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Council Building
2 High Street
Perth
PH1 5PH

26/08/2021

A meeting of the **Strategic Policy and Resources Committee** will be held virtually on **Wednesday, 01 September 2021 at 09:30**.

If you have any queries please contact Committee Services on (01738) 475000 or email Committee@pkc.gov.uk.

BARBARA RENTON
Interim Chief Executive

Those attending the meeting are requested to ensure that all notifications are silent on their device and other devices are in silent mode.

Please note that the meeting will be broadcast online and recorded. The recording will be publicly available on the Council's website following the meeting.

Members:

Councillor Murray Lyle (Convener)
Councillor John Duff (Vice-Convener)
Councillor Chris Ahern
Councillor Alasdair Bailey
Councillor Peter Barrett
Councillor Stewart Donaldson
Councillor Eric Drysdale
Councillor Angus Forbes
Councillor Grant Laing
Councillor Roz McCall
Councillor Tom McEwan
Provost Dennis Melloy
Councillor Andrew Parrott
Councillor Caroline Shiers
Councillor Colin Stewart
Councillor Willie Wilson

Strategic Policy and Resources Committee

Wednesday, 01 September 2021

AGENDA

MEMBERS ARE REMINDED OF THEIR OBLIGATION TO DECLARE ANY FINANCIAL OR NON-FINANCIAL INTEREST WHICH THEY MAY HAVE IN ANY ITEM ON THIS AGENDA IN ACCORDANCE WITH THE COUNCILLORS' CODE OF CONDUCT.

PLEASE NOTE THAT ALTHOUGH THE PRE-AGENDA MEETING IS NOT SUBJECT TO THE TERMS OF THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973 IT IS RECOMMENDED THAT THE CONTENTS OF REPORTS AND DISCUSSIONS AT THE MEETING CONSTITUTE INFORMATION WHICH IS EXEMPT IN TERMS OF SCHEDULE 7A TO THAT ACT, AND THEREFORE, YOU SHOULD NOT DISCLOSE TO OR DISCUSS WITH ANY MEMBER OF THE PRESS OR PUBLIC ANYTHING CONTAINED IN REPORTS OR DISCLOSED DURING DISCUSSIONS.

- 1 WELCOME AND APOLOGIES**
- 2 DECLARATIONS OF INTEREST**
- 3 MINUTES**
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 - 3(ii) MINUTE OF MEETING OF THE CHIEF EXECUTIVE APPOINTMENT SUB-COMMITTEE OF 4 JUNE 2021 FOR NOTING** **11 - 12**
(copy herewith)
 - 3(iii) MINUTE OF MEETING OF THE CHIEF EXECUTIVE APPOINTMENT SUB-COMMITTEE OF 28 JULY 2021 FOR NOTING** **13 - 14**
(copy herewith)
 - 3(iv) MINUTE OF MEETING OF THE CHIEF EXECUTIVE APPOINTMENT SUB-COMMITTEE OF 4 AUGUST 2021 FOR NOTING** **15 - 16**
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- 8 REVISED PERTH HARBOUR BUSINESS PLAN AND PROGRESS REPORT 269 - 330**
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- 9 MERGING OF THE EMPLOYEES JOINT CONSULTATIVE COMMITTEE AND CORPORATE HEALTH, SAFETY AND WELLBEING CONSULTATIVE COMMITTEE 331 - 340**
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STRATEGIC POLICY AND RESOURCES COMMITTEE

Minute of meeting of the Strategic Policy and Resources Committee held virtually on Wednesday 2 June 2021 at 9.30am.

Present: Provost D Melloy, Councillors M Lyle, J Duff, C Ahern, A Bailey, P Barrett, S Donaldson, E Drysdale, A Forbes, G Laing, R McCall, T McEwan, A Parrott, C Shiers, C Stewart and W Wilson.

In Attendance: B Renton, Interim Chief Executive and Executive Director (Communities), F Crofts, M Dow, L Haxton, C Mailer, K Steven and D Stokoe (all Communities); S Devlin, Executive Director (Education and Children's Services) and J Cockburn, Education and Children's Services; K Donaldson, Chief Operating Officer, L Brady, C Irons, C Judge, S Mackenzie and L Simpson and also A Brown, M Pasternak, L McGuigan, A McMeekin and C Wright (all Corporate and Democratic Services).

Councillor M Lyle, Convener, Presiding.

1. WELCOME AND APOLOGIES

The Convener welcomed all those present to the meeting. No apologies were noted.

2. DECLARATIONS OF INTEREST

Councillor A Bailey declared a non-financial interest in Item 5 (Community Investment Fund) in terms of the Councillors' Code of Conduct.

3. MINUTES OF PREVIOUS MEETINGS

(i) Strategic Policy and Resources Committee

The minute of meeting of the Strategic Policy and Resources Committee of 25 November 2020 was submitted and noted

(ii) Chief Executive Appointment Sub-Committee

The minutes of meeting of the Chief Executive Appointment Sub-Committee of 23 February 2021, 12 March 2021, 23 March 2021, and 30 March 2021 were submitted and noted.

(iii) Property Sub Committee

The minutes of meeting of the Property Sub-Committee of 21 October 2019, 18 February 2020, 24 August 2020, and 26 October 2020 were submitted and noted

(iv) Appeals Sub-Committee

The minute of meeting of the Appeals Sub-Committee of the Strategic Policy and Resources Committee of 12 January 2021 was submitted and noted.

(v) Employees Joint Consultative Committee

The minutes of meeting of the Employees Joint Consultative Committee of 27 February 2020, 24 September 2020 and 26 November 2020 were submitted and noted.

(vi) Corporate Health, Safety and Wellbeing Consultative Committee

The minute of meeting of the Corporate Health, Safety and Wellbeing Consultative Committee of 9 March 2020 and 7 December 2020 were submitted and noted.

(vii) Perth and Kinross Integration Joint Board

The minutes of meeting of the Perth and Kinross Integration Joint Board of 23 September 2020, 9 December 2020 and 17 February 2021 were submitted and noted.

(viii) Tay Cities Region Joint Committee

The minutes of meeting of the Tay Cities Region Joint Committee of 21 February 2020, 16 June 2020, 17 July 2020, 7 September 2020, 11 December 2020, 22 January 2021, 19 February 2021 and 19 March 2021 were submitted and noted.

4. AUTHORITY TO WRITE OFF DEBTS AND OBSOLETE STOCK

There was submitted a report by the Head of Finance (21/82) seeking approval to (1) write off identified debts in respect of Sales Ledger; Council Tax (including Water & Wastewater charges); Non-Domestic Rates; Irrecoverable Rents; Housing Benefit Overpayments and Car Park Trading Account Income and (2) write off obsolete stock and other miscellaneous balances.

Resolved:

- (i) All amounts detailed in section 2 and the attached appendices to Report 21/82 be written off or on for accounting purposes, be approved.
- (ii) That every effort would be made to collect outstanding debt where recovery was cost effective, be noted.

5. MISSING SHARES SCHEME

There was submitted a report by Depute Director (Communities) (21/70), seeking approval to assist communal building repair works through a 'Missing Shares' scheme.

The report was also considered by the Housing and Communities Committee on 31 May 2021.

Resolved:

- (i) £200,000 be allocated for 2021 to 2023 to trial the missing shares scheme, underwritten by the Council's Affordable Housing earmarked reserve fund, on the terms detailed at Section 2.5 and 2.6 of Report 21/70, be approved
- (ii) Funds from the Council's Affordable Housing earmarked reserve be used to pay for a Missing Shares Technician for 2 years at an approximate cost of £40,000 per year, be approved.

6. COMMUNITY INVESTMENT FUND 2021/22

There was submitted a report by the Head of Culture & Community Services (21/83) summarising the impact to date of the Community Investment Fund; the arrangements for managing rollover funding from 2020/21 and recommending revised funding criteria and governance arrangements for 2021/22.

Resolved:

- (i) The background and assessment of impact of the Community Investment Fund (CIF) to date, be noted.
- (ii) The proposal to use the Perth and Kinross Offer themes and Local Outcomes Improvement Plan priorities as the assessment criteria against which CIF applications would be judged, be approved.
- (iii) That ALEOs and national charities be not eligible to directly apply to CIF, but would be welcome partners in a community-led initiative, be approved.
- (iv) The proposal to merge the three Perth City wards into one larger CIF pot for the city, be approved.
- (v) The proposal to change the split in CIF funding as detailed in Report 21/83, be approved
- (vi) The proposals to change the governance structure for CIF as outlined in Report 21/83, be approved

7. CORPORATE WORKFORCE PLAN 2021 - 2023

There was submitted a report by the Chief Operating Officer (21/84) (1) seeking approval of the Council's Corporate Workforce Plan for the period 2021–2023; (2) outlining how the Plan would support and develop the workforce to realise the Council's aspirations within the challenging post-pandemic economic climate and (3) outlining a new project which would take a strategic and integrated approach to people, technology and property to improve the work of the Council to support delivery of the Perth and Kinross Offer.

Resolved:

- (i) The Corporate Workforce Plan 2021 – 2023, be approved
- (ii) The commencement of the Working Smarter for Perth and Kinross Project, as detailed in Report 21/84, be approved.

CHIEF EXECUTIVE APPOINTMENTS SUB-COMMITTEE

Minute of meeting of the Chief Executive Appointments Sub-Committee held virtually on Friday 4 June 2021 at 11.30am.

Present: Councillors M Lyle, P Barrett, J Duff and A Parrott (substituting for F Sarwar).

In Attendance: F Lees, Independent Professional Adviser; K Donaldson, Chief Operating Officer (Human Resources Adviser); C Judge and S Hendry (both Corporate and Democratic Services).

Apologies: Councillors G Laing and F Sarwar.

Councillor M Lyle, Convener, Presiding.

1. DECLARATIONS OF INTEREST

There were no Declarations of Interest made in terms of the Councillors' Code of Conduct.

2. MINUTE OF PREVIOUS MEETING

The minute of meeting of the Chief Executive Appointments Sub-Committee of 30 March 2021 was submitted and approved.

IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEMS IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT, 1973

P1. APPOINTMENT OF CHIEF EXECUTIVE

There was submitted a report by the Chief Operating Officer seeking approval of the arrangements for readvertising the post of Chief Executive.

Following a discussion on the gender balance on the sub-committee, it was noted that Council would be asked to approve at its next meeting on 23 June 2021 that Councillor Parrott would replace Councillor Sarwar and that further discussions would take place on additional membership changes in terms of gender balance.

Resolved:

The Sub-Committee approved the following proposals in the report:

- To agree the revisions to the job profile and person specification, set out in Appendix 1 of the report.
- The proposed advertising methods set out in section 4 of the report, including the MJ Professional Journal.
- As set out in section 5 of the report, an Executive Search be undertaken to develop a campaign to promote the role and to optimise the pool of highly skilled and experienced leaders who could apply for the vacancy.

- The proposals set out in sections 6 and 7 of the report on the assessment centre and appointment process as well as the timeline for advertising and recruitment.

P2. EXECUTIVE SEARCH AND ASSESSMENT CENTRE

The Chief Operating Officer provided a verbal update on the Executive Search and Assessment Centre approach.

Further to the resolutions in Item P1, the following way forward was also agreed by the Sub-Committee:

- Another meeting to be arranged with SOLACE in Business to further examine the Assessment Centre approach.
- In relation to the Job Advert: agreed that Council's Recruitment Consultant would be asked for advice on enhancing the job advert; agreed to use the timescales within Appendix 3 of the report for Item P1, including the Executive Search; agreed to use video material on the microsite.
- The closing date for advertising be 19 July 2021, with a meeting of the Sub-Committee to take place as soon as possible after this date for shortlisting.
- The Chief Operating Officer to make arrangements for refresher recruitment training for any members of the Sub-Committee as necessary, and a briefing for any new members to take place with SOLACE in Business.

CHIEF EXECUTIVE APPOINTMENTS SUB-COMMITTEE

Minute of meeting of the Chief Executive's Appointments Sub-Committee held virtually via Microsoft Teams on Wednesday 28 July 2021 at 11.00am.

Present: Councillors M Lyle, P Barrett, G Laing, A Parrott (substituting for F Sarwar) and C Shiers (substituting for J Duff).

In Attendance: F Lees, Independent Professional Adviser; V Wood-Williams, Solace in Business; K Donaldson, Chief Operating Officer (Human Resources Adviser) and C Irons, Committee Officer, Corporate and Democratic Services (up to item 3).

Councillor Lyle in the Chair

1. DECLARATIONS OF INTEREST

There were no Declarations of Interest in terms of the Councillors' Code of Conduct.

2. MINUTE OF MEETING OF THE APPOINTMENTS SUB-COMMITTEE OF 4 JUNE 2021

The minute of meeting of the Chief Executive's Appointment Sub-Committee of 4 June 2021 was submitted and approved.

3. ASSESSMENT CENTRE

K Donaldson, Chief Operating Officer (Human Resources Adviser) provided an overview to members on the assessment centre process. K Donaldson provided an update on the arrangements being made for the Stakeholder Event on 9 August 2021 and the Stakeholders to be involved.

Resolved:

Seven stakeholders be invited to attend the Stakeholder Event on 9 August 2021.

IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEMS IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT, 1973

P1. APPOINTMENT OF CHIEF EXECUTIVE – COMPLETED APPLICATION FORMS

The Sub-Committee reviewed each of the completed application forms received for the post of Chief Executive and assessed them against the requirements for the post.

The Sub-Committee agreed on a short list of candidates to take part in the next stage of the process which will be the Assessment Centre on 2 August 2021.

Resolved:

- (i) The sub-committee agreed on the candidates to proceed to the Assessment Centre and to take up references at this point.
- (ii) The Chief Operating Officer (Human Resources Adviser) be instructed to work with Solace In Business in order to correspond with candidates on this basis.

P2. DATE OF NEXT MEETING

Resolved:

It was noted the next meeting would be held on Wednesday 4 August 2021 at 9.00am following the Assessment Centre on 2 August 2021.

CHIEF EXECUTIVE APPOINTMENT SUB-COMMITTEE

Minute of meeting of the Chief Executive Appointment Sub-Committee held virtually via Microsoft Teams on Wednesday 4 August 2021 at 9.00am.

Present: Councillors M Lyle, P Barrett, G Laing, A Parrot (substituting for F Sarwar) and C Shiers (substituting for J Duff).

In Attendance: F Lees, Independent Professional Adviser; V Wood-Williams, Solace in Business; K Donaldson, Chief Operating Officer (Human Resources Adviser) and C Irons, Committee Officer, Corporate and Democratic Services (to item 2).

Councillor Lyle in the Chair

1. DECLARATIONS OF INTEREST

There were no Declarations of Interest in terms of the Councillors' Code of Conduct.

2. MINUTE OF MEETING OF THE APPOINTMENT SUB-COMMITTEE OF 28 JULY 2021

The minute of meeting of the Chief Executive Appointment Sub-Committee of 28 July 2021 was submitted and approved.

IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEMS IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT, 1973

P1. APPOINTMENT OF CHIEF EXECUTIVE – ASSESSMENT CENTRE FEEDBACK

There was submitted and noted a report by Solace In Business, with input from the Professional Adviser and the Chief Operating Officer (Human Resources Adviser) providing feedback to members from the Assessment Centre held on 2 August 2021.

Resolved:

The sub-committee agreed which candidates to proceed to the Stakeholder Event on 9 August 2021 and then to interview on 12 August 2021.

P2. STAKEHOLDER EVENT

There was submitted and agreed arrangements for the Stakeholder Event on Monday 9 August 2021.

P3. DATE OF NEXT MEETING

Resolved:

It was noted the next meeting would be held on Tuesday 10 August 2021 at 9.30am following the Stakeholder Event on 9 August 2021.

CHIEF EXECUTIVE APPOINTMENT SUB-COMMITTEE

Minute of meeting of the Chief Executive Appointment Sub-Committee held virtually via Microsoft Teams on Tuesday 10 August 2021 at 9.30am.

Present: Councillors M Lyle, P Barrett, G Laing, A Parrott (substituting for F Sarwar) and C Shiers (substituting for J Duff)

In Attendance: F Lees, Independent Professional Adviser; V Wood-Williams, Solace in Business; K Donaldson, Chief Operating Officer (Human Resources Adviser) and C Irons, Committee Officer, Corporate and Democratic Services (to item 2).

Councillor Lyle in the Chair

1. DECLARATIONS OF INTEREST

There were no Declarations of Interest in terms of the Councillors' Code of Conduct.

2. MINUTE OF MEETING OF THE APPOINTMENT SUB-COMMITTEE OF 4 August 2021

The minute of meeting of the Chief Executive Appointment Sub-Committee of 4 August 2021 was submitted and approved.

IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEMS IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT, 1973

P1. APPOINTMENT OF CHIEF EXECUTIVE – STAKEHOLDER EVENT FEEDBACK

There was submitted a report by Solace In Business, with input from the Professional Adviser and the Chief Operating Officer (Human Resources Adviser) providing feedback to members from the Stakeholder Event held on 9 August 2021.

Resolved:

The report was discussed and noted.

P2. INTERVIEW PROCESS

There was submitted and agreed a presentation topic and interview questions.

P3. DATE OF NEXT MEETING

Resolved:

It was noted the next meeting would be held on Thursday 12 August 2021 for the final interviews and review.

CHIEF EXECUTIVE APPOINTMENTS SUB-COMMITTEE

Minute of meeting of the Chief Executive Appointments Sub-Committee held in Room 10/11, Pullar House, 35 Kinnoull Street, Perth on Thursday 12 August 2020 at 9.15am.

Present: Councillors M Lyle, P Barrett, G Laing, A Parrott (substituting for F Sarwar) and C Shiers (substituting for J Duff).

In Attendance: F Lees, Independent Professional Adviser, V Wood-Williams, Solace in Business (via video conferencing) and K Donaldson, Chief Operating Officer (Human Resources Adviser)

Councillor M Lyle, Convener, Presiding.

1. DECLARATIONS OF INTEREST

There were no Declarations of Interest made in terms of the Councillors' Code of Conduct.

2. MINUTE OF PREVIOUS MEETINGS

The minutes of meetings of the Chief Executive Appointments Sub-Committee of 10 August 2021 were submitted and approved.

IT WAS AGREED THAT THE PUBLIC AND PRESS BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEM IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH WAS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT, 1973

P1. APPOINTMENT OF CHIEF EXECUTIVE – FINAL INTERVIEWS AND REVIEW

The final interview stage was completed using interview questions which had been prepared at the last meeting of the Sub-Committee.

The Sub-Committee thereafter considered the matter.

Resolved:

- (i) The sub-committee wished to thank all those who had applied for the post and took part in the Appointment process.
- (ii) The Sub-Committee unanimously agreed that an offer of appointment be made to Thomas Glen, currently Depute Chief Executive at East Dunbarton Council, in respect of the post of Chief Executive, on the advertised terms and conditions, with the start date to be agreed.

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## PROPERTY SUB-COMMITTEE

Minute of meeting of the Property Sub-Committee of the Strategic Policy and Resources Committee held virtually on Monday 19 April 2021 at 10.00am.

Present: Councillors M Lyle, R McCall, A Bailey, J Duff (substituting for C Shiers), G Laing, T McEwan and W Wilson.

In Attendance: G Boland and B Reid (Education and Children's Services); S Crawford, K Leer and J Janes (all Housing and Environment); C Flynn, G Fogg, C Irons, A Brown and M Pasternak (all Corporate and Democratic Services).

Apologies: Councillor C Shiers.

Councillor M Lyle, Presiding

### 1. APOLOGIES/SUBSTITUTES

An apology and substitution were noted as above.

### 2. DECLARATIONS OF INTEREST

There were no Declarations of Interest made in terms of the Councillors' Code of Conduct.

### 3. MINUTE

The minute of meeting of the Property Sub-Committee of 26 October 2020 was submitted and approved as a correct record.

### 4. SCHOOL ESTATE PROGRAMME – PROGRESS UPDATE

There was submitted a report by the Executive Director (Education and Children's Services) (21/51) (1) updating the Property Sub-Committee on the progress and proposals for delivering current projects within the Education and Children's Services School Estate Programme; and (2) detailing key milestones which had been achieved since the last update to the Property Sub-Committee on 26 October 2020 (Report 20/195 refers)

#### **Resolved:**

The significant milestones achieved since the previous report to this Sub-Committee on 26 October 2020, as detailed in Appendix A to Report 21/51, be noted.

**IT WAS AGREED THAT THE PUBLIC AND PRESS SHOULD BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEMS IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH IS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973**

## **P1. PROPOSED DISPOSAL OF SITE 4, KINROSS WEST, KINROSS**

There was submitted a report by the Head of Planning and Development (21/49) seeking approval to dispose of Site 4, Kinross West, Kinross.

### **Resolved:**

The disposal of site 4, Kinross West, Kinross on the terms as detailed in Report 21/49 and otherwise on terms to be agreed by the Head of Planning and Development and the Head of Legal and Governance, be approved.

## **P2 DISPOSAL OF 0.396 HECTARES OF LAND AT STRATHTAY ROAD, PERTH**

There was submitted a report by the Executive Director (Communities) (21/50) seeking approval for the sale of 0.396 hectares of industrial land at Strathtay Road, Perth to facilitate its redevelopment and further investment for an appropriate commercial business use.

### **Resolved:**

- (i) The disposal of 0.396 hectares of land at Strathtay Road, Perth on the terms as detailed in Report 21/50 and otherwise on terms to be agreed by the Head of Planning and Development and the Head of Legal and Governance, be approved.
- (ii) In the event that the sale fails to conclude, the land be remarketed at the earliest opportunity on terms to the satisfaction of the Head of Planning and Development and Head of Legal and Governance.

## PROPERTY SUB-COMMITTEE

Minute of meeting of the Property Sub-Committee of the Strategic Policy and Resources Committee held virtually on Monday 14 June 2021 at 9.00am.

Present: Councillors M Lyle, R McCall, A Bailey, G Laing, T McEwan, C Shiers and W Wilson.

In Attendance: S Crawford, K Leer and D Littlejohn (all Communities); G Fogg, C Irons and C Robertson and A Brown, A McMeekin, B Parker and M Pasternak (all Corporate and Democratic Services).

Councillor M Lyle, Presiding

### 1. APOLOGIES/SUBSTITUTES

No apologies or substitutions were noted.

