Homelessness, Housing Options and Housing Repairs team. Pullar House was therefore re-established as a risk assessed work environment with a range of measures designed to minimise infection spread. These measures have included designated Indoors/Outdoors; information signage; hand hygiene points at all key areas; a general 'keep left and keep moving' rule for circulation; good levels of ventilation; restriction on welfare facilities; wearing of face coverings in circulation and physical distancing at work- stations. Some locality-based offices have also been similarly set up for essential services to continue e.g. Rattray Connect, Almondbank House, Colonsay Resource Centre, REACH and Strathmoor. These facilities have proved effective in providing an essential base whilst keeping staff protected from infection outbreaks.

Whilst Scotland maintains a general rule of office workers continuing to work from home where possible there will be an inevitable return to office-based work once covid infection has been effectively suppressed in the community. However, from feedback from staff and managers, it is likely we will pursue 'Hybrid' working patterns for staff who are able to work remotely (be this from home or a locality base). Guiding principles for this are being developed corporately working alongside Government guidance and advice.

## APPENDIX 1

The following section provides a performance update on key performance indicators for 2020/21.

### GIVING EVERY CHILD THE BEST START IN LIFE & DEVELOPING, RESPONSIBLE AND INFORMED CITIZENS

#### Key Performance Indicators for 2020/21 (Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Performance |         |         | Targets                                                                     |         |         |         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|-----------------------------------------------------------------------------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2018/19     | 2019/20 | 2020/21 | 2020/21                                                                     | 2021/22 | 2022/23 | 2023/24 |
| Number of families presenting as homeless<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 232         | 139     | 83      | Regulatory guidance advises the setting of targets would not be appropriate |         |         |         |
| <b>Comments on performance during 2020/21 and targets:</b><br>The number of families presenting as homeless was 83 representing a reduction of around 40%. Focussed work with families at risk of homelessness alongside restrictions around evictions from the private and social-rented sectors enabled this positive outcome.                                                                                                                                                                                                                        |             |         |         |                                                                             |         |         |         |
| Number of overcrowded households<br>(Housing and Communities)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 109         | 122     | 116     | 110                                                                         | 100     | 100     | 100     |
| <b>Comments on performance during 2020/21 and targets:</b><br>The number of overcrowded PKC tenants in Perth and Kinross has reduced to 116 in March 2021 against a target of 110. We make every effort to reduce overcrowding, however applicants prioritise other factors such as specific property types or areas of choice. Monitoring arrangements are in place; however, the number of overcrowded households can only reduce when there is appropriate housing available to allocate. There is no national average available for this indicator. |             |         |         |                                                                             |         |         |         |

#### Key Performance Indicators for 2020/21 (Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Performance |         |         | Targets |         |         |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Percentage of residents satisfied with local libraries                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 82%         | 81%     | 78%     | 78%     | 82%     | 82%     | 82%     |
| Number of library visits, in person and online                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1,490k      | 1,508k  | 3,469k  | N/A     | 350k    | 350k    | 350k    |
| <b>Comments on performance during 2020/21 and targets:</b><br>Our satisfaction performance has declined marginally in the past year. This is against the backdrop of the Covid pandemic in 2021/22 which meant library buildings and some services were closed/suspended for significant periods with online services. Click and Collect etc taking their place.<br>Comparisons for 2020/21 are not meaningful as different local authorities took different approaches to building closures and alternative service delivery methods during Covid. However, our performance is above the national average and has remained largely steady in comparison to national performance. |             |         |         |         |         |         |         |

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Performance |         |         | Targets |         |         |         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Numbers of adult learners supported to achieve their outcomes<br><br><b>Note:</b> Due to Covid restrictions no face to face or small group learning was possible until the service developed an on-line offer.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | N/A         | 1319    | 110     | 110     | 250     | 800     | 1350    |
| <b>New Indicator for 2021/22</b><br>Numbers of adult learners supported to improve their employability or digital skills (this includes commissioned services via the Adult Learning Partnership)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | N/A         | N/A     | N/A     | N/A     | 350     | 350     | 350     |
| <b>Comments on performance during 2020/21 and targets:</b><br><br>Communities Service adult learning switched to an on-line learning from September 2020 to March 2021 providing the following courses - <ul style="list-style-type: none"> <li>English for Speakers of Other Languages (ESOL) – City of Guilds certificated</li> <li>Food &amp; Hygiene Training Level 2 – NCASS certificated</li> <li>Ways to Wellbeing – learning about mental health and effective ways to keep well.</li> <li>ASDAN certified short courses in Employability, Volunteering or Food &amp; Cooking skills</li> <li>SQA in Communications &amp; Numeracy</li> </ul> Targets for these activities from 2021/22 will remain under review as in-person services resumed after Covid restrictions eased in summer 2021. |             |         |         |         |         |         |         |

## PROMOTING A PROSPEROUS, INCLUSIVE AND SUSTAINABLE ECONOMY

| Key Performance Indicators for 2020/21<br>(Data covering to year end unless otherwise stated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |             |         |         |         |         |         |         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Performance |         |         | Targets |         |         |         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Gross arrears as a % of gross rent due for the reporting year<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 10.83%      | 8.37%   | 10.75%  | 8.5%    | 8.5     | 8.4     | 8.3     |
| Rent collected as a % of the total rent due in the reporting year<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 98.69%      | 98.36%  | 96.91%  | 98.7%   | 98.8    | 98.9    | 99      |
| <p><b>Comments on performance during 2020/21 and targets:</b></p> <p>In 2019/20 we encouraged tenants to enter into payment arrangements to avoid legal action and sustain their tenancy. Some of the improvement in performance in 2019/20 was due to the write-off of former tenant arrears approved in June 2018 which were removed in April 2019. We also supported 246 tenants to reduce their arrears balance through our Tenancy Sustainment Fund.</p> <p>In 2020/21 staff initially approached arrears engagement with a light touch allowing tenants to manage their personal situations regarding the impact of COVID-19. In the second half of the year staff focused on engagement with tenants to set up arrears arrangements, resulting in an increase in the number of payment arrangements of 50% at year end.</p> <p>The Council invested in new software "Mobysort Rentsense" to support staff with targeted arrears monitoring. This went live on 21st April 2021. We hope that the combined use of this software, along with a review of procedures when we reinstate our escalated process from May 2021, will result in significant improvement in 2021/2022.</p> <p>The impact of the pandemic reduced the amount of rent collected to 96.91% in 2020/21 against a local authority average of 99.3% in 2019/20</p> |             |         |         |         |         |         |         |

## APPENDIX 1

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Performance  |         |         | Targets |         |         |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2018/19      | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Economic impact of events supported by the Council<br>(Environment and Infrastructure Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | £11.6m       | £19.4m  | 0       | £12m    | £13m    | £14m    | £15m    |
| Number of new businesses started up with support from Business Gateway<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 241<br>(Feb) | 262     | 267     | 300     | 300     | 300     | 300     |
| No. of businesses supported by a growth programme<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 18<br>(Feb)  | 75      | 33      | 50      | 55      | 60      | 65      |
| Perth City Centre Footfall (Nos) % above the national level<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 1.9%         | -34.60% | 16.4%   | 4%      | 4%      | 4%      | 4%      |
| % of vacant retail units in Perth City Centre<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 7.9%         | 8.5%    | 11.7%   | 8.8%    | 8.5%    | 8.2%    | 7.9%    |
| Area of available Serviced business land (Ha)<br>(Strategic Policy and Resources, Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 30           | 30      | 32.05   | 14.9    | 14.9    | 14.9    | 14.9    |
| % of working age population unemployed, based on the Job Seekers Allowance claimant count<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 0.8%         | 2.0%    | 4.6%    | 2%      | 1.0%    | 1.0%    | 1.0%    |
| No. of unemployed people supported into work as a result of Employability programmes supported by the Housing & Environment service<br>(Strategic Policy and Resources Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 394          | 269     | 246     | 460     | 475     | 500     | 525     |
| % of residential and business premises with access to Next generation broadband<br>(Environment and Infrastructure Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 83.90%       | 86.5%   | 87.4%   | 97%     | 100%    | 100%    | 100%    |
| <p><b>Comments on performance during 2020/21 and targets:</b><br/>Despite the unprecedented challenges faced by the local economy as a whole, entrepreneurial activity remained healthy. This was reflected in more individuals than in the last two years, setting up new business with the help of Business Gateway.</p> <p>Much of the support centred around mentoring clients to assist them through the uncertainty of starting their business. Notably, the Redundancy to Recovery workshop programme was designed for people who have been made redundant and focused on positive ideas for starting a business. The Tayside team also provided comprehensive advice and support to businesses accessing the grants available.</p> |              |         |         |         |         |         |         |

## APPENDIX 1

Going forward, Business Gateway team are committed to supporting the region's recovery through the Re-build and Boost Business 2021 programme, including Redundancy to Recovery - Launch Pad, Young People – Young Entrepreneurs and Digital Boost workshops.

### Key Performance Indicators for 2020/21

*(Data covering to year end unless otherwise stated)*

| Indicator (Source)                                                          | Performance |         |         | Targets |         |         |         |
|-----------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                             | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Percentage of residents satisfied with local museums and galleries          | 79%         | 77%     | 74%     | 74%     | 77%     | 80%     | 80%     |
| Number of visits to museums that are funded, or part funded, by the council | 234,087     | 249,734 | 108,777 | N/A     | 115,000 | 200,000 | 300,000 |

#### Comments on performance during 2020/21 and targets:

Museum buildings were closed for the greater part of 2020/21 so analysis of performance against target/trend is not possible.

Comparisons for 2020/21 are not possible as different local authorities took different approaches to building closures depending which Covid tier the area was in and used alternative service delivery methods.

Targets will remain under review as in person usage returns following removal of Covid restrictions in summer 2021.

## SUPPORTING PEOPLE TO LIVE INDEPENDENT, HEALTHY AND ACTIVE LIVES

| Key Performance Indicators for 2020/21<br>(Data covering to year end unless otherwise stated)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |             |         |         |                                                                             |         |         |         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|-----------------------------------------------------------------------------|---------|---------|---------|
| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Performance |         |         | Targets                                                                     |         |         |         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2018/19     | 2019/20 | 2020/21 | 2020/21                                                                     | 2021/22 | 2022/23 | 2023/24 |
| Number of housing options interviews completed<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 2,705       | 2,733   | 2,297   | Regulatory guidance advises the setting of targets would not be appropriate |         |         |         |
| Number of households presenting as homeless<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 938         | 758     | 670     | Regulatory guidance advises the setting of targets would not be appropriate |         |         |         |
| Number of applicants assessed as homeless<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 749         | 597     | 550     | Regulatory guidance advises the setting of targets would not be appropriate |         |         |         |
| Number of people who slept rough the night before their homeless application<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 16          | 34      | 24      | Regulatory guidance advises the setting of targets would not be appropriate |         |         |         |
| Average days in temporary accommodation (all types)<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 70.1        | 71.0    | 79      | 80                                                                          | 80      | 75      | 65      |
| % of allocations to homeless households in permanent settled accommodation<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 51.8%       | 42.7%   | 46%     | 50%                                                                         | 50%     | 50%     | 50%     |
| <p><b>Comments on performance during 2020/21 and targets:</b></p> <p>The target for allocations to homeless households is an indicative measure included in the Common Allocations Policy. We have reduced the backlog of homeless applicants waiting for an offer of housing to around 30 so it is not possible to meet this 'target' as there are so few homeless applicants on the waiting list. This is a positive outcome.</p> <p>The average days spent in temporary accommodation remains the lowest in Scotland at 79 days against a national average for 2020/21 of 199 days. We are on track to achieve the target of 65 days outlined in the Rapid Rehousing Transition Plan by 2023/24.</p> |             |         |         |                                                                             |         |         |         |

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                             | Performance |         |         | Targets |         |         |         |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| % of tenants satisfied with the overall service provided<br>(Housing and Communities Committee)                                                | 94.77%      | 94.77%  | 82.9%   | 95%     | 95%     | 95%     | 95%     |
| % of tenants satisfied with opportunities given to them to participate in the landlords decision making<br>(Housing and Communities Committee) | 98.74%      | 98.74%  | 75.40%  | 98.74%  | 99%     | 99%     | 99%     |

#### Comments on performance during 2020/21 and targets:

Our satisfaction levels for all but one of our indicators (Value for Money) have decreased since our previous survey. Like many other LA and RSL's, feedback has been influenced by the restrictions placed on service delivery because of the impacts of the pandemic and the reliance on telephone surveys. It is also likely to be reflective of how people were feeling at this time due to the wider restrictions on general day to day activity. Additional analysis from our contractor on 8 telephone surveys, that they have undertaken during the similar time period for 8 RSL's/LA's, shows a 7% reduction in performance with a clear link to responses being driven by the ongoing pandemic.

*Scottish Average Satisfaction with overall service in 2019/20 was 89.2%*

*Scottish Average for % tenants satisfied with opportunities to participate in 2019/20 was 87.2%*

| Indicator (Source)                                                                                                                                  | Performance |         |         | Targets |         |         |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                     | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Average time (in days) taken to complete approved applications for medical adaptations in the reporting year<br>(Housing and Communities Committee) | 56.20       | 33.32   | 44.72   | 65      | 60      | 55      | 50      |

#### Comments on performance during 2020/21 and targets:

Adaptations performance during 2020/2021 was an average of 44.72 days with a total of 227 adaptations completed. The national average for this indicator in 2019/20 was 41.5 days. This has been achieved, despite the restrictions imposed through the Covid-19 pandemic. The revised process introduced during 2018/19, including the scheduling of all minor adaptations by our work planners, and continuing to outsource all major adaptations to our Capital Programme or Term Maintenance contractors contributes to this performance and also ensures that our in-house trades teams can focus on voids and responsive repairs. We continue to install modular access ramps to reduce the timescales associated with the installation of fixed permanent access ramps.

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Performance |         |         | Targets |         |         |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Numbers of community groups supported to achieve their outcomes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | N/A         | 220     | 270     | 270     | 270     | 270     | 270     |
| <b>New Indicator for 2021/22</b><br>Numbers of community groups supported to increase their capacity                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | N/A         | N/A     | N/A     | N/A     | 40      | 40      | 40      |
| <b>Comments on performance during 2020/21 and targets:</b><br>Community Capacity Building forms an important part of CLD activity in our communities and this indicator reflects the work of the Communities Service in supporting groups to achieve their outcomes. Activities from April 2020 to March 2021 focussed on the ongoing work in communities to alleviate the impact of Covid and lockdown and included work to ensure that groups were able to <ul style="list-style-type: none"> <li>Support socially isolated individuals</li> <li>Address food, fuel and financial poverty by deliver food shopping and other essential supplies to those self-isolating</li> <li>Address mental and physical wellbeing concerns in the community</li> <li>Distribute key information about local support services</li> </ul> |             |         |         |         |         |         |         |

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Performance |         |         | Targets                                                         |         |         |         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|-----------------------------------------------------------------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2018/19     | 2019/20 | 2020/21 | 2020/21                                                         | 2021/22 | 2022/23 | 2023/24 |
| Percentage of residents satisfied with leisure facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 79%         | 77%     | 74%     | N/A - most services closed/ suspended due to Covid restrictions | 75%     | 75%     | 75%     |
| Number of attendances to pools, indoor and outdoor sport and leisure facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1,332k      | 1,258 k | 63k     | tbc                                                             | tbc     | tbc     | tbc     |
| <b>Comments on performance during 2020/21 and targets:</b><br>COVID-19 impacted the accessibility and operation of local leisure facilities throughout periods of 2020 and this may have affected resident satisfaction levels and attendance<br>We continue to outperform the Scottish Average for satisfaction (70.1% in 2017/20) by a margin of 4.2 percentage points.<br>The impact of the pandemic has affected performance in this indicator as sports and leisure facilities were closed during this time, however the service adapted to provide alternatives. Our leisure trust, Live Active Leisure, delivered 150 online physical activity sessions during lockdown and provided personalised support for people rehabilitating after leaving hospital. |             |         |         |                                                                 |         |         |         |

## CREATING A SAFE AND SUSTAINABLE PLACE FOR FUTURE GENERATIONS

**Key Performance Indicators for 2020/21***(Data covering to year end unless otherwise stated)*

| Indicator (Source)                                                                                           | Performance |         |         | Targets |         |         |         |
|--------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                              | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Number of communities with local resilience plans<br>(Environment and Infrastructure Committee)              | 24          | 34      | 35      | 28      | 35      | 35      | 35      |
| Municipal waste collected that is recycled or composted (%)<br>(Environment and Infrastructure Committee)    | 51.4%       | 52.5%   | 47.4%   | 60%     | 60%     | 65%     | 65%     |
| Vacant residential / commercial premises brought back into use<br>(Environment and Infrastructure Committee) | 145         | 139     | 93      | 135     | 135     | 135     | 135     |

**Comments on performance during 2020/21 and targets:**

Despite the Covid-19 impact on commerce, 93 vacant/commercial properties were brought back into use.

Despite the impact of the Covid-19 pandemic, we have increased the number of communities with community resilience plans to 35 during 2020/21.

## Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Performance |         |         | Targets |         |         |         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| No of new publicly available social housing units including buy backs, conversions and empty homes conversions<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 246         | 250     | 246     | 200     | 200     | 200     | 200     |
| <b>Comments on performance during 2020/21 and targets:</b><br><br>Despite the impact of Covid-19, which closed down the building industry during the first quarter of 2020/21, there were still 246 completions during the year. PKC regularly reviews the Strategic Housing Investment Plan, both internally and with Registered Social Landlords and the Scottish Government's More Homes Team to ascertain progress towards delivery for completion.                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |             |         |         |         |         |         |         |
| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Performance |         |         | Targets |         |         |         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Overall % of new tenancies sustained for more than a year<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 86.2%       | 87.6%   | 86%     | 89%     | 90%     | 91%     | 92%     |
| <b>Comments on performance during 2020/21 and targets:</b><br><br>We have had a slight dip in our tenancy sustainment rates in two areas for 2020/21. Analysis these cases, highlight that many of the tenancies ending within 12 months were as a result of positive factors such as the outgoing tenant purchasing their own accommodation, moving to larger accommodation following a change in their household size and moving out with the area for employment reasons. A key priority for the service is to ensure that all tenants are provided with the right support and assistance to enable them to sustain their tenancy. A new framework was been implemented in January 2021, to ensure there is more robust ownership and accountability for tenancy sustainment across the housing service.<br><br><i>The Scottish average for the % of new tenancies sustained for more than one year was 89.1% in 2019/20</i> |             |         |         |         |         |         |         |
| Indicator (Source)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Performance |         |         | Targets |         |         |         |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Average length of time taken (hours) to complete emergency repairs<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 3.54        | 3.04    | 2.76    | 4.0     | 4.0     | 4.0     | 4.0     |
| % tenants satisfied with the repairs service<br>(Housing and Communities Committee)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 90.9%       | 98.6%   | 97.5%   | 92%     | 93%     | 94%     | 95%     |

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                          | Performance |         |         | Targets |         |         |         |
|---------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                             | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Average calendar days to re-let properties<br>(Housing and Communities Committee)           | 28.4        | 28.4    | 32.8    | 29      | 29      | 29      | 29      |
| % of rent due in the year that was lost due to voids<br>(Housing and Communities Committee) | 0.88%       | 0.82%   | 1.11%   | 0.9%    | 0.9%    | 0.9%    | 0.9%    |

#### Comments on performance during 2020/21 and targets:

The service continues to focus on emergency repairs as a priority and reported 2.76 hours against a target of 4.0 hours. The 2019/20 national average for this indicator was reported at 3.6 hours.

Customer satisfaction with repairs remains high, albeit there has been a 1.09% reduction in the reporting year from 98.59% during 2019/2020 to 97.50% during 2020/2021. The number of respondents reduced by 42% and we were unable to collect customer satisfaction responses during the lockdown in April and May 2020 as we focused our efforts on delivering our services and keeping our tenants and staff safe. The Scottish average for repairs satisfaction was 91.4% in 2019/20

From June 2020 onwards, and as part of our response to the pandemic, we allocated staff to telephone customers who had a repair completed the previous day. Before the pandemic, customer satisfaction was collected by our trades team through mobile working devices on completion of the repair within the customer's home. Covid-19 restrictions, in terms of safe distancing and the risk of contamination, meant mobile devices could not be handed to customers to complete a customer satisfaction survey.

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                                                | Performance |         |         | Targets |         |         |         |
|---------------------------------------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                                                   | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| % of properties meeting the EESSH<br>(Housing and Communities Committee)                          | 82.0%       | 82.3%   | 82.2%   | 100%    | 100%    | 100%    | 100%    |
| % of ASB complaints resolved within locally agreed targets<br>(Housing and Communities Committee) | 75.6%       | 94.8%   | 95.9%   | 90%     | 90%     | 90%     | 90%     |

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source) | Performance |         |         | Targets |         |         |         |
|--------------------|-------------|---------|---------|---------|---------|---------|---------|
|                    | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |

#### Comments on performance during 2020/21 and targets:

From 2021, the energy section of the SHQS has been changed. In order to meet the energy section of the SHQS, a dwelling has to meet EESSH. EESSH is, for gas and electrically heated properties, a much higher standard meet than the SHQS energy section. As a result, in 2021 many more properties fail to meet the new SHQS with 1,385 of the elemental failures as a result of not meeting the EESSH requirements. The Scottish average for EESSH compliance in 2019/20 was 87.3%

Performance in relation to Anti-Social Behaviour complaints resolved reported an annual figure of 95.9% against a target of 90%. The year-end performance for 2019/20 for this indicator was 94.8%. The Scottish average for this indicator was 94.1% in 2019/20.

### Key Performance Indicators for 2020/21

(Data covering to year end unless otherwise stated)

| Indicator (Source)                                                 | Performance |         |         | Targets |         |         |         |
|--------------------------------------------------------------------|-------------|---------|---------|---------|---------|---------|---------|
|                                                                    | 2018/19     | 2019/20 | 2020/21 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
| Number of community groups supported in the asset transfer process |             | 11      | 5       | 5       | 10      | 10      | 10      |
| Number of groups receiving CIF funding                             |             | 127     | 0       | 0       | 80      | N/A     | N/A     |
| Numbers of Participation Requests                                  |             | 2       | 1       | 1       | 4       | N/A     | N/A     |

#### Comments on performance during 2020/21 and targets:

- 5 groups were supported with asset transfers in 2020/21, Rannoch Community trust, Letham 4 All and 3 others in progress.
- There were no CIF awards made in 20/21 due to the Covid-19 pandemic and lockdown. The available funding was rolled over to the 21/22 round which is currently in progress
- 1 participation request received by PKC from Scone & District Community Council. They requested to be involved in an outcome improvement process around sustainable travel and environmental improvements associated with the Cross Tay Link Road. The Council ultimately decided to refuse the Request on the grounds that at the time the Council was fully engaged in the formal tendering process for the project outlined in the Request and there was no scope for further community participation at that stage. Future opportunities for further community engagement and participation in the delivery of the project were outlined and PKC remains committed and ready to support this as the project moves forward.

## CHANGED/DELETED PERFORMANCE INDICATORS

| Deleted Changed/Indicators |             |         |         |         |                             |
|----------------------------|-------------|---------|---------|---------|-----------------------------|
| Indicator (Source)         | Performance |         |         | Target  | Reasons for Change/Deletion |
|                            | 2018/19     | 2019/20 | 2020/21 | 2020/21 |                             |
| None                       |             |         |         |         |                             |
|                            |             |         |         |         |                             |



## PERTH AND KINROSS COUNCIL

### Environment and Infrastructure Committee

27 October 2021

### 20mph Speed Limit Trial

#### Report by Head of Environmental and Consumer Services

(Report No. 21/195)

This report presents the results of the 20mph Speed Limit Trial, which has identified the need for other road safety measures, in certain circumstances, in addition to the introduction of a 20mph speed limit signage to ensure that it is effective. The report also seeks approval for the introduction of a permanent Traffic Regulation Order for the five trial sites and the introduction of additional traffic calming measures where appropriate. It also provides a brief update on Spaces for People measures.

## 1. BACKGROUND

- 1.1 Environment & Infrastructure Committee, at its meeting in March 2019, approved proposals for a 20mph speed limit trial (Report No.19/85 refers). The purpose of the trial was to help inform the technical solution when considering requests for the introduction of future 20mph speed limits to ensure that they are effective.
- 1.2 Five locations across the Council area, representing five different road environments were selected:
  1. a town (Aberfeldy)
  2. a residential area (Dalginross in Comrie)
  3. a rural village (Errol)
  4. a village straddling an A Class road (Kinnesswood) and
  5. a school area (Rattray).
- 1.3 The different characteristics of each site allowed results to be compared and the suitability of each 20mph speed limit in a range of road contexts to be fully assessed.
- 1.4 The introduction of a 20mph speed limits can have a positive impact on communities where they have been implemented. 20mph speed limits can:
  - reduce the risk of a collision
  - reduce the severity of collisions
  - encourage active travel by increasing walking and cycling levels.
- 1.5 The trial commenced in February 2020 and involved the introduction of four speed reducing measures. A series of traffic surveys were undertaken within each trial site at the start of the trial, when the roads were still subject to the national urban speed limit of 30mph. Upon each subsequent change to the

road environment, additional traffic surveys were undertaken at the same locations to measure compliance rates and changes in travel patterns.

- 1.6 The four measures, which were introduced on a phased basis to assess their effectiveness, were as follows:

**Measure 1:** the installation of 20mph regulatory signs

**Measure 2:** the introduction of vehicle-activated signs (VAS)

**Measure 3:** the installation of speed cushions

**Measure 4:** a co-ordinated speed enforcement exercise undertaken by Police Scotland.

- 1.7 All of the sites, except Dalginross at Comrie, had existing vehicle activated signs. New VAS were installed at Comrie and the existing VAS were upgraded with a traffic recording facility. All the electronic signs were switched off at the start of the trial and re-activated for the second phase of the exercise, then traffic speeds recorded again.
- 1.8 The exact locations of the traffic surveys, speed limit signs, VAS and speed cushions within each trial site is shown in the maps in the appendices. The tables and charts showing the vehicle speed data are also shown in the appendices. Two types of speed measurements were assessed – the average speed and the 85th percentile speed. The 85<sup>th</sup> percentile is the speed at which 85% of all traffic is driving at or below. It is a measure used nationally for road design and to set speed limits.
- 1.9 The trial coincided with the Covid pandemic from Spring 2020. Across the public road network, traffic volumes initially dropped below 50% at the start of lockdown, rising slowly but gradually over the following weeks. With each subsequent lockdown and easing of restrictions, the traffic volumes fell and rose accordingly. In May 2020, traffic flows were at their lowest. By May 2021, traffic patterns had returned to 90% of their pre-Covid levels. Although traffic volumes fluctuated, vehicle speeds remained largely unaffected. Most roads were below capacity, so traffic remained in free-flow conditions.

#### **Measure 1**

- 1.10 The introduction of new 20mph regulatory signs, without any other changes to the road environment, resulted in minimal speed reductions at each trial site. Average speeds dropped by as little as 1mph.

#### **Measure 2**

- 1.11 Vehicle-activated signs, although enthusiastically received by local communities, also resulted in minor speed reductions of between 2 and 5mph.
- 1.12 Both measures 1 and 2 did help to reduce the percentage of vehicles travelling above 30mph and the number of vehicles travelling at excessive speeds (which is classed as 15mph above the maximum permitted speed

limit). A list of the vehicle-activated signs installed across the Council area in recent years is shown in Appendix 8.

### **Measure 3**

- 1.13 The most significant long-term impact on vehicle speeds was the installation of physical traffic calming measures. At some sites, the speed cushions reduced speeds by 10mph. A regular sequence of physical traffic calming is required to prevent fluctuations in vehicle speeds. Positioning of speed cushions and ramps can be problematic due to associated noise and vibration. These types of speed reduction measures may not be appropriate on main transport routes with higher percentages of larger commercial or agricultural traffic.

### **Measure 4**

- 1.14 Police Scotland undertook enforcement activity in Aberfeldy and Errol during the last set of traffic surveys. Enforcement proved to be the most effective short-term form of traffic calming, helping to bring down almost all vehicle speeds to below the maximum permitted limit. Road policing activity must be overt, so the patrol cars proved a strong visual deterrent to speeding motorists. However, vehicle speeds returned to pre-enforcement levels once the police officers left the site. Ideally, enforcement would be more widely available. However, Police Scotland have limited resources and a number of other competing priorities. Even if the Police had the resources, they should not be enforcing every speed limit all the time. Speed limits are supposed to be self-regulating and should not require continuous enforcement. There is a responsibility on all drivers to proceed at an appropriate speed up to the maximum permitted limit.
- 1.15 Speed limits should be self-enforcing and reflect the road environment. Transport Scotland has produced guidance for roads authorities regarding the implementation of 20mph speed limits. The guidance recommends that:-
- 20 mph speed limits should not be introduced on roads where there is no realistic expectation that they will be achieved
  - schemes should aim for compliance with the new speed limit and speeds should be monitored after introduction
  - following monitoring, where compliance levels are not at an acceptable level, consideration should be given to the addition of traffic calming measures or reverting to a 30-mph limit, if necessary.

## **2. PROPOSALS**

- 2.1 The trial has demonstrated that the introduction of a 20mph zone using signage is not always effective, particularly where averaged speeds are above 24mph. Therefore, in such cases, additional speed reduction measures should be installed to encourage better compliance.

- 2.2 With regard to the five trial sites, there has been strong community support for the retention of the 20mph speed limits introduced during the trial, although as evidenced during the trial, there is a lack of compliance by some drivers. It is proposed, therefore, that the Experimental Traffic Regulation Order that was made for each site, should be made permanent in the areas involved in the trial.
- 2.3 Moving forward, it is proposed to use the learning from the trial when considering the introduction of future 20mph speed limits, and what traffic calming measures should be implemented. The process would involve the following:
- i. Upon receiving a request for a lower speed limit, traffic surveys would be undertaken to establish vehicle speeds, traffic flows, vehicle categories and travel patterns. Where the 85<sup>th</sup> percentile speed is 24mph or lower, a self-regulating 20mph speed limit can be considered. (i.e. the introduction of 20mph signage only).
  - ii. The additional 4mph is based on 10% + 2mph which allows for variations in vehicle speedometer displays. Most speedometers have tolerances of some  $\pm 10\%$ , mainly due to variations in tyre diameter.
  - iii. Where the 85<sup>th</sup> percentile speed exceeds 24mph, and if a lower speed limit is considered necessary, other traffic calming measures appropriate to the road environment would also be considered. These may include:
    - regulatory measures such as 30mph or 40mph buffers leading into the lower limits
    - informatory measures such as vehicle-activated signs displaying vehicle speeds or a road safety message
    - physical measures such as speed cushion, ramps, and priority systems
    - any combination of the above
- 2.4 At its meeting of 20 March 2019, (Report No.19/83 refers). E&I Committee agreed a criteria for prioritising requests for road safety initiatives from residents, elected members and community councils and that a database would be created. The agreed assessment criteria for prioritising schemes is based on collision and casualty reduction, road environment, road alignment, school travel planning and sustainable transport and cost (including income generation / third party funding). Each requested road safety scheme is allocated risk weighting points under each of the six criteria, with the highest scoring schemes deemed to be highest priority.
- 2.5 There are approximately 800 potential schemes currently on the database, and these are addressed as resources become available. The approval of this report will not have any impact on the prioritisation criteria agreed by the Committee. However, it would have an impact upon the traffic calming measures implemented to address the schemes on the list, as the evidence gathered during the trial will lead to a more effective solution. Furthermore, as

cost is reflected in the prioritisation criteria, then the requirement to undertake any additional measures as part of any individual scheme would increase the cost and therefore effect its position on the prioritisation list. Funding sources will also have to be identified in future years to cover the cost of implementing these extra measures.

### **Spaces for People**

- 2.6 In addition to the 20mph trials, during the Covid pandemic, temporary 20mph speed limits were installed at two sets of locations:-
1. town centres where the numbers of pedestrians were higher
  2. rural villages with no footways where pedestrians share the road with vehicular traffic. This was part of the Spaces For People physical distancing project and it assisted the increased pedestrian activity by lowering vehicle speeds and reducing the risk of conflict between the various road users.
- 2.7 All of these Spaces for People speed limit sites are now being assessed as each Temporary Traffic Regulation Order (TTRO) is only valid for 18 months (similar to the ETRO for the 20mph Speed Limit Trial). An online attitudinal survey was conducted by the transport consultancy Systra to gauge community support for the lower speed limits. The findings will be taken into consideration when deciding whether to retain or remove the temporary speed limits. This will be brought back to Committee with recommendations in due course.

## **3. CONCLUSION AND RECOMMENDATIONS**

- 3.1 The 20mph Speed Limit Trial evidenced that, where vehicle speeds are close to the maximum permitted speed (20-24mph), a lower limit can be self-regulating. However, at locations where vehicle speeds are higher than 24mph, additional traffic calming measures may be required to ensure compliance.
- 3.2 Physical traffic calming measures provide the greatest impact on vehicle speeds and driving behaviour and can be used alongside other speed reduction features such as signs and road markings.
- 3.3 It is recommended that the Committee:
- (i) notes the traffic survey analysis for the five trial sites which are set out at Appendix 1 to 5.
  - (ii) approves the introduction of a permanent Traffic Regulation Order for a full-time, mandatory 20mph speed limit for each of the five trial sites
  - (iii) notes the outcome of the trials, which will inform future decisions about the appropriate technical solution when considering the introduction of future 20mph zones.
  - (iv) requests that a report will be produced with recommendations on the temporary Spaces for People lower speed limits or alternatively for their removal and reinstatement of the previous speed limits.

**Author**

| <b>Name</b>   | <b>Designation</b>                    | <b>Contact Details</b>                                                                             |
|---------------|---------------------------------------|----------------------------------------------------------------------------------------------------|
| Daryl McKeown | Project Officer,<br>Traffic & Network | <a href="mailto:comcommitteereports@pkc.gov.uk">comcommitteereports@pkc.gov.uk</a><br>01738 475000 |

**Approved**

| <b>Name</b>    | <b>Designation</b>               | <b>Date</b>     |
|----------------|----------------------------------|-----------------|
| Barbara Renton | Executive Director (Communities) | 19 October 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan                                      | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>Yes</b>        |
| Workforce                                           | <b>None</b>       |
| Asset Management (land, property, IST)              | <b>None</b>       |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>Yes</b>        |
| Strategic Environmental Assessment                  | <b>Yes</b>        |
| Sustainability (community, economic, environmental) | <b>Yes</b>        |
| Legal and Governance                                | <b>Yes</b>        |
| Risk                                                | <b>None</b>       |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>Yes</b>        |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>Yes</b>        |

### 1. Strategic Implications

#### Community Plan

- 1.1 The Perth and Kinross Community Planning Partnership (CPP) brings together organisations to plan and deliver services for the people of Perth and Kinross. Together the CPP has developed the Perth and Kinross Community Plan which outlines the key things we think are important for Perth and Kinross.
- 1.2 This section should set out how the proposals relate to the delivery of the Perth and Kinross Community Plan in terms of the following priorities:
  - (i) Giving every child the best start in life
  - (ii) Developing educated, responsible, and informed citizens
  - (iii) Promoting a prosperous, inclusive, and sustainable economy
  - (iv) Supporting people to lead independent, healthy, and active lives
  - (v) Creating a safe and sustainable place for future generations
- 1.3 It is considered that the actions contained within this report primarily contribute to objectives iv) and v) above.

## Corporate Plan

- 1.4 The Council's Corporate Plan outlines the same five objectives as those detailed above in the Community Plan. These objectives provide a clear strategic direction, inform decisions at a corporate and service level and shape resource allocation. It is considered that the actions contained in the report primarily contribute to objectives iv) and v). set out at 1.2 above.

## **2. Resource Implications**

### Financial

#### Capital

- 2.1 A Capital budget of £0.200m was required to implement the 20mph Speed Limit Trial in the five locations over three financial years. The first set of traffic surveys were undertaken in February 2020. The Temporary Traffic Regulation Orders, regulatory signs and vehicle-activated signs were installed, and most of the traffic surveys undertaken, throughout 2020/21. Due to delays caused by the Covid pandemic, the speed cushions and final traffic surveys were not completed until May 2021. Additional resources would need to be identified in order to implement new 20mph speed limits at requested sites.

#### Revenue

- 2.2 It is estimated that the Revenue budget commitments arising from the maintenance of the road signs and speed cushions (£2,000) will be met from the Roads Maintenance budget. Servicing and upgrading the vehicle-activated signs (£5,000) will be met from the Road Safety Initiatives budget. These costs will require to be prioritised within the existing revenue budgets.

#### Workforce

- 2.3 There are no workforce implications arising from the contents of this report.

#### Asset Management (land, property, IT)

- 2.4 There are no land and property, or information technology, implications arising from the contents of this report.

## **3. Assessments**

### Equality Impact Assessment

- 3.1 An equality impact assessment needs to be carried out for functions, policies, procedures, or strategies in relation to race, gender, and disability and other relevant protected characteristics. This supports the Council's legal requirement to comply with the duty to assess and consult on relevant new and existing policies.

3.2 The function, policy, procedure, or strategy presented in this report was considered under the Corporate Equalities Impact Assessment process (EqIA) with the following outcome:

- assessed as **relevant** and no actions are required to be taken to reduce or remove negative impacts.
- assessed as **relevant** and the following positive outcomes are expected following implementation.
- the measures, for example improved crossing facilities, footways, and traffic calming features, will provide improved access for communities, and will particularly improve travel opportunities for disabled people with mobility issues, sight or hearing impairment, children, elderly people & parent/carers walking with children in pushchairs/buggies.
- the measures will provide improvements for road users of all ages, but particularly for children and elderly people. This will include facilities to enable them to cross roads safely.
- the measures will also encourage children to walk or cycle to school, thus bringing health benefits.
- the measures will provide opportunities for increased travel by foot and cycle for all age groups.

#### Strategic Environmental Assessment

3.3 Strategic Environmental Assessment (SEA) is a legal requirement under the Environmental Assessment (Scotland) Act 2005 that applies to all qualifying plans, programmes and strategies, including policies (PPS).

3.4 The matters presented in this report were considered under the Environmental Assessment (Scotland) Act 2005 and no further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

#### Sustainability

3.5 Relevant Traffic Regulation Orders will be promoted in accordance with The Local Authorities' Traffic Orders (Procedure) (Scotland) Regulations 1999.

#### Risk

3.6 There are no significant risks associated with the implementation of this project.

### **4. Consultation**

4.1 The Head of Legal and Governance, the Head of Finance and Police Scotland have been consulted in the preparation of this report.

4.2 As part of the scheme design, consultation has been carried out with the relevant parties where appropriate, including the local elected members.

- 4.3 Elected Members for the 20mph trial locations were contacted to gather opinions and to see if they supported the retention of the zones. Most of the Elected Members responded supporting the retention of the 20mph speed limit zones in their current arrangement. There were no negative responses received.

## **5. Communication**

- 5.1 For this project, approval will allow a start to be made to the formal procedure to change the Experimental Traffic Regulation Order (ETRO) to a permanent Traffic Regulation Order (TRO). This procedure will involve statutory consultation, preparation of a draft TRO and advertising in the press. This will provide an opportunity for additional comments to be made or objections to be raised. If objections are raised, these will be reported back to Committee, with appropriate recommendations.

## **2. BACKGROUND PAPERS**

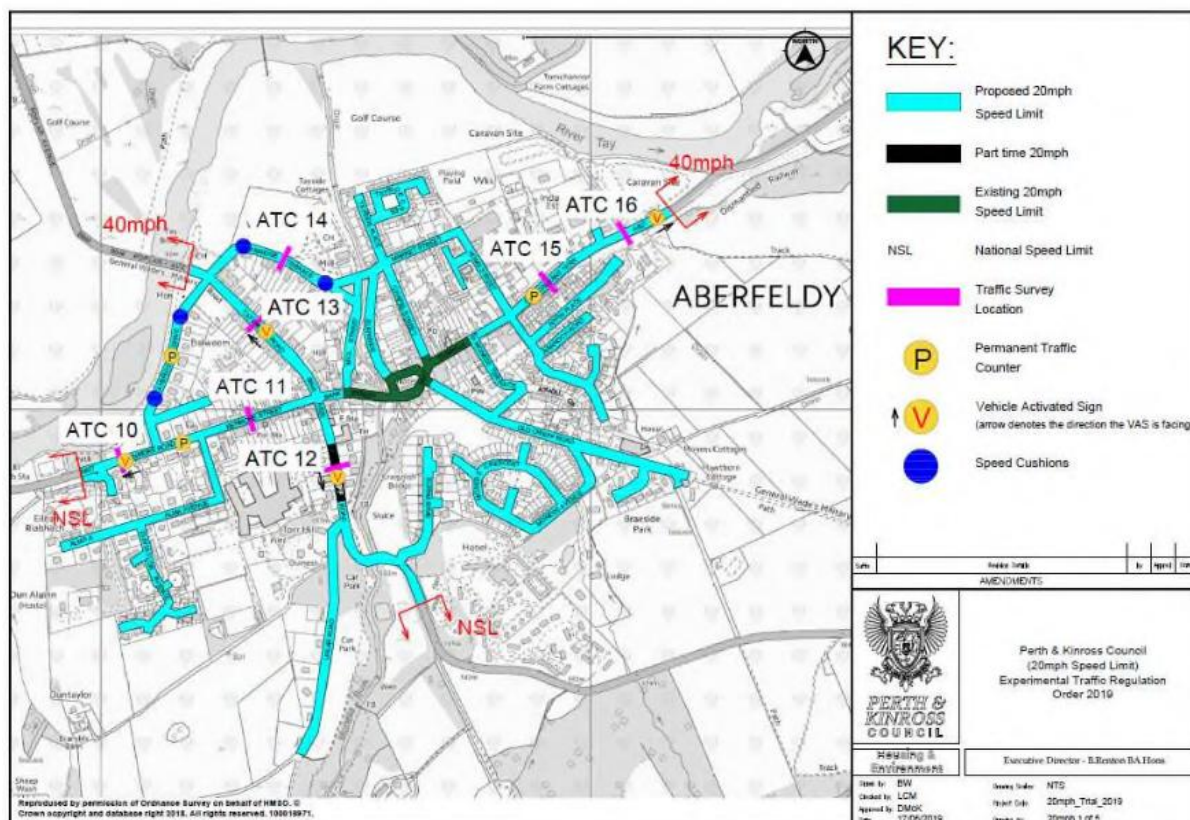
- 2.1 The following background paper, as defined by Section 50D of the Local Government (Scotland) Act 1973 (and not containing confidential or exempt information) were relied on to a material extent in preparing the above Report:
- Report to Enterprise and Infrastructure Committee 20 March 2019, Perth, and Kinross 20mph Speed Limit Trial (19/85).

