

PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the hybrid meeting of the Perth and Kinross Integration Joint Board (IJB) held in the Council Chambers, 2 High Street, Perth on Wednesday 31 August 2022 at 1.00pm.

Present: **Voting Members:**

Mr B Benson, Tayside NHS Board (Chair)
Mr D McPherson, Tayside NHS Board
Ms B Hamilton, Tayside NHS Board
Mr G Martin, NHS Tayside Board (Proxy Member)
Councillor C Stewart, Perth and Kinross Council (Vice Chair)
Councillor D Illingworth, Perth and Kinross Council
Councillor M Frampton, Perth and Kinross Council
Councillor S McCole, Perth and Kinross Council

Non-Voting Members

Ms J Pepper, Chief Officer / Director – Integrated Health & Social Care, Chief Social Work Officer, Perth and Kinross Council
Ms J Smith, Head of Finance and Corporate Services, Perth and Kinross Health and Social Care Partnership
Ms S Dickie, NHS Tayside
Dr S Peterson, NHS Tayside
Dr L Robertson, NHS Tayside

Stakeholder Members

Ms S Auld, Service User Public Partner
Ms M Summers, Carer Public Partner
Mr I McCartney, Service User Public Partner
Ms S Watts, Third Sector Representative
Mr S Hope, Staff Representative, Perth and Kinross Council
Ms L Glover, Staff Representative, NHS Tayside

In Attendance:

K Russell (for Item 9.2 only) and Dr P LeFevre (for Item 9.2 only) (both NHS Tayside); S Hendry, A Taylor, A Brown, M Pasternak and S Rodger (up to Item 9.4) (all Perth and Kinross Council); Z Robertson (up to Item 9.4), K Ogilvy, E Devine, H Dougall, C Jolly (from Item 3 onwards), D Mitchell, D Huband, V Aitken, P Jerrard (all Perth and Kinross Health and Social Care Partnership); and A Chan (Ethnic Minorities Group).

1. WELCOME AND APOLOGIES

B Benson welcomed all those present to the meeting.

2. DECLARATIONS OF INTEREST

Councillor S McCole declared a non-financial interest in Item 3 as a member of the Adult Support and Protection Committee.

3. PERTH AND KINROSS PARTNERSHIP – HIS JOINT INSPECTION OF ADULT SUPPORT AND PROTECTION PUBLIC REPORT AUGUST 2022

There was submitted for information a copy of the Joint Inspection of Adult Support and Protection (G/22/107).

The Chief Officer provided the Board with a presentation on the Joint Inspection report. The IJB heard that the inspection findings were positive with the determination and hard work of staff over the last two years being recognised in the report. The report showed evidence of strong multi-agency arrangements and effective partnership working in Perth and Kinross. This contributes to keeping adults who at risk of harm, safe and protected. The inspection stated that key processes were effective and strategic leadership in Adult Support and Protection was also strong.

D McPherson commended the report findings and acknowledged the good work undertaken by the Chief Officer and her team. It was noted that the involvement of independent advocacy was stated as mixed in the report. J Pepper advised that the take up of independent advocacy is key to very effective adult protection processes. Independent advocacy is commissioned from Independent Advocacy Perth and Kinross and as a result of this report this provision will be reviewed in terms of sufficiency and quality and of how it can be improved.

The Board noted the position.

4. MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 27 JUNE 2022

The minute of the meeting of the Perth and Kinross Integration Joint Board of 27 June 2022 was submitted and approved as a correct record.

5. ACTIONS POINT UPDATE

The action points update (G/22/108) was submitted and noted.

6. MATTERS ARISING

There were no matters arising.

7. MEMBERSHIP UPDATE

There was a verbal report by the Clerk to the Board updating the Board on the membership of the Board.

Resolved:

- (i) It be noted that there is still a vacancy of a voting member from Tayside NHS Board but it was hoped that we should receive notification of an appointment to this position in the near future.
- (ii) It be agreed that Dr Emma Fletcher, Director of Public Health at NHS Tayside be appointed to the Board as a public health representative as an additional non-voting member.

8. GOVERNANCE

8.1 PERTH AND KINROSS INTEGRATION JOINT BOARD DIRECTIONS POLICY

There was submitted a report by the Chief Officer (G/22/109) providing the Board with a new Directions Policy which has been developed in line with the provisions of the Public Bodies (Joint Working) (Scotland) Act 2014 and statutory guidance published in January 2020.