### 2. DECLARATIONS OF INTEREST

There were no Declarations of Interest made in terms of the Councillors' Code of Conduct.

### 3. MINUTE

The minute of meeting of the Property Sub-Committee of 19 April 2021 was submitted and approved as a correct record.

### 4. REQUESTS FOR DEPUTATIONS

In terms of Standing Order 72, the Committee agreed to hear deputations in relation to the following item: Class 3 Business Opportunity at Rie-Achan Road Car Park, Pitlochry.

### 5. CLASS 3 BUSINESS OPPORTUNITY AT RIE-ACHAN ROAD CAR PARK, PITLOCHRY

There was submitted a report by the Executive Director (Communities) (21/92) seeking approval to market a site for lease within the Council controlled car park at Rie-Achan Road, Pitlochry for a Class 3 Business use.

F Hamilton; M Wood; F McCallum and A Stephenson addressed the committee and answered members questions.

Written deputations had also been emailed to members from N Johnson, F McCallum and M Wood.

D Littlejohn advised that on 7 April 2021 the Planning and Development Management Committee had granted planning consent for a class 3 business use in the car park, subject to the applicant entering into a legal agreement to compensate

for the loss of parking bays. It was now for the Property Sub-Committee to determine whether the Council, as landowner, wished to lease part of the car park for such a use. In view of both the expressions of interest in the site and the Council's duty to secure best value, it was recommended that the site be advertised for a class 3 business use on the open market. Accordingly, approval was sought to market the site for lease for a Class 3 business use; for 10 years, with the tenant meeting the costs of the accommodation works and reinstatement work; and compensating for the loss of income from the spaces occupied.

**Motion (Councillors Lyle and McCall)**

**The Council not to proceed with leasing the site for Class 3 Business use.**

**Amendment (Councillors Bailey and McEwan)**

A decision on the lease of the site be deferred to a future meeting to enable further generic information on the economic assessment of leasing the car park to be provided.

In terms of Standing Order 58 a roll call vote was taken.

5 members voted for the motion as follows:  
Councillors Laing, Lyle, McCall, Shiers and Wilson.

2 members voted for the amendment as follows:  
Councillors Bailey and McEwan.

**Resolved:**

In accordance with the motion.

**IT WAS AGREED THAT THE PUBLIC AND PRESS SHOULD BE EXCLUDED DURING CONSIDERATION OF THE FOLLOWING ITEM IN ORDER TO AVOID THE DISCLOSURE OF INFORMATION WHICH IS EXEMPT IN TERMS OF SCHEDULE 7A TO THE LOCAL GOVERNMENT (SCOTLAND) ACT 1973**

**P1. LETHAM NEIGHBOURHOOD CENTRE, TWEEDSMUIR ROAD, PERTH**

There was submitted a report by the Executive Director (Communities) (21/91) (1) noting the transfer of land the Letham Neighbourhood Centre was built upon from the Housing Revenue Account to the General Fund to enable capital refurbishment works to be undertaken and (2) seeking approval for the sale of the land and the Letham Neighbourhood Centre building by the Council to Letham4All.

**Resolved:**

- (i) The transfer of land under delegated authority from the Housing Revenue Account to the General Fund as detailed in Report 21/91, be noted.
- (ii) The sale of the land and the Letham Neighbourhood Centre building to Letham4All as detailed in Report 21/91 be approved.



**PERTH AND KINROSS COUNCIL  
STRATEGIC POLICY AND RESOURCES COMMITTEE  
EMPLOYEES JOINT CONSULTATIVE COMMITTEE**

Minute of meeting of the Employees Joint Consultative Committee, held virtually via Microsoft Teams on Thursday 25 February 2020 at 10.00am.

**Present: Representing Perth and Kinross Council:**

Councillors C Ahern (substituting for M Lyle), R McCall and S McCole (all Perth and Kinross Council).

**Present: Representing Trade Unions:**

S Hope (UNISON)  
S Robertson (Unite the Union)  
V Leonard (GMB)

**In Attendance:** P Johnstone, C Flynn, C Judge, E Sturgeon and K Molley (all Corporate and Democratic Services); K Robertson (Education and Children's Services); M Butterworth, C Guild and G Reeves (Communities); and C Paton (Health and Social Care Partnership).

**Apologies:** Councillors M Lyle and J Rebbeck (Perth and Kinross Council); and L Roberts

S Hope in the Chair.

**1. WELCOME AND APOLOGIES**

S Hope welcomed all present to the meeting and apologies were noted above.

S Hope paid tribute to the late Councillor Henry Anderson who had died at the end of 2020 due to COVID-19.

**2. DECLARATIONS OF INTEREST**

There were no declarations of interest in terms of the Councillors' Code of Conduct.

**3. MINUTE OF MEETING OF THE EMPLOYEES JOINT CONSULTATIVE COMMITTEE OF 26 NOVEMBER 2020**

The minute of meeting of the Employees Joint Consultative Committee of 26 November 2020 was submitted and approved as a correct record.

**4. MATTERS ARISING**

There were no matters arising.

## **5. MERGING OF THE CONSTITUTIONS**

C Flynn, Democratic Services Manager, provided a verbal update on the current situation of the merging of the constitutions. She advised the committee that officers are working on a draft constitution and agenda of the new committee. A meeting of the Short Life Working Group would be arranged in due course for members comments and feedback.

The committee noted the position.

## **6. UPDATE ON WELLBEING**

G Reeves, Change Management, provided a slide-based presentation on Employee Wellbeing, which highlighted the National Wellbeing Champions Network, Wellbeing initiatives from February 2020 to date and the Health and Wellbeing Plan – June 2021. G Reeves added that monthly newsletters are uploaded to the wellbeing page on ERIC. Wellbeing messages are frequently uploaded too at the request of EOT to help boost morale. Listening services are in place to support individuals throughout this difficult time via Coaching PAM Occupational Health and external services e.g. Mindspace and Breathing Space. It is important to maintain wellbeing and achieve the best work life balance.

S Munro and P Johnstone, Human Resources, added that the Council has a DASH system for undertaking and reporting requirements following a there are display screen equipment (DSE) assessment and system for recording violence and aggression incidents. Work is also being carried out the Alcohol and Drug Policy and an update will be brought to a future meeting of the Corporate Health, Safety and Wellbeing Consultative Committee.

S Robertson expressed enthusiasm that support is being provided to all employees and S Hope added that we need to assess how we are meeting the needs of different groups of staff.

## **7. HOMEWORKING/REMOTE WORKING**

S Lawson, Human Resources, provided an update on the current situation of homeworking and the plans of this for the future, post pandemic. Currently, no travel is allowed, and social distancing is still enforced with employees encouraged to work from home if possible, by the Scottish Government. In Perth and Kinross Council, DSE assessments are being carried out to make sure employees are comfortable and content with working from home and have the right equipment and technology to do so. HR continue to work on developing the policy and plans are underway for many employees working from home in some form in the longer-term.

Councillor S McCole emphasized the importance of creating flexibility around job profiles to ensure that people are still able to seek employment with Perth and Kinross Council in the future, due to this remote working. It is also vital to analyse how this way of working will change due to the easing of restrictions.

## **8. SETTLED STATUS**

S Munro provided a verbal update on Settled Status. 7,700 people in Perth and Kinross have applied for settled status from 30 different nationalities. Brexit has shown very little change with having 121 individuals who are non-UK/EU nationals in the service. Line managers are encouraged to have conversations with employees regarding Ethical status.

In response to a question from S Robertson regarding comms alerts and if these are issued in English and other languages, S Munro advised that this is the case. Many languages are covered to help individuals understand and feel comfortable with the process of settled status. C Guild, Communities, added that before the pandemic occurred, open surgeries were held regularly to provide the public with information.

## **9. CORPORATE WORKFORCE PLAN**

There was a briefing note submitted by Human Resources (G/21/14) highlighting the Corporate Workforce Plan.

Members thanked Human Resources for the work undertaken on the plan and emphasized the importance of engaging with Trade Unions. C Judge, Human Resources, advised that an update on the Corporate Workforce Plan would be brought back to a future committee.

## **10. ESSENTIAL SERVICES LIST**

There was submitted a report by E Sturgeon, HR Manager (G/21/15) providing the committee with an understanding of the principles behind the Essential Services List. This document is split into two sections, highlighting the role of the re-tasking team and how the council applies the process. He added that it is important to show how re-tasking works and how we prioritise gaps in essential services.

The Committee noted the position.

## **11. MASS VACCINATION PROGRAMME UPDATE**

E Sturgeon provided a verbal update on the mass vaccination programme and shared a report that was subsequently issued. He advised that a great number of Council employees had volunteered to support the running of the community vaccination centres, through an admin role, managers or marshalling the public in and out the centres safely. Three community vaccination centres have been set up in Perth, Blairgowrie and Kinross. Staff worked efficiently to set up the centres as soon as possible. In just over a month, Dewars centre in Perth had reached a milestone of 5,000 vaccinations to the public.

In response to a question from S Hope regarding if all staff who had volunteered would receive a shift to work at a vaccination centre, E Sturgeon

advised that staff hadn't been rotated as quickly as planned due to fluctuations in supplies of the vaccine. He added that more vaccine was due to be delivered over the next couple of weeks which would give the opportunity for more staff to work, if we required to work at full capacity.

Councillor S McCole congratulated Council employees for all their hard work regarding the setting up and supporting the delivery of vaccinations at the three centres in Perth and Kinross.

## **12. COVID RESPONDERS**

E Surgeon provided a verbal update on the current number of Covid Responders in Perth and Kinross Council. 250 employees agreed to be Covid Responders with 17 employees being re-tasked in front line HSCP and a further 39 employees being re-tasked to areas such as the crematorium, contact tracing and business grants.

## **13. ANY OTHER COMPETENT BUSINESS**

- (i) K Robertson, Education and Children's Services, advised the committee that staff vaccinations and lateral flow testing for COVID-19 are underway in schools across Perth and Kinross. Consent forms and systems were set up for issuing tests and staff from Tayside Contracts have been included in this process. Overall, there have very positive responses and ECS continue to monitor recording of results. P Johnstone added that work is underway to start testing staff in Early Year settings.
- (ii) In relation to this, P Johnstone advised that other staff across Perth and Kinross council are receiving PCR testing and lateral flow testing for Care at Home staff. The correct PPE has also been supplied. C Paton, Health and Social Care Partnership, added that this process has been successful.

## **14. DATE OF NEXT MEETING**

27 May 2021

**PERTH AND KINROSS COUNCIL**  
**STRATEGIC POLICY AND RESOURCES COMMITTEE**  
**CORPORATE HEALTH, SAFETY AND WELLBEING**  
**CONSULTATIVE COMMITTEE**

Minute of meeting of the Corporate Health, Safety and Wellbeing Consultative Committee held virtually via Microsoft Teams on 8 March 2021 at 10.00am.

**Present:**                   **Representing Perth and Kinross Council**  
Councillor C Ahern  
Councillor A Coates  
Councillor B Pover  
Councillor S McCole  
C Flynn, Democratic Services Manager  
R Lyle, on behalf of Executive Director (Communities)  
P Johnstone (on behalf of Corporate Human Resources Manager)  
G Boland (on behalf of Executive Director (Education and Children's Services))

**Trade Union Safety Representatives and Elected Representatives of Employee Safety Committees**  
S Hope, Unison  
C Weston, EIS  
S Topen-Cooper, NASUWT  
J Kettle, SSTA  
G McColl, GMB

**In attendance:**       K Molley, Assistant Committee Officer, Corporate and Democratic Services  
L McGeorge, Property Compliance Team Leader  
J McColl, Service Manager (Communities)

**Apology:**               S Crawford, Head of Property Services (Communities)

*S Hope in the Chair*

**1. WELCOME AND APOLOGIES**

S Hope welcomed all present to the meeting and an apology was noted as above.

**2. DECLARATIONS OF INTEREST**

There were no Declarations of Interest in terms of the Councillors' Code of Conduct.

### **3. MINUTE OF PREVIOUS MEETING**

The minute of the meeting of the Corporate Health, Safety and Wellbeing Consultative Committee of 7 December 2020 was submitted and approved.

### **4. MATTERS ARISING**

#### **AOCB – CALM Training (item 7)**

G Boland advised that that CALM training sessions in Perth and Kinross are due to run again after the Easter break for staff working with distressed children throughout schools. S Topen-Cooper emphasised the importance of staff receiving CALM training sessions and showed enthusiasm towards these sessions starting up again.

In response to a question from S Topen-Cooper regarding if any issues had been raised at the Sounding Board for school-based staff, G Boland said he would follow this up. S Topen-Cooper asked for an update to be provided to members through email before the next meeting of the Joint Negotiating Committee for Teaching Staff.

*Post agenda note:* A paper on the Sounding Board for school-based staff will be brought to the Joint Negotiating Committee for Teaching Staff on 15 June 2021.

### **5. APPOINTMENT OF JOINT SECRETARY**

#### **Resolved:**

It be agreed, C Weston, EIS, be appointed as Joint Secretary to the Committee for the Trade Union representatives.

### **6. MERGING OF THE CONSTITUTIONS**

C Flynn, Democratic Services Manager, provided a verbal update on the current situation of the merging of the constitutions. She advised the committee that officers are working on a draft constitution and agenda of the new committee. A meeting of the Short Life Working Group would be arranged in due course for members comments and feedback.

The committee noted the position.

### **7. HEALTH AND SAFETY PERFORMANCE QUARTERLY REPORT INCLUDING FIRE**

There was submitted a report by the Regulatory Services Manager (Communities) (G/21/16) preparing to inform and assist the Corporate Health, Safety and Wellbeing Consultative Committee in monitoring health and safety performance across Perth and Kinross Council; and (2) asking for progress to be noted.

Councillor S McCole raised the Health & Safety Executive Report and the issue at Crieff Depot. R Lyle advised that at the start of the pandemic all services were redesigned to accommodate all covid-19 related measures and safe systems of work in daily practice. The Bronze Health and Safety Group was set up and had representatives from all services across the Council. Measures are underway, especially considering the incident at Crieff Depot, to provide revised training, a robust overview of quality assurance assessments, staff feedback and lessons learnt, which is an ongoing process. Conversations are being held with officers to ensure that risks are being dealt with appropriately. R Lyle advised that more information would be provided in the next quarter. In response to a question from Councillor S McCole, R Lyle advised that Fire Safety Quarterly reports are due to come back to Committee.

In response to a question from S Topen-Cooper regarding the increase in work related stress incidents, especially in ECS, P Johnstone advised that this was likely as a consequence of under-reporting in previous quarters. She added that Human Resources are not in attendance at every discussion and where we are, we are encouraging reporting to the Health and Safety team. In response to another question from S Topen-Cooper, P Johnstone advised that results have shown to be stable with no major increase in incidents being recorded. S Hope emphasised the importance of making sure individuals know how to report stress related incidents correctly and to analyse patterns in behaviour of results to highlight areas where individuals need supported.

*Post agenda note:* A summary of information on teaching related stress incidents was shared with the teaching unions on 16 March 2021.

In response to a question from S Topen-Cooper regarding the Bronze Group stepping down and the installation of standalone CO2 monitors in schools, L McGeorge advised that this is being addressed by Property Estate, however, this issue is time consuming. G Boland advised that new schools already have these detectors installed from when they were built. P Johnstone added that whilst the Bronze Group temporarily took a step down, other groups are continuing to ensure the necessary issues are being addressed– e.g Health and Safety team are currently supporting the development of risk assessments for schools.

Councillor S McCole emphasised the importance of having good ventilation throughout schools in trying to help reduce the number of Covid-19 cases and keep children safe. C Weston asked a question regarding time scales of checking ventilation systems as children are back at school over the next week, L McGeorge advised that this would be followed up. Councillor S McCole asked for an update to be brought back to a future meeting.

**Resolved:**

The contents of report G/21/16, be noted.

**8. ANY OTHER COMPETENT BUSINESS**

S Hope raised that the next meeting of the Merging of the Constitutions SLWG, would also be an opportunity for officers to review what issues and topics we should be addressing at the merged committee such as wellbeing and property compliance and where these should sit.

**9. DATE OF NEXT MEETING**

7 June 2021



## PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Special Meeting of the Perth and Kinross Integration Joint Board (IJB) held virtually via Microsoft Teams on Wednesday 31 March 2021 at 3.00pm.

### Present:

#### Voting Members:

Councillor E Drysdale, Perth and Kinross Council (Chair)  
 Councillor X McDade, Perth and Kinross Council  
 Councillor C Purves, Perth and Kinross Council  
 Councillor J Duff, Perth and Kinross  
 Mr B Benson, Tayside NHS Board (Vice-Chair) (up to Item 4)  
 Mr R Erskine, Tayside NHS Board  
 Ms P Kilpatrick, Tayside NHS Board  
 Dr N Pratt, Tayside NHS Board (substituting for vacant position)

#### Non-Voting Members

Mr G Paterson, Chief Officer / Director – Integrated Health & Social Care  
 Ms J Smith, Chief Financial Officer

#### Stakeholder Members

Ms S Auld, Service User Public Partner  
 Ms S Dickie, NHS Tayside  
 Ms L Blair, Scottish Care  
 Ms S Watts, Third Sector Representative  
 Mr S Hope, Staff Representative, Perth and Kinross Council  
 Ms B Campbell, Carer Public Partner

### In Attendance:

S Hendry, A Taylor, A Brown and K Molley (all Perth and Kinross Council); E Devine, D Mitchell and V Aitken (all Perth and Kinross Health and Social Care Partnership); M Summers, Substitute Carer Public Partner and I McCartney, Substitute Service User Public Partner.

### Apologies

Mr A Drummond, Staff Representative, NHS Tayside  
 Dr L Robertson  
 Ms J Pepper, Chief Social Work Officer, Perth and Kinross Council

## 1. WELCOME AND APOLOGIES

Councillor Drysdale welcomed all those present to the meeting and apologies were noted as above.

## 2. DECLARATIONS OF INTEREST

There were no Declarations of Interest made in terms of the Perth and Kinross Integration Joint Board Code of Conduct.

### 3. MEMBERSHIP UPDATE

There was a verbal report by the Clerk to the Board who referred to the meeting of the Integration Joint Board of 23 September 2020 where it was noted that staff from the Perth and Kinross Health and Social Care Partnership were engaging with local service user groups on a forthcoming election process of a Service User Public Partner to the Board, he advised that it was also agreed that the terms of appointment for both the current service user representative and substitute be extended until the outcome of the election process. He then went on to update the Board on the recent election process administered by the Reference Group for Health and Social Care Service Users and Carers.

#### **Resolved:**

The appointment of Ms Sandra Auld as the Service User representative and Mr Ian McCartney as the substitute Service User representative on the Board for a 2-year period, be approved.

### 4. BUDGET 2021/22

There was submitted a report by the Head of Finance and Corporate Services (G/21/25) presenting the 2021/22 Revenue Budget to the Perth and Kinross Integration Joint Board for approval.

The Chief Financial Officer provided members with a very detailed update on the current position with regards the 2021/22 Budget, a copy of the additional information verbally provided is attached. (*Appendix 1*)

Councillor Purves made reference to the welcome uplift in the allowance for free personal care and queried whether there was any specific funding that has been allocated for the change in this allowance. In response, the Chief Financial Officer confirmed the additional £72.6m social care funding specifically provides earmarked funding for the increase in free personal care but stated that in terms of the overall allocation we receive there will not be much left over to go towards anything else.

Councillor Purves also made reference to the welcome news of the additional funding from NHS Tayside which has helped bring that side of the budget into balance and queried whether any discussions had taken place with the Scottish Government with a view to receiving any additional funding to help plug the gap in relation to savings that have been delayed as a result of Covid-19. In response, the Chief Financial Officer confirmed that this has been something that has been raised with the Scottish Government but unfortunately at this time she had no further update to provide but endeavoured to find out more and provide an update to the Board at the scheduled meeting on 23 April 2021.

P Kilpatrick made reference to the £1.376m savings slippage in the Health Budget and queried whether looking back now if this was a realistic figure, she also made reference to some of the demand pressures, specifically pharmacy costs in primary care showing an increase when the trend overall suggests these should be decreasing. In response, the Chief Finance Officer confirmed that despite expecting significant slippage, existing savings plans for 2021-22 have been fully reviewed and

remain the correct way forward with the core element of the health plans being the integration of our Health and Social Care teams, she also confirmed that a review of rehabilitation beds remains at the forefront of our plans but would still require significant work / engagement. She further commented in relation to prescribing her agreement that we should expect to see the item costs reducing but highlighted the extraordinary year just past and the difficulty this has provided in making any kind of assessment as to what is driving the increased costs be it Covid-19 or our departure from the European Union and confirmed that these are questions that will be posed to our expert colleagues in NHS Tayside Pharmacy Department who we are reliant upon to provide us with their forecasts for next year.

B Benson made reference the bridging loan agreement and commented on the potential difficulties faced in terms of cost cutting as was his understanding that any bridging loan would require to be repaid unless we were permitted to use reserves and would still be seeking more clarity on cost savings and queried exactly where we stand on this issue. In response, the Chief Financial Officer confirmed that we are not formally being expected to repay the bridging finance that has been made available which is the case with the non-recurring funding from both NHS Tayside and Perth and Kinross Council.

Councillor McDade made reference to paragraph 4.7.5 of Report G/21/25, specifically the discussions taking place with NHS Tayside around the potential bridging finance and sought clarity as to whether this would be a bridging loan or whether any other options are being considered. In response, the Chief Financial Officer reiterated that this would be non-recurring support in the same way that Perth and Kinross Council provide non-recurring support in that there is no ask for repayment which allows us to carry this forward in our reserves to allow us to balance our budget and allow us to focus on longer-term transformation.

Councillor McDade made reference to the 4% that is being included for the national pay award for NHS staff and sought confirmation that this was being fully funded, including pension and national insurance contributions. In response, the Chief Financial Officer confirmed that this would be the case and would be in-line with the normal approach taken in these matters

Councillor McDade also made reference to the risk sharing agreement and queried what the current position is with the progress of the risk sharing agreement. In response, the Chief Officer confirmed he was keen to progress this and achieve some parity with the arrangements that currently exist within Dundee and Angus in relation to their integration schemes and risk sharing agreements but confirmed that due to the impact of the pandemic they have not been able to focus as much attention as we would have liked. The Chief Officer committed to providing a more formal update on the risk sharing agreement to the September meeting of the Board.