## **3. APPENDICES**

- 3.1 Appendix 1 – Aberfeldy 20mph Speed Limit Trial summary of results.
- 3.2 Appendix 2 – Dalginross 20mph Speed Limit Trial summary of results.
- 3.3 Appendix 3 – Errol 20mph Speed Limit Trial summary of results.
- 3.4 Appendix 4 – Kinnesswood 20mph Speed Limit Trial summary of results.
- 3.5 Appendix 5 – Rattray 20mph Speed limit Trial summary of results.
- 3.6 Appendix 6 – 20mph Speed Limit Trial summary of costs.
- 3.7 Appendix 7 - 20mph Speed Limit Policy Flow Chart
- 3.8 Appendix 8 – List of Vehicle Activated Signs

## Aberfeldy 20mph Speed Limit Trial summary of results

## ABERFELDY

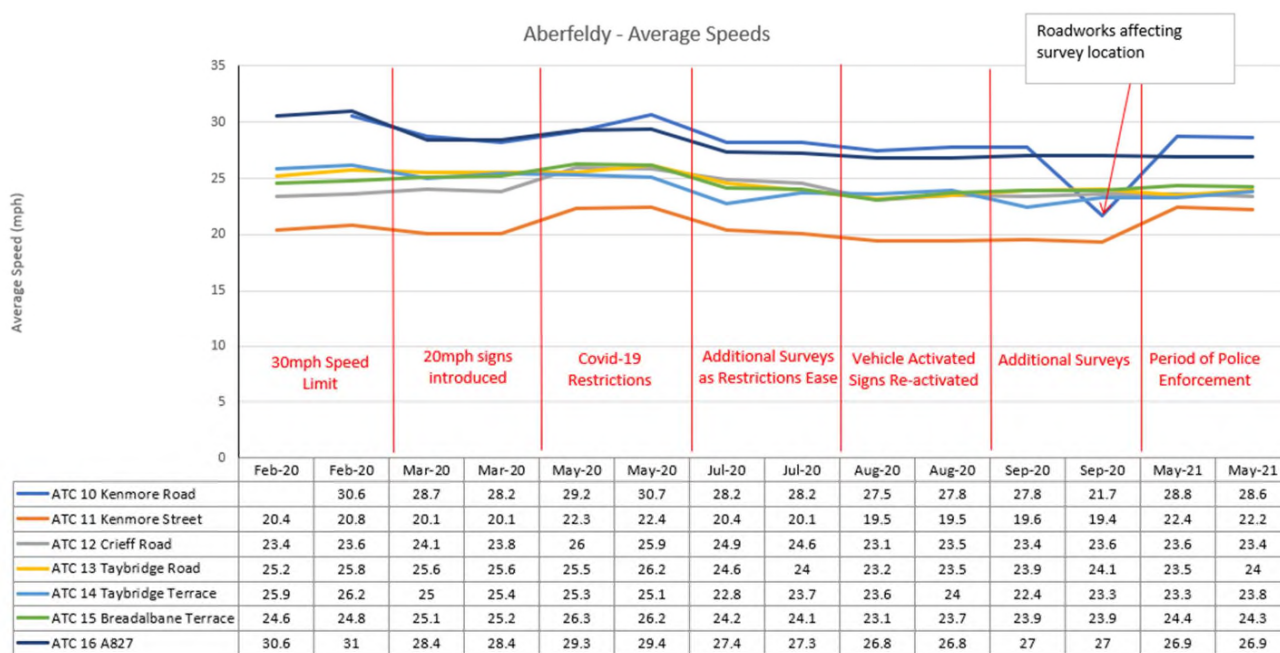


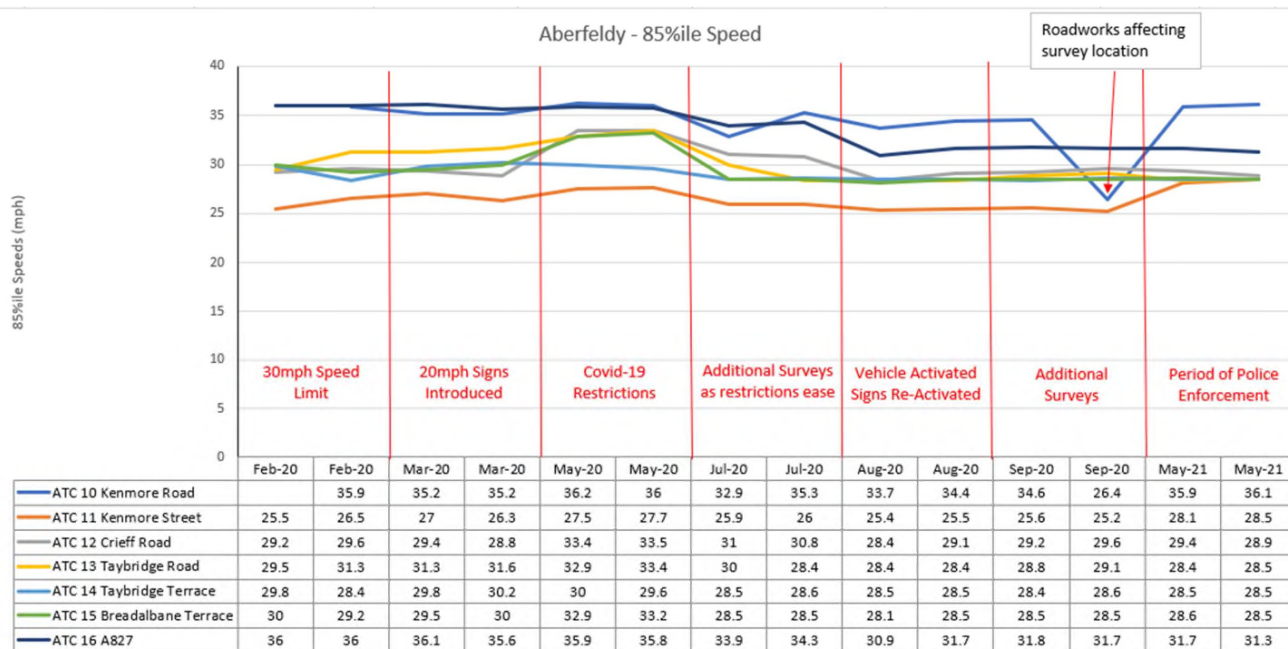
- 1.1 Aberfeldy sits on the south bank of the River Tay at the junction of the A826, A827 and B846. While the wider town area was subject to the national urban speed limit of 30mph, there was a full-time, mandatory 20mph speed limit in the town centre, a part-time, mandatory 20mph speed limit at the school entrance and an advisory Twenty's Plenty limit at the school egress. The trial 20mph speed limit was extended to cover the whole town.
- 1.2 Before the trial, compliance with the lower speed limit in the town centre was generally good due to the restricted road width, poor road alignment and the presence of parked cars. There was community concern about higher vehicle speeds on the periphery of the town where the roads were wider and straighter. Six traffic counters were installed – Kenmore Road, Kenmore Street, Crieff Road, Taybridge Road, Taybridge Terrace, Breadalbane Terrace and Dunkeld Road. Vehicle-activated signs were located on Kenmore Road, Taybridge Road, Crieff Road and Dunkeld Road. The speed cushions shown on the map above were not installed at the request of the Community Council so there was no change to the physical road environment during the trial. The location map, speed tables and speed charts for Aberfeldy are contained in Appendix 1.
- 1.3 On Kenmore Road, the average vehicle speed before the trial, when the road was subject to a 30mph speed limit, was 28.5mph and the 85<sup>th</sup> percentile speed 36mph. There were fluctuating speeds over the course of the trial but the westbound traffic, heading out of town, remained up to 5mph faster than incoming eastbound traffic. During one of the surveys, the speed dropped significantly but this was due to roadworks. Generally, there was a minimal reduction in vehicle speeds following the introduction of the vehicle-activated sign. The other traffic calming measures appear to have had no impact on vehicle speed at this location.

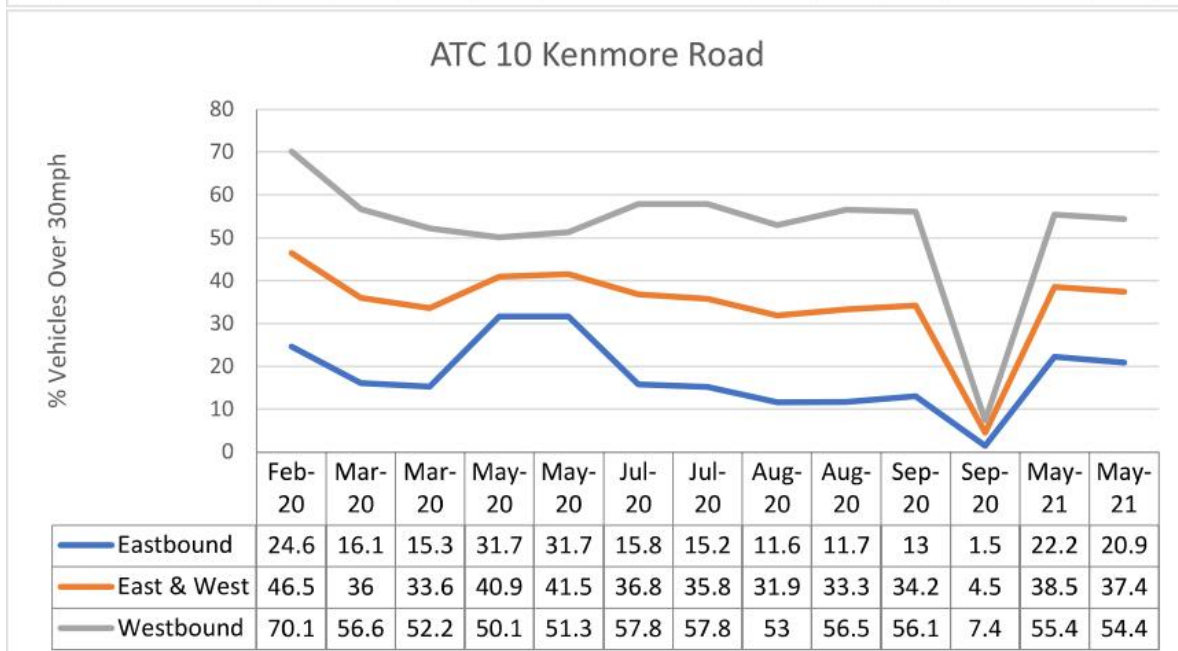
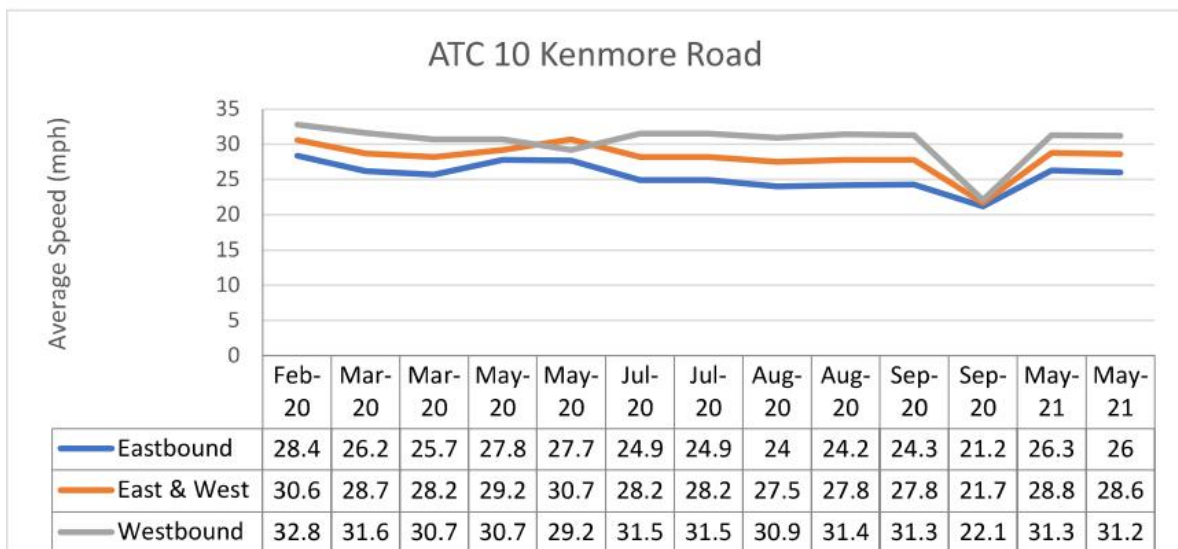
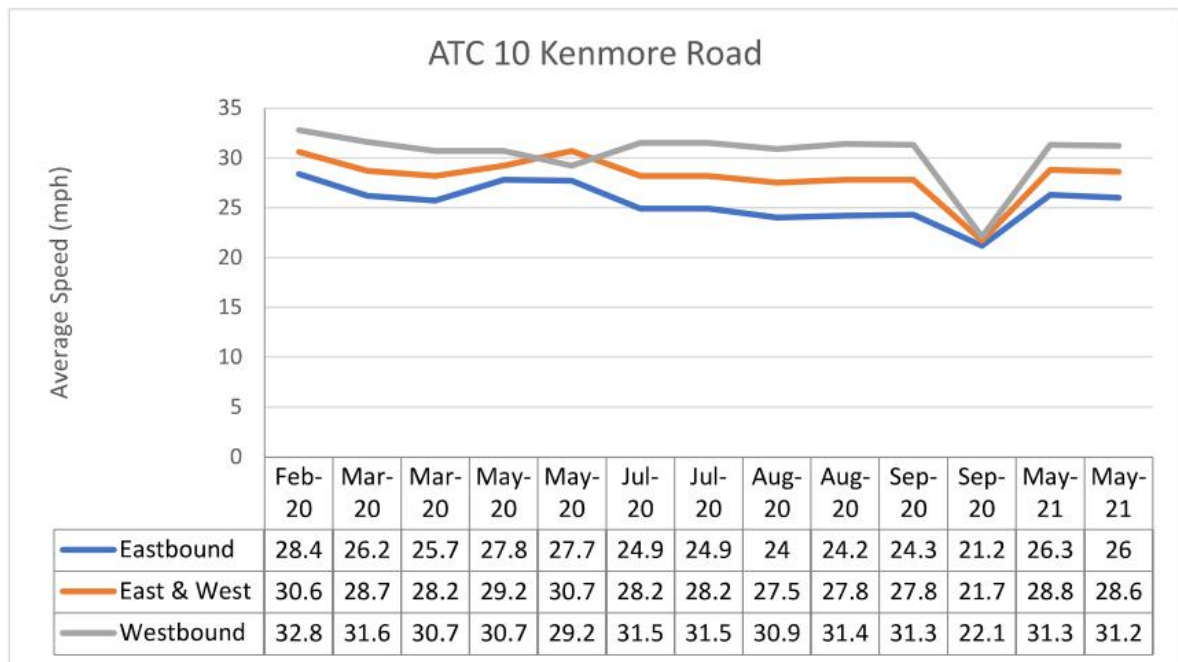
- 1.4 Over the course of the trial, the percentage of vehicles travelling above 30mph fell by 9% overall, from 46.5% to 37.5%, but remained up to 15% higher for westbound traffic. The number of vehicles travelling at excessive speed rose and fell during each survey period but the number per day was the same at the end as it had been at the start. An average of three vehicles per day were recorded travelling eastwards into Aberfeldy while 11 per day were recorded heading westwards out of town.
- 1.5 The road on Kenmore Street is a similar width and alignment to Kenmore Road but it has parked cars along most of its length. The average speed throughout the trial was in the low-20s and the 85<sup>th</sup> percentile speed in the mid-20s. Vehicle speed westbound, heading out of town, was slightly higher than eastbound incoming traffic. Unusually, there was an increase of 2mph in the average speed during the last survey. An average of 3% of vehicles were recorded travelling above 30mph and less than 1 vehicle per day was recorded travelling at excessive speed. The introduction of traffic calming measures across the town had little impact on vehicle speed on Kenmore Street.
- 1.6 On Crieff Road, the vehicle speed remained the same throughout most of the trial. This may be due to the influence of the part-time 20mph speed limit that was already in place outside Breadalbane Academy. The average speed remained around 24mph and the 85<sup>th</sup> percentile speed around 30mph. There was a noticeable increase in speed during the first lockdown, when traffic volumes dropped, but this returned to the same level in each subsequent traffic survey. The first lockdown also affected the percentage of vehicles recorded travelling above 30mph. At the start and end of the trial, the figure was under 8%. During May 2020, this rose to 19%. The number of vehicles recorded travelling at excessive speed remained at 1 per day during the trial until the final survey in May 2020 when it increased to 3.
- 1.7 Traffic patterns were similar on both Taybridge Road and Taybridge Terrace. Vehicle speeds were comparable in both directions. On both streets, the average speed over the trial remained in the mid-20s and the 85<sup>th</sup> percentile speed remained in the upper-20s, except during May 2020 when the 85<sup>th</sup> percentile speed rose to the low-30s. This behaviour was also observed at other locations in Aberfeldy. At the start of the trial, 12% of vehicles on Taybridge Road were recorded travelling above 30mph. There were fluctuations during the trial, rising to 20% in May 2020 but gradually fell to under 8% in May 2021. On average, less than one vehicle per day was recorded travelling at excessive speed. During the trial, the percentage of vehicles travelling above 30mph on Taybridge Terrace fell from 13% to 7.5%, dropping as low as 4.5% in September 2020.
- 1.8 On Breadalbane Terrace, the average speed remained generally the same throughout the trial, around 24mph. There was a minor reduction on the 85<sup>th</sup> percentile speed from 30mph to 28.5mph between the start and the end, rising to a maximum of 33mph in May 2020. Vehicle speed during each of the traffic surveys were slightly higher eastbound leaving Aberfeldy than for westbound incoming traffic. At the start of the trial, 10.5% of vehicles were recorded travelling above 30mph, falling to 7.5% at the end of the trial. The average over the course of the trial was 10.5% due to higher vehicle speeds in May 2020. The number of vehicles recorded travelling at excessive speed fell during the trial from 3 to 1.
- 1.9 Dunkeld Street, like Kenmore Road, sits on the periphery of the town. Vehicle speeds eastbound heading out of Aberfeldy can be up to 10mph higher than incoming westbound traffic. The average speed over the course of the trial dropped by 3.5mph from 30.5mph to 27mph. The 85<sup>th</sup> percentile speed dropped by 4.5mph from 36mph to 31.5mph during the

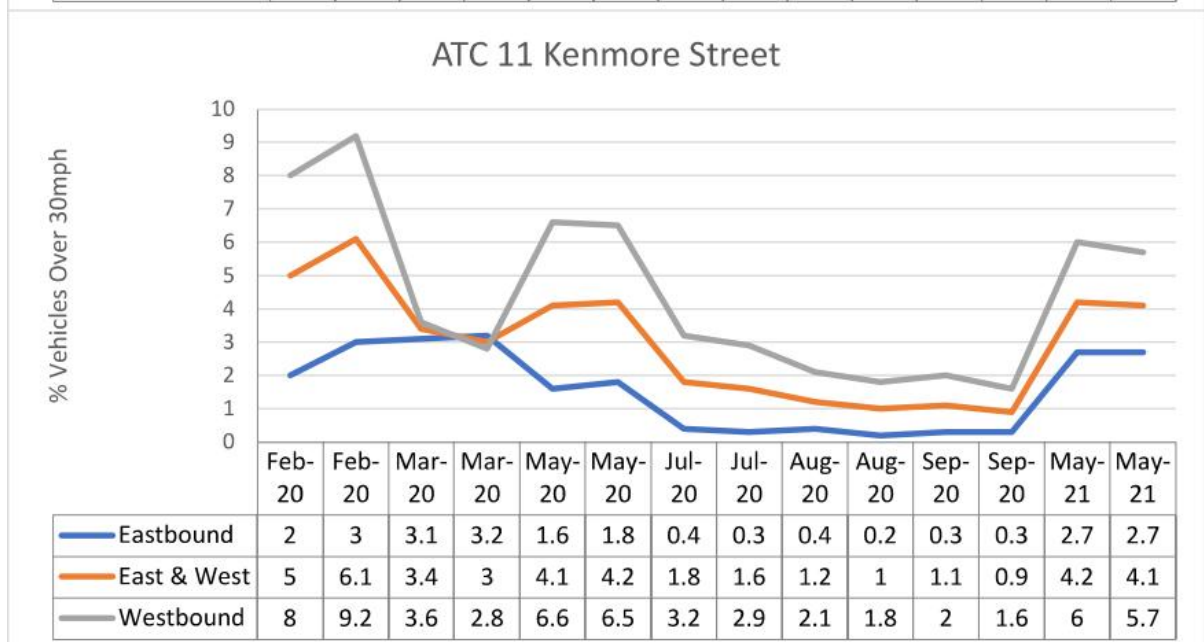
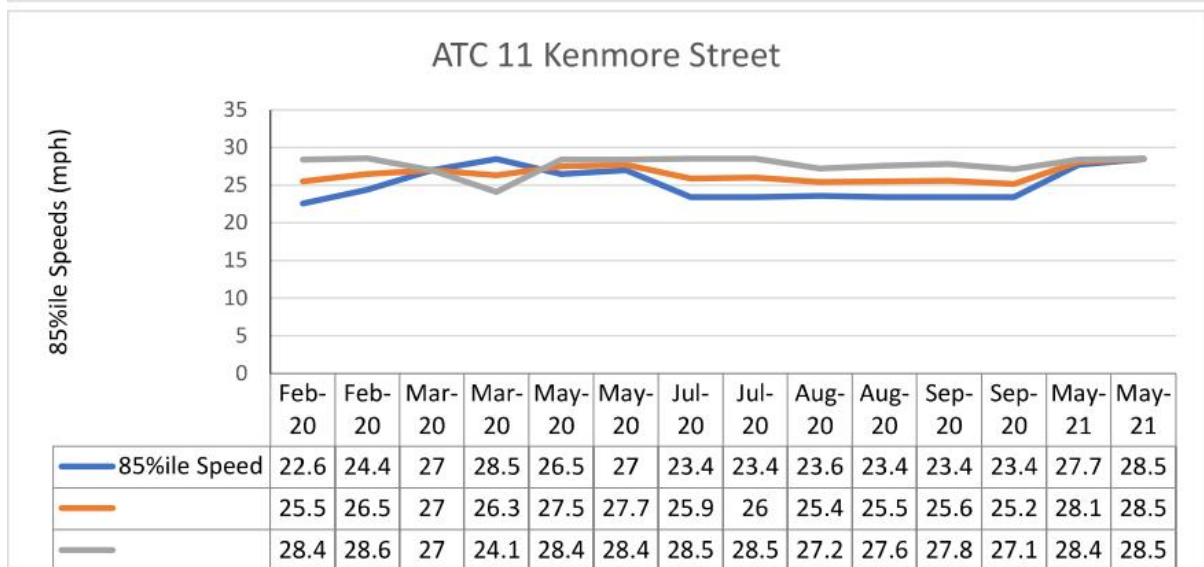
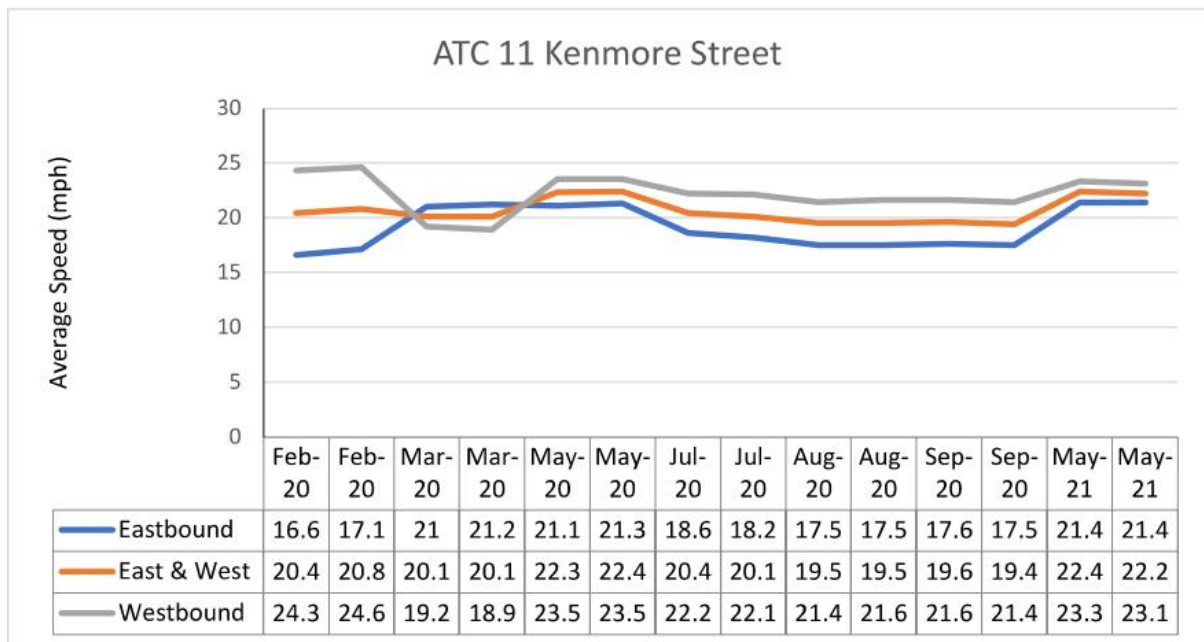
trial. The percentage of vehicles recorded travelling above 30mph started at almost 33%, rose to over 50% then gradually fell to 24%. The number of vehicles travelling at excessive speed remained unaffected by the trial. On average, 16 vehicles each day were recorded above 45mph.

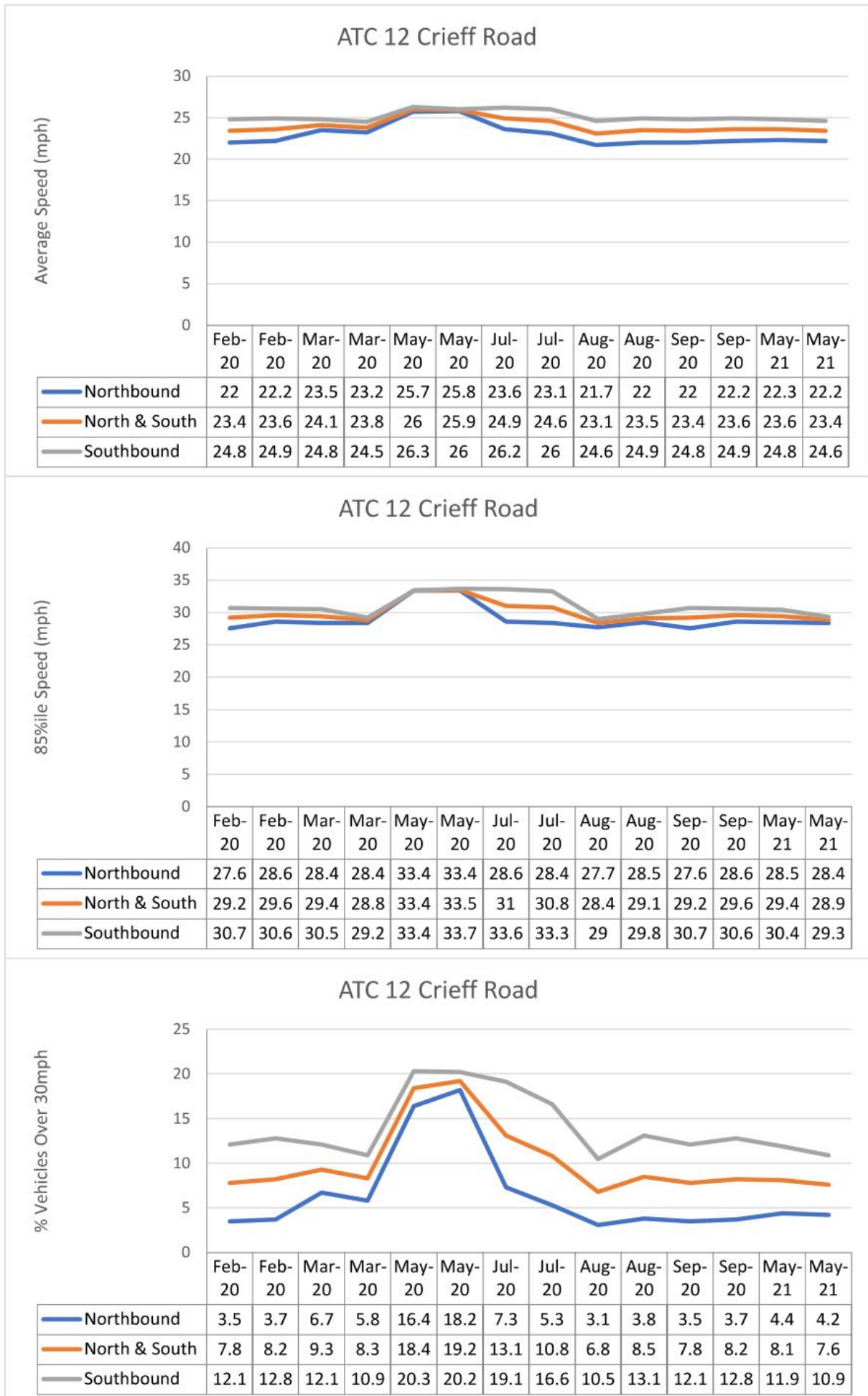
- 1.10 The introduction of regulatory signs and vehicle-activated signs, without the combination of physical traffic calming measures, did not reduce vehicle speeds to an acceptable level for a 20mph speed limit to be self-regulating across the whole town. Adjustments or additions to the trial measures will need to be considered to bring the 85th percentile speed down to a self-regulating level.

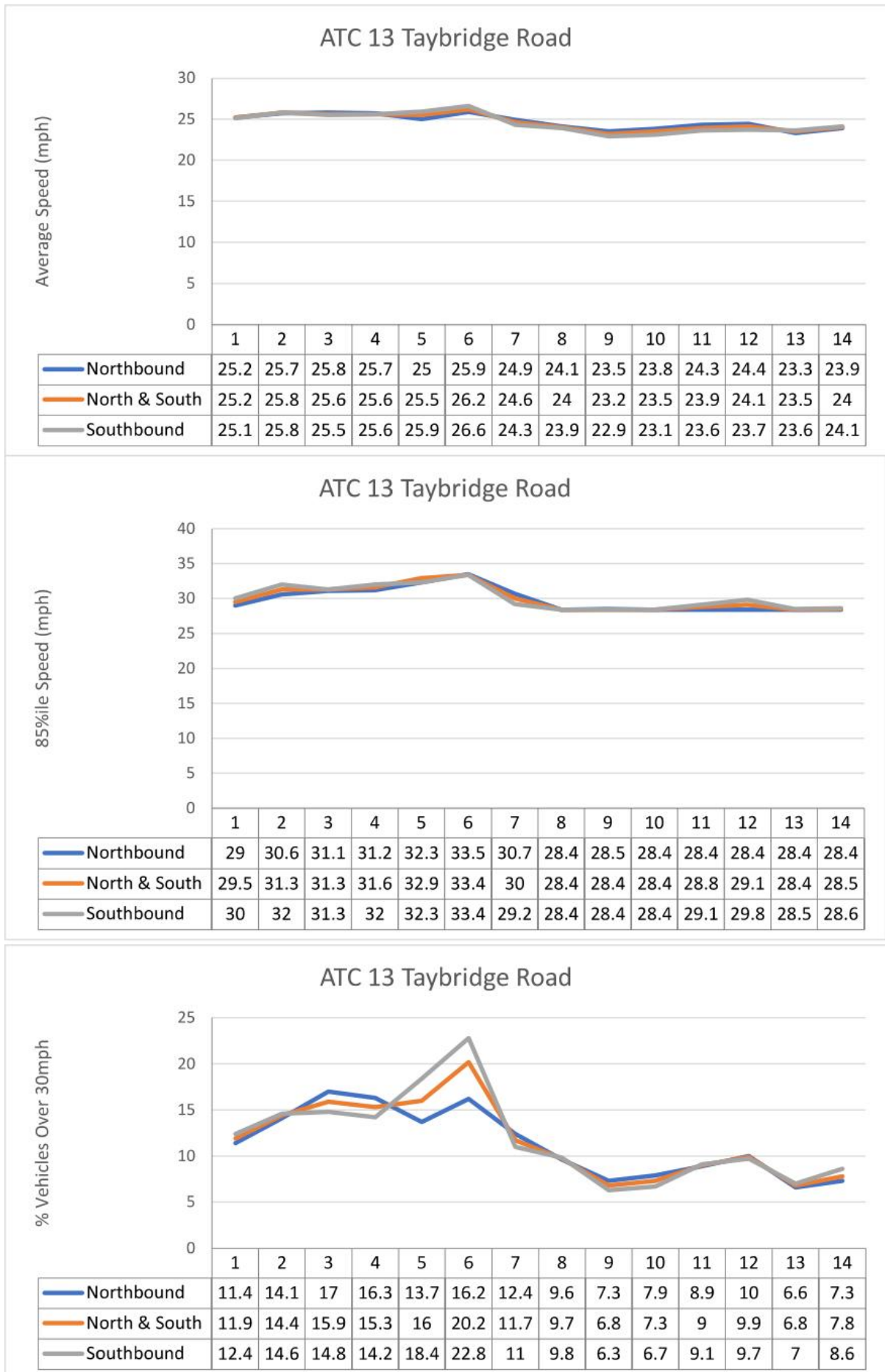


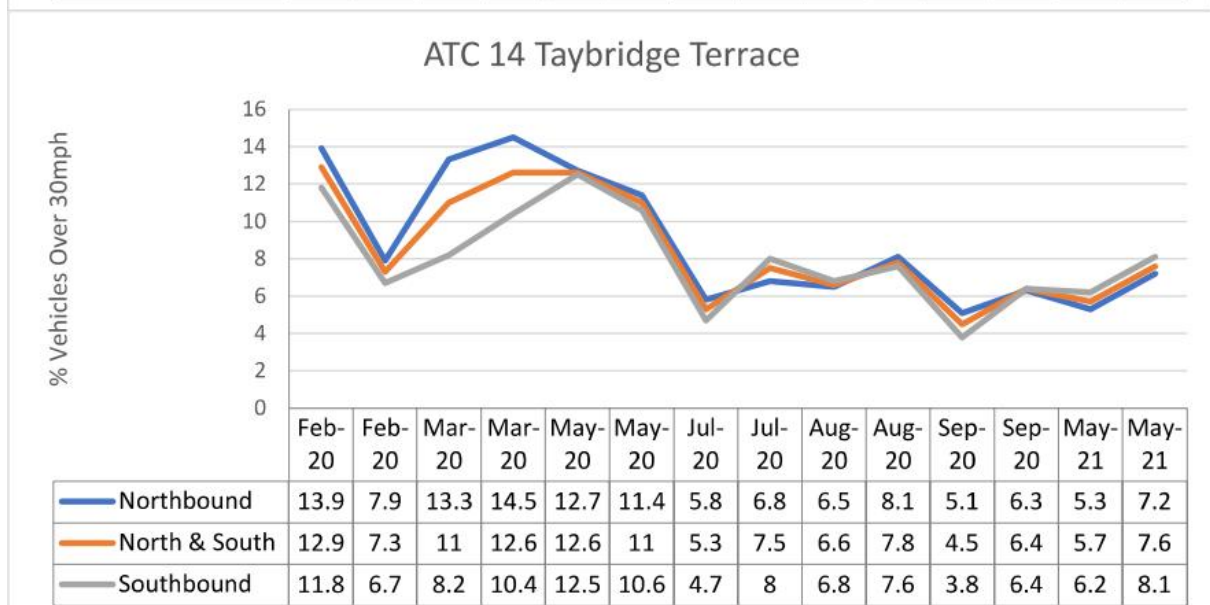
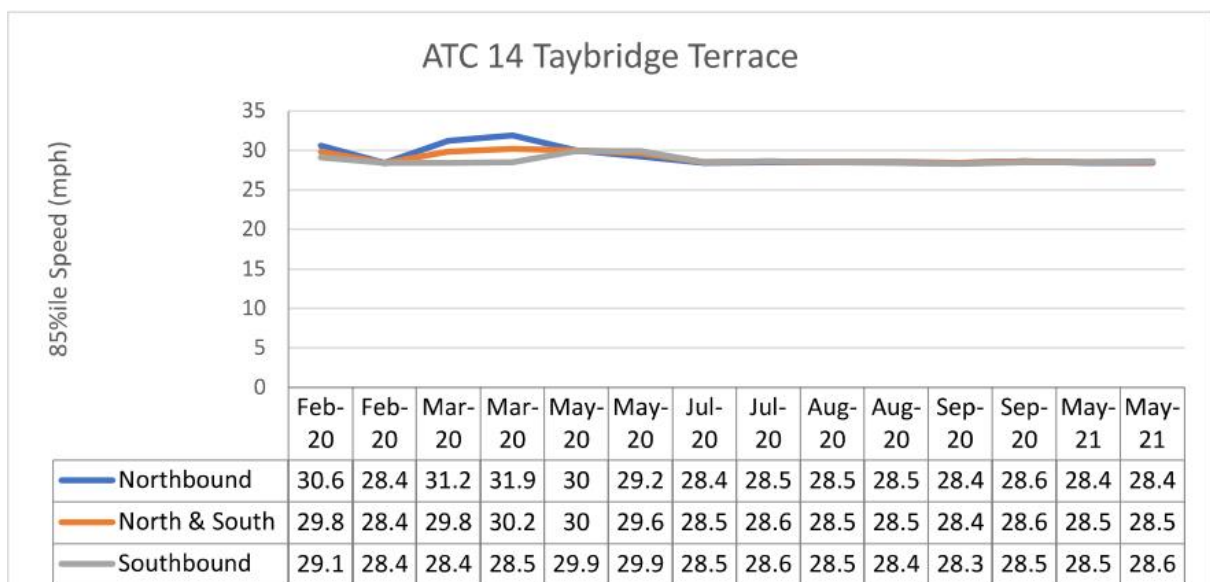
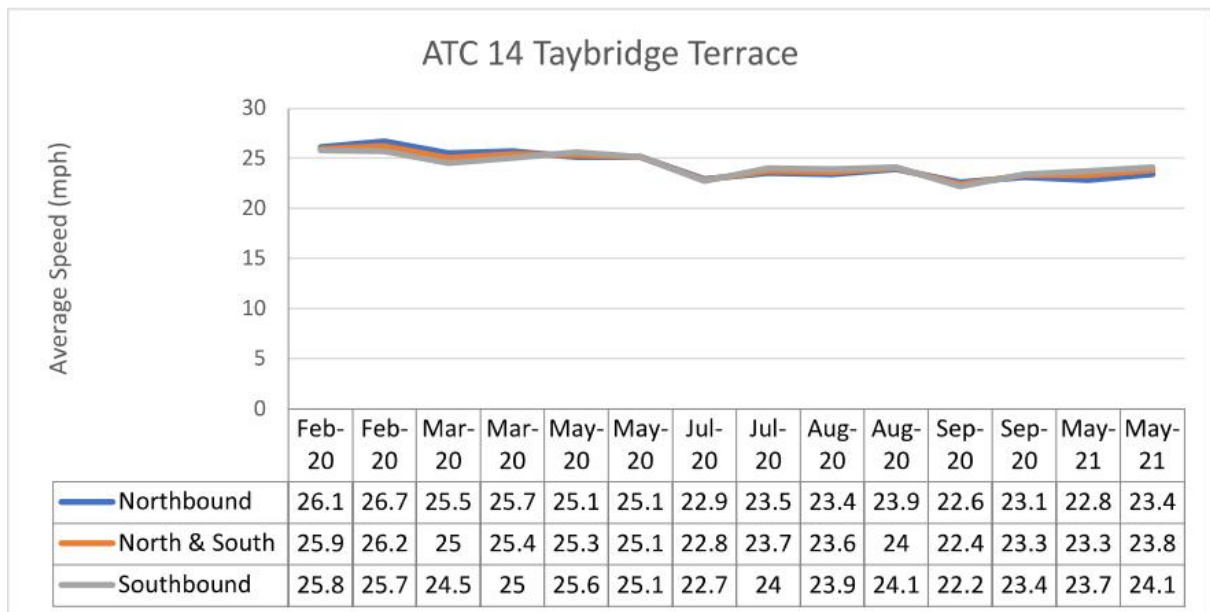


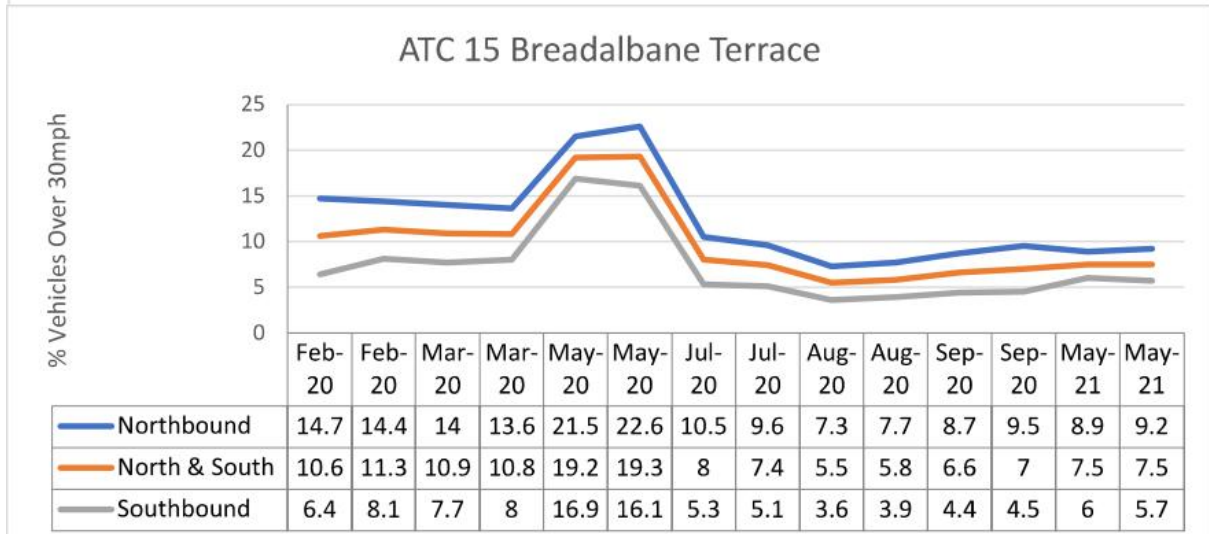
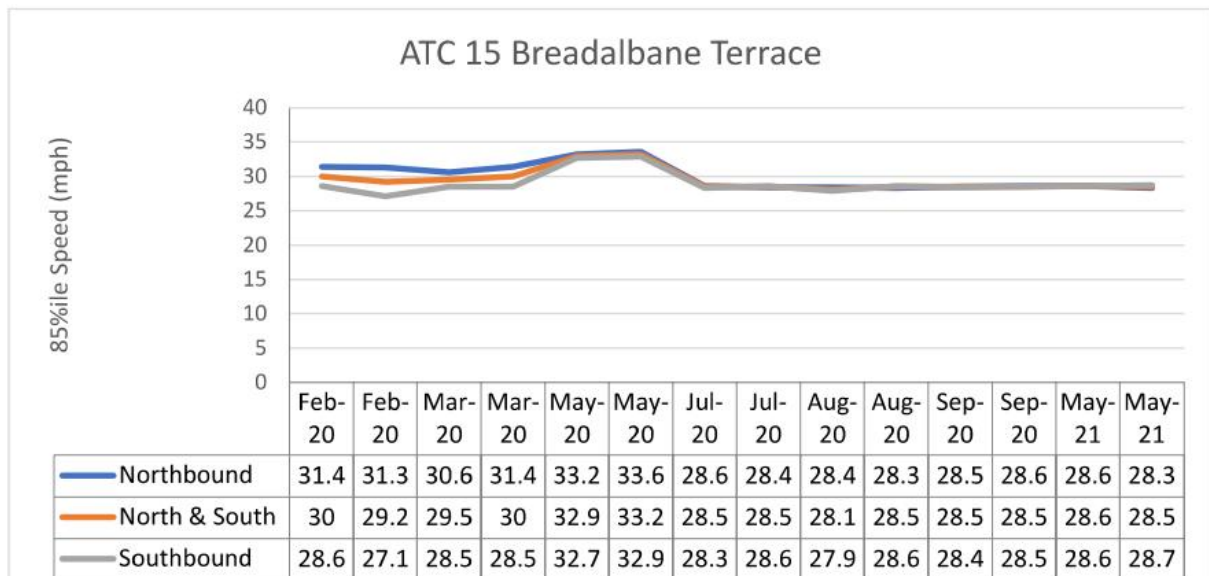
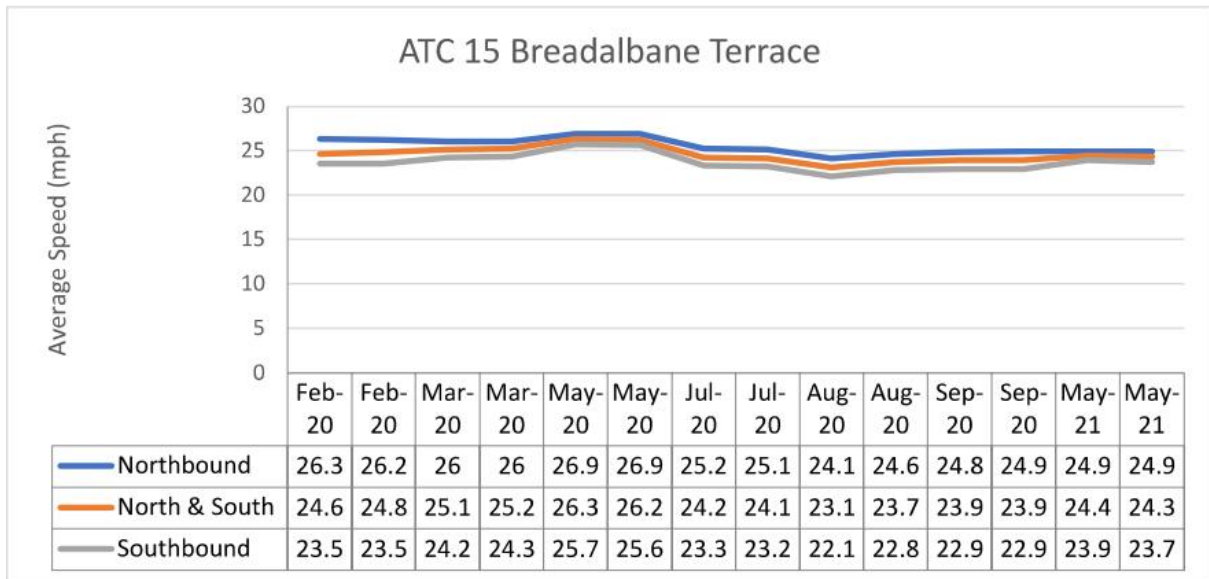


