

### PERTH & KINROSS INTEGRATION JOINT BOARD

## **30 November 2018**

# PROGRESS MADE BY THE OLDER PEOPLE AND UNSCHEDULED CARE PROGRAMME BOARD

Report by Associate Medical Director (Report No. G/18/198)

### **PURPOSE OF REPORT**

An update to IJB on the establishment and progress by the Older People and Unscheduled Care Programme which is one of the four core programmes established by the Health & Social Care Partnership.

### 1. RECOMMENDATIONS

- 1.1 IJB to note the development of the Older People and Unscheduled Care programme board.
- 1.2 IJB to request further progress reports from the Older People & Unscheduled Care Board for each IJB meeting.
- 1.3 The OPUSC Board to provide the Older People & Unscheduled Care Section of the overarching Perth & Kinross Health & Social Care Strategic Commissioning Plan by May 2019.

### 2. SITUATION/BACKGROUND / MAIN ISSUES

- 2.1 As part of its refresh of the Strategic Commissioning Plan, the Perth and Kinross Health and Social Care Partnership redesigned their Strategic Planning Framework into four Programmes of Care.
  - This will enable a more effective and focused approach for the planning of the service areas and will be an essential enabler in determining the key priorities of the refreshed IJB strategic commissioning plan.
- 2.2 One of these care programmes is responsible for Older People and Unscheduled Care and the programme board has now been established with two Board meetings held. The membership of the Board has strong clinical support from 3 Associate Medical Directors and a local General Practitioner, as well as representation from the Health & Social Care Partnership and an Independent Sector representative from Scottish Care. A Third Sector representative has now also been identified.

The Terms of Reference for the Board has been approved by the Older People and Unscheduled Care Board. It provides a clear understanding of the role, authority and reporting arrangements (**Appendix 1**).

### 3. PROPOSALS

3.1 The first task of the Board has been to establish the vision and key strategic priorities for Older People and Unscheduled Care. In order to move this forward quickly, three workshops have been held in the month of October.

The outcome of these workshops has supported the Partnership, in collaboration with key stakeholders, to agree a draft vision, key strategic aims and priorities which in turn are informing the proposed 3 year financial planning process.

The draft vision is "We will support people affected by frailty to remain in a homely setting for as long as possible, providing access to personalised and sustainable rehabilitation within their communities. In partnership with communities we will support activities promoting health and wellbeing."

The Board agreed the following strategic aims:

- Health and wellbeing in later life in self reliant communities
- People affected by frailty living as independently as possible
- Older people are discharged from hospital, timely, safely and appropriately.

In order to achieve the vision and aims, and continue to build upon the momentum already established over recent years but also accelerating progress still further, the Board are proposing:

- Develop and promote thriving, resilient communities through volunteering, social prescribing and neighbourhood initiatives etc.
- Build on the enhanced multi disciplinary team community support.
- Develop an enhanced respiratory community approach
- Review the bed based resources and medical model for rehabilitation
- Radical enhancement of technology enabled care and home health monitoring to help sustain community living.

This will result in the following improvements and outcomes:

- Greater patient support in community
- More effective rehabilitation leading to reduced dependency for Care at Home
- Reduced demand for Care Home placements
- Reduced acute admissions
- Reduced delayed discharges
- Reduced length of stay

- Reduced inpatient beds required
- Reduced medication burden / cost.

Agreement of these key strategic priorities has enabled us to prepare a draft financial plan for the Older People and Unscheduled Care Board, highlighting areas of investment and those areas where our priority is to shift the balance of care. In summary, our aim is to shift resources to a rehabilitative community model to support older people in their own homes, while disinvesting in more institutional bed based models of care where possible.

### 4. CONCLUSION

A draft 3 year Strategic Plan for Older People and Unscheduled Care is now being prepared which will sit within the new overarching Strategic Commissioning Plan for the Health & Social Care Partnership. Our strategic aim is to reshape services to a new model of rehabilitate community support to meet the expectations of the older people living in Perth and Kinross.

Further progress reports will be provided at each IJB meeting.

# Author(s)

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**NOTE:** No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information), were relied on to any material extent in preparing this report.

# 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

Strategic Implications	
HSCP Strategic Commissioning Plan	Yes
Transformation Programme	n/a
Resource Implications	
Financial	Yes
Workforce	Yes
Assessments	
Equality Impact Assessment	n/a
Risk	Yes
Other assessments (enter here from para 3.3)	Yes
Consultation	
External	Yes
Internal	Yes
Legal & Governance	
Legal	Yes
Clinical/Care/Professional Governance	Yes
Corporate Governance	Yes
Communication	
Communications Plan	Yes

# 1. Strategic Implications

## 1.1 <u>Strategic Commissioning Plan</u>

The Older People & Unscheduled Care Programme will be one of the key sections which will sit within the reviewed PKHSCP's Strategic Commissioning Plan.

Progress on delivery will be reported on a quarterly to the IJB and Strategic Planning Board.

## 2. Resource Implications

## 2.1 Financial

Perth & Kinross H&SCP are finalising the 1-3 year financial plan. Part of the financial places includes a section for Older People & Unscheduled Care with proposals for investing to disinvest to meet strategic priorities.

# 2.2 Workforce

A joint workforce plan for Older People & Unscheduled Care will need to be completed when strategic priorities are approved. Implications for workforce will considered throughout development and implementation.

## 3. Assessments

# 3.1 Equality Impact Assessment

Not applicable

# 3.2 Risk

There are risks associated with the delivery of the Programme and these will be escalated as and when necessary to the appropriate level.

A register is maintained to manage the identified risks.

# 4. Consultation – Patient/Service User first priority

A full consultation and engagement plan will be completed for internal and external key stakeholders.

# 5. <u>Legal and Governance</u>

When in delivery, should a situation be identified that requires guidance from professional services, then the necessary actions will be progressed and reported for awareness.

## 6. Communication

A communication plan, which links to the Consultation and Engagement plan will be developed and implemented.

## 7. BACKGROUND PAPERS/REFERENCES

Not applicable

## 8. APPENDICES

Appendix 1 – Terms of Reference