R Erskine made reference to paragraph 1.2 of Report G/21/25, specifically the recommendation to approve the Revenue Budget 2021/22 and sought some clarification on what exactly the Board was being asked to approve. He referenced the post budget paper changes that were explained by the Chief Financial Officer in her opening remarks and stated that it would have been helpful if we had a paper in

front of us today that reflects these numbers and raised concern that the paper that we are being asked to approve today is not going to be the finalised budget paper. He also advised that he had carried out some conversations with other officers to try and understand how this fitted in with other IJB's but also to try and fully understand the issue with the bridging finance element. R Erskine confirmed that one of these discussions had been with Stuart Lyall, Director of Finance at NHS Tayside who had stated that his expectation would be that any bridging finance would be required to be repaid and sought some clarification on this from the Chief Financial Officer. He further commented that given the uncertainty around the bridging finance and the recent changes to the figures he would be unable to endorse the papers presented to the Board today and suggested that perhaps an up-to-date paper could be presented to Members at the April meeting of the Board that could be signed off. In response, the Chief Financial Officer confirmed that she would be happy to bring a further formal update to the Board in April. She also reiterated her comments made in introducing and updating the report and stated that following a meeting with Stuart Lyall to bring forward a further formal written update to the Board it had not been possible due to time constraints. She also confirmed that in the discussions with Stuart Lyall a commitment had been provided that there would be no formal requirement for the bridging finance to be repaid and that regular meetings would be held to fully keep under review the financial positions of both NHS Tayside and the IJB's and this remains the formal position with the Chief Officer, the Chief Financial Officer and the Director of Finance at NHS Tayside.

Councillor Drysdale acknowledged the concerns raised by R Erskine and stated his support for the response provided by the Chief Financial Officer specifically around the timing of events and confirmed that discussions were moving at the last minute in terms of how the deficit was going to be addressed and that positive discussions had been held with Stuart Lyall.

R Erskine stated he was fully supportive of a one-year budget and if his comments were misconstrued around this then that was not what he intended. He also confirmed he fully understood and appreciated the last minute changes and adjustments received in the run up to this meeting but he was still firmly of the opinion that the Board should not be approving the budget today and reiterated his request that this be deferred to the next meeting of the Board on 23 April 2021 as there had not been sufficient time to pull all these elements into a paper that not only has the financial adjustments in it but also has more information of the formal agreement with the Director of Finance at NHS Tayside in writing so that members can see exactly how that agreement is worded.. In response, the Chief Financial Officer reiterated her recommendation contained within the report to approve the Revenue Budget 2021/22 today. She further commented that an approval in principle could be given recognising that there have been late verbal updates where full assurance has been provided but that for a full budget approval we could wait until the April meeting of the Board.

Councillor McDade sought clarification on whether R Erskine was proposing an amendment to today's budget and if so whether a copy of this could be provided to Board members for consideration.

B Benson made reference to the suggestion from the Chief Financial Officer that may help provide some assurance for members that we simply alter the wording of recommendation 1.2 of Report G/21/25 to read 'Approve the Revenue Budget for 2021/22 in principle subject to assurances provided' which may help to allay some of the questions raised and would enable officers to further pursue assurances with the Director of Finance at NHS Tayside as outlined in due course.

THE BOARD ADJOURNED AT THIS POINT AND RE-CONVENED AT 5.16PM.

B BENSON LEFT THE MEETING AT THIS POINT.

Following the adjournment and advice from the Clerk, Councillor Drysdale confirmed that in line with Standing Orders, he would move the recommendations in the report, and then seek a seconder to his motion. He would then go round each Board Member individually asking whether they were in agreement with the recommendations in the report, and if not whether that member had a competent amendment to propose.

Councillor Drysdale moved the report and was seconded by Councillor McDade.

R Erskine made reference to Section 9.1.5 of the Integration Scheme which related to the date the Board is required to set a budget for the IJB and highlighted that it does not mention the end of the financial year as a cut off but does mention that budget requisitions should be sent the day after the Council Tax is legally required to be set. In response, the officers confirmed that it would be competent to defer consideration of the budget to the next meeting in April. The Chief Financial Officer added that were the Board to defer approval at this point it would face heavy criticism from our External Auditors for not setting the budget by the 31 March as this is deemed best practice across the public sector. She further commented that there was nothing in legal terms that would prevent delaying a decision today.

P Kilpatrick sought clarification around the bridging finance from NHS Tayside and again queried whether this was required to be repaid. She acknowledged the previous comments from the Chief Financial Officer but highlighted the fundamentally differing views from NHS Tayside and the IJB's Chief Financial Officer. In response, the Chief Financial Officer confirmed that there was no difference in view between the officers of NHS Tayside and Perth and Kinross Health and Social Care Partnership in relation to this issue, she stated that there was no formal requirement for the non-recurring support being provided to balance our financial plan to be repaid.

FOLLOWING A FURTHER ADJOURNMENT, THE BOARD RE-CONVENED AT 6.15PM.

**Resolved:**

- (i) The Revenue Budget for 2021/22 as detailed in Report G/21/25, be approved.
- (ii) The ongoing discussions to identify further solutions to deliver financial balance in relation to health budgets, be noted.

- (iii) The work being undertaken to determine in more detail the Covid-19 costs for 2021/22 in line with the 2021/22 Perth and Kinross Health and Social Care Partnership (PKHSCP) Remobilisation Plan, submitted via NHS Tayside to the Scottish Government, be noted.
- (iv) The Chief Officer issue the necessary Directions to NHS Tayside (NHST) and Perth & Kinross Council (PKC).

### **Living Wage Increase**

The Scottish Government and COSLA agreed on 24 March 2021 to an overall 2.2% increase to the full hourly rate for Social Care Commissioned services. This is presented as an early commitment to implement the findings of the IRASC. It creates an additional cost pressure for HSCP's across Scotland which is likely to have implications for the settlement of the National Care Home Contract.

Confirmation was received on 26 March 2021 that £30.5m additional funding will be distributed to HSCP's across Scotland to meet the full costs of the new living wage commitment and towards the uplift in the National Care Home Contract. PKHSCP have been allocated a £923k proportionate share. It is not possible to finalise in budget terms the implications of the additional costs and the additional budget on the recurring position of the IJB until the NCHC uplift rate is agreed. It is hoped that this will be settled imminently. The additional funding is fully expected to meet additional costs and any impact on the recurring deficit in social care is likely to be positive. A further formal update will be provided to the IJB at its meeting on 24 April in this regard.

### **COSLA/Scottish Government Statement of Intent**

The Scottish Government and COSLA have issued a statement of intent which subject to the outcome of the parliamentary elections prioritises a number of the recommendations within the IRASC for delivery. This includes the ending of charging for non-residential social care services as soon as possible and the overhaul of eligibility criteria. It is important for the IJB to be aware of the potential significant cost implications of such commitments albeit that it may be unlikely that this will have budget implications for 2021/22. Full briefing will be provided to IJB members at the earliest possible stage.

### **HEALTH BUDGET**

At the time of issuing the paper a balanced budget for delegated health services was not able to be presented although it was noted that positive discussions were taking place with the Director of Finance at NHS Tayside around the possibility of bridging finance. I am very pleased to advise that we have now reached agreement to the transfer of £1.4m additional budget from NHS Tayside to PKIJB in this financial year to be carried forward to 21/22 to support the IJB's financial position thus ensuring a balance budget. I am also pleased that regular meetings are being set up during 2021/22 with the Director of Finance to ensure ongoing review during the year of both the financial position of the HSCP's and that of NHS Tayside.

### **With regard to further spending commitments:**

#### **NHS Pay Award**

The Scottish Government announced on 24 March 2021 that NHS staff would be offered a 4% pay increase, backdated to December 2020. A 4% uplift increases

2021/22 pay costs by c£1.3m. The Scottish Government have now confirmed that the backdated element and the 2021/22 recurring costs will be met in full by additional recurring funding.

### **Mental Health Services £120M**

The Scottish Government Final Budget, approved on 10 March 202, included £120M of non-recurring investment in what is now being described as the Mental Health Recovery and Renewal Fund. On 24 March the Minister for Mental Health set out investment priorities including CAMHS, Psychology Services, Primary Care Services and wider Community Services.

Although this funding is currently non-recurring, the SG have recognised some elements of plans will require recurring funding and they have advised they will work to address this in the next spending review. Full updates on the allocation of this important funding will be provided to the IJB at the earliest possible stage.



## PERTH AND KINROSS INTEGRATION JOINT BOARD

Minute of Meeting of the Perth and Kinross Integration Joint Board (IJB) held virtually via Microsoft Teams on Friday 23 April 2021 at 1.00pm.

### Present:

#### Voting Members:

Councillor E Drysdale, Perth and Kinross Council (Chair)  
 Councillor J Duff, Perth and Kinross  
 Councillor X McDade, Perth and Kinross Council  
 Councillor C Purves, Perth and Kinross Council  
 Mr B Benson, Tayside NHS Board (Vice-Chair) (from Item 4)  
 Mr R Erskine, Tayside NHS Board  
 Ms P Kilpatrick, Tayside NHS Board  
 Dr N Pratt, Tayside NHS Board (substituting for vacant position)

#### Non-Voting Members

Mr G Paterson, Chief Officer / Director – Integrated Health & Social Care  
 Ms J Pepper, Chief Social Work Officer, Perth and Kinross Council (up to and including Item 7.1)  
 Ms J Smith, Chief Financial Officer

#### Stakeholder Members

Ms S Auld, Service User Public Partner  
 Ms S Dickie, NHS Tayside  
 Ms S Watts, Third Sector Representative  
 Ms S Gourlay (on behalf of Ms S Dickie)  
 Mr S Hope, Staff Representative, Perth and Kinross Council (from Item 4 to Item 7.1)  
 Ms L Glover, Staff Representative, NHS Tayside (substituting for A Drummond)  
 Ms M Summers, Substitute Carer Public Partner

### In Attendance:

S Hendry, L Simpson, A Taylor, A Brown, K Molley, M Pasternak, and Z Robertson (all Perth and Kinross Council); E Devine, H Dougall, D Mitchell, C Jolly and V Aitken, (all Perth and Kinross Health and Social Care Partnership); and L Wilson (NHS Tayside).

### Apologies

Dr L Robertson  
 Mr A Drummond, Staff Representative, NHS Tayside  
 Ms L Blair, Scottish Care  
 Ms B Campbell, Carer Public Partner

## 1. WELCOME AND APOLOGIES

Councillor Drysdale welcomed all those present to the meeting and apologies were noted as above.

The Clerk to the Board provided the Board with a brief update on the membership of both voting and non-voting members of the Board. He advised that NHS Tayside had recently been in contact to advise that at their next Board Meeting on 29 April 2021, Ms Beth Hamilton would be appointed to fill the current voting member vacancy with the addition of Mr Donald McPherson being appointed as a further proxy member from NHS Tayside. He also advised that Ms Lyndsay Glover who was present at the meeting today would shortly be taking over from Mr Allan Drummond who was due to retire.

**Resolved:**

The appointment of Lyndsay Glover as Allan Drummond's replacement as the Staff Representative from NHS Tayside, be approved with immediate effect.

The Chair thanked Allan Drummond for his significant contribution to the work of the Perth and Kinross Integration Joint Board over the last four and a half years.

**2. DECLARATIONS OF INTEREST**

There were no Declarations of Interest made in terms of the Perth and Kinross Integration Joint Board Code of Conduct.

**3. MINUTE OF MEETING OF THE PERTH AND KINROSS INTEGRATION JOINT BOARD OF 17 FEBRUARY 2021**

The minute of the meeting of Perth and Kinross Integration Joint Board of 17 February 2021 was submitted and approved as a correct record.

**4. ACTIONS POINT UPDATE**

The action points update as of 23 April 2021 (G/21/31) was submitted and noted.

B BENSON AND S HOPE JOINED THE MEETING AT THIS POINT.

**5. MATTERS ARISING**

There were no matters arising from the previous minute.

**6. DEVELOPING STRATEGIC OBJECTIVES**

**6.1 CHIEF OFFICER'S UPDATE REPORT**

There was submitted a report by the Chief Officer/Director - Integrated Health & Social Care (G/21/32) providing an update on a number of developments that the Health and Social Care Partnership are progressing.

Councillor Purves made reference to the section of the report on the Community Mental Health and Wellbeing Strategy, specifically the redesign programme and raised some concerns about whether this was still on track and sought an assurance from the Chief Officer as to when more information on this

would be provided to Board Members. In response, the Chief Officer confirmed that it was clear that both the IJB and the HSCP had not been as focussed on the redesign programme for the duration of the pandemic, and that further complexities had been added with the operational responsibility for in-patient services being transferred back to NHS Tayside. He further commented that he would continue to ensure that the IJB's responsibilities in this regard are recognised and he would continue to pursue this with Dr Winter, NHS Tayside.

S Auld advised that the Service User and Carer Reference Group had recently been reinstated and had met earlier in the week where participants were given the opportunity to comment and contribute on the contents of today's agenda, she advised that a concern and discussion raised was around the ongoing waiting times for CAMHS Services and queried whether there was any flexibility within the IJB from a budgetary perspective where the opportunity for anticipatory services that are needed can be increased. In response, J Pepper commented it was important to recognise the additional resources that are coming into Perth and Kinross Council, specifically focussed on children and young people's mental health and a framework associated with this which includes support for counselling through schools so every secondary school in Perth and Kinross will have a counsellor supporting children from age ten upwards which helps to provide non-stigmatised easily accessible support for children. She also advised that we expect to receive between £300k-400k each year of recurring funding to help support children aged five but will also extend in some circumstances to age 24 and up to 26 if the young person has care experience with a local strategy having been agreed which aligns with the Tayside wide strategy and the children's services planning arrangement. The Chief Officer also commented that it was important to recognise that services for children and young people are not delegated to the Health and Social Care Partnerships and that CAMHS Services continue to be overseen by the Acute Director and retained within NHS Tayside.

R Erskine made reference to the section of the report on the Interim Workforce Plan, specifically paragraph 5.3 around the limited resource capacity to develop plans, programmes and strategies mentioned and queried whether the Chief Officer felt we would be able to achieve what he would want to achieve this year. In response, the Chief Officer thanked R Erskine for highlighting this issue stated it was definitely a matter for concern but confirmed that engagement with colleagues in our statutory partners who were also embarking on this process and we have the ambition potentially for some inward secondment to provide some HR support into the Partnership to help bridge the gap. The Chief Financial Officer further commented that some early discussions have taken place with HR colleagues in Perth and Kinross Council and NHS Tayside around a test of change in investing in workforce planning support in order to drive this with a level of expertise required.

Councillor Purves made reference to the Strategic Planning section of the report, specifically the Strategic Planning Group and queried whether one or two voting IJB members could be involved in the Strategic Planning Group even in just an observer capacity. In response, the Chief Officer confirmed that this would be possible.

P Kilpatrick made reference to the Clinical, Care and Professional Governance section of the report, she commented that although the framework and process is very robust, she felt that the IJB is not being provided with detailed reports on the governance for health and social care which she feels makes it increasingly difficult for her as a Board Member to discharge her accountability due to the lack of information provided, thus resulting in no real sense to what extent we are fulfilling the requirements in terms of care governance. In response, the Chief Officer commented on the complexity of this issue and referred to the Integration Scheme which states that it is not the role of the IJB to involve itself in detailed operational oversight of clinical governance matters. He further commented that this was an area that warranted further discussion framed around what the IJB feels it needs but also around what the role and function of the IJB is relative to statutory partners. He further stated that this would not stop reporting as we currently do on performance matters to the Audit and Performance Committee and that regular reports could be provided to the IJB on the level of assurance that has been sought and provided by the Scrutiny Committee of the Council or the Care Governance Committee of the NHS Tayside Board as well as the work that the Clinical and Profession Governance Forum is undertaking.

Councillor Drysdale highlighted the importance that all IJB members are fully cognisant of the role of Board Members in terms of the Integration Scheme as it is clear there are differing views on what that role is.

THE CHAIR TEMPORARILY LEFT THE MEETING AT THIS POINT.

THE VICE-CHAIR TOOK THE CHAIR.

**Resolved:**

The contents of Report G/21/32 be noted.

THE BOARD ADJOURNED AT THIS POINT AND RE-CONVENED AT 3.13PM.

THE CHAIR RE-JOINED THE MEETING AT THIS POINT.

## **6.2 TAYSIDE INTEGRATION JOINT BOARD RISK MANAGEMENT STRATEGY**

There was submitted a report by the Chief Officer (G/21/34) seeking approval of the revised Tayside Integration Joint Board Risk Management Strategy.

**Resolved:**

- (i) The revised Tayside Integration Joint Board Risk Management Strategy, as detailed in Appendix 1 of Report G/21/34, be approved.
- (ii) The Head of Finance and Corporate Services be instructed to revise the Perth and Kinross Health and Social Care Partnership's Local Risk Management Framework, taking into account the revised Tayside IJB Risk Management Strategy and to bring this to the September 2021 meeting of the Perth and Kinross IJB's Audit and Performance Committee for approval.

## **7. FINANCE AND GOVERNANCE**

### **7.1 2020/21 FINANCIAL POSITION**

There was submitted a report by the Chief Financial Officer (G/21/37) advising of (1) the 2020/21 projected year end out-turn for core services, based on financial performance for the 11 months to 28 February 2021; and (2) the impact of the Covid-19 Pandemic on the year-end financial forecast.

R Erskine made reference to paragraph 6.2 of the report, specifically the change of approach and treatment of the reserves previously held at Scottish Government and sought clarification on whether this would have any impact at all on what was happening on the ground or was it just more of a technical adjustment. In response, the Chief Financial Officer confirmed that it was a technical adjustment by the Scottish Government which hopefully makes things more transparent to Board Members in that they can see the totality of slippage in funds.

S Auld made reference to prescribing, highlighting it was always one of the key issues in Perth and Kinross and queried whether this was a topic worthwhile of having a report brought to the Board on so we could look at whether there was anything more we as the IJB could be doing to lessen the impact of medicine prescribing. In response, the Chief Financial Officer confirmed that there was a discussion around this at a previous meeting where agreement was reached that a paper be brought forward to a future meeting detailing the work being carried out locally around efficient, safe and effective prescribing. She further stated that the timing of this paper being produced would be key as a large number of our GP's are still remobilising and continue to support the vaccination programme. H Dougall confirmed that agreement was reached that a report on this would come to the IJB towards the end of the year.

#### **Resolved:**

- (i) The £3.107m projected year-end underspend in relation to core services, be noted.
- (ii) The projected year-end surplus in relation to Covid-19, after taking account of confirmed additional Scottish Government funding, to be carried forward in an ear-marked Covid-19 reserve, be noted.
- (iii) The update regarding the IJB reserves position, be noted.

J PEPPER AND S HOPE LEFT THE MEETING AT THIS POINT.

### **7.2 2021/22 BUDGET**

The Chief Financial Officer advised the Board that following on from approval of the 2021/22 IJB Budget at the special meeting held on 31 March 2021 she had undertaken further discussions with the Director of Finance at NHS Tayside in relation to the offer of £1.4m non-recurring support and confirmed again that if this funding is required in full to support in-year financial balance then it will not require to be repaid in future years. She also confirmed that the funding has now been transferred by NHS Tayside as part of the final 2021 budget being made available to the IJB from NHS Tayside and this will be carried forward in reserve to support the

financial position in-line with the financial plan. She also advised that following the positive and constructive discussions carried out with Chief Financial Officers and the Director of Finance at NHS Tayside that there will be an opportunity for the Perth and Kinross IJB to put forward proposals for the use of the funding should it not be required in full or in part to balance the 2021/22 financial position and the Executive Management Team were already considering the valuable opportunity this may offer should the funding be used in this way and there will be an expectation of repayment in future years.

The Board noted the position.

## **8. FOR INFORMATION**

There were submitted and noted the following reports for information:

### **8.1 MULTI-AGENCY PUBLIC PROTECTION ARRANGEMENTS (MAPPA) ANNUAL REPORT 2019-20 (G/21/34)**

### **8.2 PERTH AND KINROSS CHILD PROTECTION COMMITTEE STANDARDS AND QUALITY REPORT 2019-20 (G/21/35)**

### **8.3 REPORTING FORWARD PLANNER 2021-22 (G/21/36)**

## **9. FUTURE IJB MEETING DATES 2021/22**

30 June 2021  
29 September 2021  
1 December 2021  
23 February 2022

### **FUTURE IJB DEVELOPMENT SESSIONS 2021/22**

26 May 2021  
25 August 2021  
27 October 2021  
23 January 2022

#### **Resolved:**

The above meeting dates be noted.

At a MEETING of the **TAY CITIES REGION JOINT COMMITTEE** held remotely on Friday, 23rd April, 2021.

Present: -

Angus Council

Councillor Bill DUFF  
Councillor David FAIRWEATHER  
Councillor Angus MACMILLAN DOUGLAS

Dundee City Council

Councillor John ALEXANDER  
Councillor Lynne SHORT  
Councillor Richard McCREADY

Fife Council

Councillor David ROSS  
Councillor Andy HEER  
Councillor Karen MARJORAM

Perth & Kinross Council

Councillor Murray LYLE  
Councillor John DUFF

Non-Elected Members

Michael WRIGHT, Scottish Enterprise  
Gordon MCGUINNESS, Skills Development Scotland  
Councillor Andrew PARROTT, TACTRAN  
Alison HENDERSON, Dundee and Angus Chamber of Commerce  
Hayley MEARNS, Voluntary Action Angus.

Also Present

Greg COLGAN, Dundee City Council  
Robin PRESSWOOD, Dundee City Council  
Robert EMMOTT, Dundee City Council  
Margo WILLIAMSON, Angus Council  
Vivian SMITH, Angus Council  
Keith WINTER, Fife Council  
Steve GRIMMOND, Fife Council  
Niall GARDINER, TACTRAN  
Barbara RENTON, Perth and Kinross Council  
Alison SEGGIE, Perth and Kinross Council  
Ronnie PALIN, Skills Development Scotland  
Deirdre ROBERTSON, Dundee Heritage Trust  
Gill POULTER, Dundee Heritage Trust  
Colin MCILRAITH, Michel-Scotland Innovation Parc  
Roger MENNIE, Tay Cities Deal Legal Officer  
Steve BELL, Tay Cities Deal Comms  
Lauren HOLLAS, Tay Cities Deal Project Officer  
Mo SAUNDERS, Tay Cities Deal Programme Manager

Councillor John ALEXANDER, in the Chair.