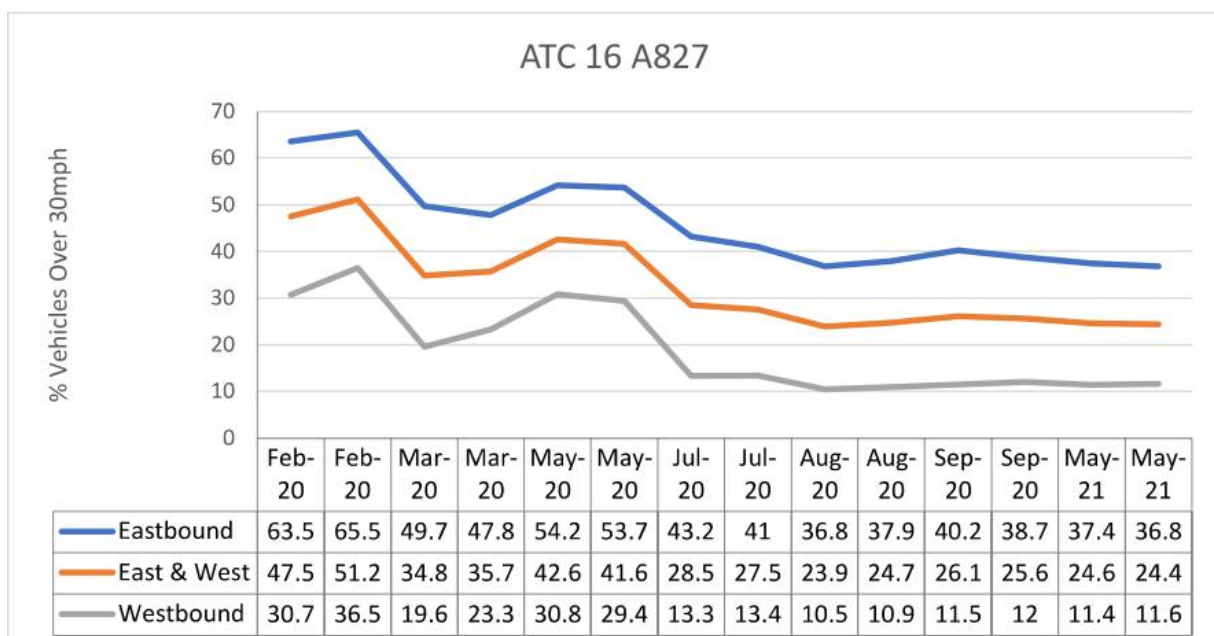
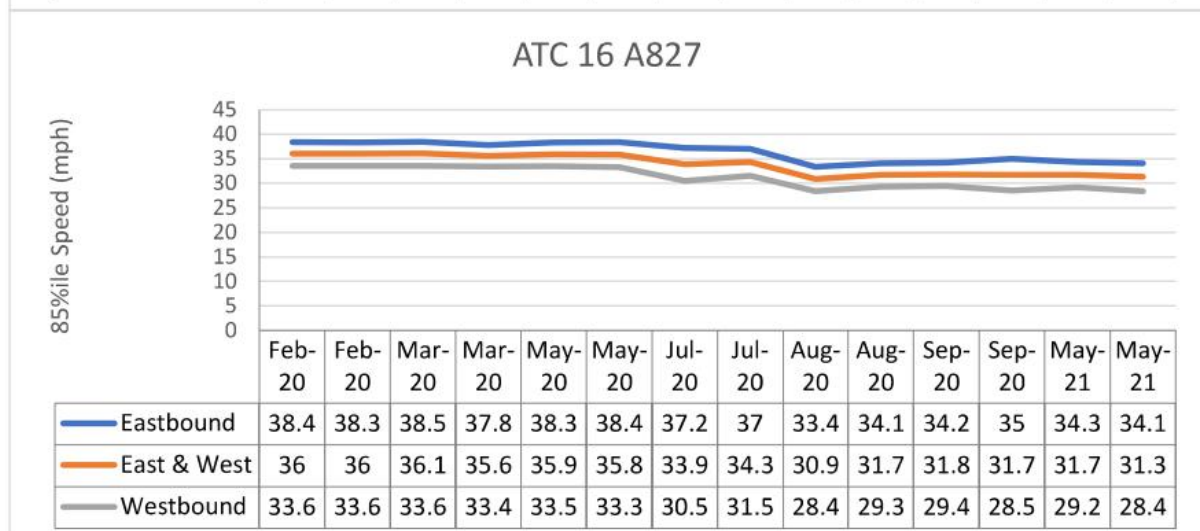
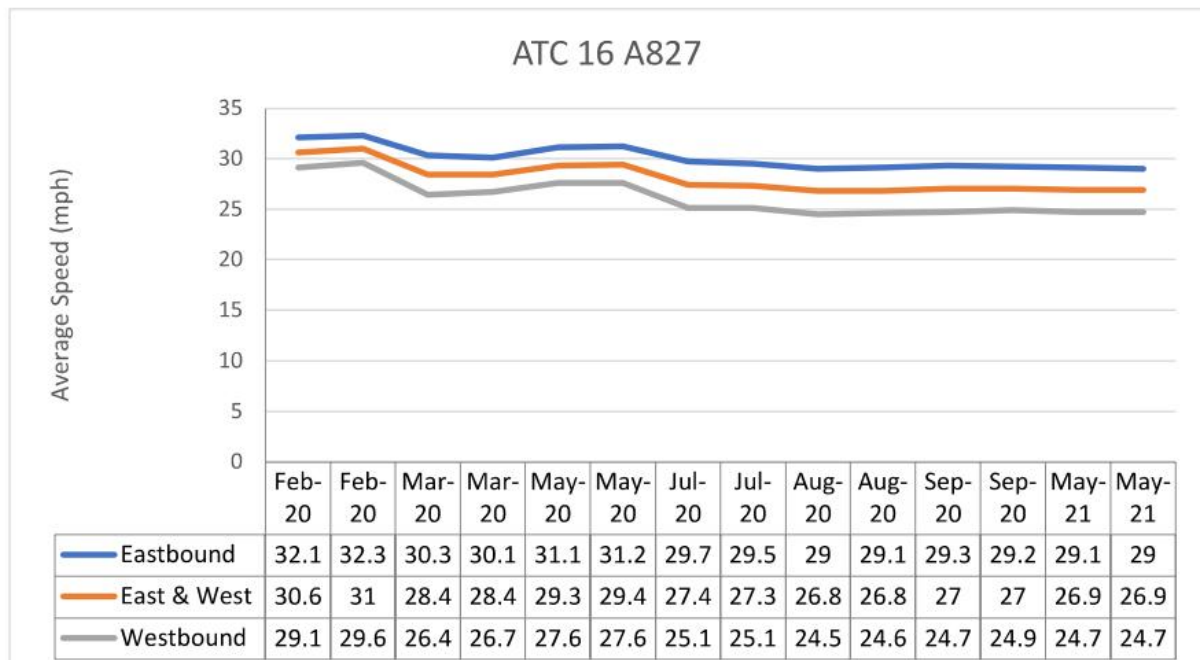






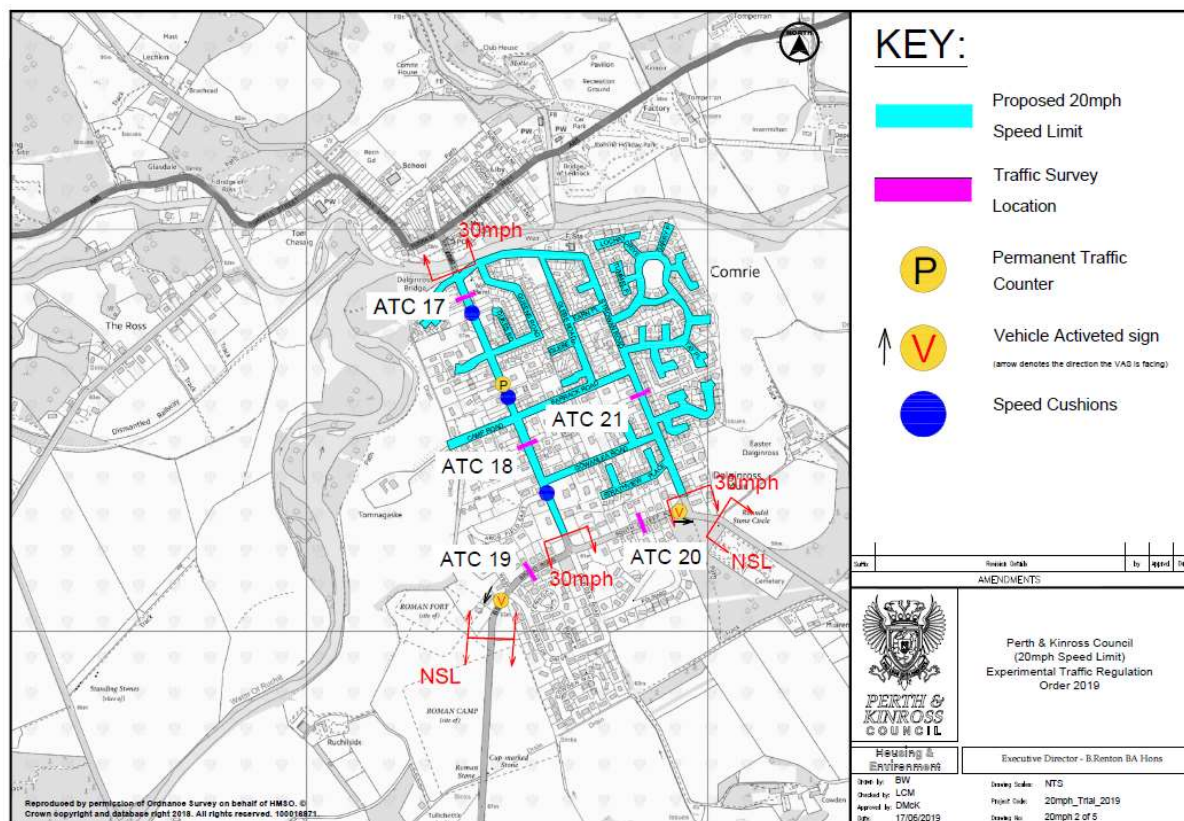






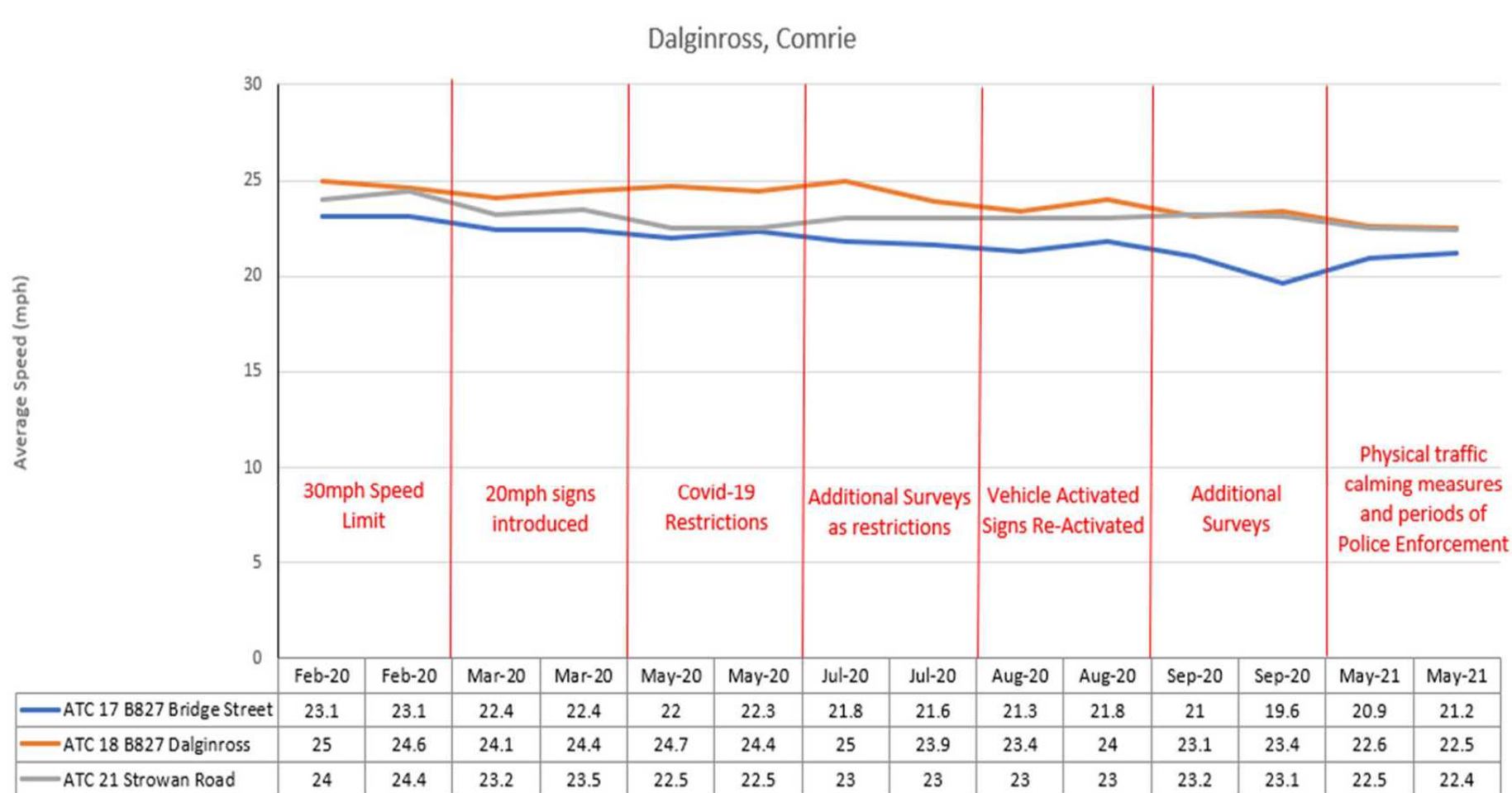
## Dalginross 20mph Speed Limit Trial summary of results

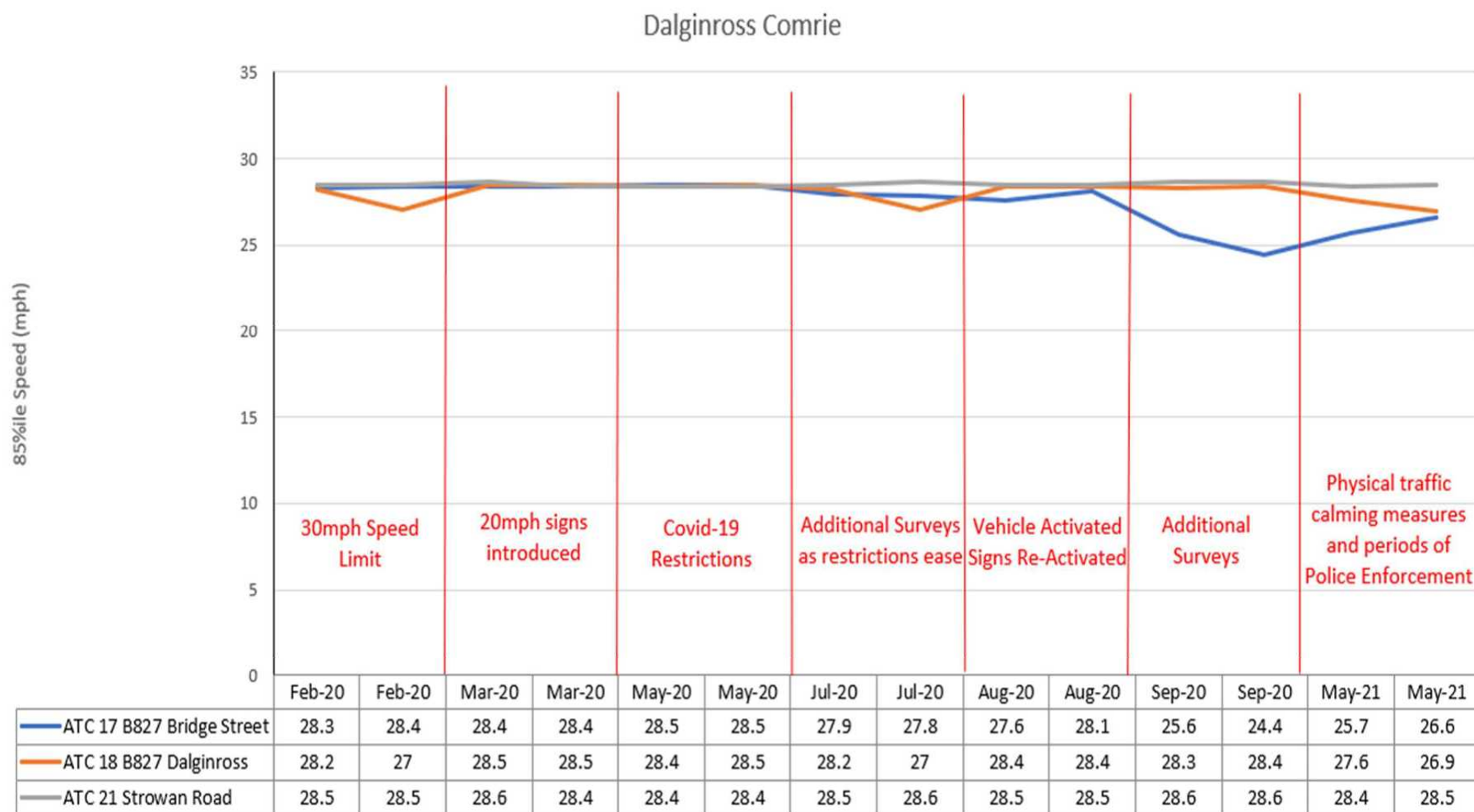
## DALGINROSS



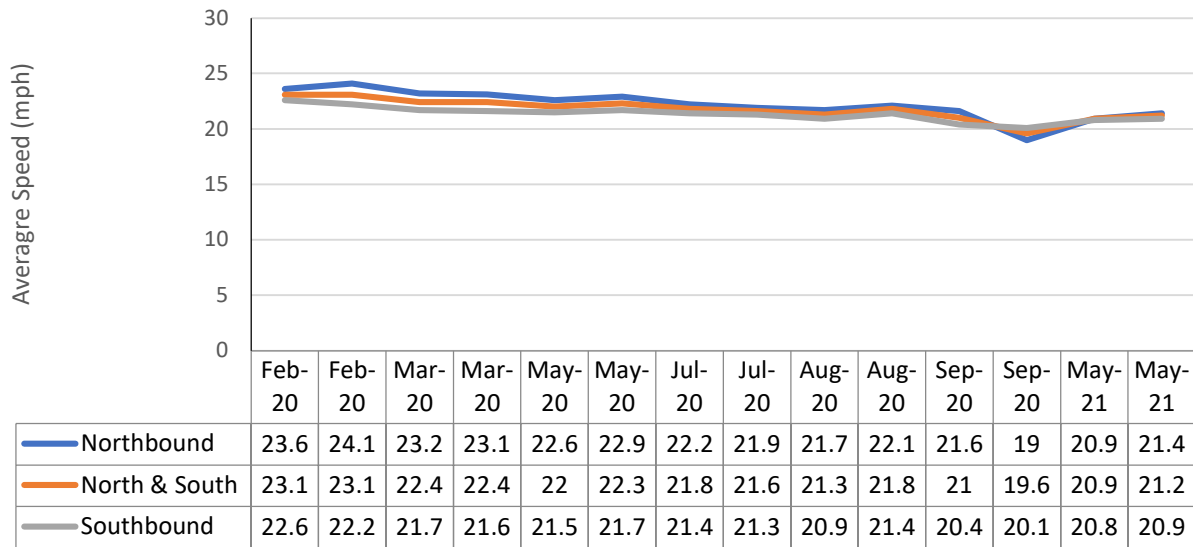
- 2.1 Dalginross sits within the national urban speed limit of 30mph that covers Comrie village. The trial site is located between Dalginross Bridge at the north and Braco/South Crieff Road at the south. It includes all the residential streets off the B867 Dalginross.
- 2.2 Three traffic counters were installed – south of Bridge Street, on the B867 Dalginross and on the residential Strowan Road. Vehicle-activated signs were located on Braco Road and South Crieff Road. The location map, speed tables and speed charts for Dalginross are contained in Appendix 2.
- 2.3 Before the trial, the average vehicle speed near Bridge Street was 23mph. There was a graduated drop of 1mph following the introduction of each of the traffic calming measures – signs, VAS, and speed cushions. However, the 85<sup>th</sup> percentile speeds remained around 28mph throughout the trial. Average and 85<sup>th</sup> percentile speeds were similar in both directions. Before the trial, 4% of vehicles were recorded travelling above 30mph. Again, there was a graduated reduction in vehicle speeds with the introduction of each change to the road environment. *Excessive speed data to be checked*
- 2.4 In the centre of the Dalginross road, the average speed before the trial was 25mph and the 85<sup>th</sup> percentile speed was 28mph. Both speed categories remained the same following the introduction of the lower limit. No vehicle-activated signs were installed on any of the streets within the trial area as two locations at the south of the village had already been agreed with the local community beforehand as part of the ongoing VAS programme. With the introduction of the speed cushions on Dalginross, the average speed dropped to 22.5mph and the 85th percentile speed dropped to 27mph

- 2.5 Before the trial, 10% of traffic on Dalginross was recorded travelling above 30mph. When the speed limit was lowered, there was a reduction to 9%. When the vehicle-activated signs were activated south of the trial site, this dropped again to 6%. With the installation of the speed cushions, the percentage of vehicles above 30mph dropped to 4%. Vehicle speeds were approximately 2mph higher for southbound traffic. *Excessive speed data to be checked*
- 2.6 In February 2020, average vehicle speed on Strowan Road 24mph. By May 2021, over the course of the trial, there was a reduction in average vehicle speed of 2mph. The 85<sup>th</sup> percentile speed remained constant at 28.5mph throughout the trial. Vehicle speeds were similar in both directions. There was no evidence from the traffic survey data of increased traffic flows or higher vehicle speeds as a result of drivers rerouting through the residential streets to avoid the traffic calming measures on the Dalginross road.
- 2.7 Before the trial, 9% of traffic on Strowan Road was recorded travelling above 30mph. When the speed limit was lowered, this figure fell to 6%. When the speed cushions were installed on Dalginross, the percentage of vehicles travelling above 30mph fell to 4.5%. Even though none of the additional measures were put in place on Strowan Road, it demonstrates that traffic calming measures can influence driver behaviour and vehicle speeds on adjoining streets. *Excessive speed data to be checked*
- 2.8 The combination of traffic calming measures on the Dalginross road, and the VAS to the south of the trial site, did not reduce vehicle speeds to an acceptable level for a 20mph speed limit to be self-regulating. Adjustments or additions to the trial measures will need to be considered to bring the 85th percentile speed down further.

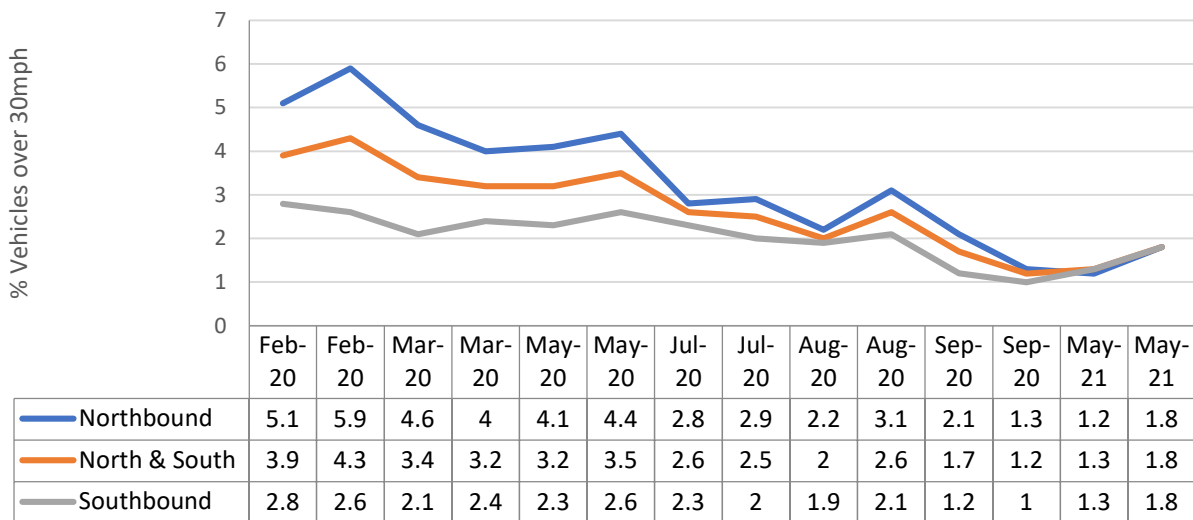




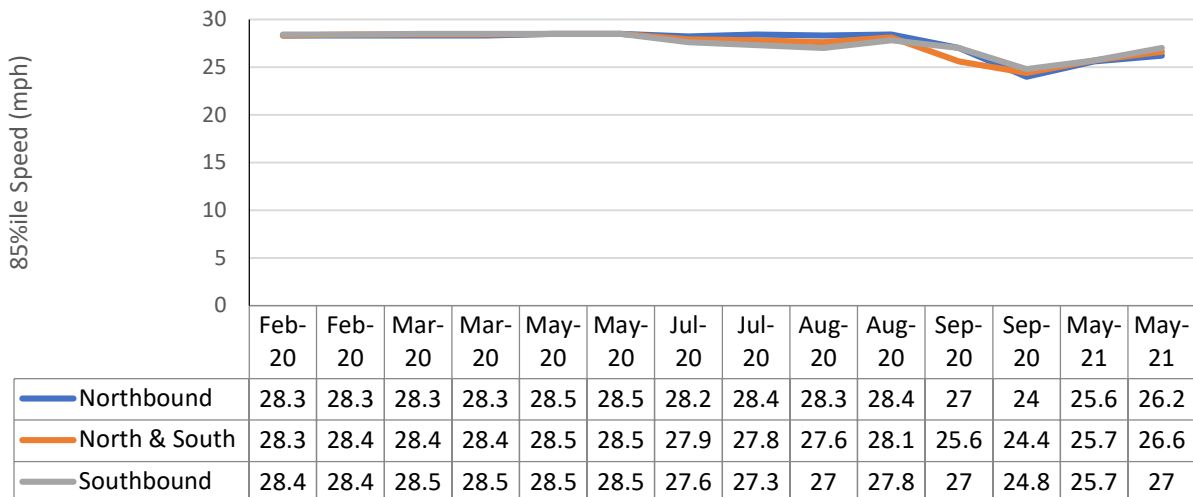
ATC 17 B827 Bridge Street

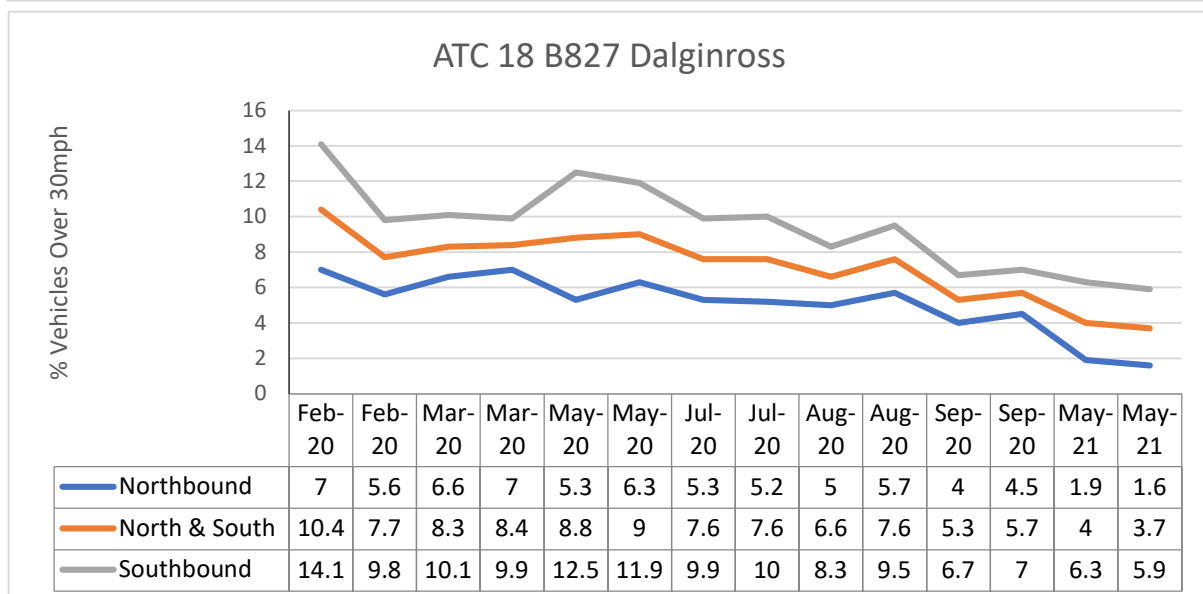
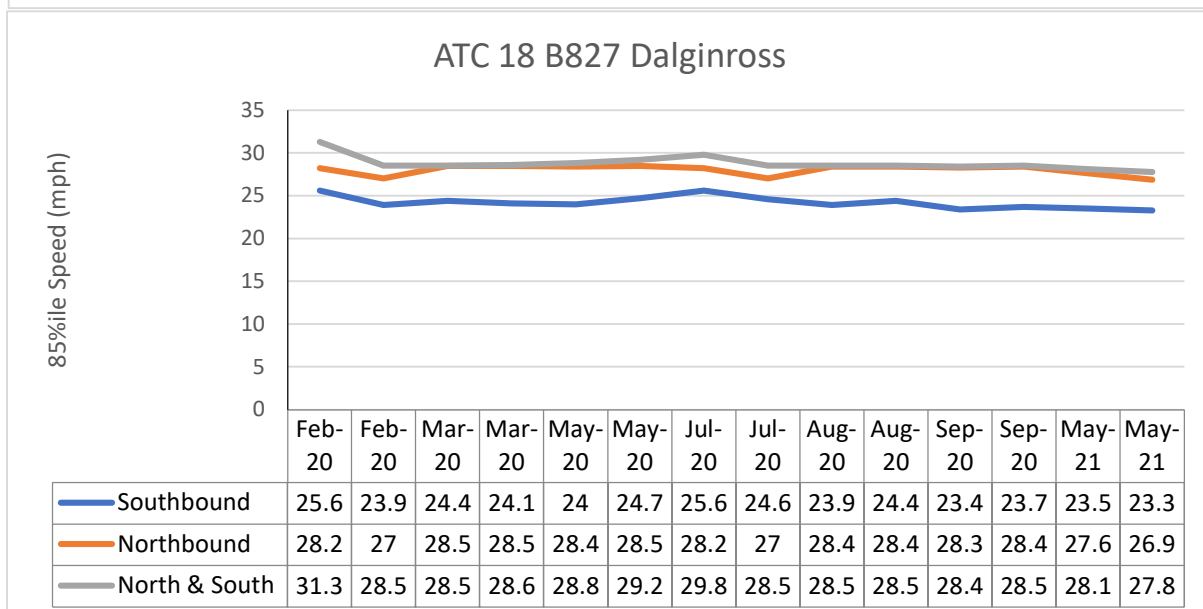
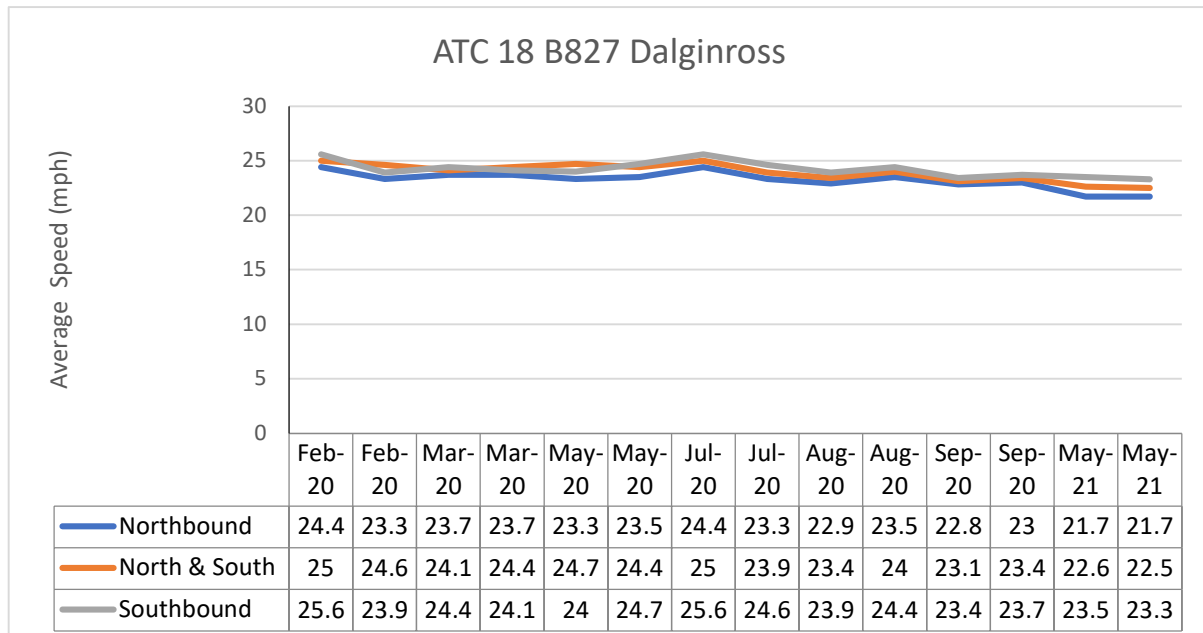


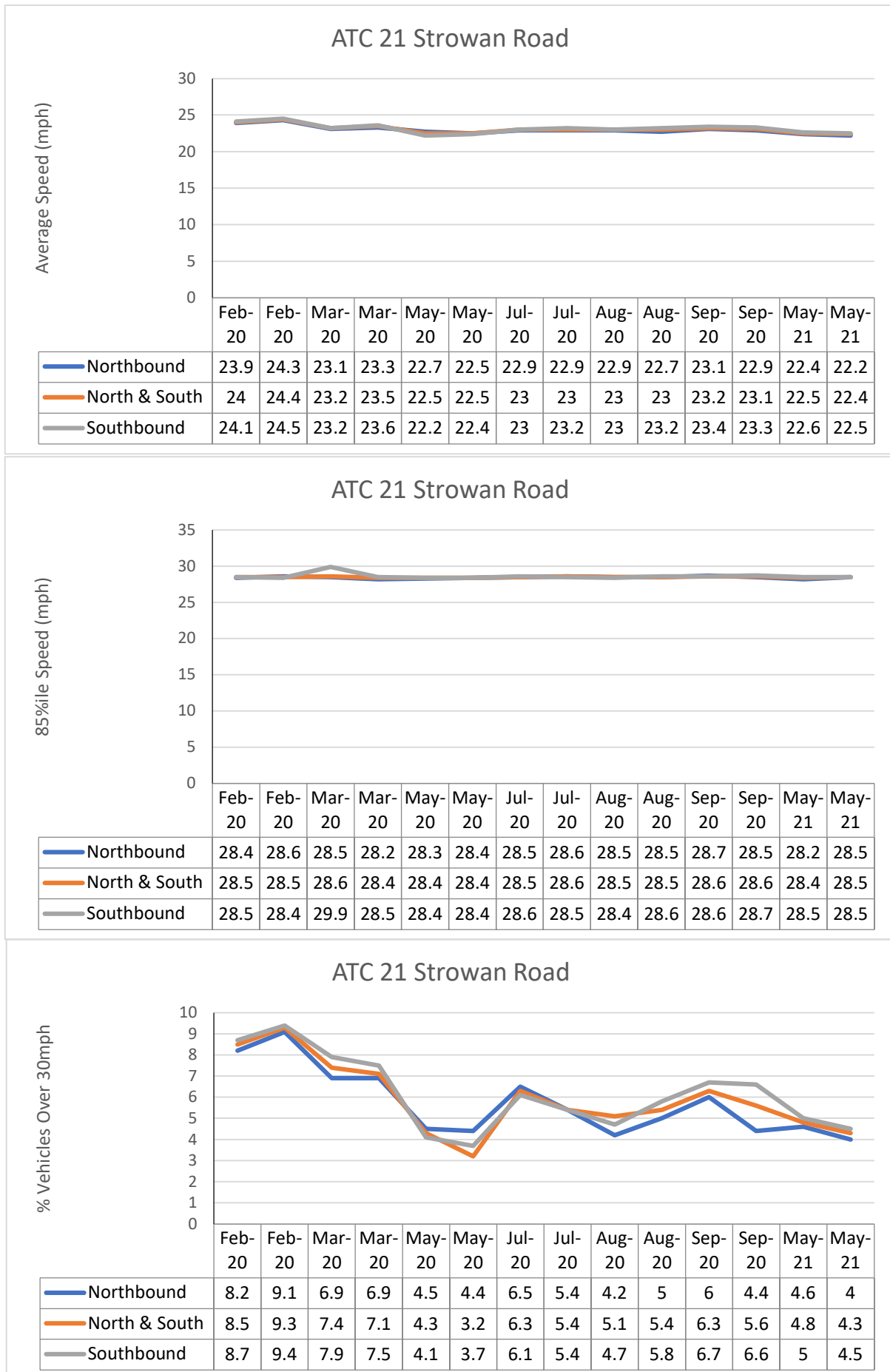
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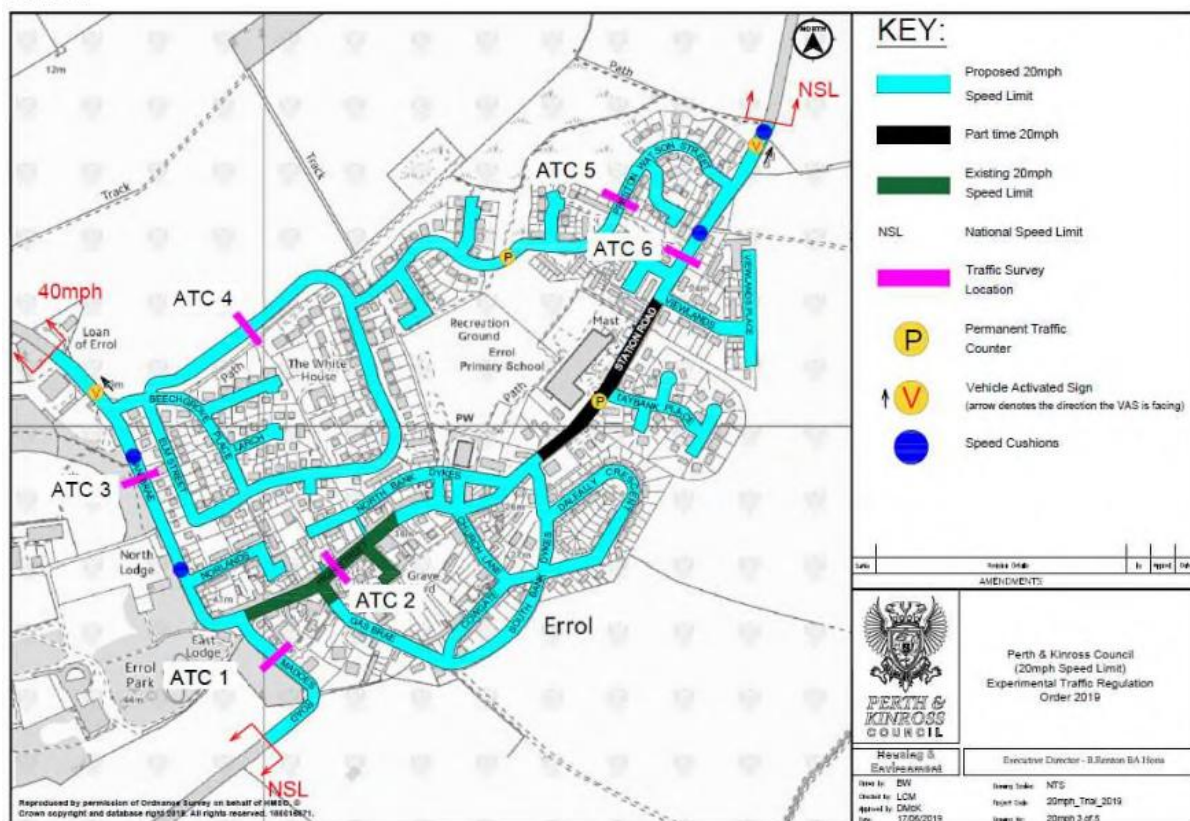