The Chief Officer advised the Board that policy further strengthens our approach on Directions taken to date by widening the use of Directions across all our business, enhancing our governance arrangements and ensures that Directions are formulated to deliver the changes we are trying to achieve. The policy gives a clear statement of Partner responsibilities and provides enhanced performance monitoring and widens the remit of the Audit and Performance Committee to be able to monitor progress. J Pepper advised that more work is required with our Partners regarding the Lead Partner role and the process for the issuing of Directions in this regard. It is anticipated that this work will be concluded by the next IJB meeting in October.

Resolved:

- (i) The Directions Policy and Procedure as detailed at Appendix 1 of Report G/22/109, be approved with effect from 1 September 2022.
- (ii) The Chief Officer be requested to prepare an Addendum relating to the Lead Partner role for Pan-Tayside functions for approval at the next meeting of the Board on 26 October 2022.
- (iii) The requirement to amend the report template for IJB reports to comply with the policy, be noted.
- (iv) The intention to devote time at an IJB Development Session for all IJB members on 14 September on the implementation of the policy, be noted.

9. DELIVERING ON STRATEGIC OBJECTIVES

9.1 CHIEF OFFICER STRATEGIC UPDATE

There was a verbal report by the Chief Officer providing an update on key strategic matters since the last IJB meeting in June. J Pepper advised that inductions sessions have been held for new and existing Members. A joint briefing session was held with Members and PKC elected Members in relation to the National Care Service and its implications. Work continued, as noted previously, on the Adult Support and Protection inspection. Further, the Chief Officer along with the Chair and Vice-Chair met with the Independent Oversight and Assurance Group into

Mental Health Services and discussed the role of the IJB with regards to strategic planning and the integration scheme. J Pepper advised the Board that Delayed Discharge continues to be a major challenge in Perth and Kinross; and as such she intends to bring a paper to the next IJB outlining these key challenges, the improvement work underway and the intended impact of this work.

Resolved:

The Board noted the position.

IT WAS AGREED TO VARY THE ORDER OF BUSINESS AND CONSIDER ITEM 9.4 AT THIS POINT.

9.4 STRATEGIC PLANNING GROUP – MINUTE FROM 17 MAY 2022 AND ACTION NOTE FOR NOTING

The minute and action note of the Perth and Kinross Health and Social Care Partnership Strategic Planning Group of 17 May 2022 was submitted and noted for information.

THERE FOLLOWED A SHORT RECESS AND THE MEETING RECONVENED AT 2.30PM.

KEITH RUSSELL AND PETER LEFEVRE JOINT THE MEETING AT THIS POINT.

9.2 MENTAL HEALTH SERVICES

There was submitted a report by the Chief Officer (G/2/110) providing the Board with an update on the current position in relation to mental health services.

The Chief Officer advised that the report presented today covers the position regarding the role of P&K IJB and its oversight in terms of the integration scheme for Inpatient Mental Health and Learning Disability Services, an update on the Chief Officer role in the coordination of strategic planning and also an update on the early work undertaken regarding Listen, Learn, Change and the role of the Independent Oversight and Assurance Group.

D McPherson welcomed the report and that this is now going to be a standing item on the agenda and commented on Delayed Discharges in Mental Health Services and queried what has been done to address this issue. J Pepper advised that some of the people seeking discharge from hospital require very complex packages of care to enable the discharge. However, work continues locally in Perth and Kinross to ensure the capacity is there in our social care system to support discharge and new models of care are being considered. Keith Russell echoed this and stated that we are very conscious that each delayed discharge number is a person with their own life story and that they need to be living a life beyond a hospital. This is not a comfortable position as a Board so work is ongoing with each HSCP across Tayside and with providers to strive to achieve a sustainable resolution to this issue.

Councillor McCole queried how the ongoing work in Inpatient Services will impact and influence a strategy for Outpatient Services and particularly around prevention? J Pepper advised that the report presented today is a work in progress and does not fully reflect the work going on in community mental health teams and across our communities more generally. This is something that is being worked towards and a more comprehensive update will be provided in future reports. Dr P LeFevre agreed with this and agreed that outpatient services and multi-disciplinary teams need to work proactively and focus more on prevention, particularly for those individuals who are most likely to use inpatient services who have more complex disorders. Community Mental Health Teams (CMHT) across Tayside are very broadly spread with the demands on them being huge and this presents workforce challenges. A focus on recruitment and retention is therefore required. Dr LeFevre advised the Board that a major redesign of CMHTs is being embarked upon.