## **I APOLOGIES**

Apologies had been intimated from Councillor Tim Brett, Councillor Grant Laing, Ellis Watson, Nigel Seaton, Mark Speed and David Littlejohn.

## **II DECLARATIONS OF INTEREST**

There were no Declarations of Interest.

## **III MINUTE OF MEETING OF 19TH MARCH, 2021**

The minute of meeting of 19th March, 2021 was submitted and approved, subject to the sederunt to be amended to include Councillor Miklinski, Councillor Marjoram and Robert Emmott.

## **IV PRESENTATION BY COLIN McILRAITH, CHIEF OPERATING OFFICER, MSIP**

An update on MSIP was given to the Joint Committee by Colin McIlraith, a copy of which is appended to the minute.

Colin highlighted the roadmap for progress of the project, highlighting key days whereby the project would move from the decommissioning stage to welcoming tenants and creating a new and innovative campus.

A brief question and answer stage followed with the following point noted: -

- The site had benefited from expertise gained from Michelin regarding Covid control measures which in turn would assist tenants in understanding challenges they may have in this regard.

Thereafter the Chair thanked Colin, on behalf of members of the Joint Committee, for his presentation.

## **V TAY CITIES REGION DEAL UPDATE**

A presentation by Programme Manager, Mo Saunders, was given to the Joint Committee outlining the current position with regards to the Tay Cities Region Deal.

The Business Cases timetable was outlined, along with a timeline for their submission to the Joint Committee for approval. It was noted that a few projects were scheduled for approval at the June Committee, after which the quarterly timetable of Joint Committee meetings would resume.

With regards to Year 1 Drawdown, the Final Forecast Drawdown 2020/2021 was £22.359m, a total of £3.874m acceleration from the Deal profile approved on the 17th December 2020.

Claims had been paid in respect of TCD021 (a) Hospitalfield and TCD013 Eden Campus with all remaining claims now prepared and submitted to the Scottish Government by its deadline of 16th April 2021.

In conclusion, an update was given on the Scottish Government Revenue Recovery Fund, and the Joint Committee noted that 13 successful projects aligned to the theme: Accelerated delivery of City/Regional Growth Deal Investment had been signed off by the S95 Officer and an award of £220k had been made.

On behalf of the Joint Committee the Chair thanked Ms Saunders for her presentation.



## **VI TAY CITIES REGION DEAL – BUSINESS CASE FOR APPROVAL**

### **(a) TCD021(B) DISCOVERY POINT TRANSFORMED FBC**

There was submitted Report No TCRJC09-2021 by Robin Presswood, Culture and Tourism Investment programme Co-Sponsor, seeking approval of the Full Business Case (FBC) and asking the Joint Committee to note that the Management Group had approved the OBC and FBC for TCD021(b) Discovery Point Transformed, a Project by Dundee Heritage Trust (DHT), which formed part of the Culture & Tourism Investment Programme.

A presentation was given to the Joint Committee by Deirdre Robertson and Gill Poulter, Project Leads, Dundee Heritage Trust, to supplement the report, a copy of which is appended to the minute.

The Joint Committee agreed to: -

- (i) consider this report, the Executive Summary of the Full Business Case (FBC) for Discovery Point Transformed (a copy of the FBC would be available to the Joint Committee on request);
- (ii) note that the Management Group has approved the OBC and FBC for TCD021(b) Discovery Point Transformed; and
- (iii) approve the FBC subject to agreeing in principle to an allocation of £2.5m subject to the following Conditions: -
  - (a) The second phase of funding would not be released until the project owner is able to demonstrate:
    - (i) The remaining match funding was in place (additional £1.6m).
    - (ii) The total overall project costs had been secured and
  - (b) The request to progress with Phase 2 of the project would need to be approved by the Management Group and Joint Committee.

## **VI DATE OF NEXT MEETING**

Friday, 21st May, 2021, to be held remotely. (subsequently cancelled), with the next meeting scheduled for Friday, 18th June, 2021.

John ALEXANDER, Chair.



**PERTH & KINROSS COUNCIL**

**Strategic Policy & Resources Committee**

**1 September 2021**

**REVENUE BUDGET 2021/22 - UPDATE No.2**

**Report by the Head of Finance**

(Report No. 21/146)

**PURPOSE OF REPORT**

This report provides an update on progress with the 2021/22 General Fund Revenue Budget based upon the June 2021 ledger, updated for any subsequent known material movements, and the projected financial position of the Housing Revenue Account.

The total net projected under spend / additional income on the 2021/22 General Fund Management Budget is £981,000 (see Appendix 1).

**1. BACKGROUND**

- 1.1. This report updates the Committee on progress with the 2021/22 Revenue Budget. Appendix 1 to this report summarises the current projected year end (outturn) position for each Service based upon the June 2021 ledger, updated for any subsequent known material movements.
- 1.2. The budget total reflected in Column 1 of Appendix 1 to this report is that approved by the Council in setting the 2021/22 Final Revenue Budget on 10 March 2021 (Report No. 21/33 refers). In addition, adjustments approved by Council on 31 March 2021 and 23 June 2021 (Report Nos 21/40 and 21/101 refer) are reflected in Appendix 1 (Column 2). On 27 January 2021, the Council also approved the creation of the Covid-19 earmarked Reserve (Report No. 21/8 refers).
- 1.3. The Council's Financial Regulations currently allow Executive Directors to vire budgets up to £100,000 within their Service. Any virements between Services of more than £100,000 are either included in the body of the revenue monitoring report or in the appendices for approval.
- 1.4. This report details the latest projected outturns and proposed adjustments to the 2021/22 General Fund and Housing Revenue Account budgets.

**2. REVENUE MONITORING – SERVICE BUDGETS**

- 2.1 Details of variances against Service budgets are shown in Appendix 2 to this report with the most significant variances summarised below. The total net projected under spend on Service budgets, as set out in Appendix 1 to this report, is **£481,000** which represents **0.1%** of total net Service expenditure.
- 2.2 The utilisation of Service under spends are considered throughout the financial year and may also be considered as part of the Revenue Budget strategy for future years.

- 2.3 There is a risk that the Council will experience increases in costs over the short to medium term that are higher than budgeted inflation levels. This is already being seen for the materials required by property and housing maintenance teams. Going forward, this may have an impact on projected outturns.
- 2.4 Furthermore, the outcome of the 2021/22 pay negotiations is not yet known. To the extent that the final agreement is in excess of the Council's budgeted increase of 3%, this may place a further pressure on Service budgets in both the current financial year and beyond.

### **Education & Children's Services**

- 2.5 The projected outturn for Education & Children's Services excluding Devolved School Management (DSM) and the Pupil Equity Fund (PEF) is currently anticipated to be **£78,000** less than budget which is summarised as follows.
- 2.6 Property costs – projected under spend of **£123,000**. There will be an under spend on the rental costs associated with music camps (£45,000) which is partially offset by reduced income (see below) and savings on the unitary charge for investment in learning schools (£78,000).
- 2.7 Supplies and services – projected under spend of **£833,000**. There are projected under spends on school meals and breakfast clubs (£834,000) offset by reduced income below. In addition, there are projected under spends on central budgets (£18,000) and the provision of sanitary products (£30,000). These are partially offset by projected over-spends on legal fees relating to foster and kinship care, medical expenses and other purchases (£49,000).
- 2.8 Third party payments – projected under spend of **£99,000**. Projected savings on facilities management (£18,000) and under spend on supporting care experienced young people (£81,000).
- 2.9 Residential Schools/Foster Care and Kinship Care – projected net over spend of **£111,000**. Additional demand for kinship care has led to a projected over-spend (£339,000) which is partially offset by projected under spends on support for complex behavioural issues and foster care to reflect current activity levels (£135,000 and £93,000 respectively).
- 2.10 Income – projected reduction in income of **£831,000**. Reduced income from breakfast clubs (£143,000), paid school meals (£581,000) and music camps (£59,000) which are offset by reduced costs above. In addition, it is anticipated that renewable heat incentive grants will be less than budget (£48,000).
- 2.11 Other budgets – projected net over spend of **£35,000**. This is made up of a projected over-spend on school clothing grants (£50,000) due to an increase in the number of applications, partially offset by projected savings on transport costs (£15,000).
- 2.12 There is a planned under spend of **£690,000** on Devolved School Management budgets (DSM) due to staff slippage and reduced expenditure

on educational materials and photocopying and transport costs. This includes the planned carry forwards that individual schools identify on an annual basis. Individual schools have yet to submit detailed spending plans, and this may impact on this projection. In line with the approved DSM scheme, the eventual over and under spends will be carried forward into 2022/23. The budgets for the Devolved School Management scheme are allocated by financial year (April – March), whereas expenditure is incurred by academic year (August – June).

- 2.13 At this stage of the academic year, expenditure met from the Pupil Equity Fund is projected to be **£600,000** less than the allocation from the Scottish Government of £2.038 million. In line with the terms of this funding, the final under spend will be carried forward to 2022/23 to meet future commitments. The budgets for the Pupil Equity Fund scheme are allocated by financial year, whereas expenditure is incurred by academic year.

### **Communities**

- 2.14 The projected outturn for Communities is currently anticipated to be **£120,000** less than budget which is summarised as follows.
- 2.15 Service Wide Budgets are projected to over-spend by **£50,000** due to costs in relation to project management to support the Tay Cities Deal.
- 2.16 Roads & Transport are projected to under spend by **£40,000** due to additional income from statutory road network works, partially offset by maintenance works.
- 2.17 Operations & Fleet Management are projected to under spend by **£350,000** due to savings on loan charges as a result of delays in the delivery of replacement vehicles.
- 2.18 Waste Strategy is projected to over-spend by **£50,000** due, in the main, to additional recycling costs.
- 2.19 Culture & Communities are projecting an under spend of **£50,000** due to savings on non-domestic rates and supplies & services.
- 2.20 Planning & Economic Development is projected to over spend by **£160,000** due to a shortfall in commercial rent and increase in the net cost of running Perth Harbour.
- 2.21 Housing and Regulation currently project net over spends of **£35,000** and **£20,000** respectively.

### **Corporate & Democratic Services**

- 2.22 The projected outturn for Corporate & Democratic Services is currently anticipated to be **£283,000** less than budget which is summarised as follows.
- 2.23 Legal & Governance Services – projected net under-spend of **£134,000**. This is made up of, in the main, staff slippage and reduced travel costs. This projection also includes £603,000 of payments to taxi drivers and operators which, it is assumed, will be fully reimbursed by the Scottish Government.

- 2.24 Finance – projected net under-spend of **£32,000**, which is, primarily due to savings on staff costs.
- 2.25 Human Resources – projected net over spend of **£31,000**, due, in the main to additional licensing costs.
- 2.26 Information Technology – projected overspend of **£44,000**, due to non-achievement of staff slippage target.
- 2.27 Revenues & Benefits and Customer Service Centre – projected under spend of **£87,000**. This is made up of projected under spends on staff costs, supplies, and services and third-party payments, partially offset by a shortfall in income from sheriff officers. Within this projection, there is £404,000 of self-isolation payments and £500,000 for Low Income Pandemic Payments, which it is assumed will be fully reimbursed by the Scottish Government.
- 2.28 Property – projected net under-spend of **£105,000**. This is made up of projected under spends on energy costs, unitary charges, and loan charges. This is partially offset by a projected over-spend on maintenance in order to complete essential works across a number of cemeteries across Perth and Kinross and additional staffing capacity for compliance.

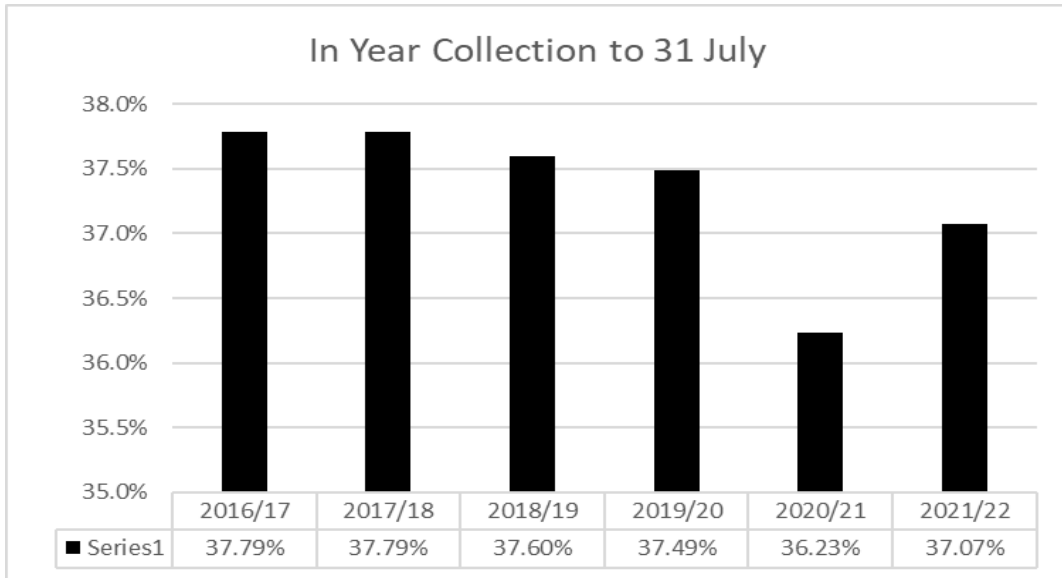
### **3. REVENUE MONITORING – CORPORATE BUDGETS**

#### **Health & Social care**

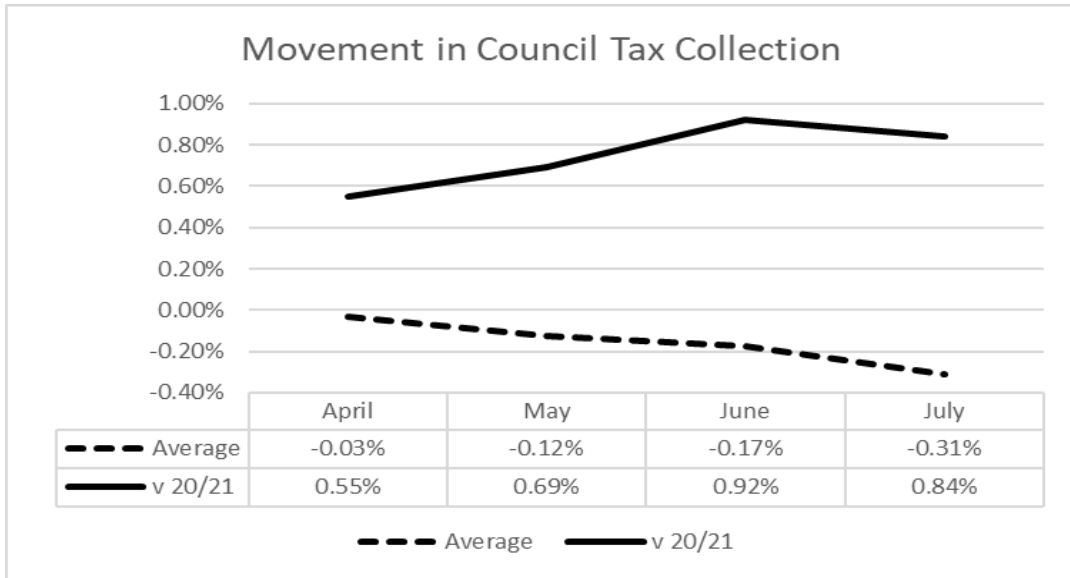
- 3.1 The month three (June) projected outturn for Perth and Kinross Integration Joint Board (IJB) is set out in Appendix 3. Currently there is a projected net under spend of **£506,000**. This projection includes activity relating to the Covid-19 response of £5.138 million, and it is anticipated that this will be fully recoverable from the Scottish Government. It is anticipated that this projected under spend will be carried forward by the IJB to 2022/23 and therefore has no impact on the Council's final outturn for the current year. It is anticipated that the month four (July) projection will be subject to detailed formal consideration by the IJB on 29 September 2021.

#### **Council Tax Income**

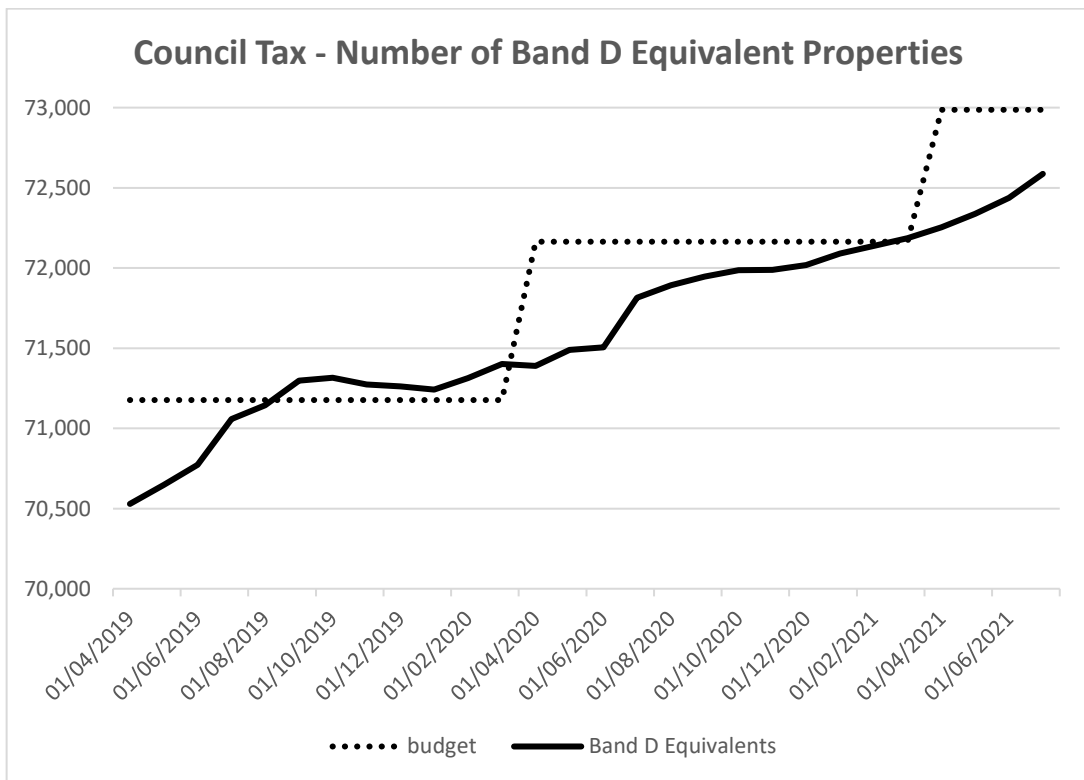
- 3.2 The amount of income the Council will generate from Council Tax is dependent on two main factors, firstly the collection levels and secondly, the number of Band D properties on the Valuation Roll.
- 3.3 Monitoring of Council Tax collection levels is carried out monthly. The following graph sets out collection performance to 31 July 2021 together with prior year comparative figures for the previous five financial years.



- 3.4 Collection levels in 2020/21 were clearly impacted by Covid-19. This was reflected in the 2021/22 Revenue Budget when budgeted collection levels were reduced by 1.5% to 96.5%. Based on collection levels to 31 July, Council Tax income may exceed the budgeted target. However, as the impact of Covid-19 continues to impact on Council Taxpayers and the Job Retention Scheme is wound down, there is a risk that the collection levels at this stage of the financial year remain artificially high. This position will be kept under review and reported in future updates.
- 3.5 Between 2016/17 and 2020/21, the average collection figure to 31 July was 37.38%. The actual collection figure to 31 July 2021 was 37.07% which is a reduction of 0.31% compared to the historical average but a 0.84% increase on the comparable position in 2020.



3.6 Secondly, in setting the Council's Revenue Budget, assumptions are made on increases in the number of Band D equivalent properties. The graph set out below suggests that actual growth levels are in line with budget assumptions.



3.7 This early data indicates that additional Council Tax income of **£500,000** will be received in 2021/22. This position will be kept under review with updates to elected members being provided to future meetings of this Committee.



## Non-Domestic Rates

- 3.8 The actual collection rate to 31 July 2021 was 21.88%, compared to 26.75% for the same period to 2019/20 (the figure for 2020/21 was 7.75% but this is not comparable due to when bills were issued).

## 4. REVENUE MONITORING – OTHER AREAS

### Housing Revenue Account

- 4.1 On 10 March 2021, the Council approved that any underspend on the Housing Revenue Account in 2020/21 be transferred to the Covid-19 earmarked Reserve within the Housing Revenue Account (HRA) (Report No 21/33 refers). The under spend for 2020/21 included in the Unaudited 2020/21 Annual Accounts, considered by the Audit Committee on 30 June 2021 was **£2.006 million** (Report No. 21/112 refers). The proposed drawdown of these resources is included within the following narrative and in Appendix 4.
- 4.2 The Housing Revenue Account is currently anticipated to break even in the current financial year. Within this projection there are several variances which are summarised below and set out in Appendix 4.
- 4.3 Housing Repairs are projected to over-spend by **£178,000**, primarily due to increased costs of materials partially offset by staff slippage.
- 4.4 Perth City & Specialist teams are projected to over-spend by **£42,000** due to the non-achievement of slippage targets.
- 4.5 The administration budget is projected to over-spend by **£117,000** due to void rent loss, loan charges and void Council Tax partially offset by reductions in recharges and non-staff costs.
- 4.6 Income is projected to under achieve by **£92,000** due to reduced rent from mainstream housing and interest on revenue balances.
- 4.7 As a result of the variances identified above Capital from Current Revenue will be reduced by **£429,000**.
- 4.8 In addition, approval is sought for virements to take forward several projects as reflected in Appendix 4.

### Impact on Arm's Length External Organisations (ALEOs)

- 4.9 The Council continues to work closely with three Arm's Length External Organisations (ALEOs) – Live Active Leisure (LAL), Horsecross Arts (Hx Arts) and Culture Perth & Kinross (CPK) who make an important contribution to the wellbeing of both citizens and visitors to Perth and Kinross. The Council holds a significant degree of risk if these organisations were to fail and to that end normal monthly service level agreement payments have been maintained to all three organisations to mitigate the impact of Covid-19.