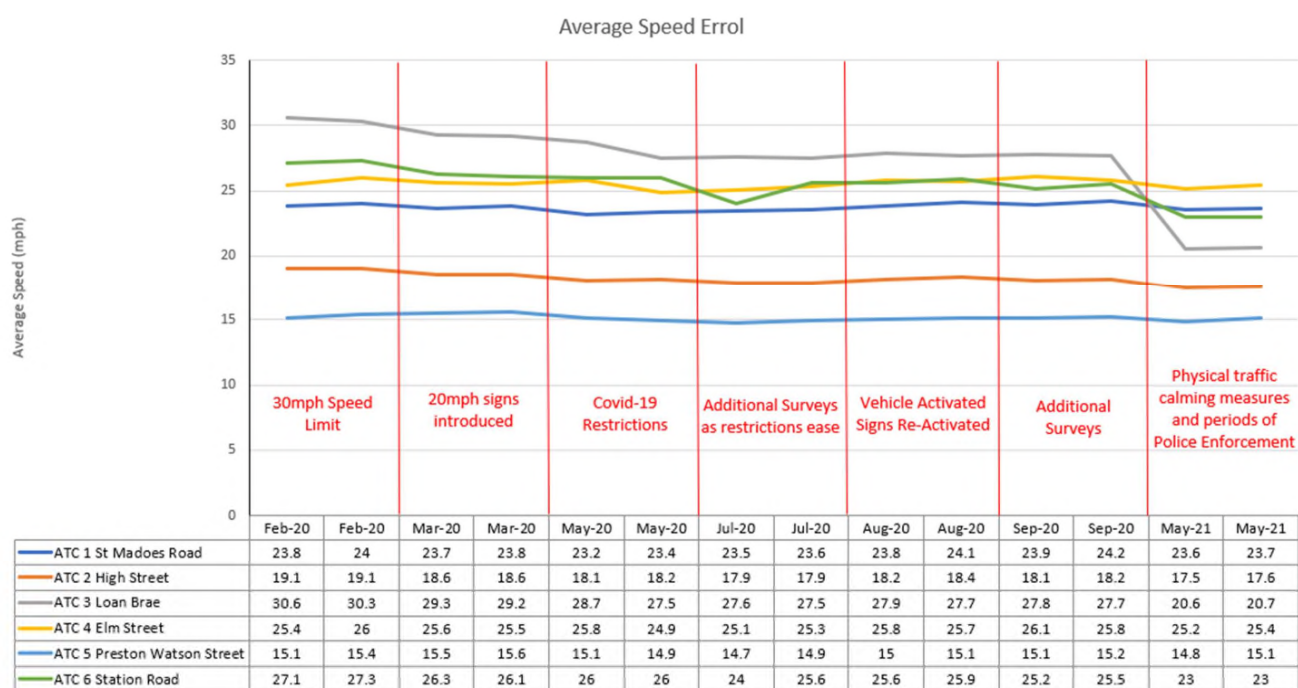
## Errol 20mph Speed Limit Trial summary of results

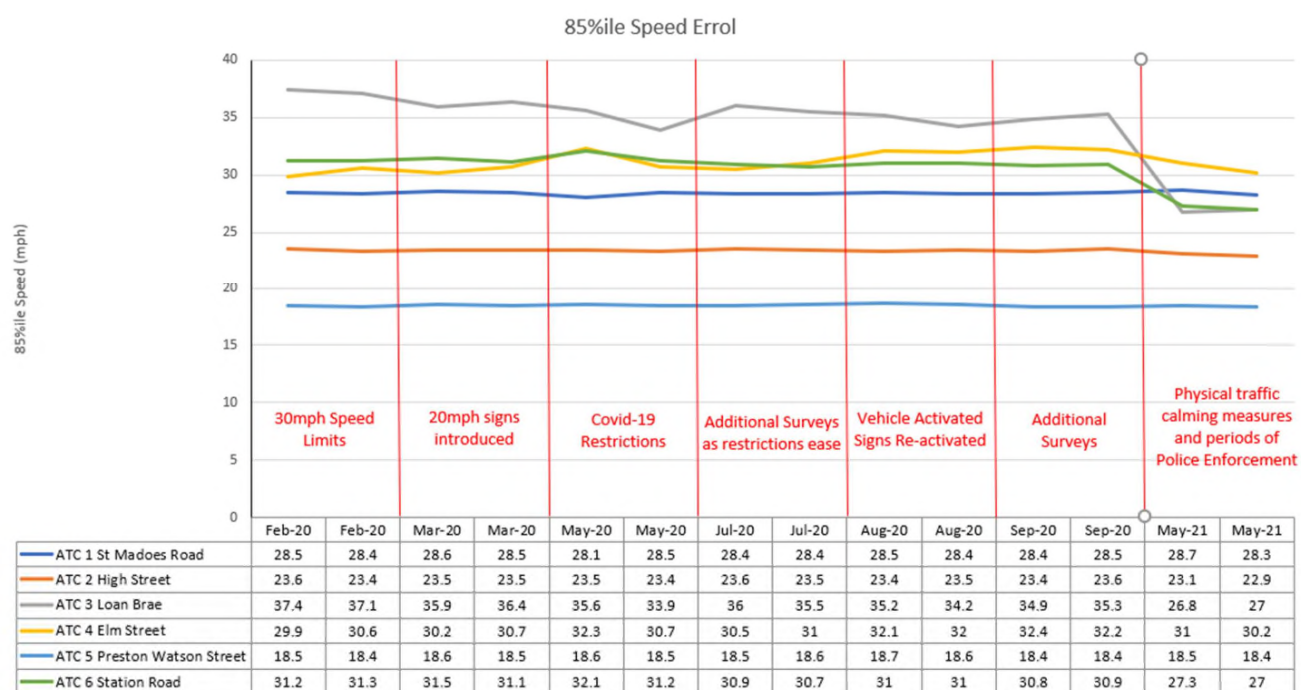
## ERROL

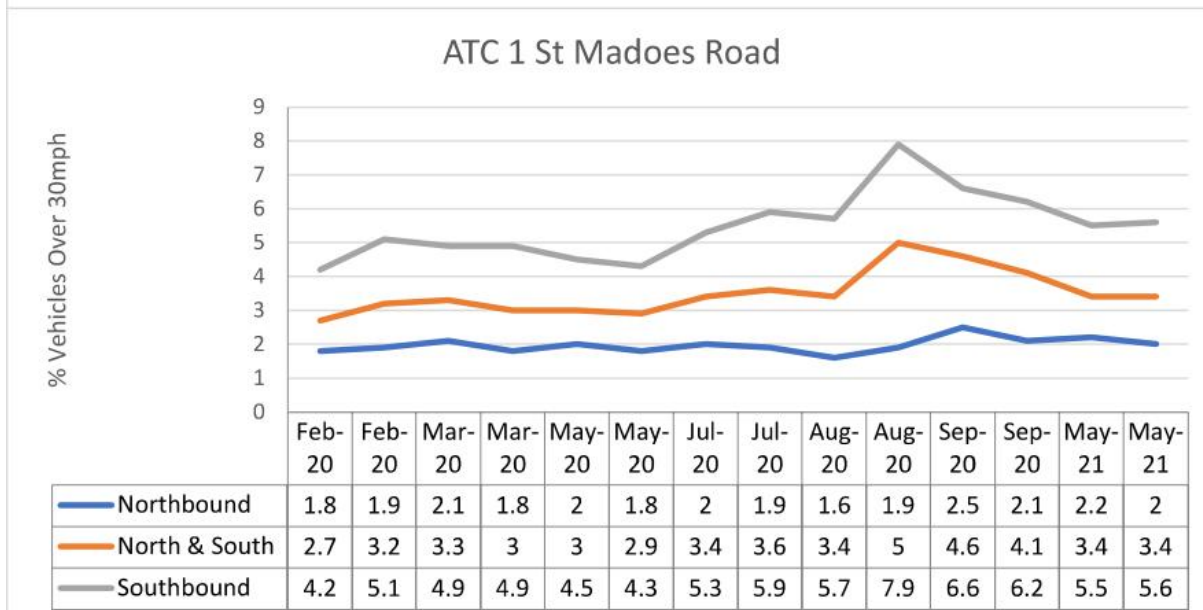
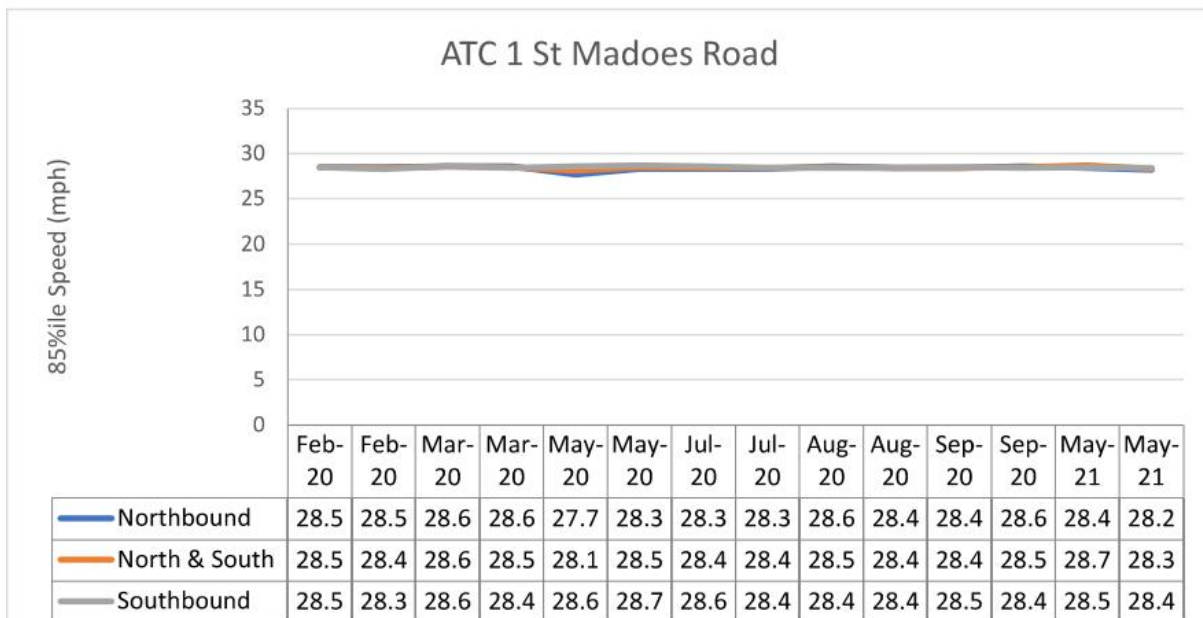
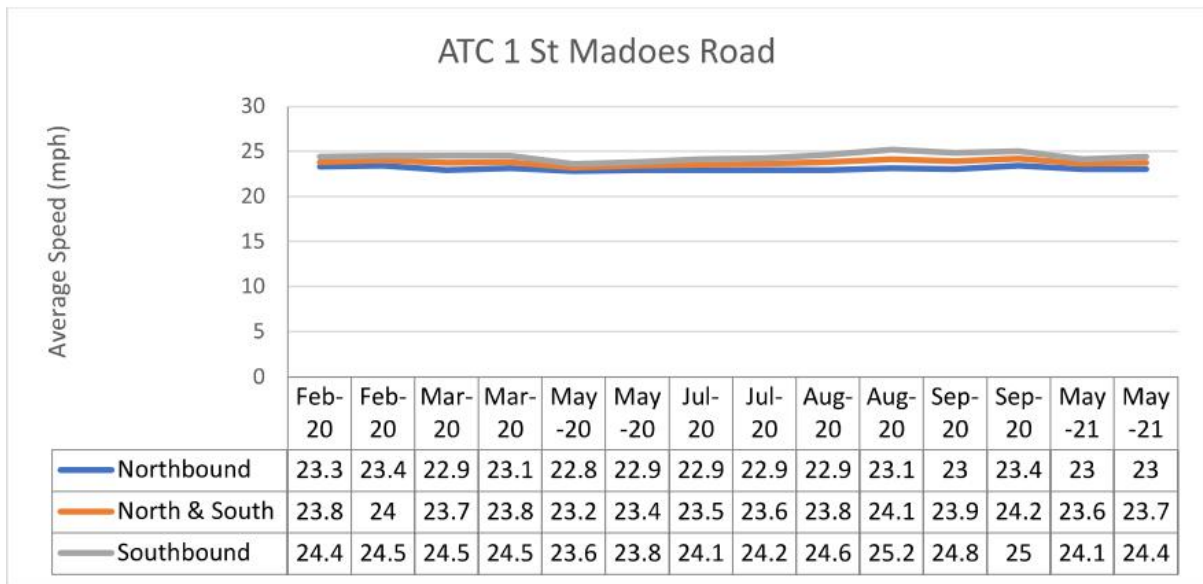


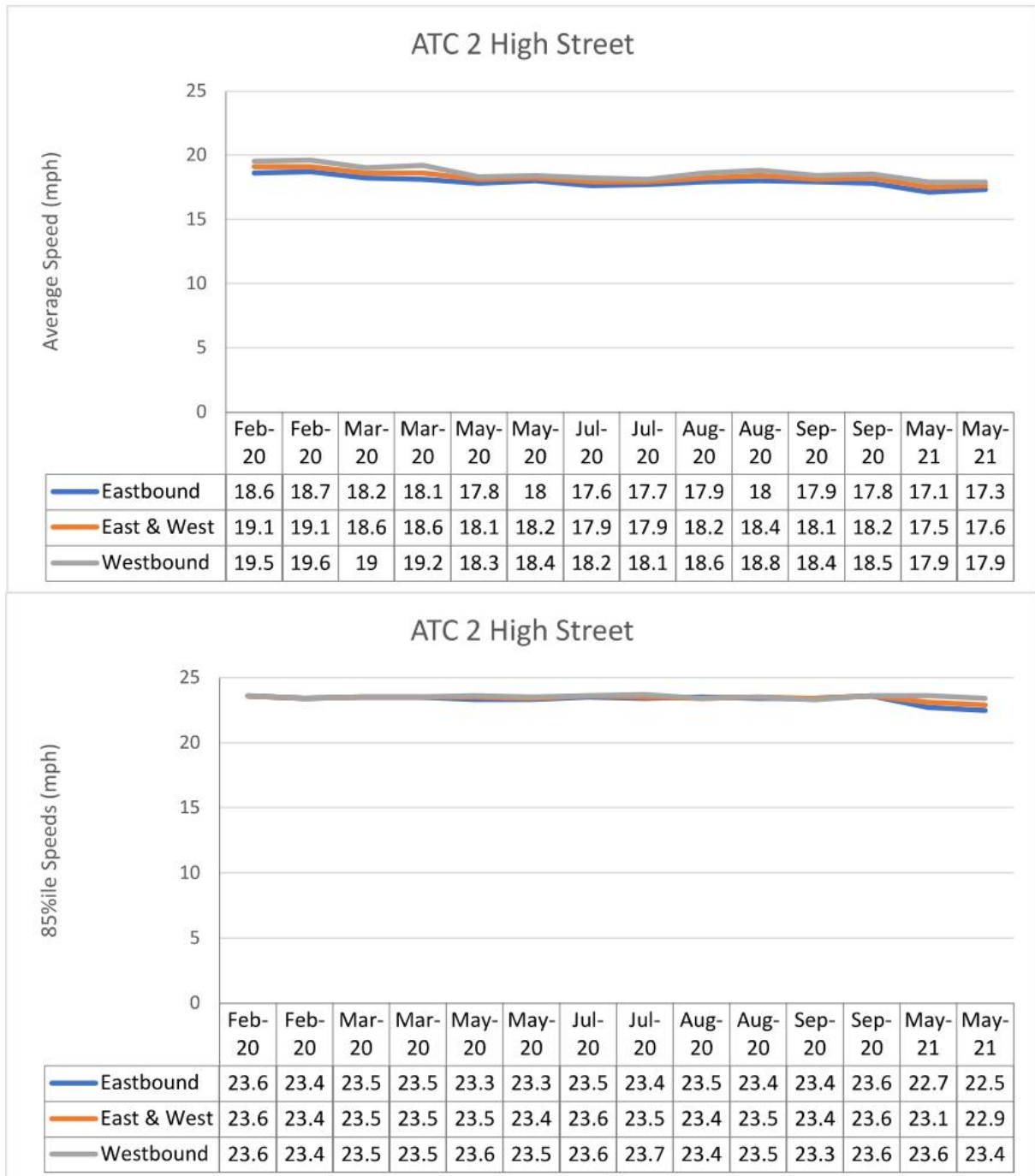
- 3.1 The High Street was already subject to a full-time, mandatory 20mph speed limit installed as part of the Errol Placecheck community engagement project several years ago. A part-time 20mph speed limit operated outside Errol Primary School at school times. This was supplemented by two priority systems installed as speed reduction measures as part of the school travel planning programme.
- 3.2 For the trial, the 20mph speed limit was made full-time and extended to cover the entire village. Loan Brae connects to a 40mph from Inchcoonans. The other approaches to the village are subject to the national speed limit. The road alignment and road widths of the High Street, and the older parts of the village to the south, are poor ensuring lower vehicle speeds. The new housing layout across the north of the village has been constructed with a sequence of physical traffic calming measures.
- 3.3 Six traffic counters were installed – on High Street, St Madoes Road, Loan Brae, Elm Street, Preston Watson Street and Station Road. Vehicle-activated signs were located on Loan Brae and Station Road. The location map, speed tables and speed charts for Errol are contained in Appendix 3.
- 3.4 Before the trial, the average vehicle speed on High Street was 19mph. The existing 20mph speed limit was self-regulating due to the poor horizontal alignment, restricted road width and presence of parked vehicles. Following the introduction of the various traffic calming measures, the average speed dropped to 17.5mph. The 85<sup>th</sup> percentile speed remained in the low 20s throughout the trial. Less than 1% of vehicles were recorded travelling above 30mph. No vehicles were recorded travelling at excessive speeds.

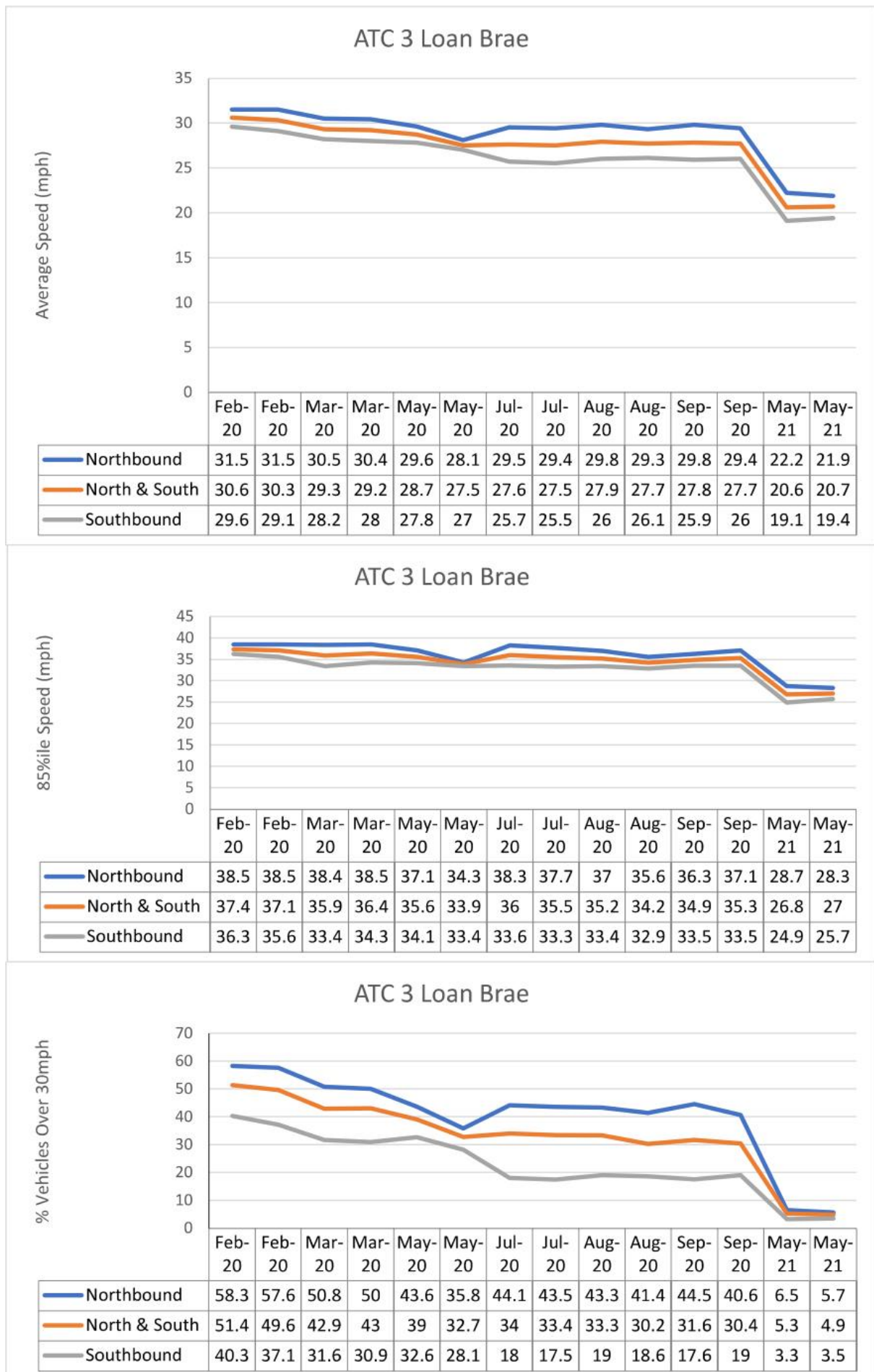
- 3.5 On St Madoes Road, both the average and 85<sup>th</sup> percentile speeds remained constant in both directions, at 24mph and 28mph respectively. The percentage of vehicles travelling above 30mph fluctuated between 4% and 6% but was unaffected by the introduction of traffic calming measures in the village. No vehicles were recorded travelling at excessive speeds during the trial. This travel pattern is largely explained by the 90-degree bend at the southwest of the village, which demonstrates how physical measures (to either the horizontal or vertical alignments) suppress vehicle speeds.
- 3.6 On Loan Brae, the average speed before the trial was 30mph and the 85<sup>th</sup> percentile speed was 37mph. Northbound, outgoing traffic travelled around 2mph faster than southbound, incoming traffic. Vehicle speeds reduced in increments of 2mph following the introduction of the first two traffic calming measures (signs and VAS). The reduction in the number of vehicles travelling above 30mph was more pronounced, dropping by 18% from 51% to 33%. The number of vehicles travelling at excessive speeds fluctuated between 2% and 7% over the survey periods. Following the introduction of the speed cushions, the average speed dropped to 20mph and the 85<sup>th</sup> percentile speed dropped to 27mph, a reduction in both speed categories of 10mph. There were no recorded excessive speeds after the speed cushions had been installed.
- 3.7 On Elm Street, the average vehicle speed in both directions throughout the trial remained at 25mph. The 85<sup>th</sup> percentile speed remained at 30mph although northbound traffic was 2mph faster than southbound. The percentage of vehicles travelling above 30mph fluctuated between 12% and 15%. There were no vehicles recorded at excessive speeds.
- 3.8 On Preston Watson Street, average and 85<sup>th</sup> percentile speeds throughout the trial remained at 15mph and 18.5mph respectively, although northbound traffic was slightly higher than southbound. No vehicles were recorded travelling above 30mph or at excessive speeds. No vehicle-activated signs were installed on these streets as they had existing traffic calming features (ramps).
- 3.9 Installing the 20mph speed limit signage had minimal impact on vehicle speeds on Station Road. Speeds dropped by around 1mph in each direction. There was a similar 1mph reduction following the introduction of the vehicle-activated sign. The signs and the VAS had no impact on the 85<sup>th</sup> percentile speed. There was a 2% drop each time on the percentage of vehicles travelling above 30mph (20% to 18% to 16%). 3 vehicles a day were recorded travelling at excessive speeds which dropped to 2 following the activation of the VAS.
- 3.10 Physical traffic calming measures had the most significant impact on general and excessive vehicle speeds. Following the introduction of the speed cushions, the percentage of drivers travelling above 30mph dropped from 30% before the trial to 7.5% and a single vehicle was detected each day travelling at excessive speed. Average speed was 23mph and the 85<sup>th</sup> percentile speed was 27mph. Speeds were 2mph higher northbound leaving Errol than southbound incoming traffic.
- 3.11 The poor road environment on the High Street, the road alignment on the St Madoes Road and the ramps on Preston Watson Street reveal that physical measures have the greatest impact on vehicle speeds and driving behaviour. Despite the presence of physical measures on Loan Brae and Station Road, the vehicle speeds are still too high for the lower limit to be self-enforcing. Adjustments or additions to the trial measures on some streets will need to be considered to bring the 85<sup>th</sup> percentile speed down further.

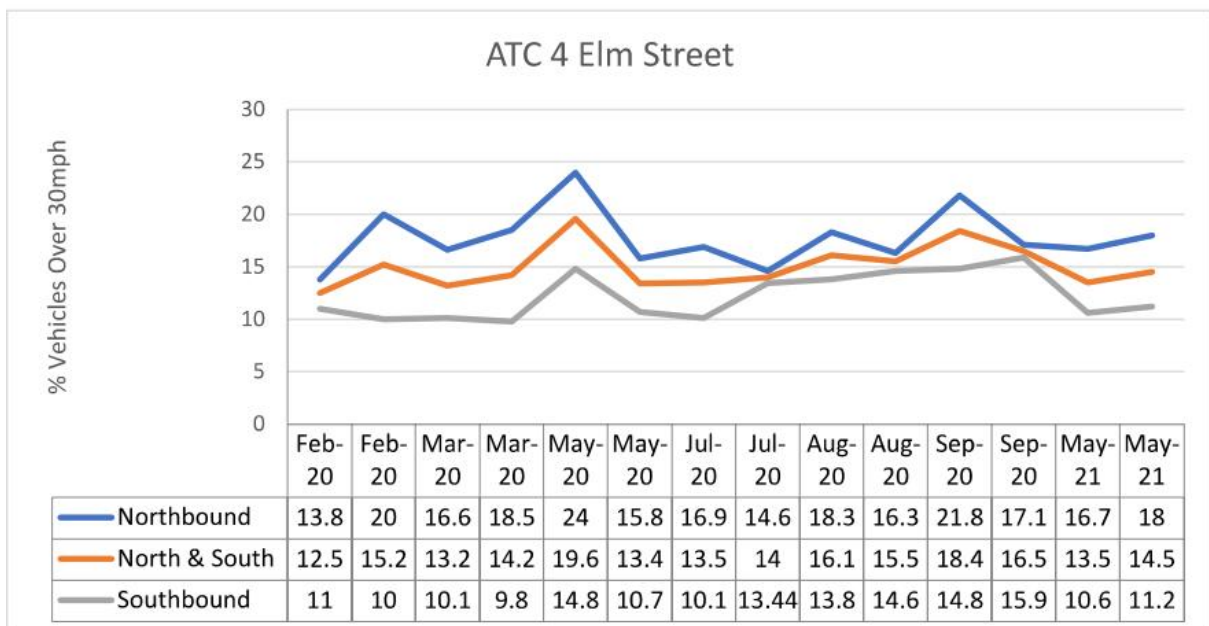
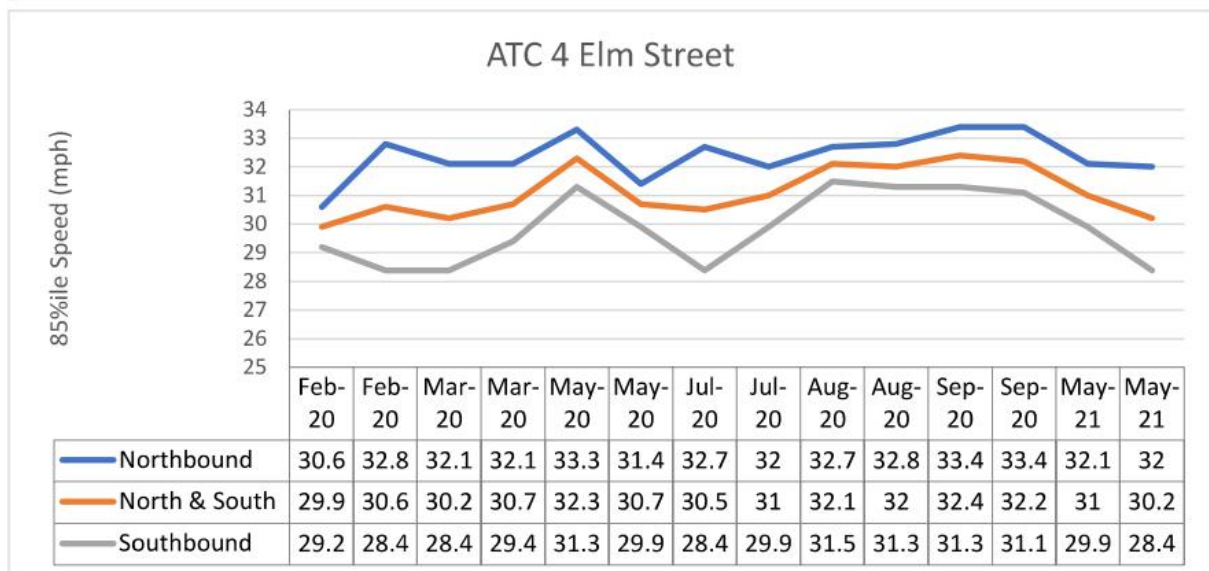
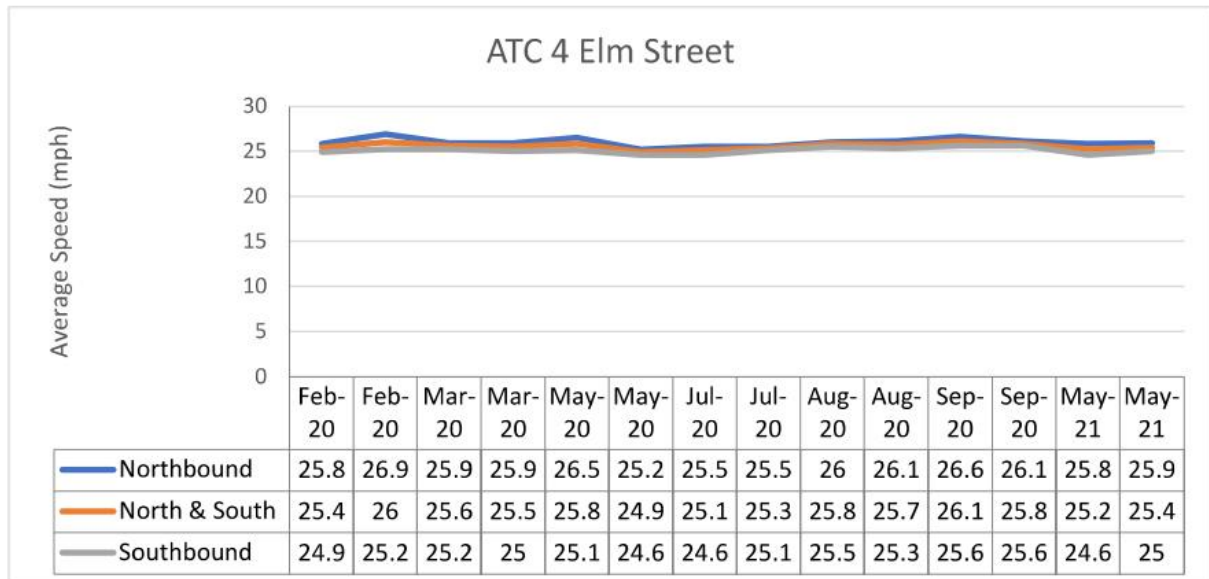


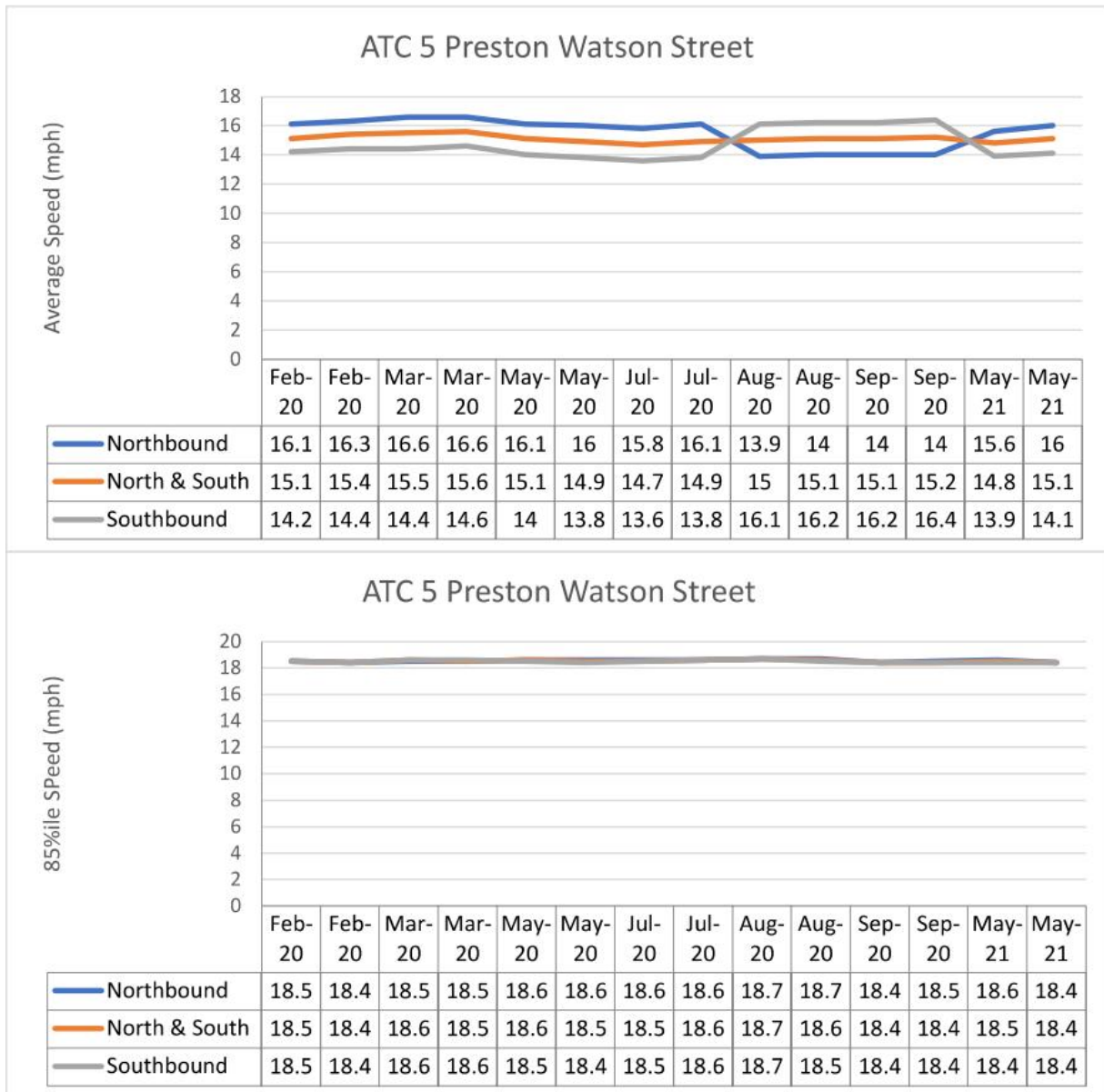


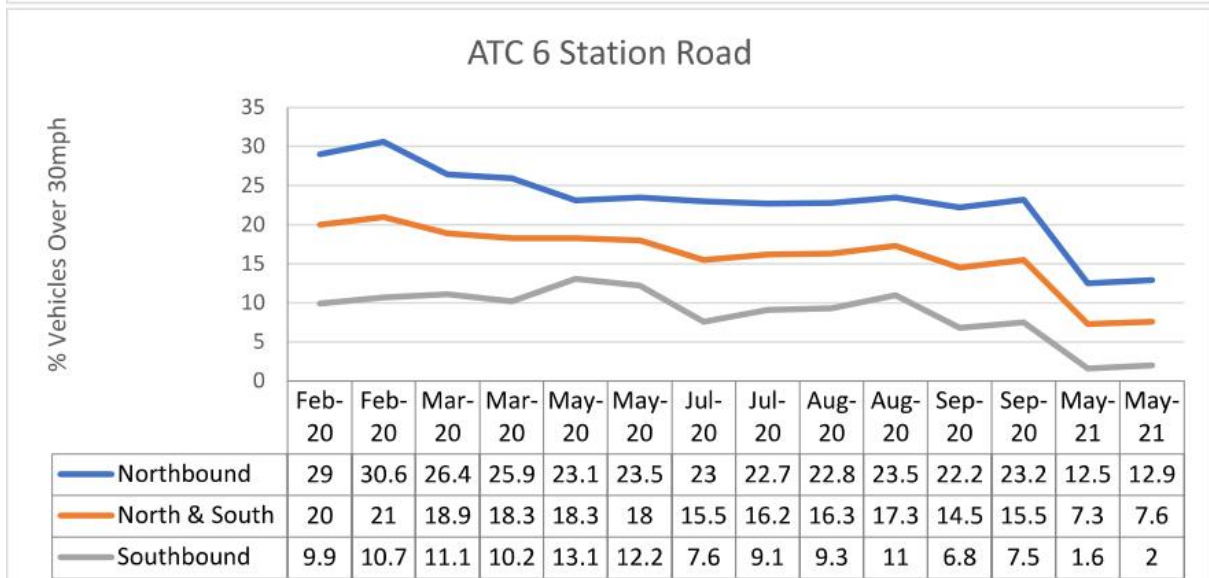
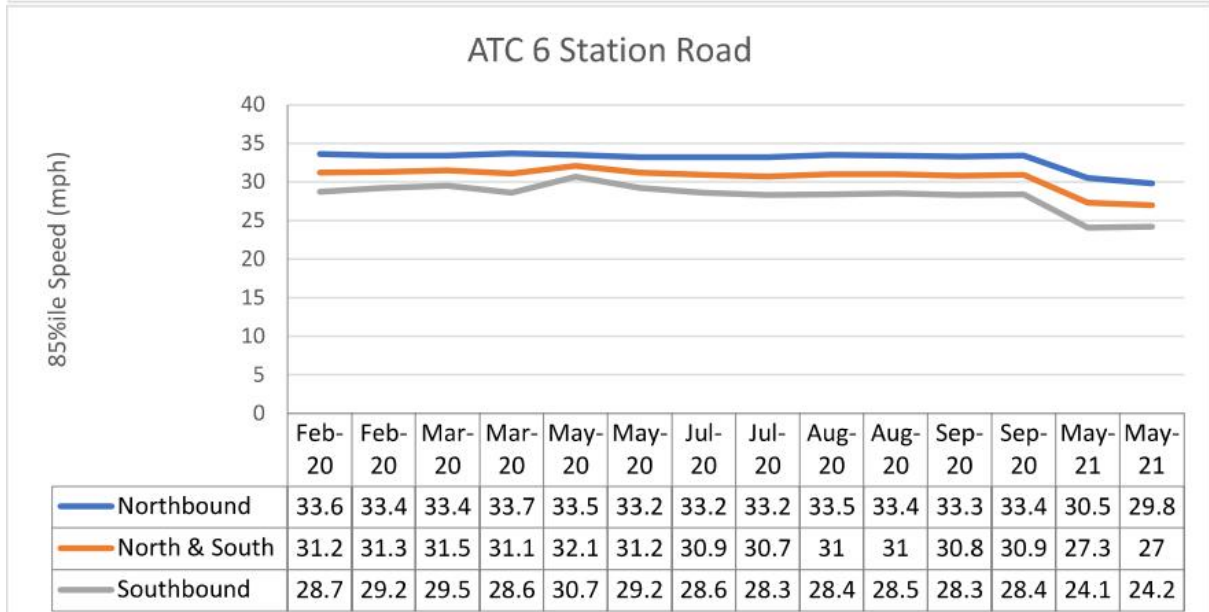
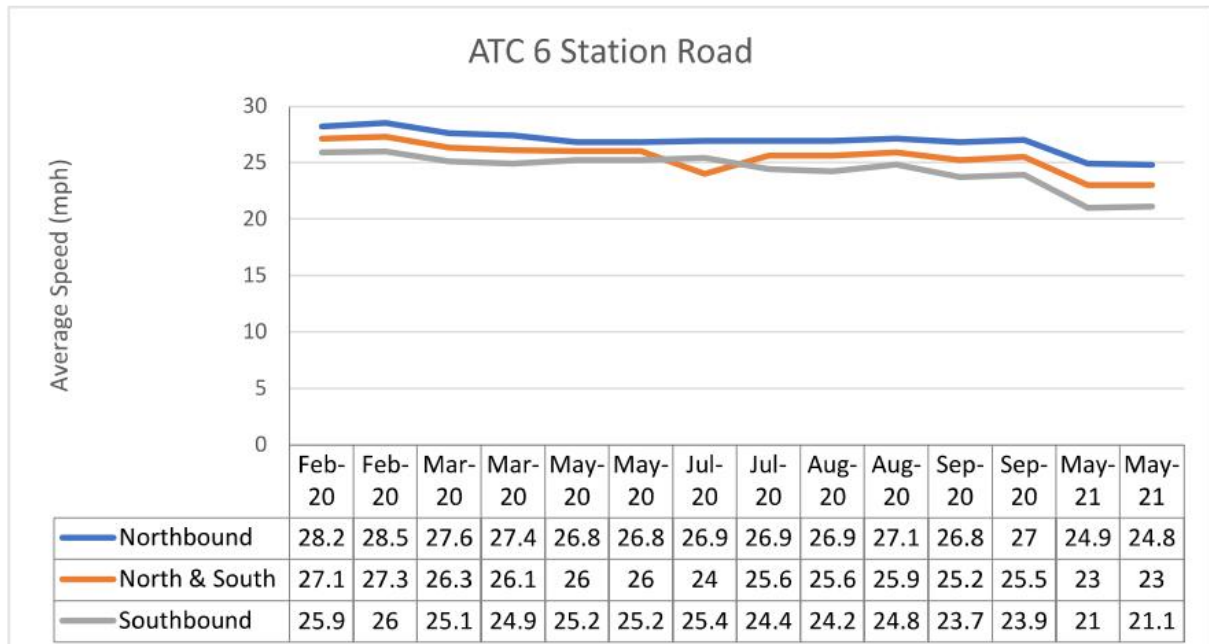