Councillor C Stewart queried section 2.3 of the report concerning a review of the terms of reference for the Mental Health and Wellbeing Board and queried where this Board sits in a governance structure and where it reports into. J Pepper advised that the Programme Board has not been directly reporting into any of the IJBs or NHS Tayside. This is something which needs to be reviewed as part of any changes to the Terms of Reference.

Resolved:

- (i) The contents of Report G/22/110, be noted.
- (ii) The Chief Officer be authorised to engage with NHS Tayside Executive Directors and other Chief Officers (Dundee and Angus IJBs) to consolidate the leadership arrangements; refine the governance and structures to support the change programme to deliver on Living Life Well and strengthen the programme support team.
- (iii) The Chief Officer be authorised to work with NHS Tayside Director of Finance and the three Chief Finance Officers (Perth and Kinross, Dundee, and Angus IJBs) to bring about a financial framework to support the delivery of Living Life Well.

9.3 UPDATE ON RE-DESIGN OF SUBSTANCE USE SERVICES IN PERTH AND KINROSS AND THE IMPLEMENTATION OF MAP STANDARDS

There was submitted a report by Clare Mailer, the Chair of the Alcohol and Drug Partnership, presented by K Ogilvy, providing an update on (1) progress made in the redesign of substance use services; (2) progress in embedding and implementing the Medication-Assisted Treatment (MAP) Standards; and (3) progress in the delivery of the priorities outlined in the Perth and Kinross Alcohol and Drug Partnership (ADP) Substance Use Strategic Delivery Plan 2020-23.

S Dickie mentioned how stark the data regarding alcohol brief interventions (ABI) is compared to 2018, 2019 and 2020 with only 290 reported in this period. This is concerning especially with the number of alcohol related deaths increasing. The 2 actions seem to be about intervention and not prevention. K Ogilvy advised that brief interventions have dropped significantly and that more work is needed to determine if this is an accurate reflection. It may be that in Primary Care the number is higher but

patients have not been recorded or considered for an ABI and may mean that people are being referred onto statutory substance use services instead. However, it is clear we are not getting near the national ABI target. K Ogilvy advised that a post for an ABI coordinator has been part funded, along with Angus and Dundee, which will look into this and strive to increase the number of ABIs across Tayside. H Dougall stated that the number of ABIs may reflect the manner of the interactions in Primary Care and the much higher use of telephone triage. However, he noted that the figure is from April 2021 and that we may get a better reflection of more accurate figures next year with more face to face appointments now happening. This could remain a challenge though as the same level of face to face appointments may not return.

Resolved:

- (i) The progress made with the redesign of substance use services, be noted.
- (ii) The progress made in embedding and implementing the MAT Standards, be noted.
- (iii) The progress made in delivering the priorities in the Perth and Kinross ADP Strategic Delivery Plan 2020-23, be noted, with a further update being provided to the Board in twelve months.

10. AUDIT AND PERFORMANCE COMMITTEE ANNUAL REPORT 2021/22

There was submitted a joint report by the Chair of the Audit and Performance Committee and the Head of Finance and Corporate Services (G/22/113) summarising the work of the Audit and Performance Committee during the year 2021/22.

Resolved:

- (i) The contents of the Annual Report for the year 2021/22, be noted.
- (ii) The input provided to the Audit and Performance Committee from its members and those supporting the Committee, be acknowledged.
- (iii) The performance and effectiveness of the Audit and Performance Committee for the year 2021/22 be noted.

11. FOR INFORMATION

11.1 INTEGRATION JOINT BOARD REPORTING FORWARD PLANNER 2022/23 (G/22/114)

Resolved:

The contents of Report G/22/114 be noted.

12. FUTURE IJB MEETING DATES 2022/23

26 October 2022
14 December 2022
15 February 2023
29 March 2023

Future IJB Development Sessions 2022/23

14 September 2022
16 November 2022 (Budget)
25 January 2023
15 March 2023

Resolved:

The above meeting dates be noted.

DRAFT