- 4.10 Live Active Leisure have developed a range of scenarios with a potential financial impact of between £500,000 and £1.4 million. The range of loss is dependent on how quickly customers return following the removal of restrictions.
- 4.11 Culture Perth & Kinross have continued to receive its budgeted service level agreement contribution and as such, the financial impact has been less significant with a reduction in income from sales, fees and charges.
- 4.12 Horsecross Arts Ltd have received additional external funding which will support activity in 2021/22.
- 4.13 The financial position of the ALEOs will be kept under review in light of updated projections and Government advice. This will be reported to future Committees.

### **Perth and Kinross Discretionary Fund**

- 4.14 In 2020/21, the Council received £3.824 million of Scottish Government funding under the Covid-19 Local Authority Discretionary Fund scheme.
- 4.15 The Discretionary Fund was introduced for the following purpose(s) to support businesses:
- that supply goods or services in sectors which have been closed or restricted (e.g. home-based bed & breakfast businesses; cleaning businesses; tradespeople and facilities management businesses)
  - facing hardship as an indirect consequence of the current travel restrictions (e.g. kennels and catteries; tour guides; removals)
  - who do not have business premises and are therefore ineligible for grants attached to the non-domestic rates system.
- 4.16 On 27 January 2021, the Council agreed criteria for the operation of this Fund (Report No. 21/8 refers). Initially grants of £2,000 were awarded, which was subsequently increased to £4,000 to bring them in line with other schemes and to reflect that uptake was less than expected. In addition, larger grants of £7,000 for companies with 2 -10 employees and £10,000 for companies with 11 or more employees were provided.
- 4.17 Currently, £945,000 remains uncommitted which may have to be repaid to the Scottish Government if it is not distributed to the business community in line with the above guidelines. The Scottish Government have stipulated that these funds cannot be used for recovery alone and must be linked to supporting businesses who suffered losses during the period April 2020 to the end of May 2021 when the fund closed.

- 4.18 It is proposed that the Perth & Kinross Council Discretionary Fund is relaunched to provide support of up to 50% of eligible capital costs for investments of at least £10,000. The contribution from this scheme will therefore be a minimum of £5,000 up to a maximum of £25,000 and for businesses which have been affected financially by the pandemic to the extent that it has limited their ability to implement new systems, new ways of working, new machinery and investment in green technology.
- 4.19 Grants will be linked to growth ambitions and the associated opportunity to create new jobs in the longer term. They will not be provided where capital investment is based on replacing any equipment on a like for like basis. The fund will close once the remaining resources of £945,000 have been fully committed.
- 4.20 **ACTION:** The Committee is requested to approve the criteria set out in section 4 above in relaunching the Covid-19 Local Authority Discretionary Fund and delegates authority to the Head of Planning and Development to progress the scheme.

## 5. ISSUES ARISING FROM FINANCIAL YEAR 2020/21

- 5.1 In completing the 2020/21 Unaudited Annual Accounts, several issues have been identified which require adjustments to be made to the 2021/22 Management Budget.

### Devolved School Management

- 5.2 In setting the 2021/22 Final Revenue Budget on 10 March 2021 (Report No. 21/33 refers), the Council approved a Devolved School Management (DSM) carry forward of £919,000. However, the final under spend (which included agreed planned carry forwards) on the DSM scheme was £1.536 million, an increase of £617,000 mainly due to a further rephasing of expenditure in line with the academic year.
- 5.3 **ACTION:** The Committee is requested to allocate the additional under spend of £617,000 to Education & Children's Services to reflect the additional Devolved School Management scheme balances brought forward from 2020/21. This adjustment is reflected in Appendix 1 (Column 3) to this report and has no overall impact on the level of uncommitted Reserves.

### Revenue Grants

- 5.4 Accounting arrangements under International Accounting Standards require that, subject to certain conditions, revenue grants which were received by the Council in 2020/21 but not utilised by 31 March 2021 should be accounted for in Reserves at the end of the financial year. Approval is sought to draw down £7.560 million in 2021/22 from the earmarked Reserve for Revenue Grants. These revenue grants are set out in detail in Appendix 5.

- 5.5 This will result in adjustments to Service budgets of the following amounts: Education & Children's Services (£4.236 million), Communities (£2.772 million), Corporate & Democratic Services (£55,000) and Health & Social Care (£47,000).
- 5.6 **ACTION:** The Committee is asked to approve adjustments totalling £7.110 million to the above Service budgets (set out in detail in Appendix 5), funded from Reserves, to reflect revenue grants received in 2020/21 in respect of expenditure which will not be incurred until 2021/22. These additional adjustments are reflected in Appendix 1 (Column 3) to this report and have no overall impact on the budgeted level of uncommitted Reserves.

## 6. 2021/22 ADDITIONAL FUNDING

- 6.1 Since elected members were provided with a Revenue Budget update on 23 June 2021 (Report No 21/101 refers), the Council has been advised of additional funding in 2021/22. To ensure that the 2021/22 Management Budget continues to reflect the operational requirements of the Council, several adjustments are required, which are summarised below and included in Appendix 1.

### Scottish Government – Revenue Support Grant:

- Core Curriculum (Education & Children's Services (ECS)) – £104,000
- Instrumental Music Tuition (ECS) – £86,000
- National School Clothing Grant (ECS) – £274,000
- Teacher Induction Scheme (ECS) – £48,240
- Funding to increase teacher numbers and pupil support assistants (ECS) £1.324 million

### Scottish Government – Ring Fenced Grant

- Increase in Pupil Equity Fund (Education & Children's Services) - £105,487

- 6.2 These resources have been allocated to Service Budgets as shown in Appendix 1 to the report. The Scottish Government has advised that the increase in Revenue Support Grant of **£1.836 million** and Ring-Fenced Grant of **£105,487** will be made through a redetermination of the Council's funding in 2021/22.
- 6.3 **ACTION:** The Council is asked to approve the adjustments set out at paragraph 6.1 and 6.2. These adjustments are reflected in Appendix 1 (Column 4) to this report.

## Other Funding

- 6.4 Other funding amounting to **£6.109 million** will be paid outside the Revenue Support Grant mechanism as Other Grant income and is, therefore, cost neutral in terms of the budget summary. Details of this funding is set out in Appendix 6.
- 6.5 **ACTION:** The Council is asked to note the receipt of **£6.109 million** of additional resources, with this funding being reflected within Education & Children's Services and Communities as additional grant income. The current projected outturn assumes that all of these additional resources will be fully expended in 2021/22 or will be carried forward under the terms of the grant award.

## 7. VIREMENTS

### Contribution to/from Capital Fund

- 7.1 In line with the strategy for managing the Council's Capital Programme over the medium term, it is recommended that the eventual over or under spend on Capital Financing Costs and Interest on Revenue Balances be transferred from or to the Capital Fund.
- 7.2 The latest monitoring indicates a reduction in the projected outturn for capital financing costs (loan charges) of £147,000 and an increase of £59,000 in interest on revenue balances.
- 7.3 **ACTION:** The Committee is requested to approve the virement of £147,000 from the Capital Financing Costs (Loan Charges) Budget and £59,000 from Interest on Revenue Balances with a corresponding increase in the projected Contribution to the Capital Fund. These adjustments have been reflected in Appendix 1 (Column 5) to this report.

## 8. MOVEMENTS IN RESERVES

### Covid-19 Earmarked Reserve

- 8.1 The Council approved the creation of the Covid-19 earmarked Reserve to manage additional costs relating to the Council's response to the pandemic. The drawdown of this earmarked Reserve is likely to feature regularly in future reports as more information becomes available.
- 8.2 At this time, approval is sought to draw down funding for two specific areas of activity. Firstly, £135,000 is required to fund additional costs in relation to PPE, cleaning, the food hub and vehicles. Secondly, £238,000 is required to meet the significant increase in demand for crisis grants for individuals and families with no other access to public funds.

- 8.3 In addition, the Council received £255,000 in March 2021 for the Spring Hardship Payment which was carried forward in the Covid-19 earmarked Reserve. These payments have now been made and therefore approval is sought to draw this funding down to Corporate & Democratic Services.
- 8.4 **ACTION:** The Council is asked to approve the transfer of £135,000 to Communities and £493,000 to Corporate & Democratic Services from the Covid-19 earmarked Reserve to fund the pressures set out above. This adjustment is reflected in Appendix 1 (Column 6) to the report and has no impact on the level of unearmarked Reserves.

### **Transformation Programme**

- 8.5 Approval is sought to adjust the budgets for several approved transformation projects as set out in Appendix 7 to reflect changes in the phasing of expenditure.
- 8.6 **ACTION:** The Committee is asked to transfer £516,000 from the Transformation Earmarked Reserve to the Services listed in Appendix 7 to reflect revised expenditure profiles in relation to approved Transformation projects. These adjustments are reflected in Appendix 1 (Column 6) to this report and have no overall impact on the budgeted level of uncommitted Reserves.

### **Perth and Kinross Offer**

- 8.7 Approval is sought to transfer funding of £105,000 from the Perth and Kinross Offer Earmarked Reserve to Communities to build capacity to take forward the Perth and Kinross Offer.
- 8.8 **ACTION:** The Committee is asked to transfer £105,000 from the Perth and Kinross Offer Earmarked Reserve to Communities. This adjustment is reflected in Appendix 1 (Column 6) to this report and have no overall impact on the budgeted level of uncommitted Reserves.

## **9. CONCLUSION AND RECOMMENDATIONS**

- 9.1. The Council's financial position in 2021/22 is likely to remain challenging and regular updates will be provided to the Council's Strategic Policy and Resources Committee as the position develops.
- 9.2. Currently, a projected under spend / over recovery of income of **£981,000** is anticipated.

9.3. The Council is requested to:

- i) note the contents of the report,
- ii) approve the adjustments to the 2021/22 Management Revenue Budget detailed in Appendices 1 to 7 and Sections 2 to 8,
- iii) approve 2021/22 Service virements summarised in Appendices 2 and 4,
- iv) note the Health & Social Care projected outturn summarised in paragraphs 3.1 and Appendix 3,
- v) note the Housing Revenue Account projected outturn summarised in Section 4 above and Appendix 4.
- vi) agree the criteria set out at 4.20 above that will apply to the relaunched Covid-19 Local Authority Discretionary Fund and delegate authority to the Head of Planning and Development to progress the scheme.

**Author(s)**

| <b>Name</b>  | <b>Designation</b> | <b>Contact Details</b>                                           |
|--------------|--------------------|------------------------------------------------------------------|
| Scott Walker | Chief Accountant   | <a href="mailto:chxfinance@pkc.gov.uk">chxfinance@pkc.gov.uk</a> |

**Approved**

| <b>Name</b>       | <b>Designation</b>      | <b>Date</b>    |
|-------------------|-------------------------|----------------|
| Stewart Mackenzie | Head of Finance         | 18 August 2021 |
| Karen Donaldson   | Chief Operating Officer | 18 August 2021 |

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | None              |
| Corporate Plan                                      | Yes               |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | Yes               |
| Workforce                                           | Yes               |
| Asset Management (land, property, IST)              | Yes               |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | Yes               |
| Strategic Environmental Assessment                  | Yes               |
| Sustainability (community, economic, environmental) | Yes               |
| Legal and Governance                                | None              |
| Risk                                                | None              |
| <b>Consultation</b>                                 |                   |
| Internal                                            | Yes               |
| External                                            | None              |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | None              |

### 1. Strategic Implications

#### Corporate Plan

1.1 The Council's Corporate Plan 2018 – 2022 lays out five outcome focussed strategic objectives which provide clear strategic direction, inform decisions at a corporate and service level and shape resources allocation. They are as follows:

- (i) Giving every child the best start in life;
- (ii) Developing educated, responsible and informed citizens;
- (iii) Promoting a prosperous, inclusive and sustainable economy;
- (iv) Supporting people to lead independent, healthy and active lives; and
- (v) Creating a safe and sustainable place for future generations.

1.2 This report relates to all these objectives.

### 2. Resource Implications

#### Financial

2.1 There are no direct financial implications arising from this report other than those reported within the body of the main report.



### Workforce

- 2.2 There are no direct workforce implications arising from this report other than those reported within the body of the main report.

### Asset Management (land, property, IT)

- 2.3 There are no direct asset management implications arising from this report other than those reported within the body of the main report.

## **3 Assessments**

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as **not relevant** for the purposes of EqIA.

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.
- 3.6 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

## **4. Consultation**

### Internal

- 4.1 The Executive Officer Team have been consulted in the preparation of this report.

## **2. BACKGROUND PAPERS**

- 2.1 No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

## **3. APPENDICES**

Appendix 1 – 2021/22 Management Budget

Appendix 2 – General Fund 2021/22 Projected Outturn – Service Analysis

Appendix 3 – Perth and Kinross Integration Joint Board

Appendix 4 – Housing Revenue Account 2021/22 Projected Outturn

Appendix 5 – Revenue Grants

Appendix 6 – Other Grant Funding

Appendix 7 – Transformation Funding

PERTH & KINROSS COUNCIL GENERAL FUND  
2021/22 REVENUE BUDGET - SUMMARY

|                                             | (1)                                                         | (2)                                                     | (3)                                           | (4)                                 | (5)                | (6)                                  | (7)                                          | (8)                           | (9)                                                 | (10)                                            |
|---------------------------------------------|-------------------------------------------------------------|---------------------------------------------------------|-----------------------------------------------|-------------------------------------|--------------------|--------------------------------------|----------------------------------------------|-------------------------------|-----------------------------------------------------|-------------------------------------------------|
|                                             | 2021/22<br>Council<br>Approved<br>Budget<br>44,256<br>£'000 | Previously<br>Approved<br>Adjustments<br>(Net)<br>£'000 | Issues<br>Arising<br>From<br>2020/21<br>£'000 | Movements<br>in<br>Funding<br>£'000 | Virements<br>£'000 | Movements<br>in<br>Reserves<br>£'000 | 2021/22<br>Revised<br>Mgt<br>Budget<br>£'000 | Projected<br>Outturn<br>£'000 | Variance<br>to<br>Revised<br>Mgt<br>Budget<br>£'000 | Variance<br>to<br>Revised<br>Mgt<br>Budget<br>% |
| <b>SERVICE</b>                              |                                                             |                                                         |                                               |                                     |                    |                                      |                                              |                               |                                                     |                                                 |
| <b>Education &amp; Children's Services</b>  | 204,910                                                     | 3,897                                                   | 4,852                                         | 1,941                               |                    | 54                                   | 215,654                                      | 215,576                       | (78)                                                | (0.0%)                                          |
| <b>Communities</b>                          | 68,750                                                      | 136                                                     | 2,772                                         |                                     |                    | 594                                  | 72,252                                       | 72,132                        | (120)                                               | (0.2%)                                          |
| <b>Corporate &amp; Democratic Services</b>  | 35,102                                                      | 1,962                                                   | 55                                            |                                     |                    | 493                                  | 37,612                                       | 37,329                        | (283)                                               | (0.8%)                                          |
| <b>Sub - Total: Service Budgets</b>         | <b>308,762</b>                                              | <b>5,995</b>                                            | <b>7,679</b>                                  | <b>1,941</b>                        | <b>0</b>           | <b>1,141</b>                         | <b>325,518</b>                               | <b>325,037</b>                | <b>(481)</b>                                        | <b>(0.1%)</b>                                   |
| <b>Corporate Budgets</b>                    |                                                             |                                                         |                                               |                                     |                    |                                      |                                              |                               |                                                     |                                                 |
| Health & Social Care                        | 63,735                                                      |                                                         | 47                                            |                                     |                    | 108                                  | 63,890                                       | 63,890                        | 0                                                   | 0.00%                                           |
| Contribution to Valuation Joint Board       | 1,319                                                       |                                                         |                                               |                                     |                    |                                      | 1,319                                        | 1,319                         | 0                                                   | 0.00%                                           |
| Capital Financing Costs                     | 12,827                                                      |                                                         |                                               |                                     | (147)              |                                      | 12,680                                       | 12,680                        | 0                                                   | 0.00%                                           |
| Interest on Revenue Balances                | (141)                                                       |                                                         |                                               |                                     | (59)               |                                      | (200)                                        | (200)                         | 0                                                   | 0.00%                                           |
| Net Contribution to/(from) Capital Fund     | (2,965)                                                     |                                                         |                                               |                                     | 206                |                                      | (2,759)                                      | (2,759)                       | 0                                                   | 0.00%                                           |
| Contribution to/(from) Insurance Fund       | 200                                                         |                                                         |                                               |                                     |                    |                                      | 200                                          | 200                           | 0                                                   | 0.00%                                           |
| Trading Operations Surplus                  | (550)                                                       |                                                         |                                               |                                     |                    |                                      | (550)                                        | (550)                         | 0                                                   | 0.00%                                           |
| Support Service External Income             | (2,153)                                                     |                                                         |                                               |                                     |                    |                                      | (2,153)                                      | (2,153)                       | 0                                                   | 0.00%                                           |
| Un-Funded Pension Costs                     | 1,565                                                       |                                                         |                                               |                                     |                    |                                      | 1,565                                        | 1,565                         | 0                                                   | 0.00%                                           |
| Apprenticeship Levy                         | 775                                                         |                                                         |                                               |                                     |                    |                                      | 775                                          | 775                           | 0                                                   | 0.00%                                           |
| Council Tax Reduction Scheme                | 6,200                                                       |                                                         |                                               |                                     |                    |                                      | 6,200                                        | 6,200                         | 0                                                   | 0.00%                                           |
| Discretionary Relief                        | 150                                                         |                                                         |                                               |                                     |                    |                                      | 150                                          | 150                           | 0                                                   | 0.00%                                           |
| <b>Net Expenditure (General Fund)</b>       | <b>389,724</b>                                              | <b>5,995</b>                                            | <b>7,726</b>                                  | <b>1,941</b>                        | <b>0</b>           | <b>1,249</b>                         | <b>406,635</b>                               | <b>406,154</b>                | <b>(481)</b>                                        | <b>(0.1%)</b>                                   |
| <b>Financed By:</b>                         |                                                             |                                                         |                                               |                                     |                    |                                      |                                              |                               |                                                     |                                                 |
| Revenue Support Grant                       | (229,486)                                                   | (10,204)                                                |                                               | (1,836)                             |                    |                                      | (241,526)                                    | (241,526)                     | 0                                                   | 0.00%                                           |
| Ring Fenced Grant                           | (16,920)                                                    | (266)                                                   |                                               | (105)                               |                    |                                      | (17,291)                                     | (17,291)                      | 0                                                   | 0.00%                                           |
| Non Domestic Rate Income                    | (34,864)                                                    |                                                         |                                               |                                     |                    |                                      | (34,864)                                     | (34,864)                      | 0                                                   | 0.00%                                           |
| Council Tax Income                          | (94,130)                                                    |                                                         |                                               |                                     |                    |                                      | (94,130)                                     | (94,630)                      | (500)                                               | (0.5%)                                          |
| Capital Grant                               | (1,600)                                                     |                                                         |                                               |                                     |                    |                                      | (1,600)                                      | (1,600)                       | 0                                                   | 0.00%                                           |
| <b>Total Financing</b>                      | <b>(377,000)</b>                                            | <b>(10,470)</b>                                         | <b>0</b>                                      | <b>(1,941)</b>                      | <b>0</b>           | <b>0</b>                             | <b>(389,411)</b>                             | <b>(389,911)</b>              | <b>(500)</b>                                        | <b>(0.1%)</b>                                   |
| <b>Financed from/(returned to) Reserves</b> | <b>12,724</b>                                               | <b>(4,475)</b>                                          | <b>7,726</b>                                  | <b>0</b>                            | <b>0</b>           | <b>1,249</b>                         | <b>17,224</b>                                | <b>16,243</b>                 | <b>(981)</b>                                        |                                                 |



PERTH & KINROSS COUNCIL - GENERAL FUND 2021/22 PROJECTED OUTTURN - SERVICE ANALYSIS  
(Based on Expenditure to 30 June 2021)

| SERVICE                                    | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                |
|--------------------------------------------|-------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Education &amp; Children's Services</b> |                   |                   |                                                                                                                                                                                                                                                                                                                                                             |
| Total                                      | (78)              |                   |                                                                                                                                                                                                                                                                                                                                                             |
|                                            |                   |                   | <b>Devolved School Management (DSM)</b>                                                                                                                                                                                                                                                                                                                     |
|                                            |                   | (450)             | <b>Staff Costs</b><br>Teachers salaries projected to under spend by £1.778 million and single status by £742,000 due to staff turnover. This contributes to a budgeted slippage target of £2.070 million in 2021/22.                                                                                                                                        |
|                                            |                   | (200)             | <b>Supplies &amp; Services</b><br>Projected under spend on materials.                                                                                                                                                                                                                                                                                       |
|                                            |                   | (40)              | <b>Transport Costs</b><br>Projected under spend due to reduced travelling during Covid-19.                                                                                                                                                                                                                                                                  |
|                                            |                   | 690               | There is currently a projected net under spend of £690,000, but this is in advance of detailed spending plans being submitted by individual schools. The maximum carry forward under the DSM scheme is 10%.                                                                                                                                                 |
|                                            |                   |                   | <b>Pupil Equity Fund</b>                                                                                                                                                                                                                                                                                                                                    |
|                                            |                   | (600)             | The majority of schools within Perth & Kinross Council have been allocated a share of £2.038 million of Pupil Equity Funding from the Scottish Government as a ring fenced grant. At this time, it is anticipated that £600,000 will be carry forward into financial year 2022/23 for staffing and other commitments as the grant covers the academic year. |
|                                            |                   | 600               | Projected carry forward of Pupil Equity Funding.                                                                                                                                                                                                                                                                                                            |
|                                            |                   |                   | <b>Other Education &amp; Children's Services Sectors:</b>                                                                                                                                                                                                                                                                                                   |
|                                            |                   | (123)             | <b>Property Costs</b><br>Projected under spend on rent following the cancellation of music camps (£45,000) (partially offset by reduced income) and savings on the unitary charge for investment in learning schools (£78,000).                                                                                                                             |
|                                            |                   | (833)             | <b>Supplies and Services</b><br>Projected under spend school meals and breakfast clubs (£834,000) (offset by reduced income), savings on central budgets (£18,000) and sanitary products (£30,000). This is partially offset by projected over spends on legal fees relating to foster and kinship care, medicals and other purchases (£49,000).            |
|                                            |                   | (15)              | <b>Transport Costs</b><br>Projected under spend due to reduced car allowances and travel and subsistence costs within various cost centres.                                                                                                                                                                                                                 |
|                                            |                   | 50                | <b>Transfer Payments</b><br>Projected over spend on school clothing grants due to increased number of applications.                                                                                                                                                                                                                                         |
|                                            |                   | (99)              | <b>Third Party Payments</b><br>Projected under spends on facilities management (£18,000) and supporting care experienced young people (£81,000).                                                                                                                                                                                                            |
|                                            |                   | (135)             | <b>Residential Schools/Foster Care and Kinship Care:</b><br>The budget for young people with complex behavioural issues which includes a number of pupils placed within residential schools is projected to under spend based on current activity levels.                                                                                                   |
|                                            |                   | 246               | Based on the latest demand information, there is a projected over spend on kinship care (£339,000) partially offset by a projected under spend on foster care (£93,000).                                                                                                                                                                                    |
|                                            |                   | 831               | <b>Income</b><br>Projected shortfall in income due to Covid-19 and services not being provided and assumed reduction in provision until later in the financial year. The main areas are as follows; breakfast clubs (£143,000); paid school meals (£581,000), Renewable Heat Initiative Grant (£48,000) and cancelled music camps (£59,000).                |