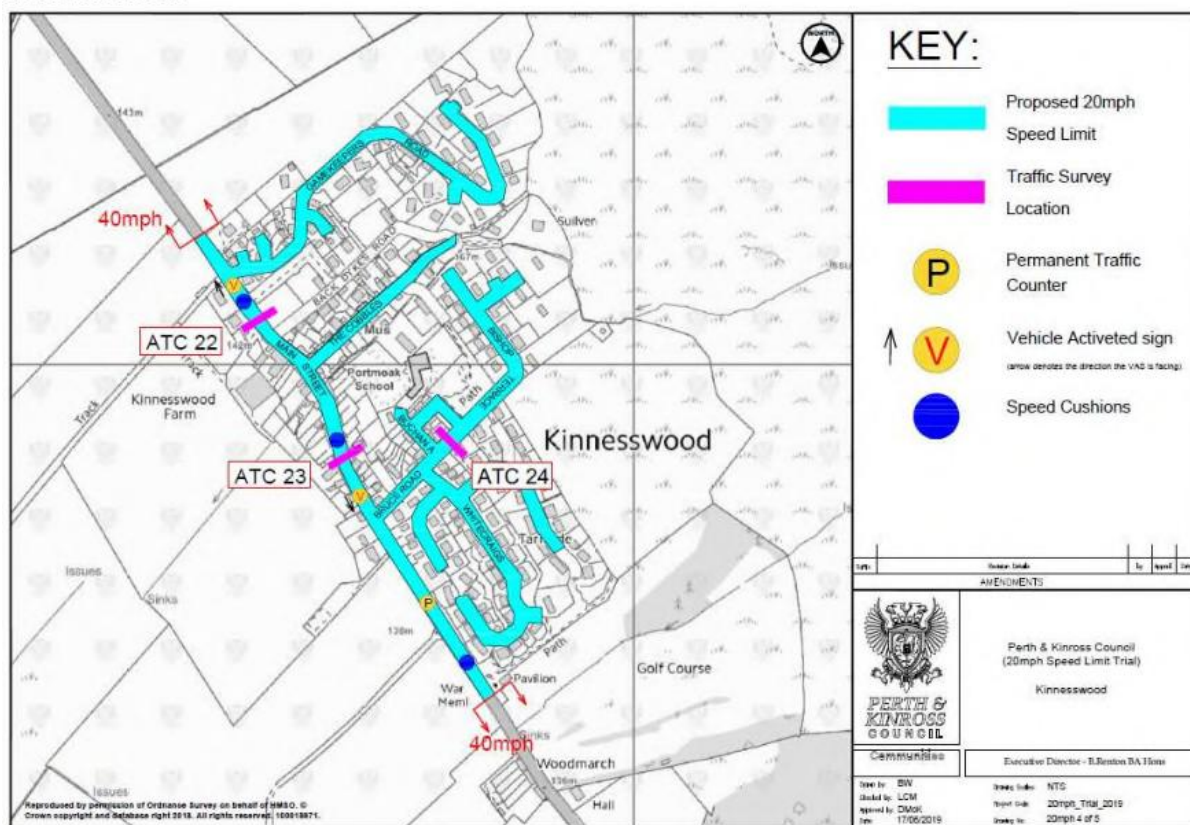






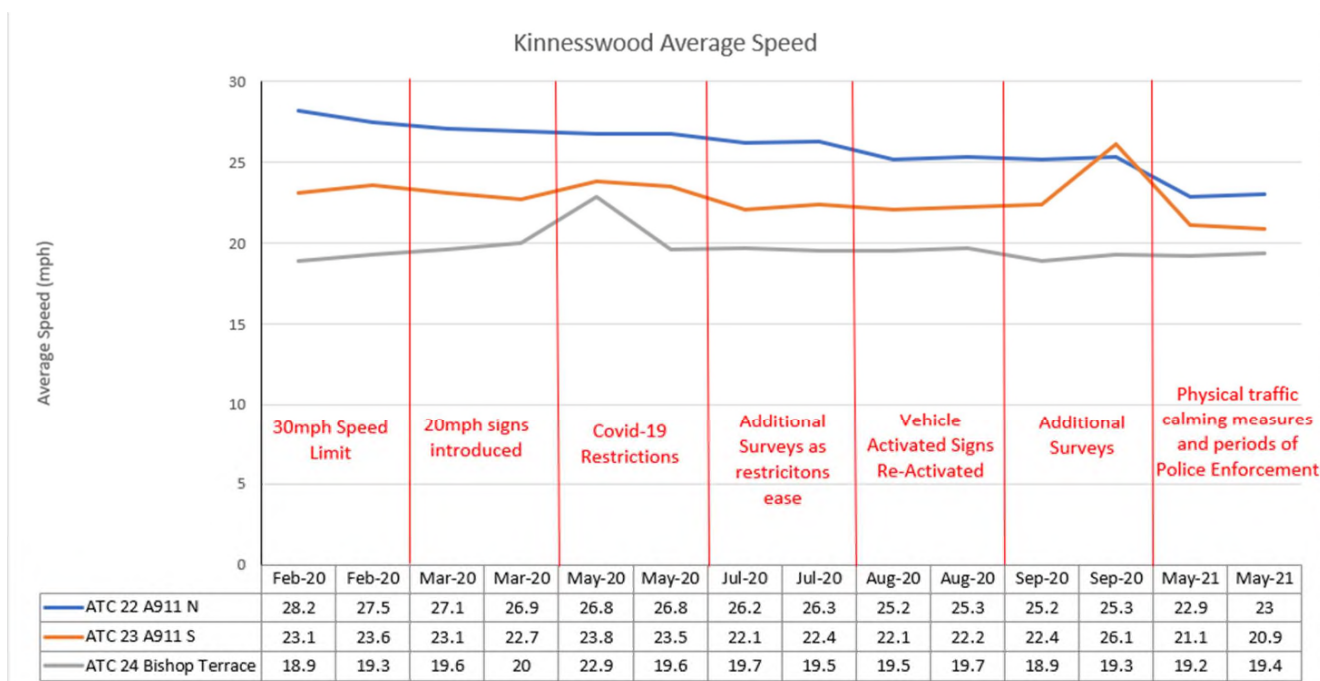
## Kinnesswood 20mph Speed Limit Trial summary of results

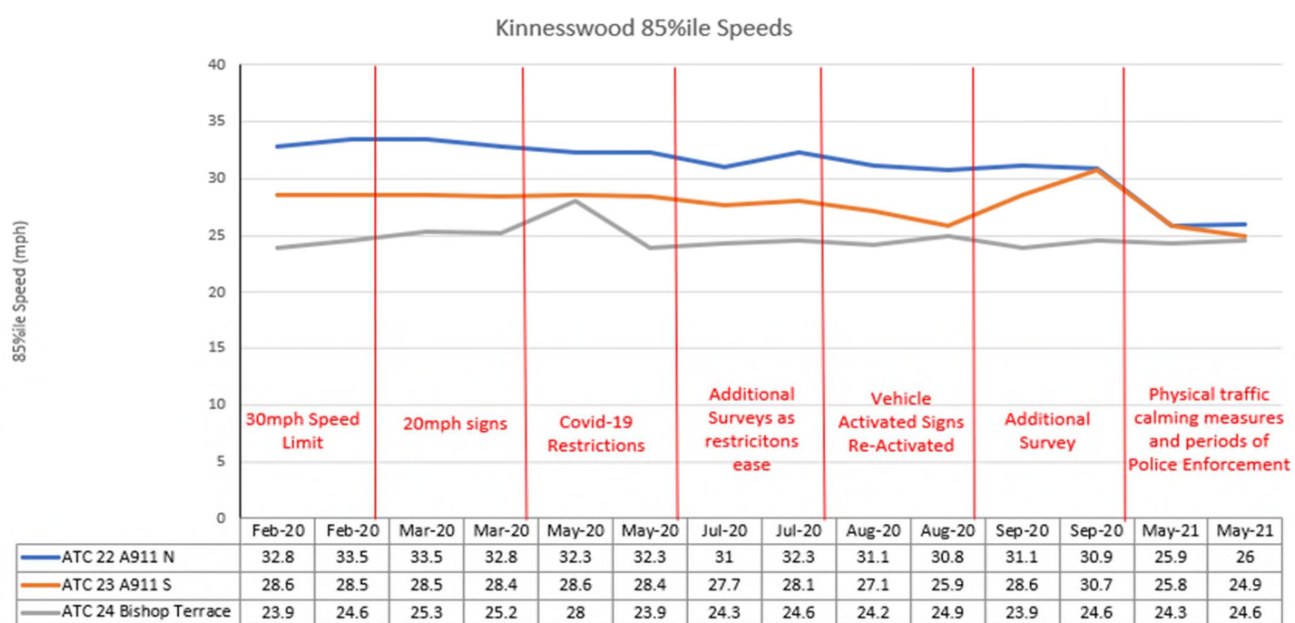
**KINNESSWOOD**



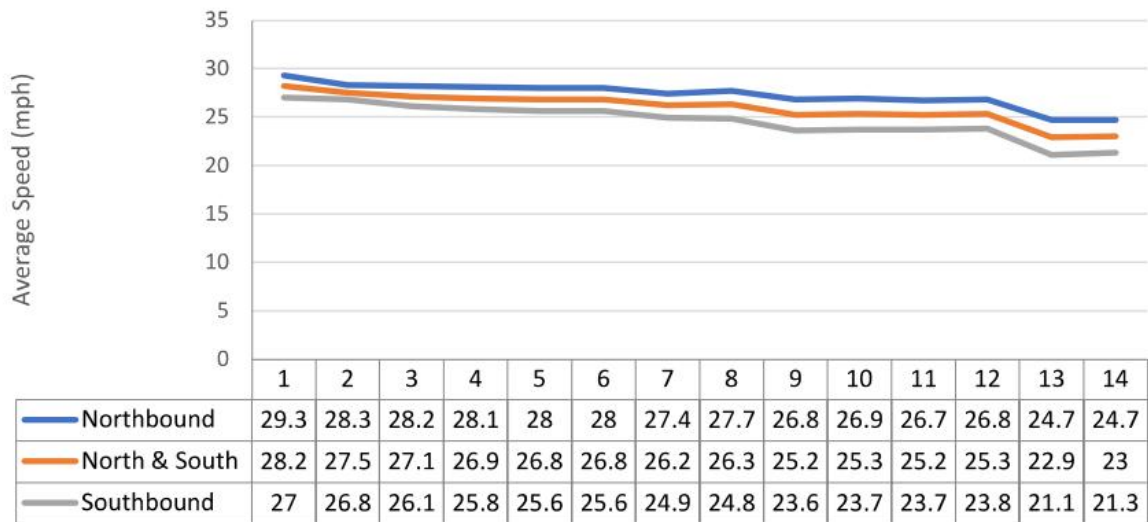
- 4.1 Prior to the trial, Kinnesswood was subject to the national urban of 30mph speed limit. The village, which straddles an A Class road, was bounded by 40mph speed limits leading to Easter Balgedie at the north and Scotlandwell at the south. There was an advisory Twenty's Plenty non-enforceable 20mph speed limit around Portmoak Primary School, off Bruce Road. Traffic calming, in the form of three priority systems, had previously been installed along the A911 at the north, centre and south of the village. Existing vehicle activated signs, located at the north and south of the village, were switched off at the start of the trial.
- 4.2 Three traffic counters were installed for the trial – on Main Street at the north of the village, on Main Street in the centre of the village and on Bruce Road to the east of the A911. Two vehicle-activated signs were located on Main Street – at the north of the village and near the Bruce Road junction leading to Portmoak Primary School. The location map, speed tables and speed charts for Kinnesswood are contained in Appendix 4.
- 4.3 Prior to the trial, compliance with the 30mph along Main Street was generally good. The average speed at the north of the village was 28mph, dropping to 24mph in the centre of the village. The 85<sup>th</sup> percentile speed was 33mph and 28.5mph at the same two locations. Northbound traffic through the village was recorded travelling 2mph faster than southbound.
- 4.4 Following the introduction of the speed limit signs, average vehicle speeds at both Main Street counters dropped by 1mph, although the 85<sup>th</sup> percentile speed remained the same. Despite the presence of the existing traffic calming measures, this is too high to be self-enforcing.

- 4.5 When the vehicle-activated signs were switched back on, the average northbound speed within the village dropped by 1mph and the southbound speed approaching the village dropped by up to 4mph. The 85<sup>th</sup> percentile speed dropped by 2mph in both directions.
- 4.6 The addition of the speed cushions, in close proximity to the existing priority systems, brought the average speeds down to 23mph at the north of the village and 21mph in the centre of the village. These combined traffic calming measures brought the 85<sup>th</sup> percentile speeds on Main Street down to the 26mph at the north and 25mph in the centre of the village. However, the narrow road and narrow footway means the speed cushions in the centre of the village are located close to the adjacent properties. The Council has received complaints from residents about noise, vibration and fumes, and requests to remove them. This is currently being investigated.
- 4.7 In February 2020, when Kinnesswood was subject to a 30mph speed limit, 39% of vehicles at the north of the village and 27% in the centre of the village were travelling over 30mph. Most of these were recorded in the low to mid 30s. The lower speed limit brought the percentage of vehicles above 30mph down to 31% at the north and 23% in the centre of the village. The re-introduction of the vehicle-activated signs brought the figures down to 21% and 18% respectively. The introduction of the additional physical measures brought the percentages travelling above 30mph to 10% and 6% at the two survey sites.
- 4.8 Excessive speeds at the north of the village fluctuated to a high of 10 vehicles per day and in the centre of the village to 7 vehicles per day. Following the introduction of the combined traffic calming measures, this has dropped to 3 vehicles at the north and 2 vehicles in the centre.
- 4.9 Bruce Road, off the A911 Main Street, leads to Bishop's Terrace and the residential streets around the primary school. The average speed remained at 19mph, and the 85<sup>th</sup> percentile speed remained at 24mph, throughout the trial. This was largely determined by the existing road environment and road alignment.
- 4.10 The percentage of vehicles travelling above 30mph on Bruce Road remained at 15% following the start of the trial. Following the re-introduction of the vehicle-activated signs on Main Street, this percentage dropped to 7%. Following the installation of the speed cushions on Main Street, this dropped further to 1.5%. None of the additional measures were put in place on Bruce Road which demonstrates that traffic calming measures can influence driver behaviour and vehicle speeds on adjoining streets. No vehicles were recorded travelling at excessive speed on Bruce Road.
- 4.11 The combination of traffic calming measures on Main Street did not reduce vehicle speeds to an acceptable level for a 20mph speed limit to be self-regulating. Adjustments or additions to the trial measures will need to be considered to bring the 85<sup>th</sup> percentile speed down from the mid-20s to the low-20s.

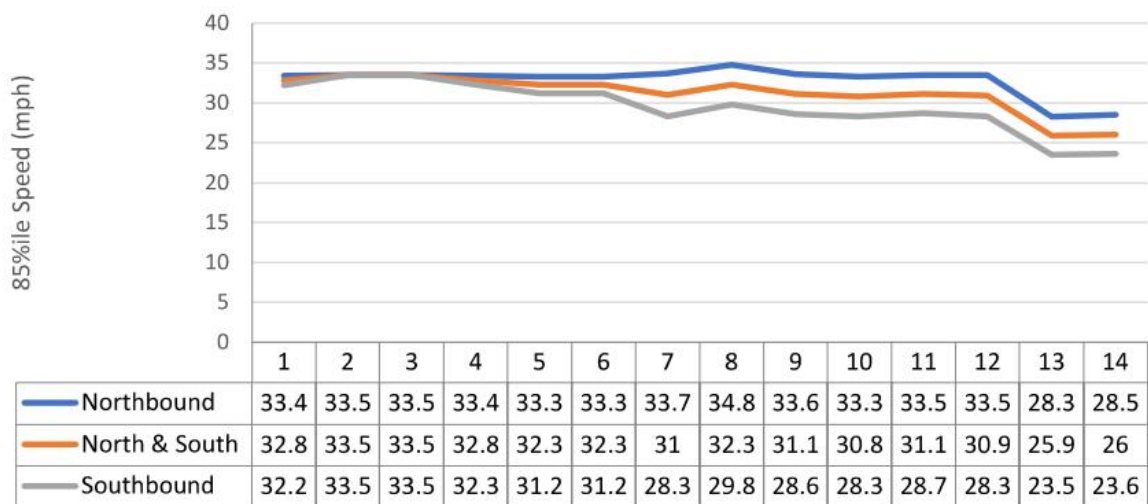




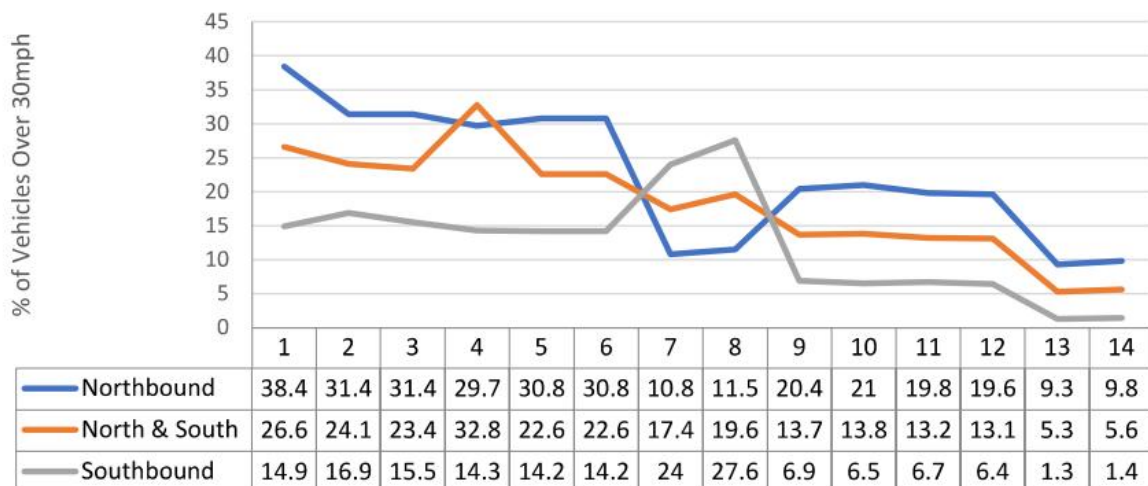
ATC 22 A911 Main Street Kinnesswood



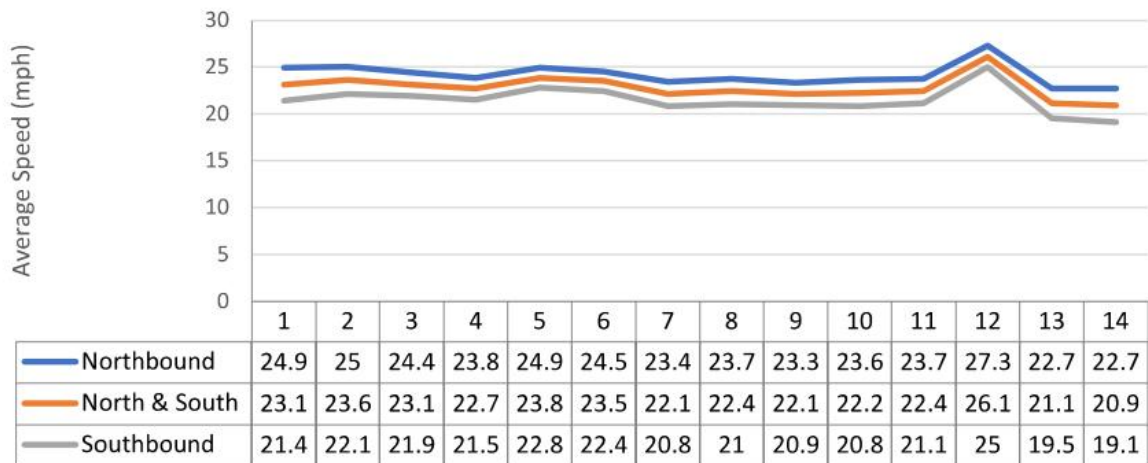
ATC 22 A911 Main Street Kinnesswood



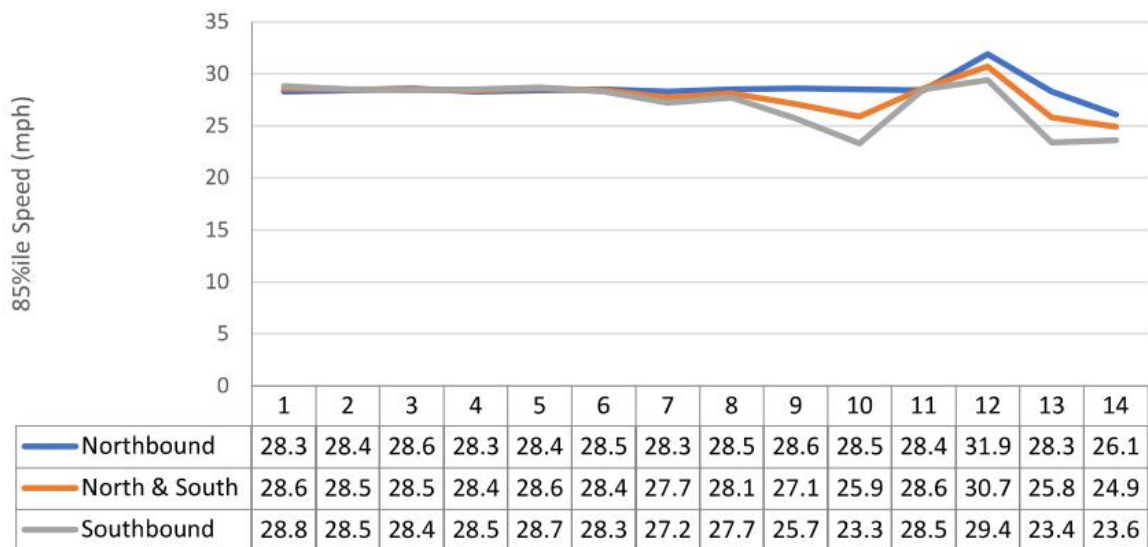
ATC 22 A911 Main Street Kinnesswood



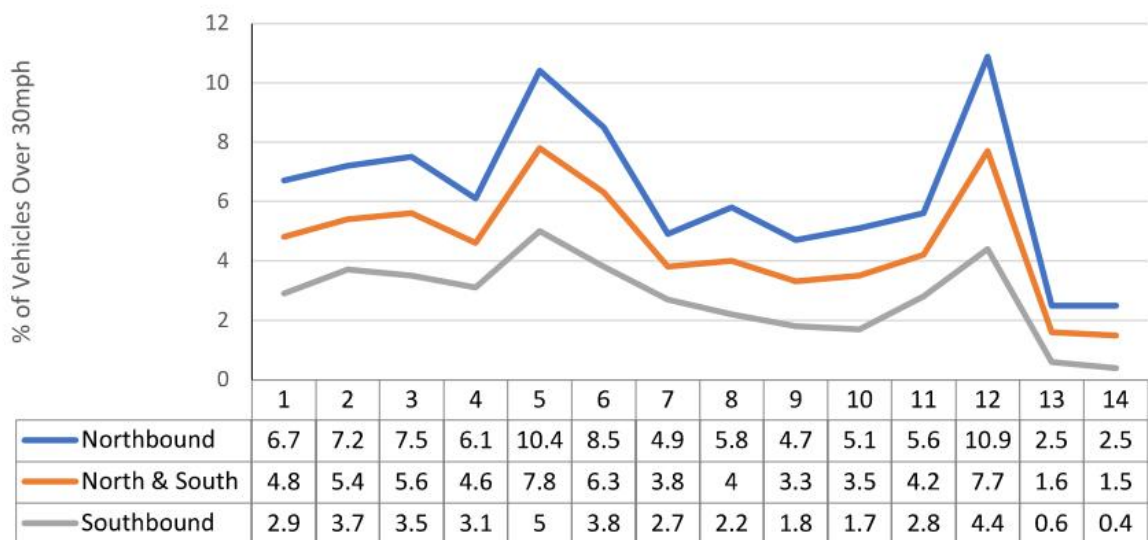
ATC 23 A911 Main Street Kinnesswood

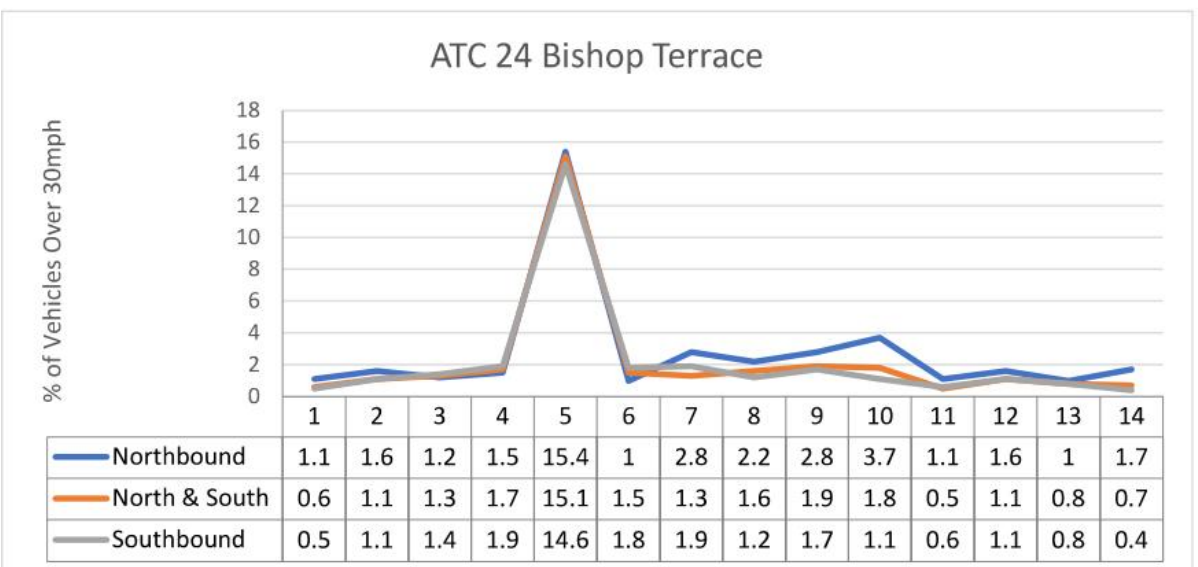
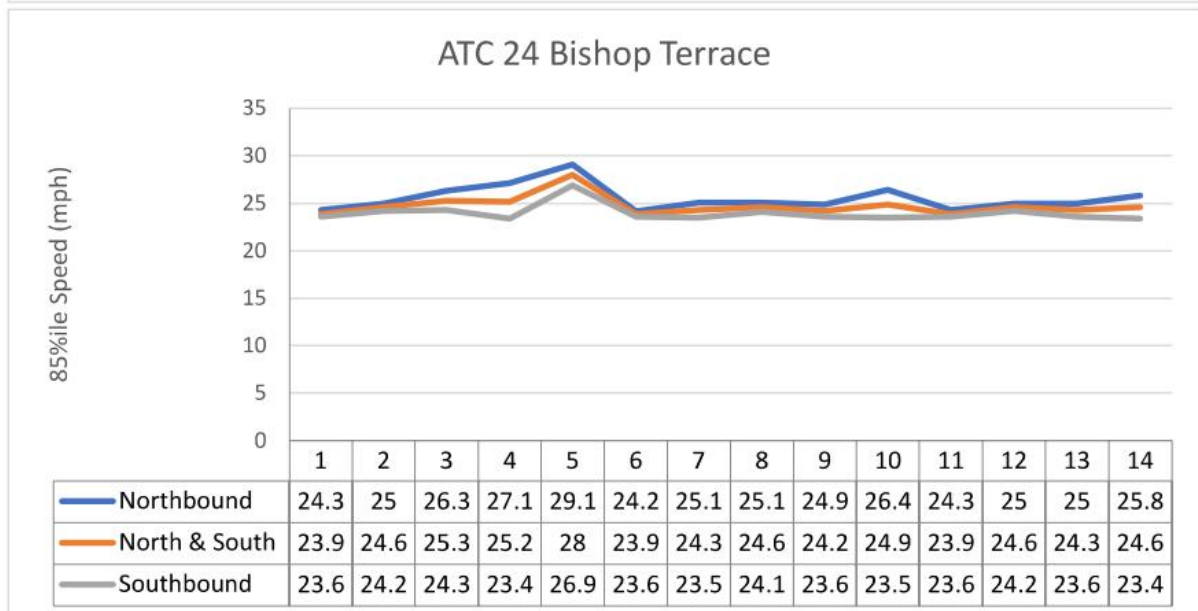
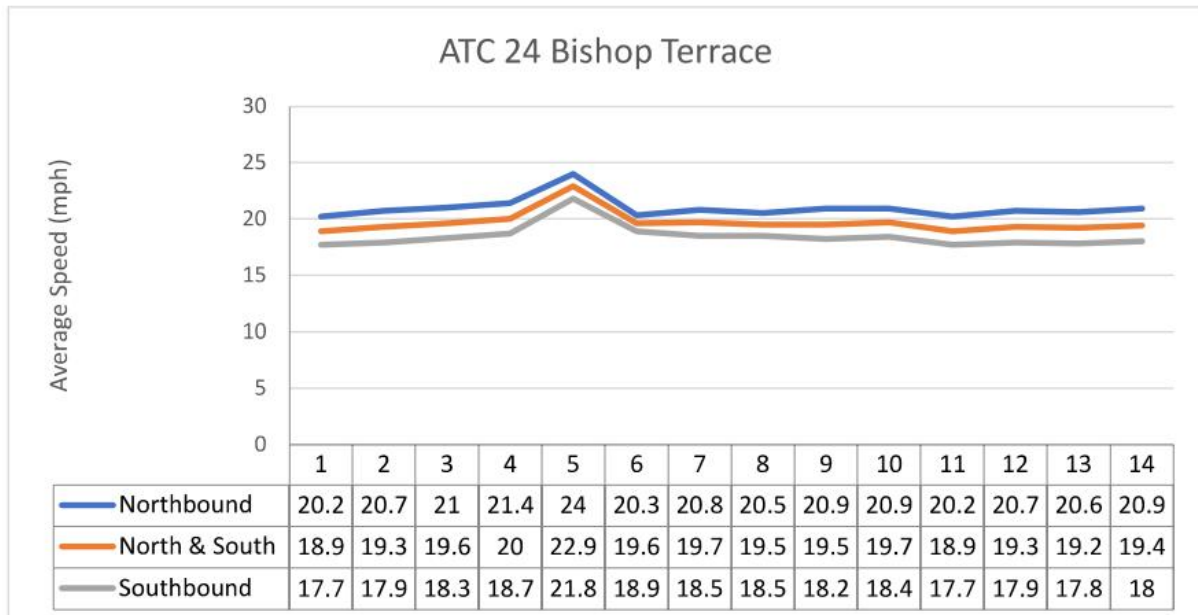


ATC 23 A911 Main Street Kinnesswood



ATC 23 A911 Main Street Kinnesswood

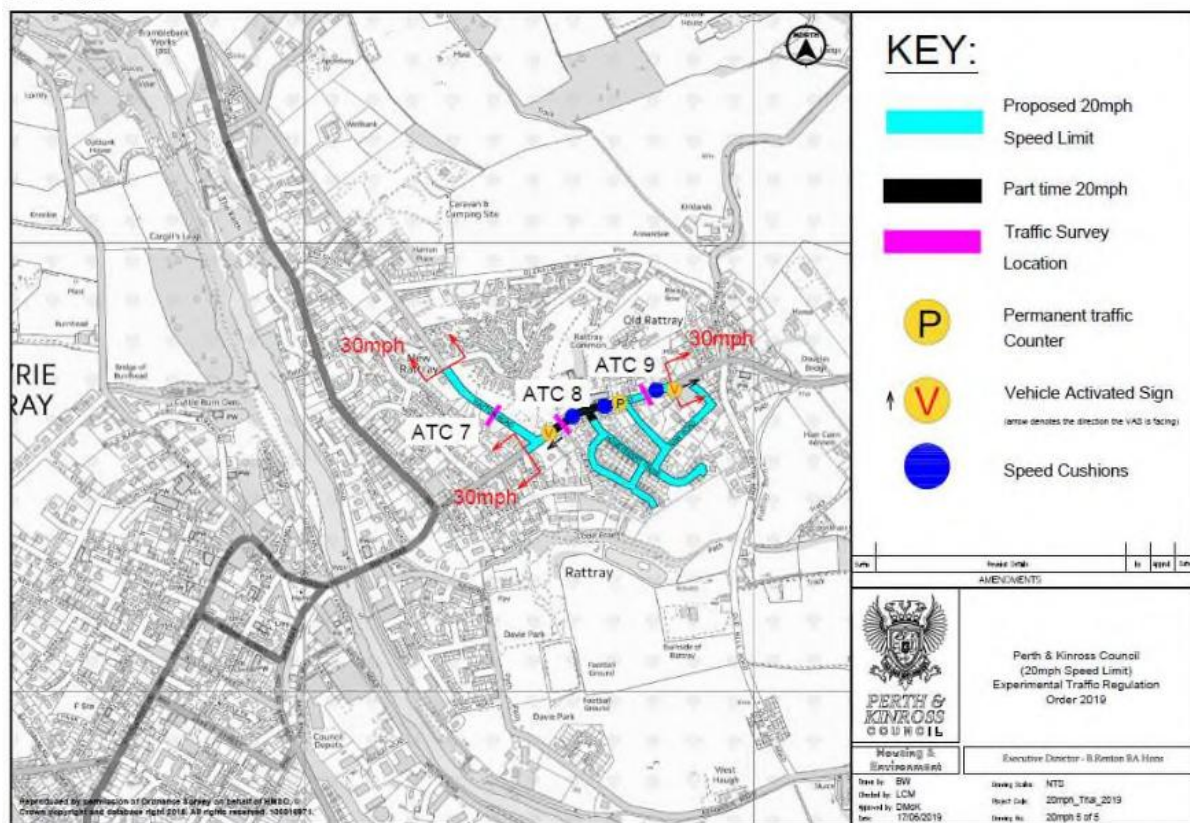






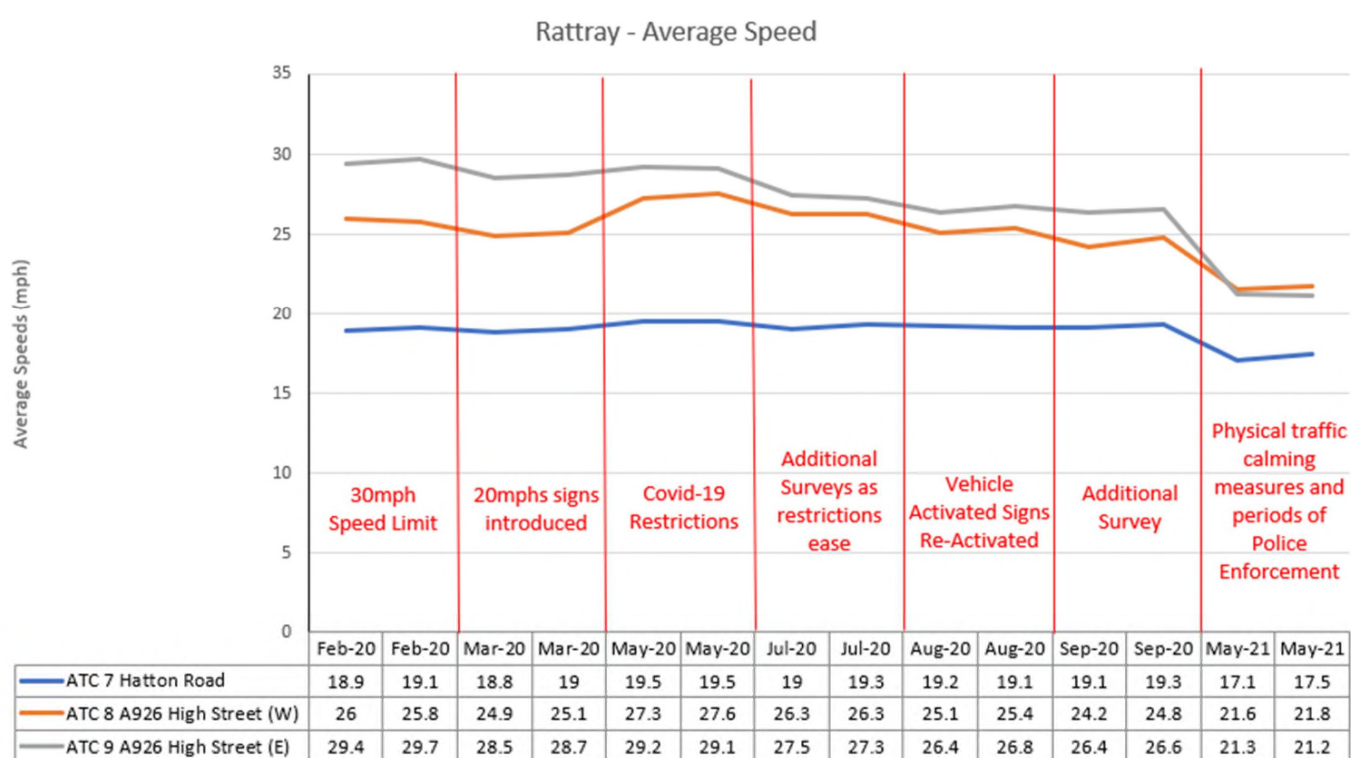
## Ratray 20mph Speed Limit Trial summary of results

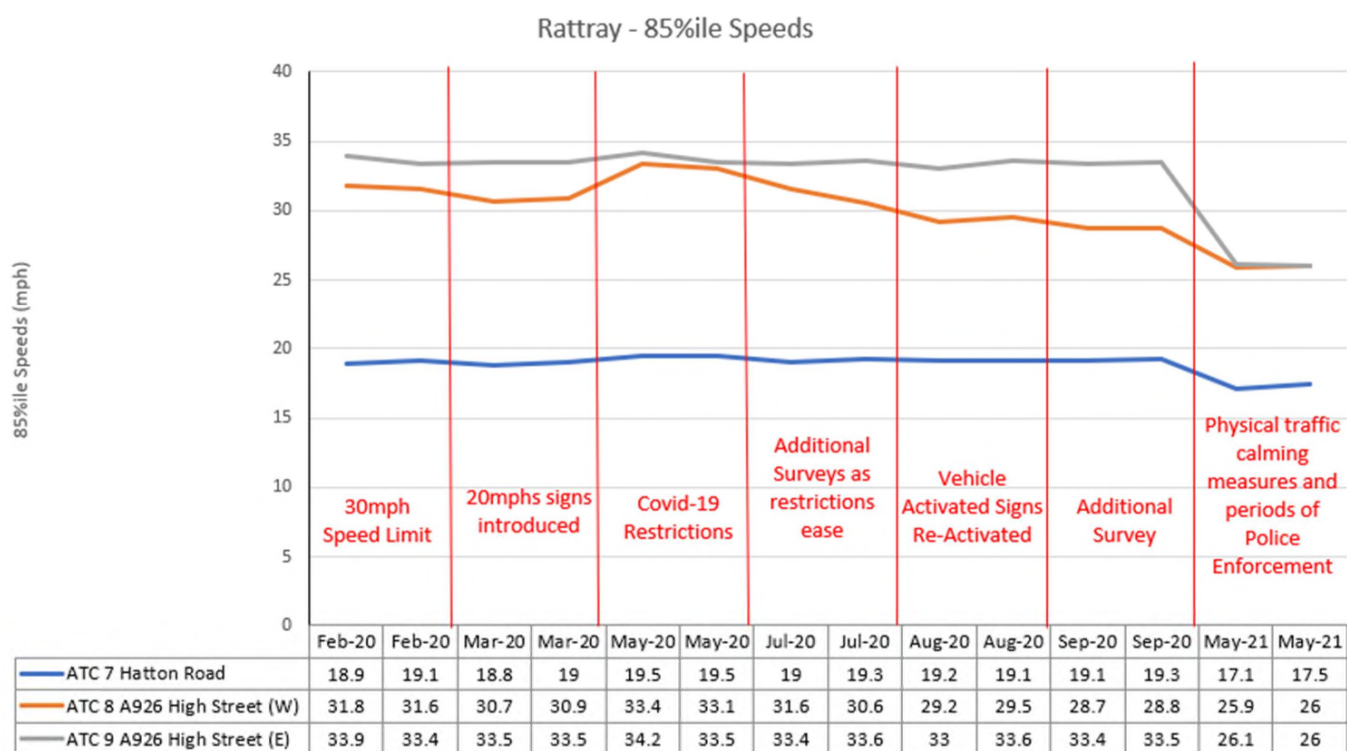
## RATRAY

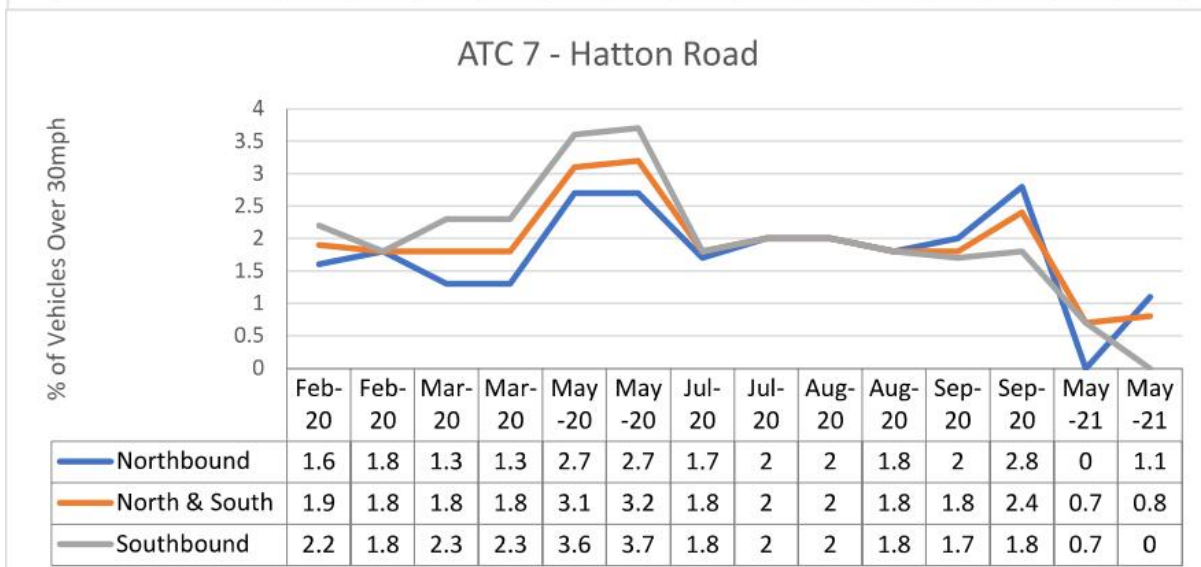
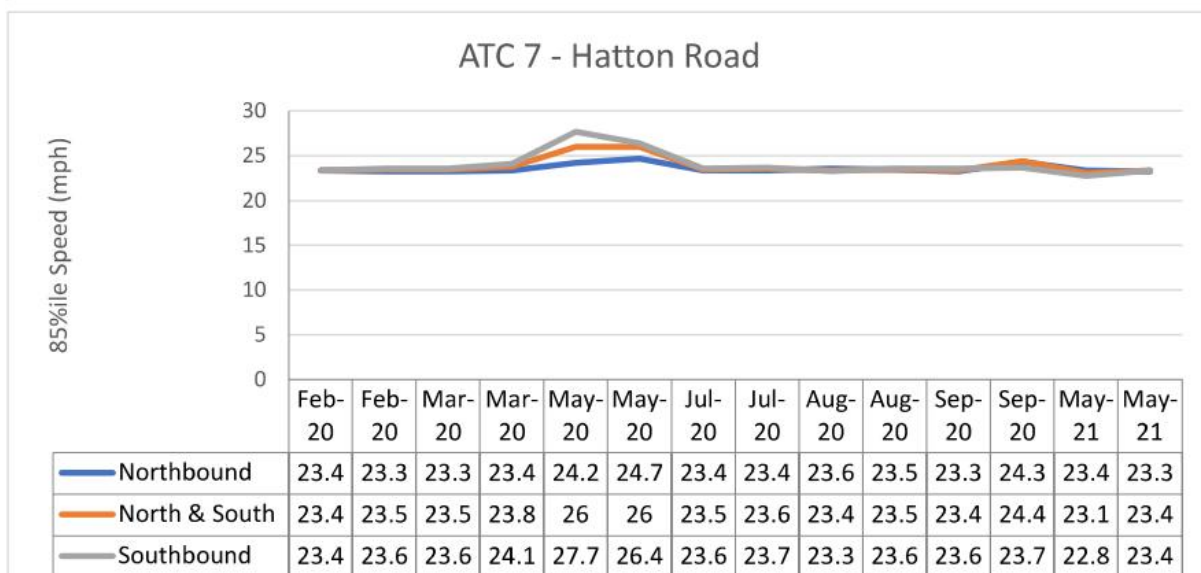
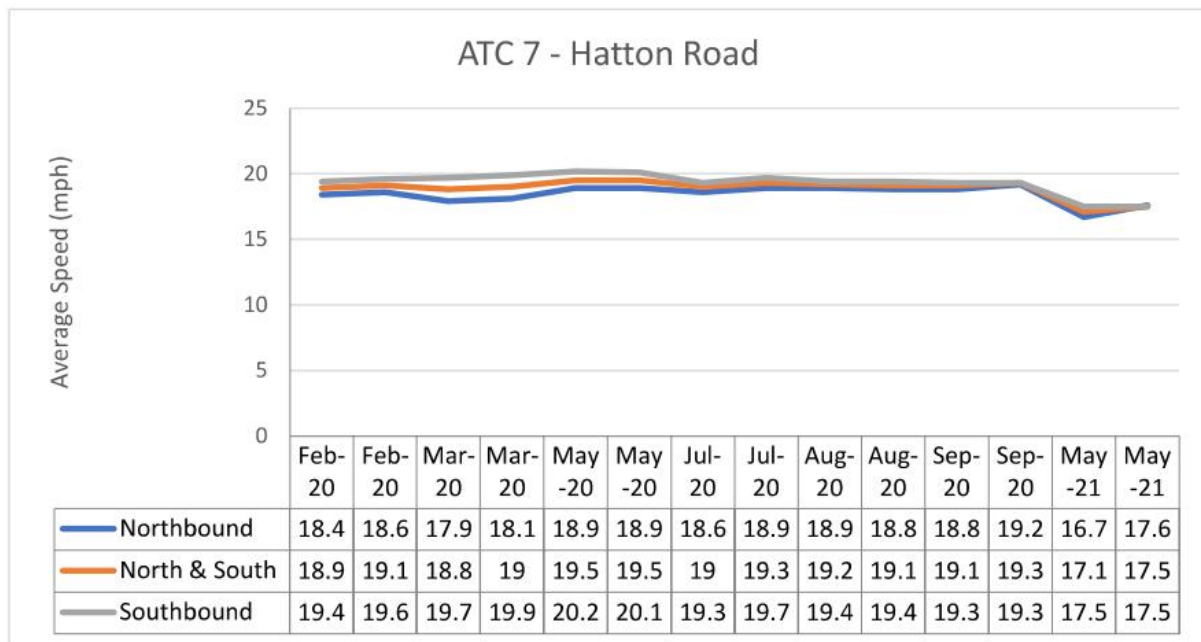


- 5.1 The existing part-time 20mph speed limit on the A926 High Street, outside Ratray Primary School, was extended and made full-time. The new limit covered a further section of the A926 to the east, the Park-&-Stride site on Hatton Road to the west of the school and the residential streets south of the A926. All approaches to the trial site were subject to the national urban 30mph speed limit.
- 5.2 Three traffic counters were installed – outside the school on the main road, to the east of the school and on Hatton Road. Vehicle-activated signs were located on High Street east and west of Ratray Primary School. The location map, speed tables and speed charts for Ratray are contained in Appendix 5.
- 5.3 Outside the primary school, compliance with the previous 30mph speed limit was generally good. The average speed of two-way traffic was below 30mph and the 85<sup>th</sup> percentile speed in the low 30s. Northbound traffic, going towards Alyth, was slightly higher than southbound coming into Ratray. Compliance with the part-time 20mph speed limit, which operated at school times, was poor. Vehicle speeds in both directions only dropped slightly to the upper-20s.
- 5.4 To the east of the primary school, the average speed was compliant with the 30mph speed limit while the 85th percentile speed was in the mid-30s. Vehicle speeds were similar in both directions.