PERTH & KINROSS COUNCIL - GENERAL FUND 2021/22 PROJECTED OUTTURN - SERVICE ANALYSIS  
(Based on Expenditure to 30 June 2021)

| SERVICE            | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                                                                                 |
|--------------------|-------------------|-------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Communities</b> |                   |                   |                                                                                                                                                              |
| Total              | (120)             |                   |                                                                                                                                                              |
|                    |                   | 50                | <b>Service-Wide Budgets</b><br>Project management costs in relation to Tay Cities Deal                                                                       |
|                    |                   | (140)             | <b>Roads &amp; Transport</b><br>Projected additional income from statutory road network works                                                                |
|                    |                   | 200               | Additional urgent works maintenance                                                                                                                          |
|                    |                   | (100)             | Anticipated contribution from Scottish Government towards urgent works maintenance                                                                           |
|                    |                   | 25                | <b>Regulation</b><br>Projected shortfall in income.                                                                                                          |
|                    |                   | (350)             | <b>Operations &amp; Fleet Management</b><br>Projected saving on loan charges due to delayed deliveries on planned vehicle replacement programme from COVID19 |
|                    |                   | 10                | <b>Waste Strategy</b><br>Fly Tipping Fund                                                                                                                    |
|                    |                   | 40                | Dry mixed recyclates - additional costs relating to engagement to mitigate contamination.                                                                    |
|                    |                   | (30)              | <b>Culture &amp; Communities</b><br>Projected underspend on non-domestic rates                                                                               |
|                    |                   | (20)              | Projected underspend across supplies and services                                                                                                            |
|                    |                   | 90                | <b>Planning &amp; Economic Development</b><br>Commercial Rent Income projected shortfall                                                                     |
|                    |                   | 70                | Perth Harbour - increase in operating costs / shortfall in income                                                                                            |
|                    |                   | 40                | <b>Housing</b><br>Increased void rent loss and bad debt provision in Greyfriars due to the need to keep occupancy levels lower than normal.                  |
|                    |                   | 15                | Small over spends across various non-staff budgets.                                                                                                          |
|                    |                   | (20)              | Reduced bad debt provision across dispersed tenancies.                                                                                                       |

PERTH & KINROSS COUNCIL - GENERAL FUND 2021/22 PROJECTED OUTTURN - SERVICE ANALYSIS  
(Based on Expenditure to 30 June 2021)

| SERVICE                                    | Variance<br>£'000 | Variance<br>£'000 | Summary of Service Variances                                                                      |
|--------------------------------------------|-------------------|-------------------|---------------------------------------------------------------------------------------------------|
| <b>Corporate &amp; Democratic Services</b> |                   |                   |                                                                                                   |
| Total                                      | (283)             |                   |                                                                                                   |
|                                            |                   |                   | <b><u>Legal &amp; Governance Services</u></b>                                                     |
|                                            |                   | (83)              | Staff slippage in excess of budgeted targets                                                      |
|                                            |                   | (11)              | Projected net under spend on other budgets                                                        |
|                                            |                   | (40)              | Projected savings on transport costs due to restrictions                                          |
|                                            |                   | 603               | Grant payments to taxi drivers and operators                                                      |
|                                            |                   | (603)             | Assumed funding from Scottish Government in relation to taxi drivers and operators                |
|                                            |                   |                   | <b><u>Finance</u></b>                                                                             |
|                                            |                   | (39)              | Staff slippage in excess of budgeted targets                                                      |
|                                            |                   | 7                 | Projected net over spend on supplies & services / income.                                         |
|                                            |                   |                   | <b><u>Human Resources</u></b>                                                                     |
|                                            |                   | 31                | Net over spend including additional licensing costs                                               |
|                                            |                   |                   | <b><u>Information Technology</u></b>                                                              |
|                                            |                   | 44                | Projected over spend due to non-achievement of staff slippage.                                    |
|                                            |                   |                   | <b><u>Revenues &amp; Benefits and Customer Service Centre</u></b>                                 |
|                                            |                   | 52                | Projected shortfall in income from sheriff officers                                               |
|                                            |                   | (47)              | Staff slippage in excess of target.                                                               |
|                                            |                   | (92)              | Projected savings on supplies & services and third party payments                                 |
|                                            |                   | 404               | Projected over spend on self isolation grants based on activity to date                           |
|                                            |                   | (404)             | Assumed funding from Scottish Government for self isolation grants                                |
|                                            |                   | 500               | Projected over spend on Low Income Pandemic Payments (LIPP)                                       |
|                                            |                   | (500)             | Assumed funding from Scottish Government for LIPP grants                                          |
|                                            |                   |                   | <b><u>Property</u></b>                                                                            |
|                                            |                   | (408)             | Projected under spend on energy costs due to reduced cost and usage.                              |
|                                            |                   | 380               | Virement from energy budget to fund repairs to maintenance budget to fund works to cemetery walls |
|                                            |                   | (380)             | Virement to maintenance budget from energy budget to fund repairs to fund works to cemetery walls |
|                                            |                   | 380               | Cost of repairs to cemetery walls.                                                                |
|                                            |                   | 100               | Additional staff costs to meet compliance requirements                                            |
|                                            |                   | (76)              | Projected savings on other property costs including unitary charge.                               |
|                                            |                   | (106)             | Projected under spend on loan charges following removal of Central Energy Efficiency Fund.        |
|                                            |                   | 5                 | Miscellaneous other projected net under spends.                                                   |
|                                            |                   |                   | <b><u>Core Costs</u></b>                                                                          |
|                                            |                   | 225               | Summer payment to eligible families on behalf of the Scottish Government                          |
|                                            |                   | (225)             | Assumed funding from the Scottish Government                                                      |
| <b>TOTAL</b>                               | <b>(481)</b>      |                   |                                                                                                   |





## APPENDIX 3

## Perth and Kinross Integration Joint Board

## Projected outturn based on Revenue Monitoring to 30 June 2021

|                                               | Total Projected Out-turn<br>Over / (Under)<br>£'000 |
|-----------------------------------------------|-----------------------------------------------------|
| Older People Services                         | (938)                                               |
| Adult Services                                | 231                                                 |
| Management/Commissioned/Other                 | (836)                                               |
| Undelivered Savings                           | 1,037                                               |
| <b>Total (Social Care)</b>                    | <b>(506)</b>                                        |
| <b>Covid-19 - Financial Impact</b>            | <b>5,138</b>                                        |
| <b>Covid-19 - Scottish Government Funding</b> | <b>(5,138)</b>                                      |



**PERTH & KINROSS COUNCIL - HOUSING REVENUE ACCOUNT 2021/22 PROJECTED OUTTURN**  
**(Based on Expenditure to 30 June 2021)**

| £'000   | Summary of Service Variances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 178     | <p><b>Housing Repairs</b><br/> A projected over spend within stores (£228,000) as a result of increased cost of materials -(plumbing - 3%, electrical - 3.1%, building supplies - 6.2% and timber - 31%) which is partially offset by staff slippage (£50,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| (2)     | <p><b>Improvements</b><br/> Staff slippage</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 3       | <p><b>Letham, North &amp; South</b><br/> Projected over spends in staff costs (£2,000), "think yes" budget (£3,000) and Covid-19 related costs (£3,000) which are partially offset by projected under spends in transport costs (£3,000) and property costs (£2,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 42      | <p><b>Perth City and Specialist</b><br/> Projected over spends in staff costs as a result of not meeting slippage target plus maternity leave cover.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| (1)     | <p><b>Housing Management</b><br/> Projected under spend within staff costs due to vacancies (£10,000) partially offset by projected costs for apprenticeship levy (£9,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 117     | <p><b>Administration</b><br/> Projected over spends in void rent loss based on similar trend to last year (£147,000), loan charges (£82,000) and void Council Tax based on last year's outturn (£66,000). These projected over spends are partially offset by anticipated lower corporate recharges compared to budget (£133,000) and under spends in net recharges to and from the HRA (£39,000 and non-staff budgets (£6,000).</p>                                                                                                                                                                                                                                                                                                 |
| 92      | <p><b>Income</b><br/> Anticipated shortfall in income budgets for mainstream houses (£67,000) and reduced income for Interest on Revenue Balances (£25,000).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| (429)   | <p><b>Capital Financed from Current Revenue</b><br/> As a result of the projected net over spends highlighted above, this is the reduction in the amount available to invest in the HRA capital programme from the Revenue Budget.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 1,558   | <p><b>Specific Covid-19 Related Expenditure</b><br/> Projected expenditure funded by earmarked Reserves:-</p> <ul style="list-style-type: none"> <li>• Planned Maintenance works that have been delayed from 20/21 - £268,000</li> <li>• Garages &amp; Lock-Ups Planned Maintenance works - £100,000</li> <li>• Electrical Inspection Condition Reports (EICR) for approx. 5,800 properties - £750,000</li> <li>• Electrical Inspection Condition Report &amp; Planned Maintenance Staff to manage above contract - £65,000</li> <li>• Repairs Backlog from 20/21 - £175,000</li> <li>• Tenancy Sustainment Fund additional funding to support tenants in hardship - £50,000</li> <li>• Stock Condition Survev - £150,000</li> </ul> |
| (1,558) | <p><b>Contribution from HRA Earmarked Reserve for Covid-19</b></p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

|                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>263</p> <p>(263)</p> | <p><b>Virements from CFCR</b></p> <ul style="list-style-type: none"> <li>• Schedule of Rates Uplifts - £45,000 - vire to Repairs</li> <li>• Asbestos - £4,000 - vire to Repairs</li> <li>• Emergency Lighting - £66,000 - vire to Repairs</li> <li>• Sprinklers - £5,000 - vire to Repairs</li> <li>• Service &amp; Contracts Staff - £57,000 - vire to Improvements</li> <li>• Estate Based Initiatives - £83,000 - vire £61,000 to Letham, North &amp; South &amp; £22,000 to Perth City &amp; Specialist</li> <li>• Rent Affordability - £3,000 - vire to Housing Management</li> </ul> <p>This is the amount that will be vired from CFCR. The opening CFCR budget was £2.894m, the amount left after this virement (£263,000) and over spends noted above (£429,000) is £2.2m.</p> |
| <p>0</p>                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |

## APPENDIX 5

## Revenue Grants

| <b>Education &amp; Children's Services</b> |                   |
|--------------------------------------------|-------------------|
| Digital Inclusion                          | £291,000          |
| Home Learning Support Fund                 | £230,000          |
| Education Recovery                         | £2,071,000        |
| 1 + 2 Languages                            | £5,000            |
| Developing Young People                    | £32,000           |
| Pupil Support Assistants                   | £199,000          |
| Tayside Region Improvement Collaborative   | £32,000           |
| Pupil Equity Fund                          | £341,000          |
| Opportunities for All                      | £287,000          |
| Winter Payments                            | £74,000           |
| Additional Teachers / Support Staff        | £316,000          |
| Digital Devices                            | £76,000           |
| Other Grants                               | £281,364          |
| <b>Communities</b>                         |                   |
| Environmental Health Officers              | £26,000           |
| Roads                                      | £64,000           |
| Environment                                | £81,000           |
| RRTP                                       | £133,000          |
| Cycling Scotland Social Housing Fund       | £5,000            |
| Bikeability                                | £23,000           |
| British Sign Language                      | £4,000            |
| Discretionary Fund                         | £1,030,000        |
| Futures for Families                       | £147,062          |
| Young Persons Guarantee                    | £495,956          |
| Smart Energy Network                       | £125,480          |
| Rural Tourism Infrastructure Fund          | £151,432          |
| PACE & SPOC                                | £99,940           |
| Matthew Gloag Ideas Centre                 | £95,536           |
| Other Grants                               | £290,594          |
| <b>Corporate &amp; Democratic Services</b> |                   |
| Department of Work & Pensions              | £55,436           |
| <b>Health &amp; Social Care</b>            |                   |
| Technology Enabled Care                    | £13,000           |
| Mental Health Officer Training             | £34,000           |
| <b>TOTAL</b>                               | <b>£7,109,800</b> |



## Other Grant Funding

| <b>Education &amp; Children's Services</b>                            |                   |
|-----------------------------------------------------------------------|-------------------|
| Scottish Government – Criminal Justice Service (top-up)               | £411,000          |
| Scottish Government – Criminal Justice – Covid Pandemic Recovery Work | £321,122          |
| Scottish Government – Scottish Attainment Challenge                   | £232,800          |
| Scottish Government – Developing the Young Workforce                  | £414,608          |
| Scottish Government – Caledonian Project                              | £155,040          |
| Scottish Government – Education Maintenance Allowances                | £313,705          |
| Scottish Government – Scottish Milk & Snack – Yr 1 – Tranche 1        | £178,000          |
| Scottish Government - Community Mental Health                         | £414,000          |
| <b>Communities</b>                                                    |                   |
| Paths for All – Smarter Choices, Smarter Places                       | £166,000          |
| Scottish Government – Air Quality Action Plan                         | £164,121          |
| Scottish Government – Local Air Quality Management                    | £94,418           |
| Scottish Government – Place Based Investment Programme                | £1,265,000        |
| Scottish Government – Perth Y Centre (£1m in 21/22, £0.5m in 22/23)   | £1,500,000        |
| Visit Scotland – RTIF – River Tay Way Hub                             | £235,737          |
| Nature Scot – Visitor Management Improvements                         | £57,675           |
| Energy Saving Trust – Switched on Fleets                              | £130,000          |
| Nature Scot – Signage & Car Park Improvements                         | £55,480           |
| <b>TOTAL</b>                                                          | <b>£6,108,706</b> |





## APPENDIX 7

## Transformation Funding

|                                                                           |                 |
|---------------------------------------------------------------------------|-----------------|
| <b>Education &amp; Children's Services</b>                                |                 |
| Review of Inclusion Services                                              | £15,000         |
| Transformation Support                                                    | £39,000         |
| <b>Communities</b>                                                        |                 |
| Modernising Performance Reporting Review                                  | £80,000         |
| Perth & Kinross Open Data                                                 | £169,000        |
| Low Carbon Project                                                        | £105,000        |
| <b>Health &amp; Social Care</b>                                           |                 |
| Review of Older People's Services (Residential Care / Adult Day Services) | £54,000         |
| Review of Community Care Packages for Adults                              | £54,000         |
| <b>TOTAL</b>                                                              | <b>£516,000</b> |



**PERTH AND KINROSS COUNCIL**

**Strategic Policy and Resources Committee  
1 September 2021**

**COMPOSITE CAPITAL BUDGET 2021/29 & HOUSING INVESTMENT PROGRAMME  
2021/26 – MONITORING REPORT NUMBER No.1**

**Report by the Head of Finance  
(Report No. 21/147)**

**PURPOSE OF REPORT**

This report provides a summary position to date for the 8-year Composite Capital Budget for 2021/22 to 2028/29 and the 5-year Housing Investment Programme 2021/22 to 2025/26, and seeks approval for adjustments to the programmes.

**1. BACKGROUND / MAIN ISSUES**

- 1.1 The Council approved an updated nine-year gross Composite Capital Budget for 2020/21 to 2028/29 totalling £605,785,000 and a five-year gross Housing Investment Programme for 2020/21 to 2024/25 totalling £63,309,000 at its meeting on 31 March 2021 (report 21/41 refers).
- 1.2 This report advises on the impact of the final outturn expenditure in 2020/21 on the programmes; expenditure to 31 July 2021, and the latest estimate of the projected outturn for each of the years to 2028/29 for the Composite Programme and to 2025/26 for the Housing Investment Programme.

**2. COMPOSITE CAPITAL PROGRAMME – GROSS CAPITAL RESOURCES**

- 2.1 The current estimated total gross capital resources (which includes movements in Capital Receipts, Capital Grants, Contributions and borrowing) available over the eight years 2021/22 to 2028/29 amount to £569,794,000. Movements from the revised Composite Capital Budget approved on 31 March 2021 are summarised in the table below, and the constituent elements for each year are shown at Appendix I.

|                | <b>Total Composite Gross Capital Resources</b> |                             |                 |
|----------------|------------------------------------------------|-----------------------------|-----------------|
|                | <b>Approved<br/>31 March 2021</b>              | <b>Current<br/>Estimate</b> | <b>Movement</b> |
|                | <b>£'000</b>                                   | <b>£'000</b>                | <b>£'000</b>    |
| <b>2021/22</b> | 124,398                                        | 113,445                     | (10,953)        |
| <b>2022/23</b> | 159,321                                        | 163,436                     | 4,115           |
| <b>2023/24</b> | 122,693                                        | 131,589                     | 8,896           |
| <b>2024/25</b> | 47,891                                         | 50,146                      | 2,255           |
| <b>2025/26</b> | 29,716                                         | 30,660                      | 944             |
| <b>2026/27</b> | 27,343                                         | 28,440                      | 1,097           |
| <b>2027/28</b> | 24,702                                         | 25,799                      | 1,097           |
| <b>2028/29</b> | 25,870                                         | 26,279                      | 409             |
| <b>Total</b>   | <b>561,934</b>                                 | <b>569,794</b>              | <b>7,860</b>    |

2.2 The report on 31 March 2021 did not include estimates for amounts carried forward from 2020/21. To determine the carry-forward adjustment required for each project in 2021/22, the 2020/21 actual position (subject to audit) has been compared to the projected outturn. The table below shows the net impact on the Council's Borrowing Requirement in 2021/22. These adjustments, are, however, , cost neutral over the 2 financial years as they simply reflect changes in the timing of expenditure or the application of income. It is, therefore, proposed to adjust the budget in 2021/22 by the carry forward amounts detailed within the table below and summarised at Appendix II.

|                                                | <b>2020/21<br/>Projected<br/>Outturn</b> | <b>2020/21<br/>Actual</b> | <b>Proposed<br/>C/F to<br/>2021/22</b> |
|------------------------------------------------|------------------------------------------|---------------------------|----------------------------------------|
|                                                | £'000                                    | £'000                     | £'000                                  |
| Gross Expenditure                              | 43,851                                   | 36,859                    | 6,992                                  |
| Capital Grants                                 | (15,815)                                 | (15,539)                  | (276)                                  |
| Third Party, Developer & Revenue Contributions | (7,032)                                  | (7,235)                   | 203                                    |
| General Fund & Commercial Property Receipts    | (560)                                    | (424)                     | (136)                                  |
| Ring Fenced Receipts                           | (303)                                    | (341)                     | 38                                     |
| <b>Sub-total</b>                               | <b>20,141</b>                            | <b>13,320</b>             | <b>6,821</b>                           |
| Capital Receipts b/f and c/f                   | (215)                                    | (115)                     | (100)                                  |
| <b>Composite Borrowing Requirement</b>         | <b>19,926</b>                            | <b>13,205</b>             | <b>6,721</b>                           |

2.3 The movement in the total Gross Resources for the 8 years 2021/22 to 2028/29 shown at Section 2.1 above can be summarised as follows:

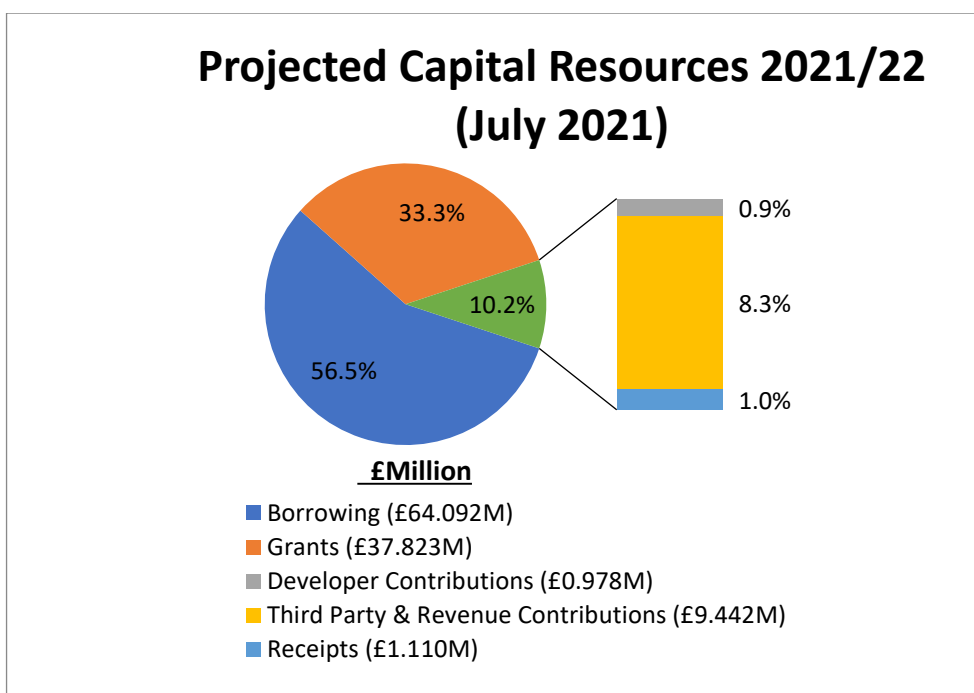
|                                                                                                                | <b>£'000</b> |
|----------------------------------------------------------------------------------------------------------------|--------------|
| Increase in Borrowing Requirement b/f from 2020/21 (Section 2.8)                                               | 6,721        |
| Increase in Receipts b/f from 2020/21 and Receipts c/f to future years (Section 2.4)                           | 58           |
| Increase in General Fund Property, Commercial Property, Ring-Fenced and Housing Capital Receipts (Section 2.4) | 117          |
| Increase in Capital Grants (Section 2.5)                                                                       | 295          |
| Increase in Third Party, Revenue and Developer Contributions (Section 2.6)                                     | 599          |
| Increase in new Borrowing Requirement (Section 2.8)                                                            | 70           |
| <b>Increase in Gross Capital Resources (Section 2.1)</b>                                                       | <b>7,860</b> |

2.4 Estimated General Fund Receipts have increased by £129,000, relating to timing differences between 2020/21 and 2021/22. There is also an increase in receipts anticipated in the current year which have been brought forward from 2022/23. However, Commercial Property Receipts in 2021/22 have reduced with some rephased to next year and with an overall reduction of £84,000. With a proposed reduction in Commercial Property expenditure of £26,000 (Section 3.3.8), receipts carried-forward to later years have reduced by £58,000. Ring-fenced receipts have increased by a net £72,000 overall, with additional receipts in Education & Children's Services (Section 3.2.5) and Communities (Section 3.3.9).

- 2.5 The Scottish Government has allocated £166,000 to the Council from the Nature Restoration Fund (Section 3.3.4) and £140,000 for Play Parks (Section 3.3.6) in 2021/22, which have now been included in the Council's **General Capital Grant** allocation. The only other movement in Scottish Government Capital Grants was an additional £11,000 drawn down in 2020/21 on the Town Centre Fund, which reduces the grant available in the current year by the same amount.
- 2.6 **Third Party Contributions** over the 8-year budget have increased by £1,131,000, of which £355,000 has been brought forward from 2020/21. Additional contributions in the current programme relate to the Letham Community Hub (£519,000 Section 3.3.5), Online/Mobile working (£133,000 Section 3.4.3), Community Greenspace (£103,000 Section 3.3.6) and Structural Maintenance (£21,000 Section 3.3.3). **Developer Contributions** in 2020/21 increased by £542,000, thereby reducing the estimated amount in the current programme by a corresponding amount. There has been an increase in **Revenue Contributions** of £10,000 on the Community Greenspace programme (Section 3.3.6).
- 2.7 The projected Borrowing Requirement in 2021/22, which is effectively the balancing item for resources, is £64,092,000. This is a net £10,629,000 lower than the Borrowing Requirement approved by the Council on 31 March 2021.
- 2.8 The total Borrowing Requirement in the subsequent years 2021/22 to 2028/29 has increased by £17,420,000 to £312,273,000, resulting in an overall increase of £6,791,000 across the whole 8-year programme. After allowing for the amount brought forward from 2020/21, this leaves an increase of £70,000 relating to new borrowing. The movement in borrowing is summarised as follows:

|                                                                                   | 2021/22         | 2022/23      | 2023/24      | Later Years  | Total        |
|-----------------------------------------------------------------------------------|-----------------|--------------|--------------|--------------|--------------|
|                                                                                   | £'000           | £'000        | £'000        | £'000        | £'000        |
| Increased Borrowing Requirement brought forward from 2020/21 (Section 2.2)        | 6,721           | 0            | 0            | 0            | <b>6,721</b> |
| Reduction in Communities Programme (Section 3.3.6)                                | (100)           | 0            | 0            | 0            | <b>(100)</b> |
| Increase in Communities Prudential Borrowing (Section 3.3.9)                      | 170             | 0            | 0            | 0            | <b>170</b>   |
| Movements arising from re-phasing of other expenditure and receipts (Appendix II) | (17,420)        | 2,722        | 8,896        | 5,802        | <b>0</b>     |
| <b>Increase/(Decrease) in Borrowing Requirement</b>                               | <b>(10,629)</b> | <b>2,722</b> | <b>8,896</b> | <b>5,802</b> | <b>6,791</b> |

- 2.9 The chart below shows the Capital Resources required to fund the 2021/22 Composite Capital Programme following the proposed budget adjustments detailed in this report.



### 3. COMPOSITE CAPITAL PROGRAMME – EXPENDITURE

#### 3.1 Total Expenditure and Proposed Budget Adjustments to the Current Programme

3.1.1 Total expenditure (net of grants and contributions) to 31 July 2021 on the Composite Capital Programme amounts to £9,887,000, which is detailed at Appendix II and can be summarised as follows:

|                                 | <b>Net Expenditure<br/>to 31 July 2021</b> |
|---------------------------------|--------------------------------------------|
|                                 | <b>£'000</b>                               |
| Education & Children's Services | 1,965                                      |
| Communities                     | 6,202                                      |
| Health and Social Care          | 0                                          |
| Corporate & Democratic Services | 1,720                                      |
| <b>Total</b>                    | <b>9,887</b>                               |

3.1.2 A comprehensive monitoring exercise has been carried out, which is detailed at Appendix II. The most significant features are discussed below.

### 3.2 Education and Children's Services

3.2.1 The Executive Director (Education & Children's Services) has reviewed the programme for their Service and proposes the following budget adjustments.

3.2.2 There have been several small adjustments to various Education & Children's Services projects relating to amounts carried forward from 2020/21 which are included in Appendix II. These mostly relate to projects that have been completed.

3.2.3 It is proposed to draw down £750,000 from the Investment in Learning Estate budget in 2021/22 for proposed works at Methven Primary School to provide a new dining hall and gym hall, as well as the formation of a new path and nursery playground. The works are to be commenced in this financial year with planned expenditure on service disconnections, survey and fees. Further amounts will require to be drawn down in subsequent years for the next phase as the works progress, once there is more certainty over the costs. It is also proposed to vire £1,000,000 from the Investment in Learning Estate budget to CDS Property Services in 2021/22 to carry out structural improvement works at the Community School of Auchterarder.

3.2.4 Progress on several projects has been impacted by Covid-19 over the last year. It is, therefore, proposed to rephase 2021/22 budgets to reflect the latest projections and current status of the projects. The main movements can be summarised as follows:

- Blairgowrie Recreation Centre - £3,305,000 moved from 2021/22 to 2023/24
- Investment in learning Estate – a further £596,000 in 2021/22 and £4,698,000 in 2022/23 reallocated over the subsequent 6 years.
- Rattray Primary School - £1,220,000 moved from 2021/22 to 2022/23 (£750,000) and 2023/24 (£470,000)
- North Muirton/Balhousie Primary Schools Replacement - £5,446,000 moved from 2021/22 to 2022/23 (£3,303,000) and 2023/24 (£2,143,000)
- Technology Upgrades - £586,000 moved from 2021/22 to 2024/25 to extend the programme
- Perth Grammar School - £689,000 moved from 2021/22 to 2024/25
- New Perth High School - £4,574,000 moved from 2021/22 to 2022/23 and 2023/24 (£2,287,000 each year)
- Perth Academy - £627,000 has been brought forward to this year from 2022/23

3.2.5 The former Straloch Primary School building has been declared surplus. As pupils from the school were relocated to Kirkmichael Primary School at the time of the closure, it is proposed that the net proceeds from the sale are ring-fenced for Kirkmichael Primary School. Plans to improve the external play areas at Kirkmichael Primary School are currently being developed. The proposed works and receipt have been included at Appendix II.

3.2.6 All the above proposed adjustments have been reflected in Appendices I and II.

### **3.3 Communities**

3.3.1 The Executive Director (Communities) has reviewed the programme for their Service and proposes various budget adjustments, the most significant of which are described below.

- 3.3.2 As a result of an increased programme of Traffic & Road Safety works budgeted in 2021/22 and the additional planning of works required, it is proposed the move £85,000 of the budget for Schools 20mph Signage to 2022/23.
- 3.3.3 It is proposed to move £1,979,000 from Structural Maintenance in 2021/22 to the Bridges programme. This is required to progress essential works resulting from the storms in August 2020 on Culteuchar Culvert (£420,000), Glendevon Bridge (£531,000) and Tullyfergus Bridge (£135,000). It is proposed to allocate the remaining £893,000 across the 8-year rolling programme to meet ongoing bridge works as required. There is also an adjustment of £21,000 to the Structural Maintenance budget in 2021/22 in relation to Third Party Contributions brought forward from last year.
- 3.3.4 On 2 August 2021, the Scottish Government allocated £166,000 to the Council from the Nature Restoration Fund in 2021/22. The purpose of the Fund is to support projects that help nature recover, either for urban projects which help biodiversity and climate change, or rural projects which improve biodiversity, climate resilience, and re-instatement. This project has been included in Appendix II, whilst the specific proposals for spending the allocation are developed.
- 3.3.5 As a result of fundraising by Letham4All, additional grant funding of £519,000 has been secured for the Letham Community Wellbeing Hub, most of which has been awarded by the Heritage Trust. It is therefore proposed that the budget is increased by this amount. With tenders for the work currently being evaluated, the revised phasing of the work is still to be determined and will be considered in a future report to this Committee.
- 3.3.6 Within the Community Greenspace budget, there has been a review of the whole programme, and the proposed movements are shown at Appendix II. These include a new budget for developing the masterplan for five Settlement/Neighbourhood Parks. The Scottish Government have allocated an initial £140,000 additional Capital Grant for Play Parks to commence the renewal and refurbishment of play areas in 2021/22, with further allocations expected later in the year. There are also additional Third-Party Contributions (£101,000) and Revenue Contributions (£10,000) in 2021/22 for the Maisie Moo Magical Moments development for disabled children at the North Inch, Perth, with the total cost of the project being £180,000. In addition, a further £2,000 of Third-Party Contributions have been received for the works at Kinnoull Hill. Significant progress has been made by the Community group on the 3G Pitch, Blairgowrie, and it is proposed to bring forward £400,000 of the budget to the current year from 2023/24 to enable the works to commence. It is also proposed that the £100,000 budget for Air Quality Improvements is removed from the current programme as no feasible works meeting the criteria have been able to be identified.
- 3.3.7 Within the Support Services budget, there is an additional £24,000 required in the current year for the development of the Corporate Programme Management System. It is proposed that this is funded by transferring amounts from the Hardware and Licences budgets over a number of years.



- 3.3.8 With the Commercial Property Investment Programme, a further £121,000 is required for North Muirton Food & Drink Park and £12,000 for Western Edge Kinross, in order to address additional drainage work requirements. However, it is proposed to put the Expansion of North Muirton Industrial estate on hold pending a review of future land requirements. It is also proposed to move the works on the Eco Manufacturing Hub to next year. Over the whole programme, these adjustments result in a reduction of £26,000 of expenditure.
- 3.3.9 Within the Prudential Borrowing programme, it is proposed to allocate £170,000 for LED Traffic Signal Replacements in the current year to replace the remaining incandescent lamps which have become obsolete. The Loan Charges will be covered by the savings in energy and maintenance costs from the LED replacements. In addition, on the Recycling Containers Replacement Programme, a further £10,000 of receipts have been realised from the disposal of skips. It is, therefore, proposed to increase the expenditure budget by this amount.
- 3.3.10 All the above proposed movements, together with other smaller adjustments, have been included in Appendix II.

#### **3.4 Corporate & Democratic Services**

- 3.4.1 The Chief Operating Officer has reviewed the programme for their Service and proposes the budget adjustments described below.

##### **Property Services**

- 3.4.2 As outlined in Section 3.2.3 above, the proposed transfer of £1,000,000 from the Investment in learning Estate budget for structural works at the Community School of Auchterarder has been included in the Property Services programme in 2021/22.

##### **Information Systems & Technology**

- 3.4.3 Estimated costs in 2021/22 on the Online/Mobile programme have been estimated at £925,000, covering staff and consultancy costs, data costs and licences. It is therefore proposed to bring forward £350,000 from future years to meet these costs. It is also proposed that all remaining amounts in the budget are moved to 2022/23, amounting to £433,000, which includes a final allocation of ERDF income of £133,000 in 2022/23.
- 3.4.4 As a result of some staff being re-tasked during the Covid-19 pandemic in 2020/21, staff costs on the Swift Social Work Replacement programme were £38,000 lower than budgeted. Further, as a result of the pandemic and objections raised during the tender process, it is now anticipated that the new system will be implemented in December 2022, 6 months later than originally planned. Accordingly, it is proposed that the budgets for 2021/22 and 2022/23 are updated in line with the revised projections and have been included in Appendix II.
- 3.4.5 All the above proposed adjustments, together with other small movements, have been reflected in Appendices I and II.

## 4. HOUSING INVESTMENT PROGRAMME

### Final Outturn 2020-21

- 4.1 The final position for 2020/21 on the Housing Investment Programme (subject to audit) was as follows:

|                       | <b>2020/21<br/>Budget<br/>31 March 21</b> | <b>Actual to 31<br/>March 2021</b> | <b>Variance to<br/>Budget</b> |
|-----------------------|-------------------------------------------|------------------------------------|-------------------------------|
|                       | <b>£'000</b>                              | <b>£'000</b>                       | <b>£000</b>                   |
| Total Net Expenditure | 14,005                                    | 13,816                             | (189)                         |
| Total Receipts & CFCR | (2,352)                                   | (2,473)                            | (121)                         |
| Borrowing Requirement | 11,653                                    | 11,343                             | (310)                         |

- 4.2 In order to determine the carry-forward adjustments required for each project in 2021/22, the 2020/21 actual outturns have been compared to the previous projections. The difference between the actuals and previous projections are then added or subtracted from the 2021/22 budgets and are shown in Appendix III. These adjustments are neutral over the 2 years and has resulted in a movement of £310,000 of borrowing from 2020/21 to 2021/22.

### Current Programme: 2021/22 to 2025/26

- 4.3 The current estimated expenditure, net of contributions, for the Housing Investment Programme over the 5 years 2021/22 to 2025/26 amounts to £67,870,000, including the £189,000 brought forward from 2020/21. Movements from the previous estimates approved by the Council on 31 March 2021 are as follows, and detailed in Appendix III:

|                | <b>Approved<br/>31 Mar 2021</b> | <b>Current<br/>Estimate</b> | <b>Movement</b> |
|----------------|---------------------------------|-----------------------------|-----------------|
|                | <b>£'000</b>                    | <b>£'000</b>                | <b>£'000</b>    |
| <b>2021/22</b> | 11,527                          | 14,859                      | 3,332           |
| <b>2022/23</b> | 11,098                          | 11,612                      | 514             |
| <b>2023/24</b> | 13,519                          | 12,983                      | (536)           |
| <b>2024/25</b> | 13,160                          | 10,972                      | (2,188)         |
| <b>2025/26</b> | 18,377                          | 17,444                      | (933)           |
| <b>Total</b>   | <b>67,681</b>                   | <b>67,870</b>               | <b>189</b>      |

- 4.4 Total Expenditure to 31 July 2021 (Housing Investment Programme)

Net expenditure for 2021/22 to 31 July 2021 amounts to £3,021,000, and with no receipts to date, this also equates to the borrowing requirement for the year to date.

- 4.5 After making some small adjustments relating to the carry-forward amounts from last year, the Executive Director (Communities) has reviewed the Housing Investment Programme and proposes the further budget adjustments outlined below and which are included at Appendix III.

- 4.6 It is proposed to transfer a net total of £599,000 from the New Build Future Development budget in 2021/22 for the scheme at Newburgh Road, Abernethy. After allowing for the amounts carried-forward from last year, an adjustment of £1,458,000 is required for the expenditure, offset by £200,000 from the Council Tax Reserve and £659,000 of Scottish Government Grant. It is also proposed to transfer a further £188,000 from the 2021/22 Future Developments budget for expenditure in 2022/23.
- 4.7 In order to support the Council House Buy-Back programme, Scottish Government Grant of £1,050,000 has been sought in 2021/22, based on £35,000 per property (30 properties). It is, therefore, proposed to increase the expenditure budget in 2021/22 by £1,050,000, together with the inclusion of the Scottish Government Grant. Further, an additional £140,000 of grant was received in 2020/21 which is also reflected in the 2021/22 adjustment at Appendix III.
- 4.8 With various work programmes ongoing, it is also proposed to bring forward future years' budgets to the current year to meet the latest anticipated expenditure, and these are summarised as follows:-
- Central Heating & Rewiring - £250,000 from 2024/25, as well as a further £521,000 from SHQS Future Developments from 2025/26.
  - Rewiring, Infrastructure & property Refurbishment - £23,000 from 2024/25.
  - Fire Precaution Measures - £1,738,000 from 2022/23 (£238,000), 2023/24 (£500,000) and 2024/25 (£1,000,000).
  - Anchor House, Rannoch Road, Conversion - £100,000 from Scottish Housing Quality Standard Future Developments from 2025/26.
  - General Capital works - £82,000 from 2022/23 (£36,000), 2023/24 (£36,000) and 2024/25 (£10,000). It is also proposed to transfer a further £14,000 to the General Capital Works budget in 2021/22 from Blackthorne Place with the scheme now completed.
- 4.9 Since the easing of lockdown restrictions, there has been an increase in Bathroom Modernisation requests from Occupational Therapists. Accordingly, it is proposed to increase the Bathroom Modernisation budget by £702,000 in the current year by accelerating the budgets from 2024/25 (305,000) and 2025/26 (£312,000). A further £85,000 is proposed to be transferred from the Kitchen Modernisation programme in the current year. In addition, a further £600,000 is proposed to be accelerated from 2024/25 to 2022/23 on the Bathroom Modernisation programme.
- 4.10 With the Triple Glazing contract having now been completed, it is proposed to transfer £60,000 from the Kitchen Modernisation programme to cover the cost of further ad-hoc window replacements as they arise.
- 4.11 The estimate for Capital Financed by Current Revenue (CFCR) in 2021/22 has reduced by £693,000 to £2,201,000, which is offset by an adjustment of £121,000 relating to 2020/21 Receipts. These result in an increase in borrowing of £572,000 in the current year. After including the borrowing brought forward from 2020/21 of £310,000, the overall increase in the Borrowing Requirement for the 5 years to 2025/26 is £882,000.

## 5. BUDGET OVERVIEW

- 5.1 The projected net expenditure outturn in 2021/22 for the Composite Capital Budget is £89.646 million and represents 88% of the 2021/22 budget as approved on 31 March 2021 (£101.668 million). The revised budget is based on the latest projection of expenditure and all budget adjustments outlined within this report.
- 5.2 Net expenditure to 31 July 2021 on the Composite Capital Budget is £9.887 million and represents 11% of the proposed revised budget for 2021/22 of £89.646 million.
- 5.3 The projected net expenditure outturn in 2021/22 for the Housing Investment Programme is £14.859 million and represents 150% of the 2021/22 budget approved by the Housing and Communities committee in February 2021 (£9.919 million).
- 5.4 Net expenditure to 31 July 2021 on the Housing Investment Programme is £3.021 million which represents 20% of the proposed revised budget for 2021/22 of £14.859 million.
- 5.5 While the projections have been based on a comprehensive monitoring exercise, they remain subject to ongoing uncertainty, particularly after the delays experienced over the last year as a result of the Covid-19 pandemic and resultant economic restrictions. It is also anticipated that inflation, particularly in construction projects, will become a major factor in the delivery of the current programme.

## 6. RECOMMENDATIONS

- 6.1 It is recommended that the Committee:
- (i) notes the contents of this report.
  - (ii) approves the proposed budget adjustments to the eight-year Composite Capital Budget 2021/22 to 2028/29 set out in Sections 2 and 3 of this report and summarised at Appendices I and II.
  - (iii) approves the proposed budget adjustments to the Housing Investment Programme Budget 2021/22 to 2025/26 set out in Section 4 of this report and summarised at Appendix III.

### Author(s)

| Name          | Designation       | Contact Details                                                  |
|---------------|-------------------|------------------------------------------------------------------|
| John Jennings | Senior Accountant | <a href="mailto:CHXFinance@pkc.gov.uk">CHXFinance@pkc.gov.uk</a> |

### Approved

| Name              | Designation             | Date           |
|-------------------|-------------------------|----------------|
| Karen Donaldson   | Chief Operating Officer | 11 August 2021 |
| Stewart MacKenzie | Head of Finance         | 10 August 2021 |

If you or someone you know would like a copy of this document in another language or format, (on occasion only, a summary of the document will be provided in translation), this can be arranged by contacting *(Report Author)*



Council Text Phone Number 01738 442573

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | None              |
| Corporate Plan                                      | Yes               |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | Yes               |
| Workforce                                           | Yes               |
| Asset Management (land, property, IST)              | Yes               |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | Yes               |
| Strategic Environmental Assessment                  | Yes               |
| Sustainability (community, economic, environmental) | Yes               |
| Legal and Governance                                | None              |
| Risk                                                | None              |
| <b>Consultation</b>                                 |                   |
| Internal                                            | Yes               |
| External                                            | None              |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | None              |

### 1. Strategic Implications

#### Corporate Plan

1.1 The Council's Corporate Plan 2018 – 2023 lays out five outcome focussed strategic objectives which provide clear strategic direction, inform decisions at a corporate and service level and shape resources allocation. They are as follows:

- (i) Giving every child the best start in life;
- (ii) Developing educated, responsible and informed citizens;
- (iii) Promoting a prosperous, inclusive and sustainable economy;
- (iv) Supporting people to lead independent, healthy and active lives; and
- (v) Creating a safe and sustainable place for future generations.

1.2 This report relates to all of these objectives.

### 2. Resource Implications

#### Financial

2.1 There are no direct financial implications arising from this report other than those reported within the body of the main report.

#### Workforce

- 2.2 There are no direct workforce implications arising from this report other than those reported within the body of the main report.

#### Asset Management (land, property, IT)

- 2.3 There are no direct asset management implications arising from this report other than those reported within the body of the main report.

### **3 Assessments**

#### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as **not relevant** for the purposes of EqIA.

#### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

#### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.
- 3.6 The information contained within this report has been considered under the Act. However, no action is required as the Act does not apply to the matters presented in this report.

### **4. Consultation**

#### Internal

- 4.1 The Chief Executive and the Executive Directors have been consulted in the preparation of this report.