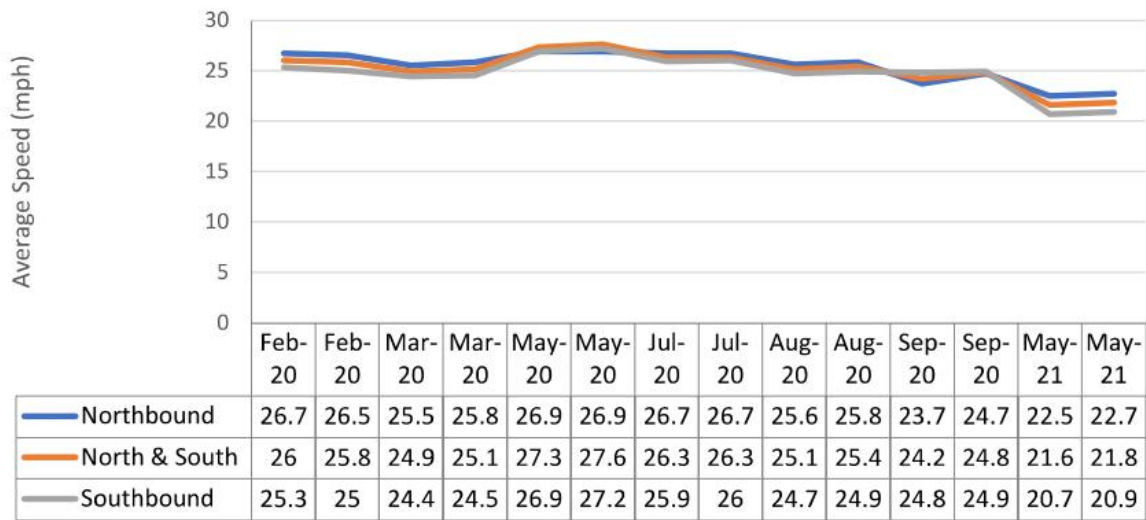
- 5.5 In February 2020, when the A926 was subject to a 30mph speed limit, 40% of vehicles were travelling over 30mph. Most of these were in the low to mid 30s. Approximately 10 vehicles a day were traveling at excessive speeds (above 45mph).
- 5.6 On Hatton Road, speed cushions (and new footway links through the park) had been installed along the southern section in 2019 as part of the school travelling planning programme. Average vehicle speed at the start of the trial was 20mph and the 85<sup>th</sup> percentile speed was 24mph, illustrating the effectiveness of these traffic calming measures.
- 5.7 Installing the 20mph speed limit signage had minimal impact on vehicle speeds on High Street. Speeds dropped by around 1mph in each direction. The start of the trial coincided with the first lockdown. The reduction in traffic volumes meant more available road space which often leads to increased vehicle speeds. In the following surveys, as traffic volumes started to increase, average speeds decreased slightly but were still in the upper 20s.
- 5.8 The introduction of the vehicle-activated signs brought a small but noticeable reduction in average vehicle speeds but a significant reduction in excessive speeds. The VAS halved the percentage of vehicles travelling above 30mph (from 40% to 20%) and halved the number of drivers travelling at excessive speeds (from 10 to 5 drivers). Most drivers continued to travel in the mid- to upper-20s.
- 5.9 Physical traffic calming measures had the most significant impact on general and excessive vehicle speeds. Following the introduction of the speed cushions, the percentage of drivers travelling above 30mph dropped to 3%. Only one vehicle was detected travelling at excessive speed.
- 5.10 The speed cushions, combined with the other measures, reduced the average speed by nearly 10mph for traffic heading northbound towards Alyth and by 7mph for vehicles heading southbound towards Rattray. The 85<sup>th</sup>ile speed remained high throughout the trial until the introduction of the physical traffic calming measures. This resulted in a reduction in 10mph for northbound traffic and 5mph for southbound traffic.



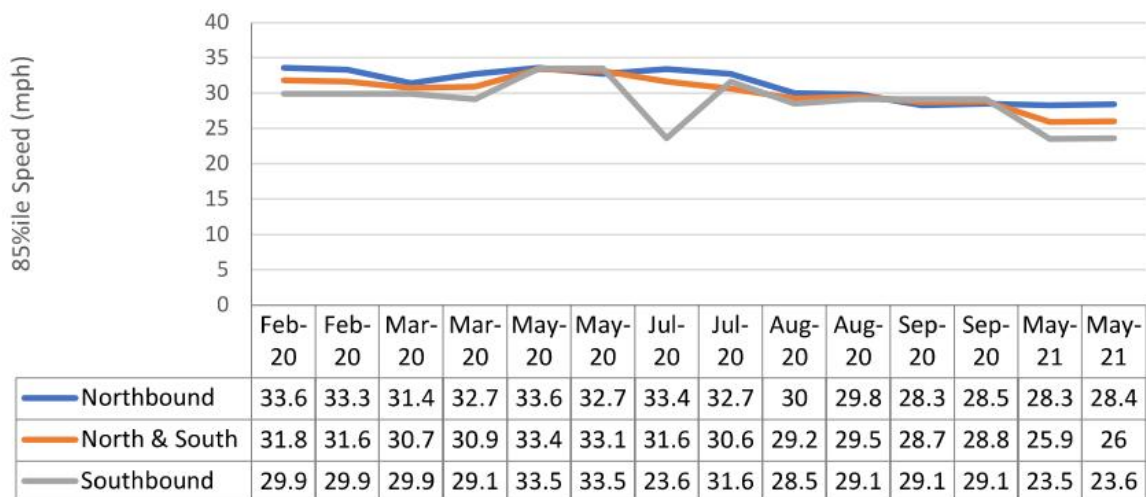




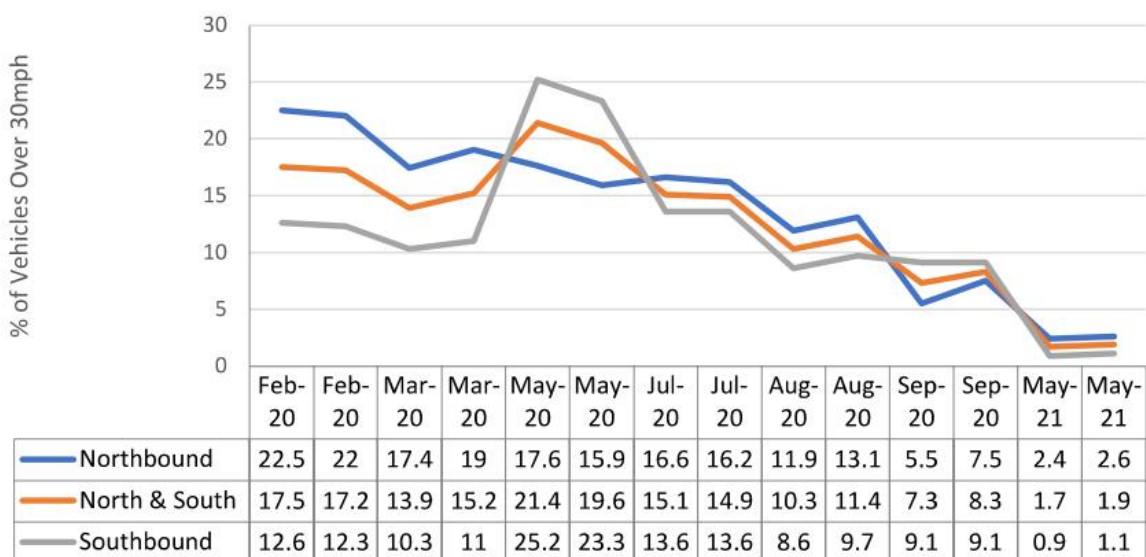
ATC 8 - A926 High Street Rattray (W)



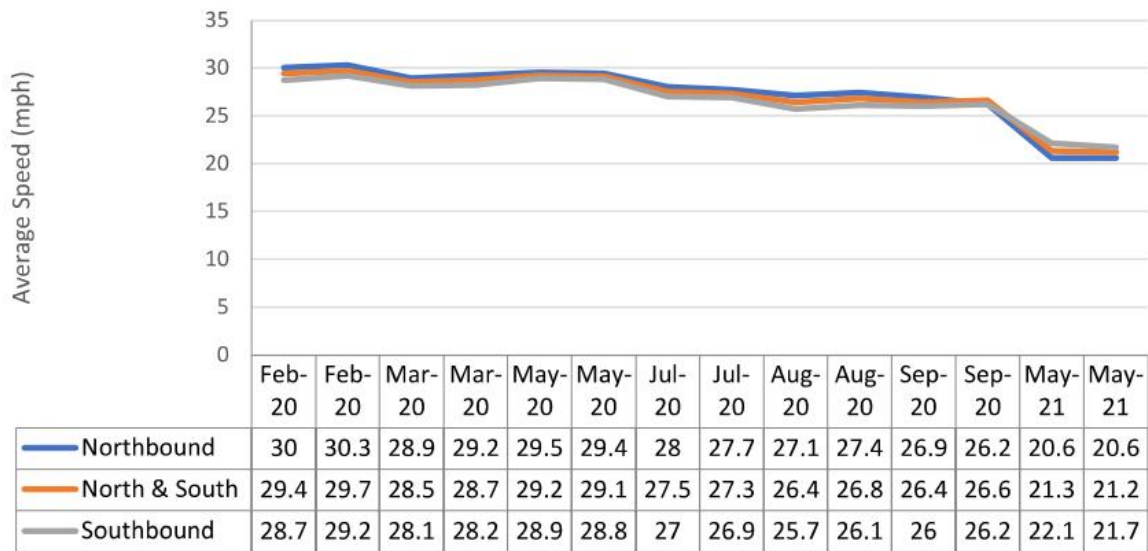
ATC 8 - A926 High Street Rattray (W)



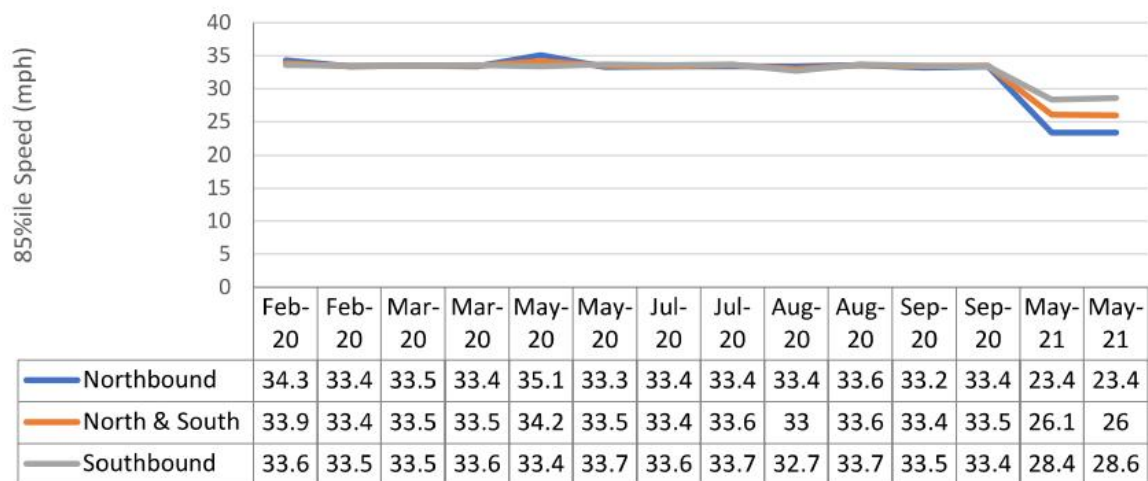
ATC 8 - A926 High Street Rattray (W)



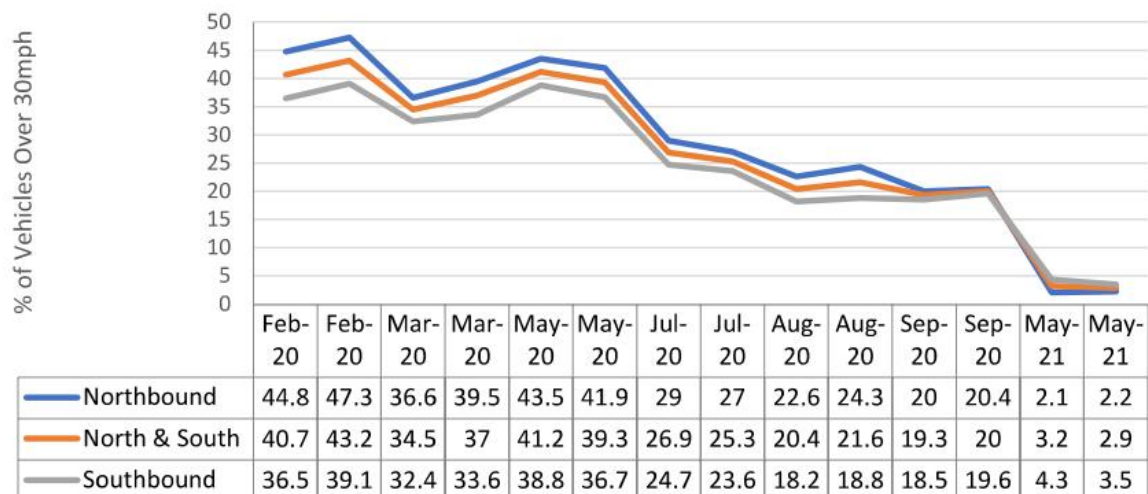
ATC 9 - High Street Rattray (E)



ATC 9 - High Street Rattray (E)



ATC 9 - High Street Rattray (E)





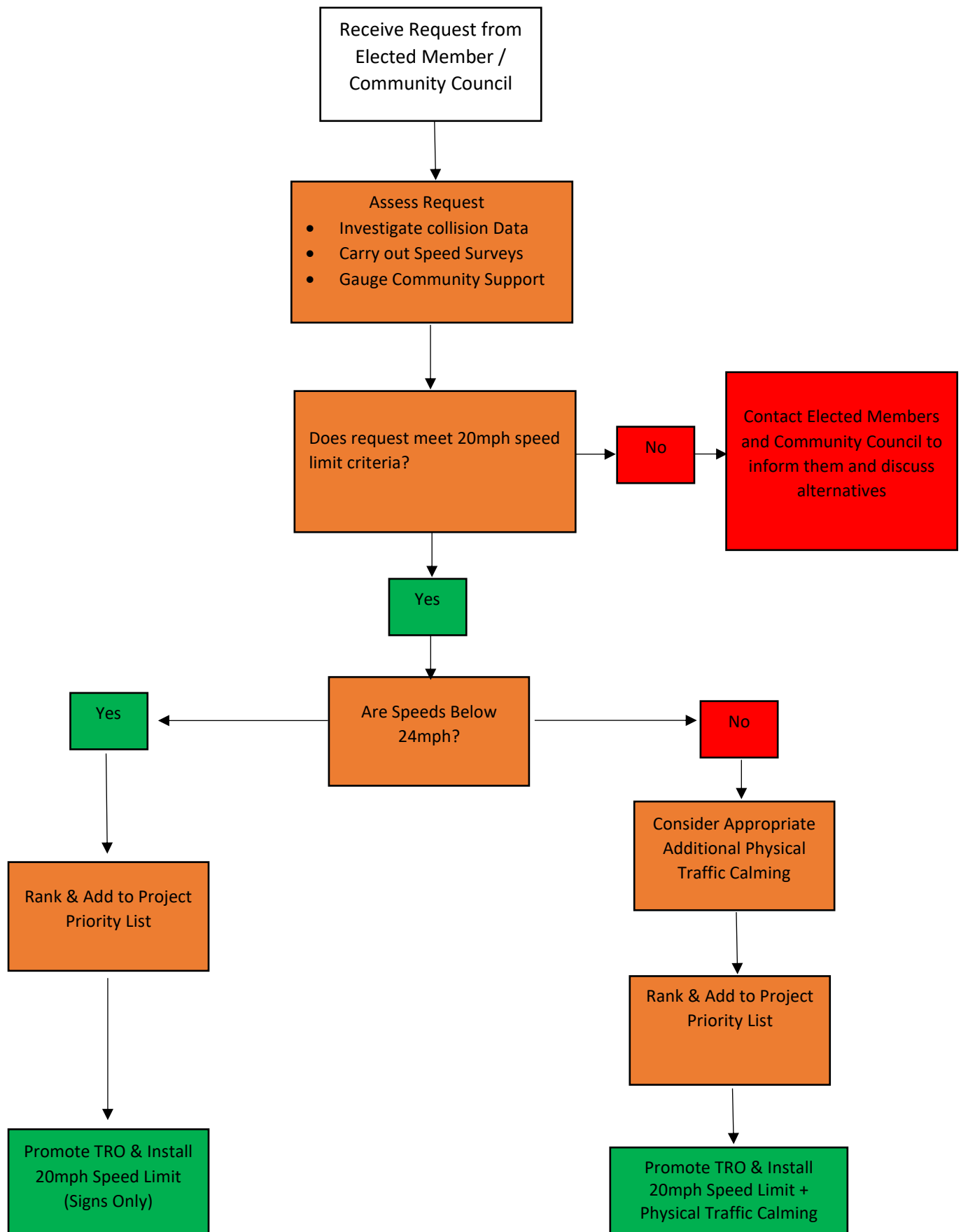
## 20mph Speed Limit Trial summary of costs

**SUMMARY OF COSTS**

|                                                                                                                                                                                                                                                        |             |                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|--------------------|
| <b>20mph terminal signs and repeaters</b>                                                                                                                                                                                                              | <b>Cost</b> | <b>£28,583.89</b>  |
| Aberfeldy                                                                                                                                                                                                                                              |             | £8,000.00          |
| Dalginross, Comrie                                                                                                                                                                                                                                     |             | £5,000.00          |
| Errol                                                                                                                                                                                                                                                  |             | £8,000.00          |
| Kinnesswood                                                                                                                                                                                                                                            |             | £3,500.00          |
| Ratray                                                                                                                                                                                                                                                 |             | £3,500.00          |
| This includes the design, manufacture and installation of the signs and the processing of the TTRO                                                                                                                                                     |             |                    |
| <b>Permanent traffic counters</b>                                                                                                                                                                                                                      | <b>Cost</b> | <b>£34,950.60</b>  |
| Aberfeldy                                                                                                                                                                                                                                              | 3no         | £13,105.25         |
| Dalginross, Comrie                                                                                                                                                                                                                                     | B827        | £4,368.75          |
| Errol                                                                                                                                                                                                                                                  | 2no         | £8,737.50          |
| Kinnesswood                                                                                                                                                                                                                                            | 1no         | £4,368.75          |
| Ratray                                                                                                                                                                                                                                                 | 1no         | £4,368.75          |
| <b>Temporary traffic counters</b>                                                                                                                                                                                                                      | <b>Cost</b> | <b>£68,682.00</b>  |
| February 2020                                                                                                                                                                                                                                          |             | £6,856.00          |
| March 2020                                                                                                                                                                                                                                             |             | £6,856.00          |
| May 2020                                                                                                                                                                                                                                               |             | £8,294.00          |
| July 2020                                                                                                                                                                                                                                              |             | £9,394.00          |
| August 2020                                                                                                                                                                                                                                            |             | £9,394.00          |
| September 2020                                                                                                                                                                                                                                         |             | £9,394.00          |
| November 2020                                                                                                                                                                                                                                          |             | £9,247.00          |
| May 2021                                                                                                                                                                                                                                               |             | £9,247.00          |
| Additional costs were incurred from May 2020 due to changes in working practices caused by the Covid pandemic.                                                                                                                                         |             |                    |
| <b>VAS with traffic counting capacity</b>                                                                                                                                                                                                              | <b>Cost</b> | <b>£49,808.50</b>  |
| Aberfeldy                                                                                                                                                                                                                                              | 4no         | £14,231.00         |
| Dalginross, Comrie                                                                                                                                                                                                                                     | 2no         | £7,115.50          |
| Errol                                                                                                                                                                                                                                                  | 2no         | £7,115.50          |
| Kinnesswood                                                                                                                                                                                                                                            | 2no         | £7,115.50          |
| Ratray                                                                                                                                                                                                                                                 | 2no         | £7,115.50          |
| Wellmeadow, Blairgowrie                                                                                                                                                                                                                                | 2no         | £7,115.50          |
| Wellmeadow has an existing 20mph speed limit. The existing VAS was upgraded to count traffic flow and record vehicle speeds enabling it to be used as a comparison site                                                                                |             |                    |
| <b>Speed cushion installation</b>                                                                                                                                                                                                                      | <b>Cost</b> | <b>£23,955.99</b>  |
| Dalginross, Comrie                                                                                                                                                                                                                                     | 7no         | £6,210.82          |
| Errol                                                                                                                                                                                                                                                  | 8no         | £7,098.07          |
| Kinnesswood                                                                                                                                                                                                                                            | 6no         | £5,323.55          |
| Ratray                                                                                                                                                                                                                                                 | 6no         | £5,323.55          |
| There were no speed cushions installed in Aberfeldy at the request of the Community Council. There has been a request from Portmoak Community Council to remove 2no speed cushions in the centre of Kinnesswood due to associated noise and vibration. |             |                    |
| <b>Total cost of 20mph Speed Limit Trial</b>                                                                                                                                                                                                           |             | <b>£205,980.98</b> |



## Draft 20mph Speed Limit Policy Flow Chart





| Location of vehicle activated signs Erected in 2017-18 |                |                                           |           |      |
|--------------------------------------------------------|----------------|-------------------------------------------|-----------|------|
| Road No                                                | Town Name      | Street Name                               | Speed     | Ward |
| A913                                                   | Aberargie      | Front Row (East)                          | 40mph     | 9    |
| A827                                                   | Aberfeldy      | Kenmore Road                              | 30mph     | 4    |
| A913                                                   | Abernethy      | Newburgh Road                             | 30mph     | 9    |
| A913                                                   | Abernethy      | Perth Road                                | 30mph     | 9    |
| A824                                                   | Aberuthven     | Main Road (East)                          | 30mph     | 7    |
| A824                                                   | Aberuthven     | Main Road (West)                          | 30mph     | 7    |
| A94                                                    | Alyth          | Meigle Road                               | 30mph     | 2    |
| A94                                                    | Balbeggie      | Main Road (North)                         | 30mph     | 2    |
| A94                                                    | Balbeggie      | Main Road (South)                         | 30mph     | 2    |
| B8081                                                  | Blackford      | Moray Street (East)                       | 30mph     | 7    |
| B8081                                                  | Blackford      | Moray Street (West)                       | 30mph     | 7    |
| A93                                                    | Blairgowrie    | Wellmeadow (North)                        | 20mph     | 3    |
| A93                                                    | Blairgowrie    | Wellmeadow (South)                        | 20mph     | 3    |
| A977                                                   | Blairingone    | Main Street (North)                       | 30mph     | 8    |
| A977                                                   | Blairingone    | Main Street (South)                       | 30mph     | 8    |
| A822                                                   | Braco          | Front Street                              | 30mph     | 7    |
| A977                                                   | Crook of Devon | Main Street (East)                        | 30mph     | 8    |
| A977                                                   | Crook of Devon | Main Street(West)                         | 30mph     | 8    |
| A977                                                   | Drum           | South side approaching Drum               | 40mph     | 8    |
| A977                                                   | Drum           | North Side approaching junction with U222 | 40mph     | 8    |
| B934                                                   | Dunning        | Perth Road                                | 30mph     | 9    |
| A823                                                   | Glendevon      | North side                                | 30mph     | 8    |
| B996                                                   | Glenfarg       | Main Street (North)                       | 30mph     | 8    |
| B996                                                   | Glenfarg       | Main Street (South)                       | 30mph     | 8    |
| A827                                                   | Kenmore        | Aberfeldy Road                            | 30mph     | 4    |
| B8079                                                  | Killiecrankie  | Atholl Road                               | 30mph     | 4    |
| A911                                                   | Kinnesswood    | Main Street (North)                       | 30mph     | 8    |
| A911                                                   | Kinnesswood    | Main Street (South)                       | 30mph     | 8    |
| C483                                                   | Longforgan     | Main Street                               | 30mph     | 1    |
| A94                                                    | Longleys       | North Side of Longleys                    | 60mph     | 2    |
| A94                                                    | Longleys       | South Side of Longleys                    | 60mph     | 2    |
| A94                                                    | Meigle         | Alyth Road                                | 30mph     | 2    |
| C409                                                   | Methven        | Glenalmond College (East)                 | 30mph     | 9    |
| C409                                                   | Methven        | Glenalmond College (West)                 | 30mph     | 9    |
| A911                                                   | Milnathort     | Burleigh Road (East)                      | 40mph     | 8    |
| A911                                                   | Milnathort     | Burleigh Road (West)                      | 30mph     | 8    |
| B996                                                   | Milnathort     | Perth Road (East)                         | 40mph     | 8    |
| B996                                                   | Milnathort     | Perth Road (West)                         | 30mph     | 8    |
| A822                                                   | Muthill        | Willoughby Street                         | 30mph     | 6    |
| A822                                                   | Muthill        | Drummond Street                           | 30mph     | 6    |
| A85                                                    | Perth          | Dundee Road                               | 30mph     | 12   |
|                                                        | Perth          | Gannochy Road (North)                     | 30mph     | 12   |
|                                                        | Perth          | Gannochy Road (South)                     | 30mph     | 12   |
| A977                                                   | Powmill        | Main Road (North)                         | 30mph     | 8    |
| A977                                                   | Powmill        | Main Road (South)                         | 30mph     | 8    |
| A977                                                   | Powmill        | Main Road (Gartwhinzean Feus)             | 40mph     | 8    |
| A93                                                    | Rattray        | Balmoral Road                             | 30mph     | 3    |
| A911                                                   | Scotlandwell   | Main Street                               | 30mph     | 8    |
| A911                                                   | Scotlandwell   | Leslie Road                               | 30mph     | 8    |
| B920                                                   | Scotlandwell   | The Causeway                              | 30mph     | 8    |
| C484                                                   | St Madoes      | Errol Road                                | 30mph     | 1    |
| <b>Total</b>                                           |                |                                           | <b>51</b> |      |

### Location of vehicle activated signs erected in 2018-19

| Road No | Town Name       | Street Name                 | Speed                 | Ward |
|---------|-----------------|-----------------------------|-----------------------|------|
| A826    | Aberfeldy       | Crieff Road                 | 30mph                 | 4    |
| A827    | Aberfeldy       | Dunkeld road                | 30mph                 | 4    |
| B846    | Aberfeldy       | Taybridge Road              | 30mph                 | 4    |
| C407    | Almondbank      | Main Street                 | 30mph                 | 9    |
| A824    | Auchterarder    | Fues                        | 30mph                 | 7    |
| C467    | Auchterarder    | Orchill Road (East Side)    | 30mph                 | 7    |
| C467    | Auchterarder    | Orchill Road (West Side)    | 30mph                 | 7    |
| A824    | Auchterarder    | Townhead,                   | 30mph                 | 7    |
| A977    | Balado          | Drum Road                   | Junction Warning Sign | 8    |
| A977    | Balado          | Kinross Road                | Junction Warning Sign | 8    |
| B8079   | Blair Atholl    | Bruar Road                  | 30mph                 | 4    |
| A93     | Blairgowrie     | Perth Road                  | 40mph                 | 3    |
| A923    | Blairgowrie     | Rosemount                   | 30mph                 | 3    |
| A977    | Blairingone     | Powmill Road                | 30mph                 | 8    |
| A924    | Bridge of Cally | Ballintuim Road             | 30mph                 | 3    |
| A93     | Bridge of Cally | Blairgowrie Road            | 30mph                 | 3    |
| A93     | Bridge of Cally | Glenshee Road               | 30mph                 | 3    |
| A912    | Bridge of Earn  | Edinburgh Road              | 30mph                 | 9    |
| B8079   | Bridge of Tilt  | Killiecrankie Road          | 30mph                 | 4    |
| A94     | Burrelton       | Main Street (North)         | 30mph                 | 2    |
| A94     | Burrelton       | Main Street (South)         | 30mph                 | 2    |
| A91     | Carnbo          | East Side                   | 40mph                 | 8    |
| A91     | Carnbo          | West Side                   | 40mph                 | 8    |
| A94     | Coupar Angus    | Dundee Road                 | 30mph                 | 2    |
| A94     | Coupar Angus    | Perth Road                  | 40mph                 | 2    |
| A822    | Crieff          | Muthill Road (North)        | 30mph                 | 6    |
| A822    | Crieff          | Muthill Road (South)        | 30mph                 | 6    |
| C420    | Duncrieve       | Glenfarg Road               | 30mph                 | 8    |
| A911    | Easter Balgedie | Milnathort Road             | 40mph                 | 8    |
| C484    | Errol           | Station Road                | 30mph                 | 1    |
| B935    | Forgandenny     | Bridge of Earn Road         | 30mph                 | 9    |
| B935    | Forgandenny     | Forteviot Road              | 30mph                 | 9    |
| A827    | Grandtully      | Logierait Raod              | 30mph                 | 4    |
| A822    | Greenloaning    | Stirling Road               | 40mph                 | 7    |
| A94     | Guildtown       | Perth Road                  | 30mph                 | 2    |
| U45     | Huntingtower    | Ruthvenfield Primary School | 40mph                 | 9    |
| C484    | Invergowrie     | Main Street (East)          | 30mph                 | 1    |
| C484    | Invergowrie     | Main Street (West)_         | 30mph                 | 1    |
| B996    | Kinross         | High Street South           | 30mph                 | 8    |
| B996    | Kinross         | Turfhills                   | 40mph                 | 8    |
| A827    | Logierait       | Ballinluig Road             | 40mph                 | 4    |
| B954    | Meigle          | Dundee Road                 | 30mph                 | 2    |
| A94     | Meigle          | Forfar Road                 | 30mph                 | 2    |
| A91     | Milnathort      | Stirling Road               | 30mph                 | 8    |
| A922    | Milnathort      | Kinross Road                | 30mph                 | 8    |
| A924    | Moulin          | Kirkmichael Road            | 30mph                 | 4    |
| B9099   | Murhtly         | Stanley Road                | 30mph                 | 5    |
| A924    | Pitlochry       | Atholl Road (North)         | 30mph                 | 4    |
| A924    | Pitlochry       | Atholl Road (South)         | 30mph                 | 4    |

|              |                 |                       |                       |   |
|--------------|-----------------|-----------------------|-----------------------|---|
| A926         | Ratray          | Alyth Road            | 30mph                 | 3 |
| A822         | Rumbling Bridge | Muckhart Road (North) | 30mph                 | 8 |
| A823         | Rumbling Bridge | Muckhart Road (South) | 30mph                 | 8 |
| A977         | Rumbling Bridge | A977 Junction         | Junction Warning Sign | 8 |
| A977         | Rumbling Bridge | A977 Junction         | Junction Warning Sign | 8 |
| A94          | Scone           | Angus Road            | 30mph                 | 2 |
| A94          | Scone           | Perth Road            | 30mph                 | 2 |
| A984         | Spittalfield    | Dunkeld Road          | 30mph                 | 5 |
| C484         | St Madoes       | Glencarse Road        | 30mph                 | 1 |
| B9099        | Stanley         | Murthly Road          | 30mph                 | 5 |
| B8019        | Tummel Bridge   | Main Road (East)      | 30mph                 | 4 |
| B8019        | Tummel Bridge   | Main Road (West)      | 30mph                 | 4 |
| <b>Total</b> |                 |                       | <b>61</b>             |   |

| Location of vehicle activated signs erected in 2019-20         |                |                                        |                         |      |
|----------------------------------------------------------------|----------------|----------------------------------------|-------------------------|------|
| Road No                                                        | Town Name      | Street Name                            | Speed                   | Ward |
| A913                                                           | Aberargie      | Perth Road                             | 40mph                   | 9    |
| A827                                                           | Aberfeldy      | Dunkeld Road                           | 30mph                   | 4    |
| A826                                                           | Alyth          | Half Way House                         | Junction Warning System | 2    |
| C458                                                           | Auchterarder   | Castleton Road                         | 30mph                   | 7    |
| C464                                                           | Auchterarder   | Muirton (North)                        | 30mph                   | 7    |
| C464                                                           | Auchterarder   | Muirton (South)                        | 30mph                   | 7    |
| A824                                                           | Auchterarder   | Feus                                   | 30mph                   | 7    |
| A824                                                           | Auchterarder   | Western Road                           | 30mph                   | 7    |
| A93                                                            | Blairgowrie    | Perth Road                             | 30mph                   | 3    |
| A923                                                           | Blairgowrie    | Coupar Angus Road                      | 30mph                   | 3    |
| A912                                                           | Bridge of Earn | Main Road                              | 30mph                   |      |
| A984                                                           | Caputh         | Main Road (East)                       | 30mph                   | 5    |
| A984                                                           | Caputh         | Main Road (West)                       | 30mph                   | 5    |
| B9099                                                          | Caputh         | Bridge Road                            | 30mph                   | 5    |
| B827                                                           | Comrie         | Braco Road                             | 30mph                   | 6    |
| C455                                                           | Comrie         | South Crieff Road                      | 30mph                   | 6    |
| B8062                                                          | Crieff         | Broich Road                            | Part Time 20            | 6    |
| U151                                                           | Errol Station  | Northern Approach                      | 30mph                   | 1    |
| U151                                                           | Errol Station  | Southern Approach                      | 30mph                   | 1    |
| U155                                                           | Errol          | Inchcoonans                            | 40mph                   | 1    |
| B918                                                           | Kinross        | Station Road (East)                    | 30mph                   | 8    |
| B996                                                           | Kinross        | High Street (North)                    | 30mph                   | 8    |
| B996                                                           | Kinross        | High Street (South)                    | 30mph                   | 8    |
| A924                                                           | Kirkmichael    | Eastern Approach                       | 30mph                   | 4    |
| A924                                                           | Kirkmichael    | Western Approach                       | 30mph                   | 4    |
| B9099                                                          | Luncarty       | Main Road (North)                      | 30mph                   | 5    |
| B9099                                                          | Luncarty       | Main Road (South)                      | 30mph                   | 5    |
| A94                                                            | Meigle         | Forfar Road                            | 40mph                   | 2    |
| B954                                                           | Meigle         | Dundee Road                            | 40mph                   | 2    |
| A93                                                            | Meikleour      | A93                                    | Junction Warning System | 2    |
| B8019                                                          | Strathtummel   | Eastern Approach                       | 30mph                   | 4    |
| B8019                                                          | Strathtummel   | Western Approach                       | 30mph                   | 4    |
| A984                                                           | Spittalfield   | Meikleour Road                         | 30mph                   | 5    |
| C447                                                           | Strathtay      | Main Road (East)                       | 30mph                   | 4    |
| C447                                                           | Strathtay      | Main Road (West)                       | 30mph                   | 4    |
| C410                                                           | Tibbermore     | Tibbermore Crossroads Eastern Approach | Crossroad Warning Sign  | 9    |
| C410                                                           | Tibbermore     | Tibbermore Crossroads Western Approach | Crossroad Warning Sign  | 9    |
| *The Covid-19 Pandemic delayed some installations into 2020-21 |                |                                        |                         |      |
| <b>Total</b>                                                   |                |                                        | <b>38</b>               |      |

# **PERTH AND KINROSS COUNCIL**

## **Environment & Infrastructure Committee**

**27 October 2021**

### **PERTH AND KINROSS FOOD GROWING STRATEGY**

**Report by Head of Planning and Development**  
(Report No. 21/196)

This report seeks approval for the Perth & Kinross Food Growing Strategy. The strategy meets the requirements of the Community Empowerment (Scotland) Act 2015 and contributes to the Scottish Government's vision to be a 'Good Food Nation' by 2025. The final document refines the consultation draft presented to Committee in October 2020 (Report No. 20/197).

#### **1. BACKGROUND / MAIN ISSUES**

- 1.1 This Food Growing Strategy responds to the Scottish Government's vision to increase the health and wellbeing of Scotland's communities by encouraging more people to grow, and eat, fruit and vegetables. This vision for a 'Good Food Nation' is that, by 2025, people from every walk of life take pride and pleasure in, and benefit from, the food they produce, buy, cook, serve, and eat each day
- 1.2 Growing food helps reconnect people with the place their food comes from, to meet others within their community, and to develop new skills. Community growing also contributes to increasing biodiversity as well as tackling climate change and food poverty, by improving access to high quality, local produce that is grown and distributed in a sustainable manner
- 1.3 Both the physical and mental health benefits of growing food help build resilience within communities, which has been especially important during the current coronavirus pandemic. The demand for allotments significantly increased nationwide (State of the Market Survey 2020, APSE) during the lock down period. Having access to fresh, affordable food as well as an outdoor space to relax and exercise in became more important for many.
- 1.4 Perth & Kinross Council does not manage any allotments directly, but leases land to allotment associations, and others may also use private land. The Council has supported the establishment of around 20 community gardens, allotments and orchards, as well as assisted communities to set up and manage allotments in Letham, Tulloch, Crieff, Kinross and Auchterarder.
- 1.5 The Council now has a statutory duty under the Community Empowerment (Scotland) Act 2015, to publish a Food Growing Strategy that identifies potentially suitable land for allotments and other food growing areas. Local authorities are also required to create and manage a waiting list for allotments which are owned or leased by them and make reasonable steps to

accommodate local demand for growing spaces. This duty came into effect on 1 April 2020 and a report on this matter was initially programmed for March 2020. Cancellation of the normal committee schedule combined with the disruption due to the Covid-19 response has delayed progress. The strategy will advocate partnership working between the Council and communities, underpinning the Perth and Kinross Offer. It would also support the implementation of the Council's Planning Policy 14: Open Space Retention and Provision in the Local Development Plan 2. This encourages opportunities for the provision of community growing spaces and allotments as part of new developments.

- 1.6 There are several groups and organisations in Perth and Kinross, including the Council, which have an interest in food growing and have been working to establish and improve food growing spaces and expertise. The approach to developing and delivering this new strategy will be based on collaboration with these groups as part of the development of the Perth and Kinross Offer. The aim will be to promote resources which are currently available, help create new opportunities and support those who want to grow their own food.
- 1.7 The development of this strategy has been underpinned by two periods of public engagement, one in October 2019 and another in January 2021. The initial stakeholder survey undertaken in 2019 had over 200 responses and indicated increasing interest and demand for growing. We held discussions with community groups, visited community growing spaces and reached out to organisations such as the NHS, local schools and Perthshire Organic Gardeners. The information we collected was used to develop the consultation draft presented to Committee in October 2020 (Report No. 20/197 refers).
- 1.8 In January 2021, feedback was sought on the consultation draft through an online survey and two virtual workshops. 98% of responders supported the vision and objectives of this strategy with 32 individuals and organisations suggesting that they would like to work with the Council and their local communities to create new opportunities for food growing and knowledge sharing. Following the engagement period in January, the strategy document was updated and further refined, taking into account the comments received. As the comments were supportive, no significant change has been made to the strategy approach. Changes have been incorporated to add clarity to the Strategy.
- 1.9 The proposed Food Growing Strategy forms part of the Council's wider 'Good Food' agenda which seeks to tackle a range of interlinked issues including food security; healthy eating; sustainable food economy; catering & procurement; promoting sustainable food production (growing); consumption; and resource efficiency. Planning is underway to consider the feasibility of developing a Good Food Strategy with key stakeholders and partners and exploring the viability of establishing a local Good Food Partnership as a governance model. This work will underpin the progress of the net zero and the Climate Change Action Plan and contribute to ensuring a green recovery

in a post pandemic world. A report will be brought forward in due course to provide more background to the Good Food Strategy proposal.

## **2. Proposals**

2.1 The proposed strategy has been prepared following public consultation and is attached in Appendix 1. It includes the following components:

- background – setting the context and how this strategy links to other initiatives such as Zero Waste Perth and the Food Share Network, the range of food growing areas and the benefits of food growing.
- a vision and 4 key objectives to achieve it. The vision is that *“People across Perth and Kinross will have more opportunities and will be better skilled at growing their own food, thereby leading healthier, more sociable and sustainable lives”*.
- the current food growing position - identifying and mapping existing food growing opportunities and gaps where we know there is unmet demand.
- identification of barriers which currently prevent more individuals and groups growing their own food and suggestions on how these can be overcome.  
This will include setting up an allotment waiting list; supporting communities to develop the skills to grow their own food and make healthy lifestyle choices; and identifying potential future growing spaces.
- action plan – sets out how the Council and partners will deliver the objectives. It identifies opportunities for skills and information sharing as well as the timescales and necessary resources to deliver these improvements.

2.2 It is proposed that the Council adopts the Food Growing Strategy (Appendix 1). However, whilst much of the preparatory work in developing the concept of Good Food Strategy has been progressed by officers from across the Council, it has become evident that the strategy co-ordination and delivery is not possible solely utilising current existing resources.

2.3 The statutory requirement to deliver a Food Growing Strategy has highlighted this problem and generated significant interest and additional demand for help in identifying and delivering Allotments and Food Growing Areas. The implementation of the Strategy will require both a fund to support the establishment of food growing areas and an additional staff resource to support communities find sites and set up the necessary organisational structures.

2.4 Working within existing budgets an initial one-off fund of £30,000 has been identified to support the development of food growing areas themselves. The £30k will be funded from existing budgets identified within this year, to be spent over the next few years on areas identified as necessary to take the sites forward such as topographical surveys, costs associated with planning applications, ground clearing and fencing etc.

- 2.5 The staff resources required for the delivery of this strategy are being considered in the context of the wider 'Good Food' agenda and the other workstreams that would be progressed under the emerging Good Food Strategy. To maximise efficiency and provide flexibility, resources will be shared between teams and food related projects. In addition to this shared resource the identification of food growing areas; obtaining statutory consents; and the establishment of allotment associations will require an additional full time equivalent (FTE) officer. Current budgets can support at least 50% of the costs and work is ongoing to identify and fill the funding gap. It is anticipated it will be early 2022 before full support can be offered to communities to enable the funding gap to be identified and the post filled.

### **3. CONCLUSION AND RECOMMENDATIONS**

- 3.1 The Perth and Kinross Food Growing Strategy sets out the Council's proposed approach to meeting the requirements of the Community Empowerment (Scotland) Act 2015.
- 3.2 Comments from communities and other stakeholders throughout the engagement process were predominantly supportive of the strategy approach. The strategy will assist in meeting the Council's objectives in relation to health and wellbeing, sustainability, and education/skills development. It will also assist in identifying where growing spaces could be delivered as part of new developments.
- 3.3 The Food Growing Strategy is an integral part of a wider group of strategies and projects which will help the Council deliver the Scottish Government's vision for a 'Good Food Nation' by 2025. It supports other workstreams already underway, such as tackling food poverty, reducing food waste and encouraging healthier eating choices.
- 3.4 The resources required for the delivery of the strategy and its action plan are partially identified and work is ongoing to secure the required additional funding. This will allow delivery of a wide range of food growing opportunities to ensure that people who would like to grow their own food can have the opportunity to do so. Support for community groups and individuals will be needed along with skills and information sharing, with an emphasis on the most deprived areas of Perth and Kinross. This will support the Perth and Kinross Offer as well as the delivery of the wider Good Food Strategy.
- 3.5 It is recommended that the Environment and Infrastructure Committee:
- (i) approves the Perth and Kinross Food Growing Strategy (Appendix 1).
  - (ii) notes the work being progressed to address the resourcing issues outlined within the report.

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**Approved**

| <b>Name</b>    | <b>Designation</b>               | <b>Date</b>     |
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| Barbara Renton | Executive Director (Communities) | 19 October 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

|                                                     |            |
|-----------------------------------------------------|------------|
| <b>Strategic Implications</b>                       |            |
| Community Plan                                      | <b>Yes</b> |
| Corporate Plan                                      | <b>Yes</b> |
| <b>Resource Implications</b>                        |            |
| Financial                                           | <b>Yes</b> |
| Workforce                                           | <b>Yes</b> |
| Asset Management (land, property, IST)              | <b>Yes</b> |
| <b>Assessments</b>                                  |            |
| Equality Impact Assessment                          | <b>Yes</b> |
| Strategic Environmental Assessment                  | <b>No</b>  |
| Sustainability (community, economic, environmental) | <b>Yes</b> |
| Legal and Governance                                | <b>Yes</b> |
| Risk                                                | <b>Yes</b> |
| <b>Consultation</b>                                 |            |
| Internal                                            | <b>Yes</b> |
| External                                            | <b>Yes</b> |
| <b>Communication</b>                                |            |
| Communications Plan                                 | <b>Yes</b> |

### 1. Strategic Implications

#### Community Plan

- 1.1 The Food Growing Strategy relates to the delivery of the Perth and Kinross Community Plan in terms of contributing to the following priorities:

- (i) Giving every child the best start in life
- (ii) Developing educated, responsible and informed citizens
- (iv) Supporting people to lead independent, healthy and active lives
- (v) Creating a safe and sustainable place for future generations

#### Corporate Plan

- 1.2 The Food Growing Strategy relates to the achievement of the Council's Corporate Plan Priorities by contributing to the delivery of:

- (i) Giving every child the best start in life
- (ii) Developing educated, responsible and informed citizens
- (iv) Supporting people to lead independent, healthy and active lives
- (v) Creating a safe and sustainable place for future generations

## **2. Resource Implications**

### Capital

- 2.1 No additional capital funding is required for implementing the Action Plan at this point.

### Revenue

- 2.2 Approximately £30,000 of funding has been identified from existing revenue budgets which can be used to support setting up new food growing projects. It is estimated that this would be spent over the next 5 years. Moving forward, further capital resources will need to be allocated to support continuing this work. Work is ongoing to identify the resources for the additional 1 FTE. There is flexibility within the current budgets of a half FTE (£24,328) capable of supporting at least 50% of the costs. As the additional staff resource (new post) has yet to be evaluated by Human Resources, it is not quite clear what the deficit will be, work is ongoing to identify and fill the gap funding.

### Workforce

- 2.3 There is a requirement for officer time to manage the development and implementation of the Food Growing Strategy and action plan. The main tasks will include:
- Working with allotment associations to create and manage a waiting list for PKC leased sites.
  - Acting as the main point of contact within PKC for community food growing and assist groups in exploring opportunities within their areas.
  - Assisting with site searches and initial negotiations with landowners (Council or otherwise) and carrying out public consultation with neighbours.
  - Managing the capital budget, exploring further funding streams / grants for the delivery of new growing projects and managing the delivery of new food growing infrastructure.
  - Assisting with the search and initial negotiations on sites (Council or otherwise). Carry out public consultation with neighbours.
  - Working as part of the wider PKC Good Food working group and help develop the Council's Good Food Strategy
  - Support related initiatives such as tackling food poverty and reducing food waste.

### Asset Management (land, property, IT)

- 2.4 The Council will be required to secure land to meet the demand for food growing either through new development or acquisition.

### **3. Assessments**

#### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The Food Growing Strategy was considered under the Corporate Equalities Impact Assessment process (EqIA) and were assessed as relevant and the following positive outcomes are expected following implementation.
- 3.3 The Food Growing Strategy aims to provide support for community groups and individuals as well as identify opportunities for skills and information sharing with an emphasis on the most deprived areas of Perth and Kinross.

#### Strategic Environmental Assessment

- 3.4 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.5 The matters presented in this report were considered and no further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

#### Sustainability

- 3.6 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. Under the Climate Change (Scotland) Act 2009 the Council also has a duty relating to climate change and, in exercising its functions must act:
  - in the way best calculated to delivery of the Act's emissions reduction targets;
  - in the way best calculated to deliver any statutory adaptation programmes; and in a way that it considers most sustainable.
- 3.7 The Food Growing Strategy aims to encourage locally grown community food production on suitable areas of land. This will encourage more healthy living, a reduction in food miles and make good use of available land.

## Legal and Governance

- 3.8 Implementation of the Food Growing Strategy may require the acquisition of land and development of management rules for public food growing opportunities. The Head of Legal and Governance has been consulted on the policy presented within this report.

## Risk

- 3.9 There is a risk that the Council may not be able to meet its statutory duties under the Act if it is unable to meet the demand for food growing opportunities.

## **4. Consultation**

### Internal

- 4.1 Head of Legal and Governance, the Head of Finance, and the Head of Planning & Development have been consulted during the preparation of the Food Growing Strategy.

### External

- 4.2 The results of the engagement on the Food Growing Strategy are available on demand.

## **5. Communication**

- 5.1 The Food Growing Strategy will be made available for stakeholders to view on the Council website and regular updates on project opportunities will be sent to those on our mailing list.

## **2. BACKGROUND PAPERS**

- 2.1 No background papers, as defined by section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

## **3. APPENDICES**

- 3.1 Appendix 1 – Food Growing Strategy



# Food Growing Strategy 2021

## Growing Together

Creating opportunities for people to grow their own fruit and vegetables across Perth and Kinross to promote healthy, sociable and sustainable lifestyles.



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**Figure 1 Potager Garden (Kinross)**

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# 1. Introduction

This strategy responds to the Government's vision to increase the health and wellbeing of Scotland's communities by encouraging more people to grow and eat fruit and vegetables. Growing food together allows people to meet and work with others in their community; develop food growing knowledge and skills and lead healthier lifestyles. Community growing also plays a role in improving biodiversity, tackling Climate Change and food poverty by improving access to high quality local produce that is grown and distributed in a sustainable manner.

The coronavirus crisis has added a new perspective. Demand for allotments across the country has soared, with more and more people looking for a way to access affordable, fresh food and outdoor spaces in which to relax and exercise. Many communities have stepped up to support their more vulnerable members and showed a collective spirit in these challenging times.

In Perth and Kinross, community groups have long been leading the way in providing opportunities for people to become involved in food growing. There are several well established allotment associations and community gardens across the area. Developing this strategy provides an opportunity to take stock of what has been achieved so far, identify problems and barriers to food growing, and some key actions required to improve the current situation.

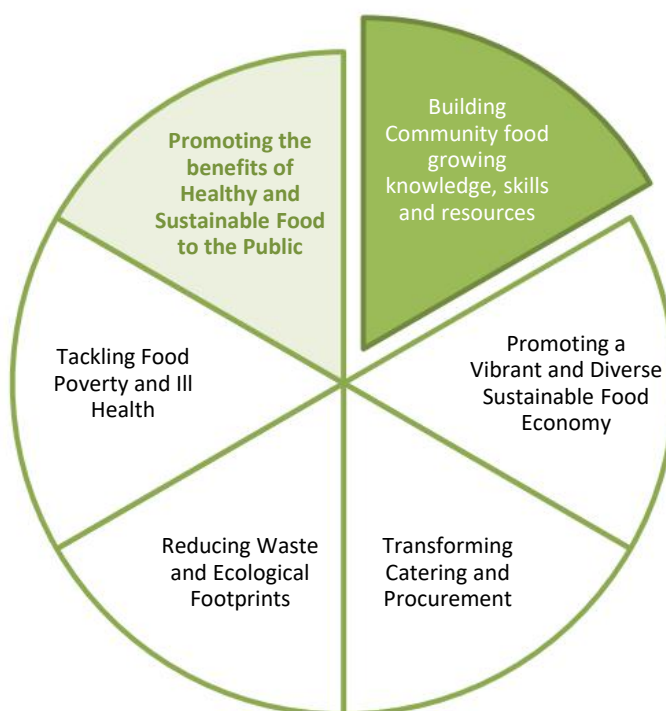
The Council is well-placed to support community food growing, for example by helping to identify land for additional growing spaces and by promoting networking opportunities with experienced, knowledgeable groups, to encourage more people of all ages and abilities to get involved. This strategy sets out a framework for actions which we can deliver through working with local groups, businesses and individuals. The projects that we take forward will contribute to the wider recovery and renewal process of Perth and Kinross.



Figure 2: The PK Offer is our approach to promoting collaboration and shared action

## 2. Background

The Scottish Government's Good Food Nation policy tackles an incredibly complex topic and seeks to transform the food system as a whole. This strategy focuses on encouraging community growing which is a key part of this transformation. By engaging the public it also contributes to promoting the benefits of healthy and sustainable food choices. The pie chart below highlights other important goals that Perth and Kinross Council and others can work towards in order to achieve the Good Food Nation vision.



[Click here to learn more about each category](#)

**Figure 3: The Sustainable Food Cities approach shown above identifies six key areas that should be considered in relation to sustainable food production**

The following initiatives within Perth & Kinross tie in with the Food Growing Strategy and play a part in delivering the Good Food Nation vision:

- Food Share Network initiative by Zero Waste Perth ← food waste, food poverty
- Climate Change Action Plan by PKC ← land use, procurement
- Community Cookit by NHS Tayside ← skills development, healthy food
- Westbank Nursery, Perth ← education, skills development, innovation
- Community, Third & Private Sector initiatives such as [Neighbourfood](#), [Broke not Broken](#) and [Giraffe](#) ← local produce, food poverty, distribution, training

### 3. Vision and Objectives

The main purpose of this strategy is to help ensure that more people will want to grow their own food and can do so.

#### Vision Statement:

“People across Perth and Kinross will have more opportunities and will be better skilled at growing their own food, thereby leading healthier, more sociable and sustainable lives”

Four **key objectives** have been developed to help deliver the vision:

1. **Continue to develop our understanding** of the existing community growing provision in Perth and Kinross, including the demand for, and the barriers to food growing.
2. **Identify potentially suitable land** for additional community growing spaces in order to improve the current provision, especially in communities experiencing socio-economic disadvantage.
3. **Deliver new growing spaces and support activities** such as training, knowledge and skills sharing. Work with partners across Perth and Kinross to help overcome identified barriers.
4. **Raise awareness** of the benefits of food growing, encourage more people to become involved and support the establishment of new growing groups.

Delivering the Strategy’s vision and objectives will result in a range of positive outcomes, including environmental, social and economic benefits.

| Benefits of community growing                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Environmental                                                                                                                                                                                                                                                                                           | Social                                                                                                                                                                                                                                                                                                                                                  | Economic                                                                                                                                                                                           |
| <ul style="list-style-type: none"><li>• Reduces waste and food miles by promoting local produce</li><li>• Contributes to biodiversity, green infrastructure, and mitigating/adapting to climate change</li><li>• Improves soil and air quality</li><li>• Promotes sustainable food production</li></ul> | <ul style="list-style-type: none"><li>• Improves access to healthy and affordable food</li><li>• Through regular exercise and contact with others, it improves physical and mental well-being</li><li>• Promotes community empowerment</li><li>• Develops skills, knowledge and social networks; provides opportunities for outdoor education</li></ul> | <ul style="list-style-type: none"><li>• Contributes to creating a healthy and resilient communities</li><li>• Helps groups raise funds by selling produce and promotes the local economy</li></ul> |

## 4. Types of Community Growing

### Food Growing Areas and their Definition

|                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Allotments</b>                                   | <p>Allotments are defined in Community Empowerment (Scotland) Act 2015 as land:</p> <ul style="list-style-type: none"><li>(a) <i>Owned or leased by a local authority, and</i></li><li>(b) <i>Leased or intended for lease by a person from the authority, and</i></li><li>(c) <i>Used or intended for use-</i><ul style="list-style-type: none"><li>(i) <i>Wholly or mainly for the cultivation of vegetables, fruit, herbs or flowers and</i></li><li>(ii) <i>Otherwise than with a view to making a profit.</i></li></ul></li></ul> <p>Allotment plot holders are required to enter a contract for the lease of a plot and have responsibility for using and maintaining their plot, including any structures such as tool storage, compost bins or shelters.</p> <p><b>Note:</b> Perth and Kinross Council does not manage any allotments but leases land to Allotment Associations. Some Allotment Associations use private land, not owned by the Council.</p> |
| <b>Community Gardens &amp; Fields</b>               | <p>Normally created by community groups wishing to grow their own food. They are often managed and used more communally than allotments. All community garden models are different and can have many different purposes that extend further than just growing fruit and vegetables - for example, education and training, upgrading underused/vacant and derelict land or community building and recreation.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Community Orchards &amp; Woodlands</b>           | <p>Orchards and woodlands are shared resources, managed and often owned by local residents. Besides food production, they can contribute to improving and creating habitats and build resilience against urbanisation and climate change impacts. Orchards are normally identified as areas where there is a minimum of 5 fruit trees. Soft fruits within hedgerows adds to diversity feeding people and wildlife. They may be located within parks, school grounds or woodland areas.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| <b>Urban Farms</b>                                  | <p>Urban farms can be located within or around the edge of settlements and are similar to community gardens and fields. Urban agriculture however assumes a level of commerce where the produce is normally sold.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| <b>Institutional /Organisational growing spaces</b> | <p>Growing spaces which belong to institutions or organisation. These are not normally open for the general public and serve a specific purpose beyond growing food:</p> <ul style="list-style-type: none"><li>• Schools → teaching and skills building</li><li>• Care homes &amp; hospital → rehabilitation and exercise</li><li>• Social enterprises/businesses → income generation</li></ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Edible hedges, Herb and vegetable boxes</b>      | <p>Community groups and individuals can seek permission from landowners to pursue less formal growing activities such as growing in civic areas and underused spaces. Herbs and vegetables grown in containers can be appropriate in some spaces, in others creating raised beds and other growing structures and boundaries such as edible hedges may be possible.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Home Growing</b>                                 | <p>Garden share schemes are arrangements between private householders and match those with surplus garden space with those who want growing areas. Gardening at home growing, including growing in containers or window boxes, may be less social but still has many health and environmental benefits.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

## 5. Food Growing in Perth and Kinross

To develop this strategy, we engaged with communities, established growing groups and relevant organisations to learn about existing opportunities and understand the barriers preventing more people from growing their own food. We collected over 250 responses through online surveys, spoke to 50 people on our online workshops and visited some groups who successfully grow their own food and learned about the challenges they have met along the way. The following section summarises the information we have gathered through this process.

### 5.1 Existing Community Food Growing Projects

We have a record of **39 existing growing spaces across** Perth and Kinross, all managed by community groups through leases/agreements with landowners:

- 14 Allotments (6 on council land and 8 on private land)
- 9 Community Gardens & Fields
- 4 Community Orchards and Woodlands
- 1 Urban Farm
- 6 Institutional Growing Spaces
- 1 Garden Share Scheme
- 4 Community-led Agriculture Projects

View our interactive [Storymap](#) to brows opportunities near you and find information on existing growing groups.

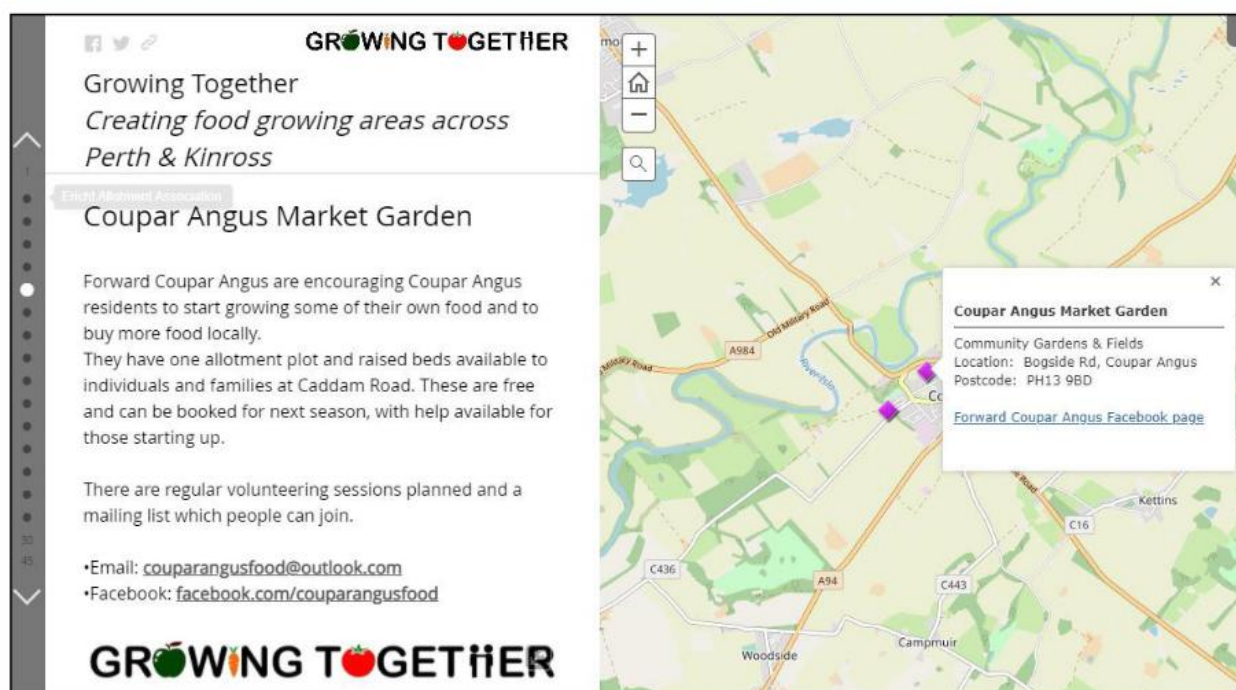


Figure 2: Example view from our Storymap with information and contact details to one of the existing community gardens in the area.

There are several **inspirational initiatives across Perth and Kinross** that provide space, advice, opportunities for skills development and other types of support to those who would like to grow their own food and vegetables. **Some of them are...**



[Perth Community Farm](#) is a one of a kind project with the aim of feeding the city with organic produce. They are proud to be an inclusive growing space and regularly host school groups to teach children about food growing.

[Giraffe](#) helps trainees with mental health issues, learning disabilities and autism toward independence through working in a professional kitchen. They also have a growing space and often host events around zero waste and local produce.

[Neighbourfood](#) is a simple platform where even the smallest producers get the chance to sell their produce. A new pick-up point has recently opened in the Carse of Gowrie.



Moncrieffe Allotments have been providing people the opportunity to grow fruits and vegetables since 1896. Go along to their summer open day to see how they do it!



[Broke not Broken](#) in Kinross includes a foodbank, a gardening project and also offers cookery courses focusing on healthy and budget meals.



[Tombreck Farm](#) in Highland Perthshire aspires to form a community around regenerative agriculture and organic farming.

## 5.2 Demand

**76%** of those who responded to the 2019 stakeholder survey already grow their own vegetables, fruit or herbs but **66%** would like to grow more than they do currently. Although the emphasis is on food growing, flowers are also grown to increase numbers of insect pollinators and, in some cases to sell cut flowers. **61** respondents suggested that they would like to join an allotment waiting list and **51** people thought that there is interest within their community to form a growing group. Responses to the survey were received from across the Council area with almost half of the comments coming from post codes where residents are most likely to experience socio-economic challenges (based on the Scottish Index of Multiple Deprivation).

In terms of access, a desktop mapping exercise identified that **40%** of households in Perth and Kinross live within an ideal walking distance (15 mins / 1200m) from an existing community growing space. **34%** of residents who live in flats have poor access to community growing areas. The same applies to **25%** of residents who live in areas which are most likely to experience socio-economic challenges.

We consulted on the draft strategy in **2021**, and received further responses confirming interest in community food growing. **98%** of responders supported the vision and objectives of this strategy and **32** individuals and organisations suggested that they would like to work with the Council and their local community to create new opportunities.

Based on the accessibility of existing facilities, the known demand for growing spaces and discussions with local groups, we identified some of the **settlements and neighbourhoods where there is a demand for new community growing opportunities:**

- **Pitlochry** – There are no established community growing areas in Pitlochry; Pitlochry Community Council advised that 15+ residents had previously expressed an interest in having an allotment. The local Climate Café is also looking for smaller scale opportunities for planting edible hedges and fruit trees.
- **Perth** – Largest population and percentage of residents living in flats; opportunities to join up with schools and build on existing growing initiatives
  - North Muirton – potential for repurposing under utilised land for food growing and interest from the Community Council to create a new growing space
  - Muirton – proposed new community garden and public space within the grounds of the Creative Exchange
  - Letham – potential Food Share Network pilot in this area, building on established food growing.
  - Westbank (Jeanfield Road) – potential for expanding training and food growing activities
- **Scone** – There are no established community growing areas in Scone; 7 individuals registered with the Community Council, showing interest in a potential project and looking for a suitable site. Perth Community Farm is also interested to expand in this area. Finding suitable available ground has been the limiting factor to date.
- **Blairgowrie & Rattray** – Blairgowrie Climate Café initiated the creation of a community garden to complement existing opportunities in the area.

- **Crieff** – Potential opportunity to create a food growing area within the grounds of the Community Campus.
- **Alyth** – Alyth Climate Café suggested that there is local demand for an additional growing area to the existing allotment site which is oversubscribed
- **Coupar Angus** – Opportunity to consolidate current efforts on a larger site and potentially manage it as a community farm.
- **Meigle** – the Community Council is investigating opportunities and interest locally.
- **Rural Perthshire** – Several residents showed interest in the strategy from smaller settlements and rural areas where there are no existing community growing opportunities. While it may not be feasible to form an allotment area in some of these places, alternatives could be explored that allow for shared gardens or other community growing.
- **Other projects**
  - A number of schools expressed an interest in starting to grow food or improving their current garden area.
  - Tayside Seed Library aims to collect, store and share local seed stocks, it is a developing initiative which would welcome support to get fully established.
  - Some communities expressed an interest in community woodland projects which could potentially incorporate food growing (e.g. Stormont Woodland).

This list is not exhaustive, we are always **keen to hear from other community groups who are interested in starting a new growing project.**



**Figure 2** Part of the site at Westbank (Perth) is occupied by vegetable beds, polytunnels and sheds

## 5.3 Allotment Waiting List

The Community Empowerment (2015) Act requires Local Authorities to maintain and manage a waiting list for allotment sites they own. The purpose of the central waiting list is to allow for an overview of the overall demand for plots and for a fair and transparent process for distributing spaces. Where the waiting list exceeds 50% of the available plots, the Council is required to take reasonable steps to increase the food growing provision. The same applies to settlements without existing growing spaces, where 15 or more people register an interest for a food growing area.

Perth and Kinross Council own **6** allotment sites which are leased to and managed by Associations. Allotment Associations currently maintain their own waiting lists.

| Allotment land                                    | Allotment Association                  | Number plots/half plots                                        | £ per plot/half             | Waiting list (January 2020)                        |
|---------------------------------------------------|----------------------------------------|----------------------------------------------------------------|-----------------------------|----------------------------------------------------|
| Moncrieffe Island, Perth                          | Perth Working Men's Garden Association | 60/12                                                          | £45/£22.50<br>(£22.50 OAPs) | 30 (Perth/Scone residents only)<br>3 yrs + waiting |
| Old Tulloch Bowling Green, Tulloch Terrace, Perth | North Perth Allotment Association      | 14                                                             | Unknown                     | Small                                              |
| Kingswell Terrace, Letham                         | Letham Climate Challenge               | 5/5<br>3 raised beds (schools)<br>community fruit & polytunnel | £56/£35                     | small                                              |
| Kinloch Terrace, Letham                           | Letham Climate Challenge               | 2/2<br>community orchard                                       | £40/£25                     | None                                               |
| Glengarry Road, Perth                             | South Perth Community Partnership      | 54<br>+ 20 raised beds                                         | £45/£25                     | 0-5                                                |
| Behind St Margaret's Hospital, Auchterarder       | Auchterarder Allotment Association     | 3/14 + 2 starter plots                                         | £65/£45                     | Yes                                                |

The Council will engage with the six Allotment Associations above to agree and establish a waiting list system which will work to the advantage of all parties and satisfies the requirements of the Act:

- Work with Allotment Associations and explore the possibility of a new waiting list system that meets the requirements of the Act
- Ensure that those currently waiting for an allotment are transferred to any new system
- Advertise the waiting list on the Council's website
- Highlight alternative opportunities to those waiting for allotment plots e.g. joining a community garden, getting involved with garden sharing

## 5.4 Barriers & Ideas

The barriers to more people growing and ideas on how to overcome them shown below have been identified through stakeholder engagement.

The two main barriers to growing food is the lack of knowledge and lack of space. Respondents suggested that **advice on gardening, cooking and preserving produce** would encourage them to grow their own food. This reflects the fact that most comments came from individuals with access to private gardens. For others, the main barrier is **finding a suitable growing space**.

Advice on ladders, distribution, insurance, access to compost and funding was requested from several growing groups and organisations. Access to volunteers and funding were the main barriers for groups to expand their existing activities.

### Help with finding and accessing space for community growing

- A list of potential sites for food growing and details on ownership, contamination etc.
- Encourage garden sharing
- Repurpose leftover and underused open spaces owned by the Council

### Advice & Knowledge Sharing

- Advice on what and how to grow & how to use produce
- Better advice on the community right to buy process and establishing community growing projects (lease, agreements etc.)
- Advice on indoor growing; powering growing spaces and sourcing materials
- Highlight good practice examples that others can learn from

### Resources

- More volunteers for established groups/ schools
- Funding for various purposes (e.g. seeds, compost)

### Other

- Connect farmers and landowners who are interested in developing regenerative agriculture
- Link sustainability projects together (e.g. composting and reducing waste)
- Insurance

The full report on the survey findings is available at: <https://www.pkc.gov.uk/foodgrowingstrategy>

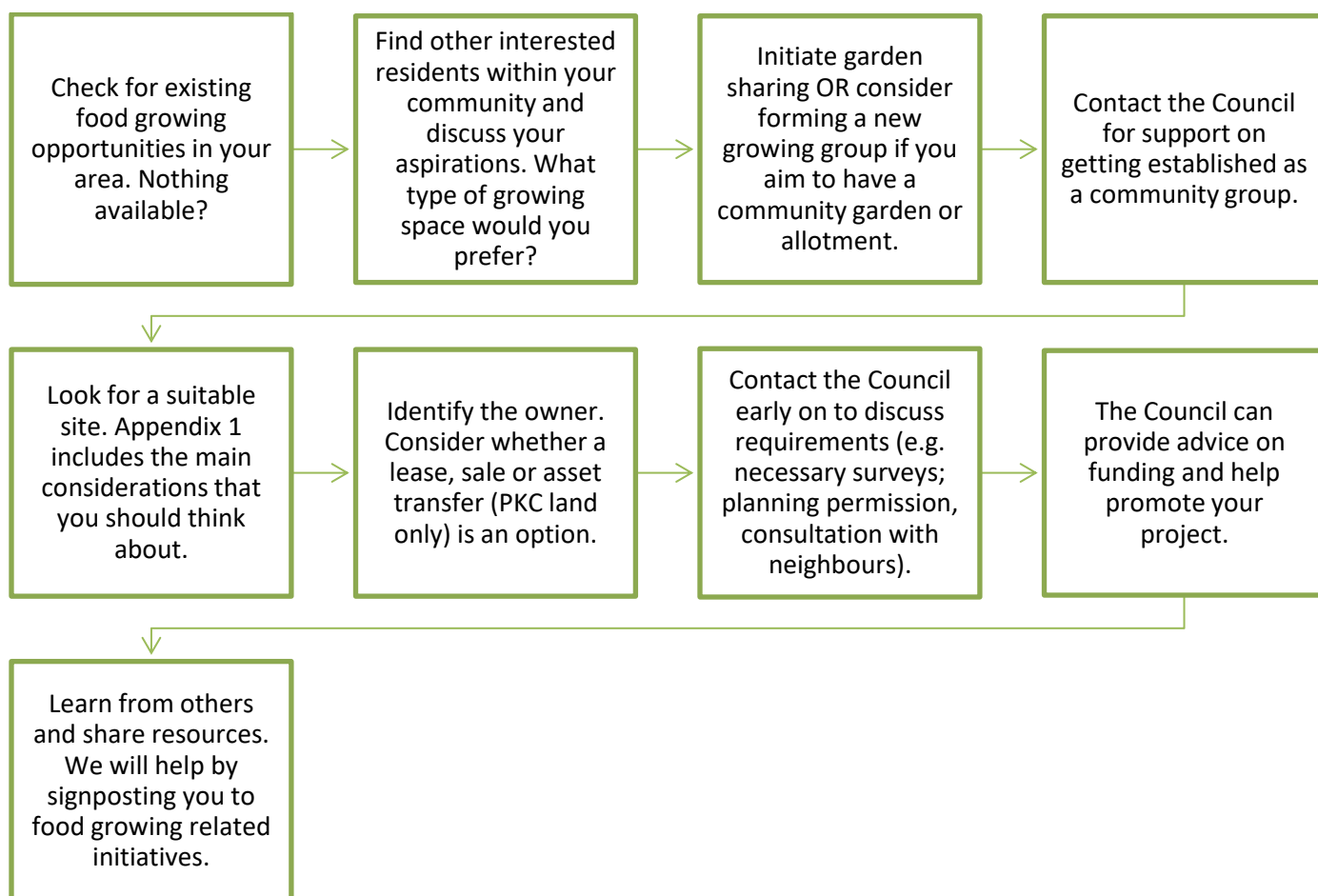
## 5.5 Overcoming Barriers

The Council will work with communities and other partners to overcome barriers to more people being involved with growing food. We will focus on providing information, advice and practical support wherever possible to help groups at various stages of their journey.

For **anybody who wants to start up a community growing space**, the first step is to work within their community and find like-minded people. Where there is considerable demand a community garden, or allotment area may be required. The Council can help advise on how to set up an allotment association and help find potential new growing spaces.

The Council is also committed to support **groups who are already established** and help them expand, diversify and overcome challenges. This could be focused on knowledge sharing and providing advice on common issues such as obtaining funding or acquiring land. Signposting those needing advice to those able to offer it and forming a network to share experience and knowledge is also considered important.

**If you are interested in growing your own food, consider these simple steps:**



When it comes to **advice on gardening, cooking and preserving produce**, there are a number of organisations who provide resources, training and advice. We highlighted some useful contacts in the section below.

## Useful Contacts

### Perth and Kinross Council

<https://www.pkc.gov.uk/growingspaces> is the Council's webpage for food growing. It includes a map of existing projects, funding options and other useful advice. Other useful contacts include:

- [allotments@pkc.gov.uk](mailto:allotments@pkc.gov.uk) (Food Growing Strategy working group) – queries about this strategy and generic enquiries.
- [developmentplan@pkc.gov.uk](mailto:developmentplan@pkc.gov.uk) (Development Planning team) – planning permission, opportunities for use of land for growing.
- [Communityplanningpartnership@pkc.gov.uk](mailto:Communityplanningpartnership@pkc.gov.uk) (Community Planning) - advice on getting established as a community group, advice on the community right to buy process, asset transfers and funding.
- [communitygreenspace@pkc.gov.uk](mailto:communitygreenspace@pkc.gov.uk) (Community Greenspace team) – information on which open spaces the Council maintain and potential growing space.

### Other organisations

- [Trellist Scotland](#) provides advice and training to individuals and community groups on a wide range of subjects linked to community food growing.
- [The Soil Association](#) can help communities find and acquire land for food growing.
- [Social Farms & Gardens](#) is a UK wide charity supporting communities to farm, garden and grow together.
- The [Scottish Allotments and Garden Society](#) provides advice on setting up your own allotment group.
- [Tayside Biodiversity Partnership](#) can provide advice on creating gardens that support local species and provide habitats for wildlife.

## 5.6 Potential New Growing Spaces

Local Authorities are required to identify potentially suitable land for allotments and community growing areas where there is proven demand. The initial stakeholder survey indicated demand for additional space in Perth and Kinross (see section 5.2). Waiting lists for some existing allotments are long and some growing groups operate on land that does not meet their requirements. There are different ways for delivering additional growing spaces:

### ➤ Within new developments

The Local Development Plan states that new developments should incorporate allotments where there is a proven demand in the local area. By identifying areas where there is a shortfall of growing spaces and a proven public demand, the Food Growing Strategy will provide the basis for fulfilling this requirement for future development proposals. Providing other community growing spaces through the planning process is also encouraged, especially for proposed residential

developments which will lead to the creation of new communities. This approach is being trialled at Bertha Park near Perth, which will incorporate large community growing spaces.

#### ➤ **On Council owned land**

Repurposing appropriate publicly owned amenity green spaces, parks and vacant & derelict land is another solution to providing new growing areas, the latter being supported by those who responded to the stakeholder survey. Council ground has already successfully been repurposed for allotments in Letham, Tulloch and Craigie. Local consultation would be required prior to any sites being repurposed, particularly with nearby residents.

The Council are intending to undertake an **Open Space Audit** that will provide a holistic overview of the provision of public and private green spaces across the council area and highlight sites which could be repurposed for food growing. The map of council maintained open spaces is available at: <https://www.pkc.gov.uk/article/18659/Map-of-maintained-open-spaces>

#### ➤ **On private land**

Landowners may agree, if approached, to appropriate areas being used formally, or informally, for community growing. The temporary use of sites for community growing is supported by the Council and can allow for flexibility and/or testing project ideas. In order to safeguard the security of the project however, it is recommended that arrangements are formalised with the owner (eg. through a lease for an agreed period). Groups should contact the Council at the outset in order to confirm that the site is not contaminated and establish whether planning permission would be required.

#### ➤ **Garden sharing**

Garden sharing can be initiated by anyone, whether they own a garden that they cannot maintain, or are looking for a space to grow fruits and vegetables. Your Community Council may be able to help you start a local garden sharing scheme.

Alternatively, you can join [Lend and Tend](#), a UK wide network for garden sharing. The platform is free to use and you can sign up by filling in a simple form. Once you are matched with someone who is happy to lend their garden, you can meet up to discuss your expectations and set the ground rules before starting garden sharing.



Figure 3 One of the small growing sites in Coupar Angus

## 5.Action Plan

The table below includes the list of actions which we are going to take forward in partnership with others, in order to meet the objectives set out in section 3. Based on feedback from communities, we identified four key actions which will be prioritised.

| Proposed Actions                                                                                                                                                                        |                                                                                                                                                                              | Stakeholders                             | Timescales & Progress                                                                   | Additional resources required |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------|
| <b>Objective 1:</b> Continue to develop our understanding of the existing community growing provision in Perth and Kinross, including the demand for, and the barriers to food growing. |                                                                                                                                                                              |                                          |                                                                                         |                               |
| 1.                                                                                                                                                                                      | Further consultation with existing growing groups (site visits and workshop) to explore barriers and opportunities                                                           | PKC, existing growing groups             | Workshops took place in 2021 and we will continue to keep in contact with local groups. | Staff time                    |
| 2.                                                                                                                                                                                      | Maintain the <a href="#">Food Growing Storymap</a> and keep up to date with information on local groups.                                                                     | PKC, existing growing groups             | Continuous                                                                              | Staff time                    |
| 3.                                                                                                                                                                                      | Establish and maintain an online allotment waiting list that is transparent and accessible giving everyone the same opportunity to request an allotment in Perth and Kinross | PKC (IT, planning, community greenspace) | To be completed by 2022 and maintained thereafter.                                      | Staff time                    |

|                                                                                                                                                                                                               |                                                                                                                                                                                                             |                                                              |                                                                                           |                                                     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------------------|
| 4.                                                                                                                                                                                                            | Annual review of allotment provision & potential sites and size of waiting list in line with duties of the Act.                                                                                             | PKC                                                          | Annual reporting with continuous monitoring of the central waiting list once established. | Staff time                                          |
| 5.                                                                                                                                                                                                            | Update the Allotment Regulations in line with the Community Empowerment (Scotland) Act 2015 duties and engagement with Allotment Associations.                                                              | PKC                                                          | To be completed by 2022                                                                   | Staff time                                          |
| 6.                                                                                                                                                                                                            | Continue to support the Council's Good Food working group to link food growing objectives to other priorities such as reducing food poverty and encouraging healthy eating habits.                          | PKC                                                          | Continuous                                                                                | Staff time                                          |
| <b>Objective 2:</b> Identify potentially suitable land for additional community growing spaces in order to improve the current provision, especially in communities experiencing socio-economic disadvantage. |                                                                                                                                                                                                             |                                                              |                                                                                           |                                                     |
| 7.                                                                                                                                                                                                            | Carry out an open space audit and identify underused open spaces which could be suitable for food growing.<br>>>PRIORITY ACTION<<                                                                           | PKC (planning & community greenspace)                        | Ongoing, to be completed by end of 2022                                                   | N/A – separate resourcing required                  |
| 8.                                                                                                                                                                                                            | Work with partners to confirm land opportunities within areas where there is demand /shortfall. This will include a detailed assessment of potential sites.<br>>>PRIORITY ACTION<<                          | PKC, communities, land owners                                | Continuous, priority will be given to settlements with demonstrated demand.               | Staff time - significant new duty                   |
| 9.                                                                                                                                                                                                            | Work with public sector partners (e.g. hospitals, schools) and Housing Associations to identify potentially suitable land within their grounds.                                                             | PKC, public section partners, Housing Associations           | Continuous                                                                                | Staff time                                          |
| 10.                                                                                                                                                                                                           | Support the co-location of 'Good Food' services - promoting food growing opportunities near schools, food share schemes, libraries, community centres, sport centres etc.                                   | PKC services                                                 | Continuous                                                                                | Staff time                                          |
| <b>Objective 3:</b> Deliver new growing spaces and support activities such as training, knowledge and skills sharing. Work with partners across Perth and Kinross to help overcome identified barriers.       |                                                                                                                                                                                                             |                                                              |                                                                                           |                                                     |
| 11.                                                                                                                                                                                                           | Work with communities to support the establishment of new growing groups and the delivery of food growing sites. Ensure that new sites are equipped with appropriate infrastructure.<br>>>PRIORITY ACTION<< | PKC, communities, landowners                                 | Continuous, first set of projects to be selected/delivered by 2022                        | Staff time & capital funding – significant new duty |
| 12.                                                                                                                                                                                                           | Establish opportunities for learning and knowledge sharing about food growing as well as preserving, storing, and cooking seasonal produce (e.g. mentoring programmes, Community Cookit).                   | PKC, experienced growers, colleges, schools, community cafes | Continuous                                                                                | N/A (remit of Good Food Coordinator)                |

|                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                         |                                                       |                                                                                          |                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------|------------------|
|                                                                                                                                                                    | >>PRIORITY ACTION<<                                                                                                                                                                                                                                                                                                                                                                     |                                                       |                                                                                          |                  |
| 13.                                                                                                                                                                | Deliver food growing opportunities as part of public realm improvement projects where possible (e.g. Dunkeld Road corridor regeneration).                                                                                                                                                                                                                                               | PKC (City Development) & communities                  | Continuous                                                                               | Staff time       |
| 14.                                                                                                                                                                | Incorporate any potential allotment site, identified by the Food Growing Strategy, into the next revision/update of the <a href="#">Local Development Plan</a> and any development brief work. Encourage/Require all large residential development proposals to provide food growing opportunities.                                                                                     | PKC (Planning)                                        | Subject to LDP revision <a href="#">timescales</a>                                       | N/A              |
| 15.                                                                                                                                                                | Assist the Good Food Coordinator in working with community groups. Support the food share pilot projects in Letham & Kinloch Rannoch                                                                                                                                                                                                                                                    | PKC (various teams) and pilot participants            | Continuous                                                                               | Staff time       |
| 16.                                                                                                                                                                | Extend the learning and growing space at Westbank Nursery in Perth                                                                                                                                                                                                                                                                                                                      | PKC, Westbank Nursery & Perth Community Farm          | To be determined                                                                         | To be determined |
| 17.                                                                                                                                                                | Explore demand for creating tool sharing schemes to make larger / more expensive tools available for community groups.                                                                                                                                                                                                                                                                  | PKC                                                   | Continuous                                                                               | Staff time       |
| <b>Objective 4: Raise awareness</b> of the benefits of food growing, encourage more people to become involved and support the establishment of new growing groups. |                                                                                                                                                                                                                                                                                                                                                                                         |                                                       |                                                                                          |                  |
| 18.                                                                                                                                                                | Promote <a href="#">Lend and Tend</a> and help establish local garden sharing schemes if required.                                                                                                                                                                                                                                                                                      | PKC, communities                                      | Social media campaign during summer 2021. Any interest in local networks will be logged. | Staff time       |
| 19.                                                                                                                                                                | Improve <a href="#">PKC website</a> to act as a 'one stop shop' for community growers. Signpost users to: <ul style="list-style-type: none"> <li>Existing growing sites</li> <li>Groups looking for volunteers</li> <li>Training opportunities and resources on growing &amp; using produce</li> <li>Planning advice</li> <li>Funding advice</li> <li>Best practice examples</li> </ul> | PKC, existing growing groups                          | Ongoing, to be completed by the end of 2021 and update regularly.                        | Staff time       |
| 20.                                                                                                                                                                | Support the implementation of the <a href="#">Local Biodiversity Action Plan</a> by promoting practices and site design that supports biodiversity and deliver other benefits to the environment (e.g. improves soil quality)                                                                                                                                                           | PKC, Tayside Biodiversity Partnership, growing groups | Continuous                                                                               | Staff time       |
| 21.                                                                                                                                                                | Promote available Council support for existing and new growing groups.                                                                                                                                                                                                                                                                                                                  | PKC                                                   | Continuous through social                                                                | Staff time       |

|     |                                                                                                                                                |                                               |                                    |                                      |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------------------|--------------------------------------|
|     |                                                                                                                                                |                                               | media and regular website updates. |                                      |
| 22. | Work with schools, the NHS, community councils and others to promote community food growing and spread the word about available opportunities. | PKC, schools, NHS, community councils, others | Continuous                         | N/A (remit of Good Food Coordinator) |

## Monitoring & Review

The strategy will be reviewed and updated every five years. Annual monitoring of the demand for allotments will be undertaken as part of managing the allotment waiting list and updates will be provided on progress in implementing the action plan.

## Appendix 1: Site Assessments

The assessment template below is a useful tool for the Council as well as community groups or other stakeholders who are looking for potential food growing sites.

The proposed methodology for site assessments was developed by Greenspace Scotland and East Dunbartonshire Council and was adapted by Perth & Kinross Council where considered necessary. The two-tiered approach includes a pre-site assessment which helps identify any major constraint which would make sites unsuitable for food growing. Sites which pass this stage can progress to the detailed assessment and be scored according to their physical characteristics. Sites which score high on these criteria are likely to be unsuitable for food growing in the long-term and worth the initial investment in site infrastructure.

### Fit for Purpose Assessment Criteria

#### Pre-site assessment matrix

|                                                                                                                           | YES                                                                                      | NO                                               |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------|
| Is this site scheduled for development or any other non-growing use? (consult PKC greenspace, planning, housing, estates) | Site is only suitable for temporary growing (or short term growing) approaches           | Site should be assessed for all forms of growing |
| Would the owner support the use of their land for food growing (in principle)?                                            | Site should be assessed for all forms of growing                                         | Site is not suitable for food growing            |
| Is the site partly or fully wooded?                                                                                       | Site should be assessed as a potential food forest or for the use as a community orchard | Site should be assessed for all forms of growing |

|                                                                                                                                       |                                                                                                                                                                          |                                                                                                                                                            |                                                                                                                                        |
|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
| Does the site have any biodiversity designations (LNCS/SSSI etc.)<br><br>Also consider other relevant designations (e.g. archaeology) | Designation for elements of the site's ecology – this site is likely to be unsuitable for growing                                                                        | Designation as part of a green link or green corridor – this site should be assessed for growing approaches which enhance green connections & biodiversity | Site should be assessed for all forms of growing                                                                                       |
| Is the site larger than 0.25ha?                                                                                                       | Site should be assessed as a potential allotment site on the basis that it will accommodate multifunction and full-sized plots where appropriate.                        |                                                                                                                                                            | Site should be assessed for other food growing models                                                                                  |
| Is the site large enough to support a range of uses?                                                                                  | Site should be assessed as a potential community garden or community orchard site (or allotment – see above)                                                             |                                                                                                                                                            | Site should be assessed for small scale growing activities (planters, vertical growing etc.)                                           |
| Does the site include areas of potentially contaminated land?                                                                         | The site may only be suitable for growing in containers and raised beds, subject to outcome of contaminated land survey                                                  |                                                                                                                                                            | The site can be assessed for all growing approaches                                                                                    |
| Is there evidence that the site has good quality growing soils?                                                                       | Evidence of good quality growing soils and/or agriculture land will be preferred for food growing practices                                                              |                                                                                                                                                            | Site should be assessed for food growing on a case by case basis establishing quality of soil and alternatives if required             |
| Is the site partly or fully designated as a site of geological interest (RIGS, LNCS for geodiversity)?                                | Designation for elements of the site's geology – this site is likely to be unsuitable for food growing                                                                   |                                                                                                                                                            | Site should be considered for all forms of growing                                                                                     |
| Does the site contain carbon-rich/sensitive soils such as peat?                                                                       | Although carbon-rich soils can be beneficial for food growing, sites with sensitive soils should be avoided for food growing where community use can disturb soil assets |                                                                                                                                                            | Site should be considered for all forms of growing                                                                                     |
| Is the site encompassed by or near to a flood risk area or area with committed flood studies?                                         | Consideration should be given to other open space uses and to growing approaches that would cope with periodic inundation of flooding                                    |                                                                                                                                                            | The site can be assessed for all growing approaches                                                                                    |
| Is there an existing community interest in the use of this site for food growing?                                                     | This should add a 'premium' to the assessment scoring                                                                                                                    |                                                                                                                                                            |                                                                                                                                        |
| Is the site close to areas of demand for growing (allotment waiting list etc.)                                                        | This should add a 'premium' to the assessment scoring                                                                                                                    |                                                                                                                                                            |                                                                                                                                        |
| Are neighbouring residents supportive of creating a food growing space on this site? (consult with residents where necessary)         | This should add a 'premium' to the assessment scoring                                                                                                                    |                                                                                                                                                            | Consider if concerns can be alleviated through mediation or adjusting the proposal. If not, the site is not suitable for food growing. |

### Detailed site assessment matrix

| Score 5 – Excellent // Score 4 – Very Good // Score 3 – Good // Score 2 – Fair // Score 1 – Poor                                                                                                                                                                                                                                                                     |  |  | Score |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|-------|
| a) <u>Configuration</u>                                                                                                                                                                                                                                                                                                                                              |  |  |       |
| The open space should be of a shape (including aspect) that encourages use by all members of the community. Long, thin or irregularly shaped spaces may be less able to accommodate a variety of uses including allotments. Exceptions might include where the space would play a key role in, e.g. water management that would necessitate a certain configuration. |  |  |       |
| b) <u>Surveillance</u>                                                                                                                                                                                                                                                                                                                                               |  |  |       |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Wherever possible, the main areas of the space should be visible from surrounding buildings or public spaces, encouraging responsible use - secluded corners should be avoided.                                                                                                                                                                                                                                                                                                                                |  |
| <p>c) <b><u>Accessibility</u></b></p> <p>The space should be easily accessible from the wider area, should utilise DDA compliant paths and access points and should, where appropriate, incorporate any longer distance routes including elements of/links to core paths or cycle network routes. Access for maintenance purposes should be easy and direct. Lighting should be provided where appropriate;</p>                                                                                                |  |
| <p>d) <b><u>Aspect</u></b></p> <p>Much of the space should, where possible, be designed to benefit from direct sunlight during much of the day;</p>                                                                                                                                                                                                                                                                                                                                                            |  |
| <p>e) <b><u>Place</u></b></p> <p>Quieter areas, away from the parts of the space where food growing is likely to take place, may be provided. Seating and bins may be provided in suitable locations, including to allow surveillance of areas likely to be used by vulnerable people. The location of the space complements surrounding uses and contributes to the amenity. This includes impacts to open spaces and cultural heritage assets.</p>                                                           |  |
| <p>f) <b><u>Biodiversity</u></b></p> <p>Spaces should enhance sites with little existing biodiversity and habitat value without compromising habitat links and connections to the wider green network</p>                                                                                                                                                                                                                                                                                                      |  |
| <p>g) <b><u>Water Quality and Flooding</u></b></p> <p>Spaces that are within the vicinity of water bodies will have minimal impacts on water quality and are unlikely to be impacted by or affect flood risk areas and ground water. The use of the site for food growing will act as an important flood attenuation measure, contribute to climate change adaptation, help meet the requirement for natural floodwater management – see note c) – and contribute to functional floodplains where possible</p> |  |
| <p>h) <b><u>Active and Sustainable Transport Links</u></b></p> <p>The site encourages the use of active travel and sustainable transport for access and is close to village and town centres.</p>                                                                                                                                                                                                                                                                                                              |  |
| <p>i) <b><u>Infrastructure</u></b></p> <p>The site utilises existing buildings and infrastructure including utilities, drains, paths and road networks, and avoids the demolition of structures and the creation of waste, where appropriate (see note d).</p>                                                                                                                                                                                                                                                 |  |



## PERTH AND KINROSS COUNCIL

### Environment and Infrastructure Committee

27 October 2021

#### Perth and Kinross Outdoor Access Forum Biannual Report 2019-21

#### Report by Head of Environmental and Consumer Services

(Report No. 21/197)

This report summarises the activities and progress of the Perth and Kinross Outdoor Access Forum over the last two years and recommends the appointment of four new members to the Forum.

### 1. BACKGROUND / MAIN ISSUES

1.1 Part 1 of the Land Reform (Scotland) Act 2003 requires local authorities to set up at least one Local Access Forum and to appoint members to it. The Act states that the functions of a Forum are to:

- Advise the local authority and any other person or body consulting the forum on matters having to do with:
  - the exercise of access rights
  - the existence and delineation of rights of way or
  - the drawing up and adoption of a plan for a system of core paths.
- Offer and, where the offer is accepted, to give assistance to the parties in any dispute about the above and the use of core paths in order to resolve the dispute:

1.2 This report follows on from the previous report to the Environment and Infrastructure Committee on 30 October 2019 (Report No. 19/311 refers).

1.3 The Perth and Kinross Outdoor Access Forum (the Forum) was able to continue its work through Covid 19 lockdown with online meetings.

#### Membership

1.4 The Perth and Kinross Outdoor Access Forum (the Forum) has sixteen members. Twelve members are voluntary and represent the interests of landowners/managers, the community and recreation equally. These members are elected at an open meeting and their appointments confirmed by the Council's Environment and Infrastructure Committee. The remaining members represent agencies and other bodies and are invited onto the Forum and appointed by the Environment and Infrastructure Committee. The list of members and prospective members is shown in Appendix 1.

## **Annual General Meeting and Election**

- 1.5 While there was no Annual General Meeting (AGM) in 2020 an AGM and election - on zoom - was held this year on 22 April 2021. In each group, members stood down to vacate seats for the election. The proposed changes set out below are subject to committee approval:
- In the Recreation Group, John Andrews, Perth & district Ramblers and Karen Inkster, a horse rider and experienced access professional were re-elected. Ian Wilkinson, ex-Fife Access Forum now resident in Milnathort, expressed an interest in becoming involved and will be appointed as a substitute for one of the existing recreation members.
  - In the Communities Group, Nick Cole was re-elected and, after the AGM, Alison Hood expressed a wish to stand down. A representative from Bycycle (the Perth & Kinross Cycling Campaign) has expressed an interest in becoming involved. As such, Bycycle member Sarah Walker will now be co-opted onto the Forum to replace Ms Hood.
  - In the Landowner's/Manager's Group, a vacancy was carried forward from 2019. Dave Shepherd, a farmer from Butterstone, put himself forward and was duly elected at the AGM. However, in August Mr Shepherd resigned his position leaving a vacancy in the Landowner's/Manager's Group.
  - In terms of the Agencies and Other Bodies which are appointed by the Council rather than elected by members, Bob Bennett, Centre for Inclusive Living, Perth & Kinross (CILPK), stood down to be replaced by CILPK member Keith Robertson. Councillor Michael Barnacle expressed a wish to stand down if a replacement could be found and immediately prior to the AGM Councillor Frank Smith, Member for Almond and Earn put himself forward for the position, attended the August Meeting and will now be appointed to the position.
- 1.6 The Forum will fill any casual vacancies, where required, for later confirmation as per its Terms of Reference.
- 1.7 The contribution of members who are stepping down should be noted by the Committee. Particular thanks are extended to Councillor Barnacle who has served as a member of the Forum since 2016 and as the Council's representative since 2017.

### Activities September 2019 – August 2021

- 1.8 Nick Cole was re-elected as Convener and Andrew Thompson was elected as Vice Convener at the Forum Meeting on 21 November 2019.
- 1.9 7 ordinary meetings of the Forum took place and the Exemptions and Obstructions Sub Group met on 8 occasions to assist officers to resolve and prioritise obstructions to public access. There have also been ongoing

discussions with the Obstructions Sub Group, to refine and improve the process for dealing with obstructions. This is to ensure it is as targeted and efficient as possible within the resources available.

- 1.10 Members have attended other meetings including with the National Access Forum and Cairngorms National Park Authority, and provided advice to the Council on a complex core path issue in Methven.
- 1.11 The Forum had objected to the planning application for the stepped over bridge built to replace the level crossing at Panholes, Blackford and to the consequential diversion order for the core path and right of way. Their objection was considered at a hearing. However, the order was ultimately confirmed without modification on 22 November 2019.
- 1.12 The Forum have also objected, along with others, to the one of the core path diversion orders (LUNC/124) required for the Cross Tay Link Road. The matter will be resolved through the inquiry process in due course.
- 1.13 In their statutory role as advisors to the Council, the Forum have consistently asked to be consulted early on matters affecting public access. On occasion it has been critical about development management decisions and the Council's approach to obstructions to access, especially in relation to path infrastructure which prevents access for bikes, horses or wheelchair users.
- 1.14 Discussions have been held with the Council's Development Management & Building Standards Service Manager who has confirmed the Forum are not a statutory consultee in terms of the planning application process. They can, however, still comment on planning applications through the public consultation process.
- 1.15 The Council's Community Greenspace team manages the statutory functions in relation to the Land Reform (Scotland) Act 2003 and values the partnership relationship with the Forum. There is a wide range of activities undertaken in relation to the management and development of core paths and more general access rights. Opportunities to involve the Forum in these, with their agreement, will continue to be sought.
- 1.16 The Forum have also expressed an interest in the rural clearways and should be consulted when these are reviewed.
- 1.17 The Forum pages at <http://www.pkc.gov.uk/article/15286/Access-forum> were updated as appropriate throughout the year.

## **2. PROPOSALS**

- 2.1 It is proposed that the appointments of new and existing members are confirmed as members of the Forum (Appendix 1) and that any casual vacancy arising is filled through recruitment by Forum members as detailed in the Forum's Terms of Reference. It is also proposed to continue to seek ways to work with the Forum to maximise the effective use of our collective

resources to make the best of the exceptional landscapes, paths networks and access rights for all within Perth & Kinross.

### 3. CONCLUSION AND RECOMMENDATIONS

- 3.1 The Perth and Kinross Outdoor Access Forum has worked effectively in partnership with the Council during the period covered by this report. It has offered advice to the Council, other organisations and the public with reference to access rights.
- 3.2 It is recommended that the Committee:
- (i) confirms the appointment of four new members and the re-appointment of two members for a period of four years, and to confirm the members to be retained in their appointments for at least a further year as outlined in Appendix 1.
  - (ii) delegates to the Executive Director (Communities) the filling of any casual vacancy arising in this period through recruitment by Forum members as detailed within the Forum's Term of Reference.
  - (iii) notes the activities and progress of the Perth and Kinross Outdoor Access Forum from September 2019 and ongoing commitment to maximise effective partnership working to make the best of the exceptional landscapes, paths networks and access rights for all within Perth & Kinross.

#### Author

| Name        | Designation                             | Contact Details                                |
|-------------|-----------------------------------------|------------------------------------------------|
| Dave Stubbs | Greenspace Coordinator<br>(Communities) | 01738 475000<br>ComCommitteeReports@pkc.gov.uk |

#### Approved

| Name           | Designation                         | Date            |
|----------------|-------------------------------------|-----------------|
| Barbara Renton | Executive Director<br>(Communities) | 19 October 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>No</b>         |
| Workforce                                           | <b>No</b>         |
| Asset Management (land, property, IST)              | <b>No</b>         |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>Yes</b>        |
| Strategic Environmental Assessment                  | <b>Yes</b>        |
| Sustainability (community, economic, environmental) | <b>Yes</b>        |
| Legal and Governance                                | <b>No</b>         |
| Risk                                                | <b>No</b>         |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>Yes</b>        |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>Yes</b>        |

### 1. Strategic Implications

#### Community Plan

- 1.1 The proposals set out in this report relate to the delivery of the Perth and Kinross Community Plan in terms of the following priorities:

- (i) Developing educated, responsible and informed citizens
- (ii) Promoting a prosperous, inclusive and sustainable economy
- (iii) Supporting people to lead independent, healthy and active lives
- (iv) Creating a safe and sustainable place for future generations

#### Corporate Plan

- 1.2 The proposals set out in this report relate to the achievement of the Council's Corporate Plan Priorities:

- (i) Developing educated, responsible and informed citizens;
- (ii) Promoting a prosperous, inclusive and sustainable economy;
- (iii) Supporting people to lead independent, healthy and active lives; and
- (iv) Creating a safe and sustainable place for future generations.

### 2. Resource Implications

- 2.1 There are no resource implications arising directly from the recommendations in this report.

## **Workforce**

- 2.2 There are no workforce implications arising directly from the recommendations in this report.

## **Asset Management (land, property, IT)**

- 2.3 There are no direct asset management issues with this report although the Forum is a key organisation in assisting the Council with the management of Core Paths and Rights of Way networks.
- 2.4 There are no information technology implications arising from this report.

## **3. Assessments**

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties. The Equality Impact Assessment undertaken in relation to this report can be viewed clicking [here](#).
- 3.2 The proposals have been considered under the Corporate Equalities Impact Assessment process (EqIA) with the following outcome:

- (i) Assessed as **not relevant** for the purposes of EqIA

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The proposals have been considered under the Act and no further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003, the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.
- 3.6 There are no direct impacts on sustainable development as a result of these proposals but securing the public access to the great outdoors contributes to the economic, social and environmental well-being of the area.

### Legal and Governance

- 3.7 There are no legal implications from this report.

Risk

- 3.8 There are no risks arising from this report as the subject matter and procedures referred to are well established and on-going.

**4. Consultation**

Internal

- 4.1 The Head of Legal and Governance has been consulted on the content of this report.

External

- 4.2 The Perth and Kinross Outdoor Access Forum has been consulted in the development of the proposals and the preparation of the report, and they are supportive of it.

**5. Communication**

- 5.1 There are established regular meetings and communications between the Council and Perth and Kinross Outdoor Access Forum.

**2. BACKGROUND PAPERS**

- 2.1 The following background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (and not containing confidential or exempt information) were relied on to a material extent in preparing the above Report; (list papers concerned)
- 2.2 Report to the Environment, Enterprise and Infrastructure Committee on 5 September 2018 (18/272).

**3. APPENDICES**

- 3.1 Appendix 1 lists the members and new members of the Forum to be confirmed or retained in their membership of the Perth and Kinross Outdoor Access Forum.



### **CANDIDATES FOR APPOINTMENT OR REAPPOINTMENT TO THE FORUM**

New members elected 22 April recommended for immediate appointment. Existing members who are recommended for reappointment for at least a further year

#### **Recreation Group**

| <b>Name</b>                                                                               | <b>Organisation/ Interest</b>                                                                                         | <b>Geographical knowledge/ home area</b> | <b>Notes/ profession</b>                                                                |
|-------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------------------------------------------------------|
| Mary Conacher<br>Member since 2004<br>Re-elected 2018                                     | Scottish Canoe Association (SCA), Women's Rural Institute, Royal Tay Yacht Club                                       | Highland/Alyth                           | Former SCA Access volunteer/retired watersports instructor                              |
| Karen Inkster<br>Member since 2017<br>Re-elected 2021<br><b>(subject to confirmation)</b> | British Horse Society, Scottish Rights of Way and Access Society (Scotways)                                           | Perth Area                               | 20 + years in the outdoor industry. Hillwalker, climber, horserider and mountain biker. |
| John Andrews<br>Member since 2009<br>Re-elected 2021<br><b>(subject to confirmation)</b>  | Ramblers, Scotways, Scottish Wildlife Trust, Luncarty Redgorton & Moneydie Community Council, National Trust Scotland | Perth Area/Luncarty                      | Former member of County Access Liaison Committee – retired.                             |
| Anne Macintyre<br>Co-opted 2019                                                           | Portmoak Paths Group                                                                                                  | Kinross-shire                            | Broad outdoor interests. Practical involvement through Portmoak Paths Group.            |

## Community Group

| Name                                                                                  | Organisation/ Interest                                                                                           | Geographical Knowledge/ home area        | Notes/Profession                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Nick Cole<br>Member since 2004<br>Re-elected 2021<br><b>(subject to confirmation)</b> | Strathmore and the Glens Rural Partnership. Meigle Community Trust. Next Steps & Stride for Life Walking Groups. | Highland & Lowlands/ Meigle              | Interests include environment and active recreation/Private Consultant in event planning and management. Also sits on the Cairngorms National Park Access Forum and Scottish Adventure Activities Forum. He is a trustee of Blairgowrie Town Hall and Treasurer of the Blairgowrie and Rattray Access Network. |
| Jennifer Herd<br>Elected 2019                                                         | Member of British Horse Society, Strathearn Rural + Riders Access Group                                          | Highland and East Perthshire. Perth area | Broad experience particularly in negotiating equestrian access and representing the interests of horse riders                                                                                                                                                                                                  |
| Annie Benson<br>Elected 2018                                                          | Rannoch Paths and Open Space Group (Rannoch Community Trust)                                                     | Highland Perthshire                      | Grew up on a farm. Broad understanding of access issues, tourism, disability, wild camping issues and a sensitivity towards farmers/landowners.                                                                                                                                                                |
| Sarah Walker<br>Co-opted 2021<br><b>(subject to confirmation)</b>                     | Kinglands Hall, Soroptimist International, Cornhill MacMillan, British Horse Society & ByCycle                   | Perth area                               | 25 years local knowledge through work with a variety of voluntary organisations.                                                                                                                                                                                                                               |

### Landowner/Manager Group

| <b>Name</b>                                           | <b>Organisation/ Interest</b>                                                                                  | <b>Geographical Knowledge/<br/>home area</b> | <b>Notes/Profession</b>                                 |
|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------------------------------|---------------------------------------------------------|
| Hugh Anderson<br>Member since 2004<br>Re-elected 2016 | Scottish Rights of Way & Access Society.                                                                       | Perth & Surrounding area/Scone               | Land & River Management. Retired Estate Factor          |
| Sandy Simpson<br>Member since 2005<br>Re-elected 2017 | Royal Highland Educational Trust, Rural Services Scotland, Perth and Kinross Agricultural Forum                | Perth Area                                   | Farm Manager<br>Interested in all environmental issues. |
| Andrew Thompson<br>Elected 2019                       | Extensive experience of public access and land management. Previous member of the Forum in the Community Group | Strathearn                                   | Landowner and woodland manager                          |
| Vacant                                                |                                                                                                                |                                              |                                                         |

## Agencies & Other Bodies

These members are not elected but have been invited to sit on the Forum by the Council.

| <b>Member</b>                                           | <b>Represents</b>                                | <b>Job Title</b>                                                 | <b>Office Base/other interests</b>                                                                                                |
|---------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| Councillor Frank Smith<br><b>(to be appointed 2021)</b> | Perth & Kinross Council                          | Councillor Ward 9<br>Almond & Earn                               | Ward Councillor. Retired Golf Professional, hill walker and e-bike user. Member of the E&I Committee and Scrutiny Committee, PKC. |
| Mike Strachan<br>Member since 2007                      | Forestry Commission Scotland                     | Policy &<br>Development Officer<br>Perth & Argyll<br>Conservancy | Forestry Commission, Upper<br>Battleby.<br>Big Tree Country                                                                       |
| Keith Robertson<br><b>(to be appointed 2021)</b>        | Centre for Inclusive Living Perth and<br>Kinross | Member                                                           | Auchterarder. Extensive experience<br>of inclusive access design                                                                  |
| Vacant                                                  |                                                  |                                                                  |                                                                                                                                   |

# **PERTH AND KINROSS COUNCIL**

## **Environment and Infrastructure Committee**

**27 October 2021**

### **Free Festive Parking 2021**

#### **Report by Head of Business and Resources** (Report 21/198)

This report recommends that the Free Festive Parking initiative operates on each weekend in December, within Council owned car parks, from Saturday 4 December until Saturday 25 December 2021 inclusive. This is to support local business during the Christmas period, as the Covid -19 pandemic continues.

## **1. BACKGROUND**

- 1.1 On and off street parking charges apply 6 days a week, Monday to Saturday, 8am to 6pm across the Council area. Parking is free on-street and in Council car parks, every Sunday as well as on 25 and 26 December and 1 and 2 January.
- 1.2 A free festive parking offering has been in place since 2012/13, initially as a “Free After 2pm” campaign.
- 1.3 Following a review of the impact of the Free After 2pm programme in 2016/17, feedback from the Perth Traders Association (PTA) was that, while a discounted parking scheme was welcome, the economic benefit of the Free After 2 scheme was difficult to quantify and was fairly limited. It was also perceived as a difficult offer to promote.
- 1.4 The PTA asked the Council to consider changing the Free After 2pm scheme to a Free Saturday Scheme during December 2017, for all Council operated car parks in Perth and Kinross. The primary reason for this was that changing trading patterns show that December is no longer the prime trading month for Christmas. In addition, patterns are changing so that Saturday is no longer necessarily the key trading day. Therefore, additional support to boost trade on Saturdays in December was requested.
- 1.5 This request for free Saturday parking during December 2017 was approved by the Council’s Environment, Enterprise and Infrastructure Committee on 8 November 2017 (Report No.17/370 refers). The offer was repeated in December 2018 (Report No 18/365 refers) December 2019 (Report No 19/312 refers) and December 2020 (Report No 20/201 refers).
- 1.6 Feedback taken in January 2021 on the ‘Love Local Perth – Where Christmas Is Made’ 2020 campaign from 85 businesses was that the most popular feature of the campaign was the free festive parking offer.

- 1.7 Parking income from off street parking during November and December has been as follows:

| Year    | November (£) | December (£) |
|---------|--------------|--------------|
| 2013/14 | 131,196      | 141,452      |
| 2014/15 | 131,914      | 146,204      |
| 2015/16 | 139,968      | 136,049      |
| 2016/17 | 110,335      | 108,776      |
| 2017/18 | 146,074      | 116,522      |
| 2018/19 | 141,259      | 107,879      |
| 2019/20 | 143,768      | 109,936      |
| 2020/21 | 96,345       | 70,616       |

- 1.8 Feedback via social media has been overwhelmingly positive with a large number of comments welcoming the Council's support for businesses.
- 1.9 Feedback from other marketing with the Courier, STV and Smooth FM also showed good levels of engagement.
- 1.10 Key learning from previous promotions was related to taking all steps possible, through communication and engagement, to make it clear what the parking offer is, and which locations are included and excluded. To aid motorists, all parking meters in the free car parks will again be shrouded each weekend in December 2021. **Appendix 1 details the participating car parks.**
- 1.11 The pandemic continues to impact significantly on public transport in terms of patronage and alleviation measures with usage now at around 75% of pre pandemic levels.
- 1.12 Given officer commitment to the Covid 19 response and Scottish Government guidance regarding the use of public transport, it has not been possible to progress work on options for incentivising public transport during the 2021 festive period. The current Scottish Government guidance (updated on 4 October 2021) is to reduce the need to travel and to work from home or near home if you can. Stagecoach East Scotland have advised that they are unable to provide a 2021 incentivised public transport offer, similar to the one which they operated in December 2019, due to the challenges they face as a result of the ongoing pandemic.

## 2. PROPOSAL

- 2.1 The specific proposal for 2021 is free parking on each weekend in December from Saturday 4 December to Saturday 25 December 2021 in all Council operated car parks across the whole Perth and Kinross area. (Appendix 1).
- 2.2 It is proposed to use media and advertising to promote the offer, with an initial press release following Committee approval.

- 2.3 Based on current income levels from the car parks concerned, the cost of operating a “Free on Weekends” promotion in December 2021 in terms of lost income is estimated at approximately £15,000. The shortfall in income will be managed within the overall Parking Account for the financial year.

### 3. CONCLUSION AND RECOMMENDATION

- 3.1 The offer of free festive parking has been, in general, well received by residents, visitors and businesses over the last 9 years. It has provided a tangible demonstration of the Council’s commitment to supporting retailers and the local economy during the festive season. This year, it will also support businesses dealing with the trading environment arising from the Covid -19 pandemic.
- 3.2 It is recommended that the Committee:
- (i) agrees to offer free parking on each weekend in December from Saturday 4 December until Saturday 25 December 2021 inclusive in all Council operated car parks across the whole Perth and Kinross area. (Appendix 1).

#### Author

| Name        | Designation                                               | Contact Details                                                                                      |
|-------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| Hunter Hope | Parking, Public Transport and Civil Contingencies Manager | <a href="mailto:ComCommitteeReeports@pkc.gov.uk">ComCommitteeReeports@pkc.gov.uk</a><br>01738 475000 |

#### Approved

| Name         | Designation                   | Date            |
|--------------|-------------------------------|-----------------|
| Clare Mailer | Depute Director (Communities) | 14 October 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

|                                                            |             |
|------------------------------------------------------------|-------------|
| <b>Strategic Implications</b>                              |             |
| Community Plan / Single Outcome Agreement /Perth City Plan | <b>Yes</b>  |
| Corporate Plan                                             | <b>Yes</b>  |
| <b>Resource Implications</b>                               |             |
| Financial                                                  | <b>Yes</b>  |
| Workforce                                                  | <b>None</b> |
| Asset Management (land, property, IST)                     | <b>None</b> |
| <b>Assessments</b>                                         |             |
| Equality Impact Assessment                                 | <b>None</b> |
| Strategic Environmental Assessment                         | <b>None</b> |
| Sustainability (community, economic, environmental)        | <b>None</b> |
| Legal and Governance                                       | <b>None</b> |
| Risk                                                       | <b>None</b> |
| <b>Consultation</b>                                        |             |
| Internal                                                   | <b>None</b> |
| External                                                   | <b>None</b> |
| <b>Communication</b>                                       |             |
| Communications Plan                                        | <b>Yes</b>  |

### 1. Strategic Implications

#### Community Plan

- 1.1 The activities contribute to the Community Plan's strategic objectives of 'Promoting a prosperous, inclusive and sustainable economy', and a 'Safe Welcoming Environment' and the outcomes of 'a thriving, expanding economy' and 'employment opportunities for all'.

#### Corporate Plan

- 1.2 Perth and Kinross Council Corporate Plan 2018/2022 sets out five strategic objectives:
- (i) Giving every child the best start in life;
  - (ii) Developing educated, responsible and informed citizens;
  - (iii) Promoting a prosperous, inclusive and sustainable economy;
  - (iv) Supporting people to lead independent, healthy and active lives; and
  - (v) Creating a safe and sustainable place for future generations.
- 1.3 This report relates to Objective No (iii) 'Promoting a prosperous, inclusive and sustainable economy' and the outcome of 'Thriving, expanding economy' by encouraging and supporting retail businesses.

## 2. Resource Implications

### Financial

- 2.1 Based on current income levels from the car parks concerned, the cost of operating a “Free on Weekends” promotion in December 2021 in terms of lost income is estimated at approximately £15,000. The shortfall in income will be managed within the overall Parking Account for the financial year.

### Workforce

- 2.2 There are no workforce implications as a result of this report.

### Asset Management

- 2.3 There are no asset management implications arising as a result of this report.

## 3. Assessments

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 This section should reflect that the proposals have been considered under the Corporate Equalities Impact Assessment process (EqIA) with the following outcome:
- (i) Assessed as **not relevant** for the purposes of EqIA.

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals. No further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

### Sustainability

- 3.4 Under the provisions of the Local Government in Scotland Act 2003, the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions. The activities in this report will contribute towards economic development in Perth and Kinross however the proposals may not fully align with the broader environmental objectives of the Council.

## Legal and Governance

- 3.5 The consideration of the report is in line with the Council's Scheme of Administration and specifically the role of the Enterprise and Infrastructure Committee in developing measures to support and promote economic activity and to plan key infrastructure. Legal Services has been consulted on these proposals.

## Risk

- 3.6 Risks and the controls required to mitigate any risks will be reported through the Council's risk management process.

## **4. Consultation**

### Internal

- 4.1 Heads of Finance and Legal and Governance.

### External

- 4.2 Perth Traders Association have been consulted and are supportive of the approach to festive parking.

## **5. Communication**

- 5.1 Communication will be undertaken by the Council and businesses.

## **2. BACKGROUND PAPERS**

- 2.1 None.

## **3. APPENDICES**

- 3.1 Appendix 1 – List of car parks included in the scheme.

## Participating Car Parks

Library East Car Park, Perth  
 Library West Car Park, Perth  
 Milne Street North Car Park, Perth  
 Milne Street South Car Park, Perth  
 West Mill Street Car Park, Perth  
 Mill Wynd Car Park, Perth  
 Mill Street East Car Park, Perth  
 Speygate Car Park, Perth  
 Canal Street Car Park, Perth  
 Charles Street Car Park, Perth  
 Leonard Street Car Park, Perth  
 Scott Street Car Park, Perth  
 Victoria Street Car Park, Perth  
 Back Wynd Car Park, Perth  
 Norrie Miller Car Park, Perth  
 Riverside Turning Head Car Park, Perth  
 James Square Car Park, Crieff  
 The Croft / Ericht Lane Car Park, Blairgowrie  
 Croft Lane / South Side Car Park, Blairgowrie  
 Leslie Street Car Park, Blairgowrie  
 Atholl Street Car Park, Dunkeld  
 Tay Terrace Car Park, Dunkeld  
 Ferry Road Car Park, Pitlochry  
 Rie-Achan Car Park, Pitlochry  
 Atholl Road Car Park, Pitlochry  
 Thimble Row Car Park, Perth  
 South Inch Car Park, Perth  
 Canal Street Multi Storey Car Park, Perth

The following ON STREET car parking spaces are SPECIFICALLY EXCLUDED

Cherry Lane/Union Street, Perth  
 Black Watch Gardens, Perth  
 Victoria Street, Perth



**PERTH AND KINROSS COUNCIL**

**Environment and Infrastructure Committee**

**27 October 2021**

**THE ROYAL NATIONAL MÒD 2022**

**Report by Head of Culture & Community Services**

(Report No. 21/199)

This report briefs the Committee on planning underway for The Royal National Mòd 2022, the anticipated outcomes of the event and the financial implications of hosting the event.

**1. BACKGROUND / MAIN ISSUES**

- 1.1 Following a competitive bidding process in 2017 Scotland's premier Gaelic Festival, the Royal National Mòd will return to Perth in 2022. Mòd Pheairt 2022 will take place from 14 to 22 October 2022. This will be the first time the event has taken place in the area since 2004 and the 11<sup>th</sup> time the event has taken place in Perth and Kinross.
- 1.2 The Mòd was due to take place in 2021 but has been delayed by one year due to COVID.
- 1.3 The Royal National Mòd, known as The Mòd, is an eight day festival celebrating Gaelic language and culture organised by An Comunn Gàidhealach, held annually in a different Scottish town/city. There are over 200 competitions throughout the event ranging from traditional instruments like accordion, fiddle and piping, to solo Gaelic singing, storytelling, poetry, sport and choir competitions. The first half of the week is dedicated to children's competitions, while the second half is for adults. It draws in fluent and learner Gaelic speakers alike, with a host of other interested attendees.
- 1.4 A feasibility report, produced in 2015, estimated that the Mòd could attract 7,500 visitors and that the total direct and indirect expenditure by visitors and the organisers could amount to £1,040,970. Assuming an investment by Perth and Kinross Council of £216,000 the estimated rate of return would be just under 5 to 1 (approximately £5 of expenditure generated from visitors for every £1 of investment by the Council). As a comparison, in 2017 in Dunoon, the expenditure by visitors was over £1.5million and in Glasgow in 2018, it was £2.98m.
- 1.5 In addition to the direct economic impacts, it is acknowledged that there is significant exposure for the host area. There is coverage on BBC and STV, as well as in printed media across Scotland.

- 1.6 Since 2006/7, £20,000 has been allocated to the Mòd each financial year. On 12 February 2015, the Council approved that £120k was applied from the Mòd earmarked Reserve to “support the events programme across Perth & Kinross.” A further £4000 was spent on the bid document to secure the Mòd for Perth.
- 1.7 There is currently £196,000 in the Mòd budget. By the time the Mòd comes to Perth in October 2022, there will be a further £20,000 applied to the fund, a total of £216,000.
- 1.8 This will be the Council’s direct contribution and will include a payment to An Comunn Gàidhealach to support the core activity of the Mòd including venue hire, tech hire, infrastructure and staffing. This payment happens each year, from the host city to An Comunn Gaidhealach. A full breakdown of expenditure by An Comunn Gàidhealach is being prepared – the majority of the cost will be spent on venue hire. The Gaelic Society of Perth has confirmed that £5,000 remains in the local funding allocation from the 2004 Perth Mod which can be redirected to support the 2022 event.
- 1.9 It should also be noted £17,500 has been awarded from Bòrd na Gàidhlig’s Gaelic Language Act Implementation Fund to support the delivery of school and community workshops in the lead up to Mòd Pheairt 2022

## **2. PROPOSALS**

- 2.1 Perth & Kinross Council, The Gaelic Society of Perth, and Horsecross Arts are partners in hosting the Royal National Mòd in 2022. Our approach is designed to ensure that the Gaelic Society and other local Gaelic groups take centre stage in welcoming the Mòd to Perth and introducing new audiences to the Mòd and Gaelic.
- 2.2 We are working closely with An Comunn Gàidhealach to deliver Mòd Pheairt 2022. A Working Group has been set up which includes members from Horsecross Arts, Culture Perth & Kinross and Live Active Leisure as well as key services within Perth & Kinross Council. A local organising committee will also be established to include representatives from The Gaelic Society of Perth, Perthshire & Angus Provincial Mòd, Comann nam Pàrant, Fèis Thatha and the East Perthshire Gaelic Group.
- 2.3 A key feature of the Mòd is the “buzz” that the event brings to the particular host location through competitions and a packed programme of fringe events in venues across the city. Planning is underway to create a diverse fringe programme for all ages featuring inspiring speakers, live music, sporting events, exhibitions, children’s activities, learning opportunities, film screenings, storytelling and literary events featuring emerging talent and established acts. The fringe is also an opportunity to showcase the unique Gaelic heritage of the area.

- 2.4 In terms of accommodation supply, analysis showed that the area has more than double the bed spaces required across a range of accommodation categories available for the estimated 1,500 Mòd visitors each night. These figures were quoted in the 2015 Fesibility study but remain relevant today.
- 2.5 2022 is the Year of Scotland's Stories which present an opportunity to highlight stories and storytelling culture from the unique Gaelic heritage of the Perth and Kinross area. A programme of community engagement will lead up to the Mòd opening and include schools and community groups, engaging them in history and language from the area.
- 2.6 Engagement with the local business sector has begun and will accelerate in coming months, including a guide to the Mòd and Gaelic as an economic asset for businesses in the city centre, with a toolkit so they can make the most of the event. Members of the Council team will be speaking at various business groups to raise awareness of the Mòd and the opportunities it brings.

### 3. CONCLUSION AND RECOMMENDATIONS

- 3.1 This update is to show progress on this important event and notes for the budget provision which will total £216,000 to be allocated to the Mòd which will require to be approved by Strategic Policy and Resources Committee.
- 3.3 It is recommended that the Committee:
- (i) notes the progress made with the preparations for Mòd Pheairt 2022.
  - (ii) requests that Strategic Policy and Resources Committee consider the allocating the £216,000 for the purpose it was intended, on the event delivery of the Mòd 2022.

#### Authors

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#### Approved

| Name           | Designation                      | Date            |
|----------------|----------------------------------|-----------------|
| Barbara Renton | Executive Director (Communities) | 19 October 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan                                      | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>Yes</b>        |
| Workforce                                           | <b>No</b>         |
| Asset Management (land, property, IST)              | <b>None</b>       |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>None</b>       |
| Strategic Environmental Assessment                  | <b>None</b>       |
| Sustainability (community, economic, environmental) | <b>Yes</b>        |
| Legal and Governance                                | <b>None</b>       |
| Risk                                                | <b>None</b>       |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>None</b>       |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>None</b>       |

### 1. Strategic Implications

#### Community Plan

1.1 This section should set out how the proposals relate to the delivery of the Perth and Kinross Community Plan in terms of the following priorities:

- (i) Giving every child the best start in life
- (ii) Developing educated, responsible and informed citizens
- (iii) Promoting a prosperous, inclusive and sustainable economy
- (iv) Supporting people to lead independent, healthy and active lives
- (v) Creating a safe and sustainable place for future generations

This report relates to Objective No (ii) and (iii).

## Corporate Plan

- 1.2 This section should set out how the proposals relate to the achievement of the Council's Corporate Plan Priorities:

- (i) Giving every child the best start in life;
- (ii) Developing educated, responsible and informed citizens;
- (iii) Promoting a prosperous, inclusive and sustainable economy;
- (iv) Supporting people to lead independent, healthy and active lives; and
- (v) Creating a safe and sustainable place for future generations.

This report relates to Objective No (ii) and (iii).

- 1.3 This report also links to the Council's Gaelic Language Plan 2018-2023.

## **2. Resource Implications**

### Financial

- 2.1 The Council has been making budget provision of £20k per year since 2006/7 to support the hosting of this festival of Gaelic culture. As a result, if no other demands are made on the budget, there will be £216,000 allocated towards this. This will be the Council's direct contribution and will include a payment to An Comunn Gàidhealach to support the core activity of the Mòd including venue hire, tech hire, infrastructure and staffing. A full breakdown of expenditure by An Comunn Gàidhealach is being prepared – the majority of the cost will be spent on venue hire.

## **3. Assessments**

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. An equality impact assessment needs to be carried out for functions, policies, procedures or strategies in relation to race, gender and disability and other relevant protected characteristics. This supports the Council's legal requirement to comply with the duty to assess and consult on relevant new and existing policies.

### Strategic Environmental Assessment

- 3.2 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals. No further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

### Sustainability

- 3.3 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. Under the Climate Change (Scotland) Act 2009 the Council also has a duty relating to climate change and, in exercising its functions must act:
- in the way best calculated to delivery of the Act's emissions reduction targets;
  - in the way best calculated to deliver any statutory adaptation programmes; and
  - in a way that it considers most sustainable.
- 3.4 The activities in this report will contribute towards sustainable economic development in Perth and Kinross.

### Legal and Governance

- 3.5 The consideration of the report is in line with the Council's Scheme of Administration and specifically the role of the Enterprise and Infrastructure Committee in developing measures to support and promote economic activity and to plan key infrastructure.

### Risk

- 3.6 Risks and the controls required to mitigate any risks will be reported through the Council's risk management process where the Council is the lead on individual projects.

## **4. Consultation**

### Internal

- 4.1 Head of Finance

### External

- 4.2 An Comunn Gàidhealach.

## **5. Communication**

- 5.1 A communications plan will be put in place by the Council in the lead up to Mòd Pheairt 2022.

## **2. BACKGROUND PAPERS**

- 2.1 Am Mòd Nàiseanta Rìoghail 2021 – The Bid for Perth (June 2017)  
2.2 Perthshire Mòd Feasibilty Assessment- Final Report (January 2014)