## **2. BACKGROUND PAPERS**

No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

### **3. APPENDICES**

- Appendix I – Composite Capital Programme - Estimated Capital Resources 2021/22 to 2028/29
- Appendix II – Composite Capital Programme - Summary of Capital Resources and Expenditure 2021/22 to 2028/29
- Appendix III – HRA Capital Investment Programme – Summary of Capital Resources and Expenditure 2021/22 to 2025/26



**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
*Estimated Capital Resources 2020/21 to 2028/29*

|                                                              | Capital Resources<br>2021/22<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2022/23<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2023/24<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2024/25<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2025/26<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2026/27<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2027/28<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>2028/29<br>(£'000)<br>Revised<br>Budget | Capital Resources<br>TOTAL<br>(£'000)<br>Revised<br>Budget |
|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------|
| <b>Capital Grants</b>                                        |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                            |
| Cycling, Walking & Safer Streets (CWSS)                      | 665                                                          | 200                                                          | 200                                                          | 200                                                          | 200                                                          | 200                                                          | 200                                                          | 200                                                          | 2,065                                                      |
| Town Centre Fund                                             | 2,234                                                        | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 2,234                                                      |
| Regeneration Fund                                            | 1,000                                                        | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 1,000                                                      |
| Perth Transport Futures - CTRLR                              | 10,000                                                       | 30,000                                                       | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 40,000                                                     |
| General Capital Grant                                        | 23,924                                                       | 15,117                                                       | 11,132                                                       | 11,845                                                       | 12,026                                                       | 12,265                                                       | 12,265                                                       | 12,265                                                       | 110,839                                                    |
| <b>Total Capital Grants</b>                                  | <b>37,823</b>                                                | <b>45,317</b>                                                | <b>11,332</b>                                                | <b>12,045</b>                                                | <b>12,226</b>                                                | <b>12,465</b>                                                | <b>12,465</b>                                                | <b>12,465</b>                                                | <b>156,138</b>                                             |
| <b>General Capital Receipts</b>                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                            |
| General Fund - Capital Receipts                              | 268                                                          | 903                                                          | 250                                                          | 250                                                          | 250                                                          | 250                                                          | 250                                                          | 250                                                          | 2,671                                                      |
| General Fund - Housing Receipts                              | 3                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 3                                                          |
| General Fund - Ring Fenced Receipts                          | 458                                                          | 260                                                          | 300                                                          | 300                                                          | 300                                                          | 300                                                          | 300                                                          | 300                                                          | 2,518                                                      |
| <b>Total General Capital Receipts</b>                        | <b>729</b>                                                   | <b>1,163</b>                                                 | <b>550</b>                                                   | <b>550</b>                                                   | <b>550</b>                                                   | <b>550</b>                                                   | <b>550</b>                                                   | <b>550</b>                                                   | <b>5,192</b>                                               |
| <b>Commercial Property Receipts</b>                          |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                            |
| Capital Receipts brought-forward                             | 2,529                                                        | 2,757                                                        | 2,946                                                        | 2,946                                                        | 2,946                                                        | 2,946                                                        | 2,946                                                        | 2,946                                                        | 2,529                                                      |
| Commercial Property Capital Receipts                         | 609                                                          | 1,577                                                        | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 2,186                                                      |
| Capital Receipts carried-forward                             | (2,757)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                      | (2,946)                                                    |
| <b>Total Commercial Property Receipts Applied</b>            | <b>381</b>                                                   | <b>1,388</b>                                                 | <b>0</b>                                                     | <b>0</b>                                                     | <b>0</b>                                                     | <b>0</b>                                                     | <b>0</b>                                                     | <b>0</b>                                                     | <b>1,769</b>                                               |
| <b>Contributions</b>                                         |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                              |                                                            |
| Third Party Contributions                                    | 9,422                                                        | 1,523                                                        | 2,300                                                        | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 13,245                                                     |
| Developer Contributions                                      | 978                                                          | 1,520                                                        | 2,100                                                        | 2,300                                                        | 2,367                                                        | 2,600                                                        | 2,600                                                        | 2,600                                                        | 17,065                                                     |
| Revenue Budget Contributions                                 | 20                                                           | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 0                                                            | 20                                                         |
| <b>Total Contributions</b>                                   | <b>10,420</b>                                                | <b>3,043</b>                                                 | <b>4,400</b>                                                 | <b>2,300</b>                                                 | <b>2,367</b>                                                 | <b>2,600</b>                                                 | <b>2,600</b>                                                 | <b>2,600</b>                                                 | <b>30,330</b>                                              |
| <b>Capital Borrowing Requirement</b>                         | <b>64,092</b>                                                | <b>112,525</b>                                               | <b>115,307</b>                                               | <b>35,251</b>                                                | <b>15,517</b>                                                | <b>12,825</b>                                                | <b>10,184</b>                                                | <b>10,664</b>                                                | <b>376,365</b>                                             |
| <b>TOTAL CAPITAL RESOURCES/<br/>GROSS BUDGET EXPENDITURE</b> | <b>113,445</b>                                               | <b>163,436</b>                                               | <b>131,589</b>                                               | <b>50,146</b>                                                | <b>30,660</b>                                                | <b>28,440</b>                                                | <b>25,799</b>                                                | <b>26,279</b>                                                | <b>569,794</b>                                             |

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
*Estimated Capital Resources 2020/21 to 2028/29*

APPENDIX I

**Movements in Resources from Approved Budget - 31 March 2021**

|                                               | Revised<br>Budget<br>2021/22<br>£'000 | Revised<br>Budget<br>2022/23<br>£'000 | Revised<br>Budget<br>2023/24<br>£'000 | Revised<br>Budget<br>2024/25<br>£'000 | Revised<br>Budget<br>2025/26<br>£'000 | Revised<br>Budget<br>2026/27<br>£'000 | Revised<br>Budget<br>2027/28<br>£'000 | Revised<br>Budget<br>2028/29<br>£'000 | Revised<br>Budget<br>TOTAL<br>£'000 |
|-----------------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|-------------------------------------|
| Increase/(Decrease) in:                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                     |
| Capital Receipts - General Fund               | 256                                   | (127)                                 | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 129                                 |
| Capital Receipts - Commercial Property        | (1,036)                               | 952                                   | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | (84)                                |
| Capital Receipts - Housing Receipts           | 1                                     | (1)                                   | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                   |
| Capital Receipts - Ring Fenced                | 72                                    | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 72                                  |
| Capital Grants:                               |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                       |                                     |
| Town Centre Fund                              | (11)                                  | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | (11)                                |
| General Capital Grant                         | 306                                   | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 306                                 |
| Third Party Contributions                     | 998                                   | 133                                   | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 1,131                               |
| Revenue Contributions                         | 10                                    | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 10                                  |
| Developer Contributions                       | (542)                                 | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | 0                                     | (542)                               |
| Resources b/f                                 | 100                                   | 478                                   | 42                                    | 42                                    | 42                                    | 42                                    | 42                                    | 42                                    | 100                                 |
| Resources c/f to future years                 | (478)                                 | (42)                                  | (42)                                  | (42)                                  | (42)                                  | (42)                                  | (42)                                  | (42)                                  | (42)                                |
| Borrowing Requirement                         | (10,629)                              | 2,722                                 | 8,896                                 | 2,255                                 | 944                                   | 1,097                                 | 1,097                                 | 409                                   | 6,791                               |
| <b>Total Increase/(Decrease) in Resources</b> | <b>(10,953)</b>                       | <b>4,115</b>                          | <b>8,896</b>                          | <b>2,255</b>                          | <b>944</b>                            | <b>1,097</b>                          | <b>1,097</b>                          | <b>409</b>                            | <b>7,860</b>                        |
| Approved Resources 31 March 2021              | 124,398                               | 159,321                               | 122,693                               | 47,891                                | 29,716                                | 27,343                                | 24,702                                | 25,870                                | 561,934                             |
| <b>Revised Resources</b>                      | <b>113,445</b>                        | <b>163,436</b>                        | <b>131,589</b>                        | <b>50,146</b>                         | <b>30,660</b>                         | <b>28,440</b>                         | <b>25,799</b>                         | <b>26,279</b>                         | <b>569,794</b>                      |

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
**SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2019/20 to 2028/29**

APPENDIX II

|                                                                                                                               | Approved Budget<br>31-Mar-21<br>2020/21<br>(£'000) | Actual Expenditure<br>2020/21<br>(£'000) | Proposed Carry Forward to<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2021/22<br>(£'000) | Proposed Brought Forward from<br>2020/21<br>(£'000) | Proposed Budget Adjustment Report 1<br>2021/22<br>(£'000) | Revised Budget<br>Report 1<br>2021/22<br>(£'000) | Actuals to<br>31-Jul-21<br>2021/22<br>(£'000) | Projected Outturn<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2022/23<br>(£'000) | Proposed Budget Adjustment Report 1<br>2022/23<br>(£'000) | Revised Budget<br>Report 1<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>2023/24<br>(£'000) | Proposed Budget Adjustment Report 1<br>2023/24<br>(£'000) | Revised Budget<br>Report 1<br>2023/24<br>(£'000) |
|-------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------------|-------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------|-----------------------------------------------|-----------------------------------------|----------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                                                                             | 6,901                                              | 6,346                                    | 555                                             | 28,943                                             | 555                                                 | (17,255)                                                  | 12,243                                           | 1,965                                         | 12,243                                  | 54,452                                             | 1,187                                                     | 55,639                                           | 40,237                                             | 9,384                                                     | 49,621                                           |
| COMMUNITIES                                                                                                                   | 18,648                                             | 13,851                                   | 4,797                                           | 61,655                                             | 4,797                                               | (2,149)                                                   | 64,303                                           | 6,202                                         | 64,303                                  | 64,856                                             | 2,316                                                     | 67,172                                           | 72,793                                             | (343)                                                     | 72,450                                           |
| HEALTH AND SOCIAL CARE                                                                                                        | 290                                                | 318                                      | (28)                                            | 677                                                | (28)                                                | 0                                                         | 649                                              | 0                                             | 649                                     | 320                                                | 0                                                         | 320                                              | 320                                                | 0                                                         | 320                                              |
| CORPORATE AND DEMOCRATIC SERVICES                                                                                             | 7,106                                              | 6,015                                    | 1,091                                           | 10,393                                             | 1,091                                               | 967                                                       | 12,451                                           | 1,720                                         | 12,451                                  | 7,843                                              | 479                                                       | 8,322                                            | 6,543                                              | (145)                                                     | 6,398                                            |
| <b>TOTAL NET EXPENDITURE</b><br><small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS)</small> | <b>32,945</b>                                      | <b>26,530</b>                            | <b>6,415</b>                                    | <b>101,668</b>                                     | <b>6,415</b>                                        | <b>(18,437)</b>                                           | <b>89,646</b>                                    | <b>9,887</b>                                  | <b>89,646</b>                           | <b>127,471</b>                                     | <b>3,982</b>                                              | <b>131,453</b>                                   | <b>119,893</b>                                     | <b>8,896</b>                                              | <b>128,789</b>                                   |
| GENERAL CAPITAL GRANT                                                                                                         | (10,335)                                           | (10,335)                                 | 0                                               | (23,618)                                           | 0                                                   | (306)                                                     | (23,924)                                         | (8,429)                                       | (23,924)                                | (15,117)                                           | 0                                                         | (15,117)                                         | (11,132)                                           | 0                                                         | (11,132)                                         |
| DEVELOPER CONTRIBUTIONS                                                                                                       | (1,909)                                            | (2,451)                                  | 542                                             | (1,520)                                            | 542                                                 | 0                                                         | (978)                                            | 0                                             | (978)                                   | (1,520)                                            | 0                                                         | (1,520)                                          | (2,100)                                            | 0                                                         | (2,100)                                          |
| CAPITAL RECEIPTS                                                                                                              | (560)                                              | (424)                                    | (136)                                           | (1,659)                                            | (136)                                               | 915                                                       | (880)                                            | (77)                                          | (880)                                   | (1,656)                                            | (824)                                                     | (2,480)                                          | (250)                                              | 0                                                         | (250)                                            |
| <b>ANNUAL BORROWING REQUIREMENT</b>                                                                                           | <b>20,141</b>                                      | <b>13,320</b>                            | <b>6,821</b>                                    | <b>74,871</b>                                      | <b>6,821</b>                                        | <b>(17,828)</b>                                           | <b>63,864</b>                                    | <b>1,381</b>                                  | <b>63,864</b>                           | <b>109,178</b>                                     | <b>3,158</b>                                              | <b>112,336</b>                                   | <b>106,411</b>                                     | <b>8,896</b>                                              | <b>115,307</b>                                   |
| CAPITAL RECEIPTS BROUGHT FORWARD                                                                                              | (2,644)                                            | (2,644)                                  | 0                                               | (2,429)                                            | 0                                                   | (100)                                                     | (2,529)                                          | (2,529)                                       | (2,529)                                 | (2,279)                                            | (478)                                                     | (2,757)                                          | (2,904)                                            | (42)                                                      | (2,946)                                          |
| CAPITAL RECEIPTS CARRIED FORWARD                                                                                              | 2,429                                              | 2,529                                    | (100)                                           | 2,279                                              | (100)                                               | 578                                                       | 2,757                                            | 2,488                                         | 2,757                                   | 2,904                                              | 42                                                        | 2,946                                            | 2,904                                              | 42                                                        | 2,946                                            |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                                                                        | <b>19,926</b>                                      | <b>13,205</b>                            | <b>6,721</b>                                    | <b>74,721</b>                                      | <b>6,721</b>                                        | <b>(17,350)</b>                                           | <b>64,092</b>                                    | <b>1,340</b>                                  | <b>64,092</b>                           | <b>109,803</b>                                     | <b>2,722</b>                                              | <b>112,525</b>                                   | <b>106,411</b>                                     | <b>8,896</b>                                              | <b>115,307</b>                                   |

**PERTH AND KINROSS COUNCIL**  
**COMPOSITE CAPITAL PROGRAMME**  
**SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2019/20 to 2028/29**

APPENDIX II

|                                                                                                                               | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>Report 1<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>Report 1<br>2025/26<br>(£'000) | Approved Budget<br>31-Mar-21<br>2026/27<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2026/27<br>(£'000) | Revised Budget<br>Report 1<br>2026/27<br>(£'000) | Approved Budget<br>31-Mar-21<br>2027/28<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2027/28<br>(£'000) | Revised Budget<br>Report 1<br>2027/28<br>(£'000) |
|-------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                                                                             | 17,804                                             | 2,275                                                           | 20,079                                           | 4,650                                              | 1,000                                                           | 5,650                                            | 4,650                                              | 1,000                                                           | 5,650                                            | 4,823                                              | 1,000                                                           | 5,823                                            |
| COMMUNITIES                                                                                                                   | 23,052                                             | 128                                                             | 23,180                                           | 17,490                                             | 97                                                              | 17,587                                           | 15,538                                             | 97                                                              | 15,635                                           | 13,252                                             | 97                                                              | 13,349                                           |
| HEALTH AND SOCIAL CARE                                                                                                        | 320                                                | 0                                                               | 320                                              | 320                                                | 0                                                               | 320                                              | 320                                                | 0                                                               | 320                                              | 320                                                | 0                                                               | 320                                              |
| CORPORATE AND DEMOCRATIC SERVICES                                                                                             | 6,215                                              | (148)                                                           | 6,067                                            | 6,756                                              | (153)                                                           | 6,603                                            | 6,335                                              | 0                                                               | 6,335                                            | 5,807                                              | 0                                                               | 5,807                                            |
| <b>TOTAL NET EXPENDITURE</b><br><small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS)</small> | <b>47,391</b>                                      | <b>2,255</b>                                                    | <b>49,646</b>                                    | <b>29,216</b>                                      | <b>944</b>                                                      | <b>30,160</b>                                    | <b>26,843</b>                                      | <b>1,097</b>                                                    | <b>27,940</b>                                    | <b>24,202</b>                                      | <b>1,097</b>                                                    | <b>25,299</b>                                    |
| GENERAL CAPITAL GRANT                                                                                                         | (11,845)                                           | 0                                                               | (11,845)                                         | (12,026)                                           | 0                                                               | (12,026)                                         | (12,265)                                           | 0                                                               | (12,265)                                         | (12,265)                                           | 0                                                               | (12,265)                                         |
| DEVELOPER CONTRIBUTIONS                                                                                                       | (2,300)                                            | 0                                                               | (2,300)                                          | (2,367)                                            | 0                                                               | (2,367)                                          | (2,600)                                            | 0                                                               | (2,600)                                          | (2,600)                                            | 0                                                               | (2,600)                                          |
| CAPITAL RECEIPTS                                                                                                              | (250)                                              | 0                                                               | (250)                                            | (250)                                              | 0                                                               | (250)                                            | (250)                                              | 0                                                               | (250)                                            | (250)                                              | 0                                                               | (250)                                            |
| <b>ANNUAL BORROWING REQUIREMENT</b>                                                                                           | <b>32,996</b>                                      | <b>2,255</b>                                                    | <b>35,251</b>                                    | <b>14,573</b>                                      | <b>944</b>                                                      | <b>15,517</b>                                    | <b>11,728</b>                                      | <b>1,097</b>                                                    | <b>12,825</b>                                    | <b>9,087</b>                                       | <b>1,097</b>                                                    | <b>10,184</b>                                    |
| CAPITAL RECEIPTS BROUGHT FORWARD                                                                                              | (2,904)                                            | (42)                                                            | (2,946)                                          | (2,904)                                            | (42)                                                            | (2,946)                                          | (2,904)                                            | (42)                                                            | (2,946)                                          | (2,904)                                            | (42)                                                            | (2,946)                                          |
| CAPITAL RECEIPTS CARRIED FORWARD                                                                                              | 2,904                                              | 42                                                              | 2,946                                            | 2,904                                              | 42                                                              | 2,946                                            | 2,904                                              | 42                                                              | 2,946                                            | 2,904                                              | 42                                                              | 2,946                                            |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                                                                        | <b>32,996</b>                                      | <b>2,255</b>                                                    | <b>35,251</b>                                    | <b>14,573</b>                                      | <b>944</b>                                                      | <b>15,517</b>                                    | <b>11,728</b>                                      | <b>1,097</b>                                                    | <b>12,825</b>                                    | <b>9,087</b>                                       | <b>1,097</b>                                                    | <b>10,184</b>                                    |

**PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2019/20 to 2028/29**

APPENDIX II

|                                                                                                                               | Approved<br>Budget<br>31-Mar-21<br><br>2028/29<br>(£'000) | Proposed<br>Budget<br>Adjustment<br>Report 1<br>2028/29<br>(£'000) | Revised<br>Budget<br><br>Report 1<br>2028/29<br>(£'000) | Revised<br>Budget<br><br>Report 1<br>TOTAL<br>(£'000) |
|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------------|---------------------------------------------------------|-------------------------------------------------------|
| EDUCATION AND CHILDREN'S SERVICES                                                                                             | 4,500                                                     | 409                                                                | 4,909                                                   | 159,614                                               |
| COMMUNITIES                                                                                                                   | 15,384                                                    | 0                                                                  | 15,384                                                  | 289,060                                               |
| HEALTH AND SOCIAL CARE                                                                                                        | 320                                                       | 0                                                                  | 320                                                     | 2,889                                                 |
| CORPORATE AND DEMOCRATIC SERVICES                                                                                             | 5,166                                                     | 0                                                                  | 5,166                                                   | 57,149                                                |
| <b>TOTAL NET EXPENDITURE</b><br><small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS)</small> | <b>25,370</b>                                             | <b>409</b>                                                         | <b>25,779</b>                                           | <b>508,712</b>                                        |
| GENERAL CAPITAL GRANT                                                                                                         | (12,265)                                                  | 0                                                                  | (12,265)                                                | (110,839)                                             |
| DEVELOPER CONTRIBUTIONS                                                                                                       | (2,600)                                                   | 0                                                                  | (2,600)                                                 | (17,065)                                              |
| CAPITAL RECEIPTS                                                                                                              | (250)                                                     | 0                                                                  | (250)                                                   | (4,860)                                               |
| <b>ANNUAL BORROWING REQUIREMENT</b>                                                                                           | <b>10,255</b>                                             | <b>409</b>                                                         | <b>10,664</b>                                           | <b>375,948</b>                                        |
| CAPITAL RECEIPTS BROUGHT FORWARD                                                                                              | (2,904)                                                   | (42)                                                               | (2,946)                                                 | (2,529)                                               |
| CAPITAL RECEIPTS CARRIED FORWARD                                                                                              | 2,904                                                     | 42                                                                 | 2,946                                                   | 2,946                                                 |
| <b>TOTAL NET BORROWING REQUIREMENT</b>                                                                                        | <b>10,255</b>                                             | <b>409</b>                                                         | <b>10,664</b>                                           | <b>376,365</b>                                        |

|                                                              | Approved Budget<br>31-Mar-21<br>2020/21<br>(£'000) | Actual Expenditure<br>2020/21<br>(£'000) | Proposed Carry Forward to<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2021/22<br>(£'000) | Proposed Brought Forward from<br>2020/21<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2021/22<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 2<br>2021/22<br>(£'000) | Approved Budget<br>Report 2<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised Budget<br>Report 3<br>2021/22<br>(£'000) | Approved Budget Adjustment<br>04-Mar-20<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 4<br>2021/22<br>(£'000) | Revised Budget<br>Report 4<br>2021/22<br>(£'000) | Actual to<br>31-Jul-21<br>2021/22<br>(£'000) | Projected<br>Outturn<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2022/23<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2022/23<br>(£'000) |
|--------------------------------------------------------------|----------------------------------------------------|------------------------------------------|-------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|----------------------------------------------|--------------------------------------------|----------------------------------------------------|--------------------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 6                                                  |                                          | 6                                               | 0                                                  | 6                                                   |                                                              | 6                                                             |                                                              | 6                                                 |                                                              | 6                                                |                                                               |                                                              | 6                                                |                                              | 6                                          | 0                                                  |                                                              |
| MIS - Procurement & Integration                              | 49                                                 |                                          | 49                                              | 55                                                 | 49                                                  | (104)                                                        | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  | 55                                                           |
| Almondbank Cottages - REACH Project                          | 0                                                  | (8)                                      | 8                                               | 0                                                  | 8                                                   | (8)                                                          | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Digital Inclusion                                            | 614                                                | 398                                      | 216                                             | 0                                                  | 216                                                 |                                                              | 216                                                           |                                                              | 216                                               |                                                              | 216                                              |                                                               |                                                              | 216                                              |                                              | 216                                        | 0                                                  |                                                              |
| Scottish Government Grant                                    | (614)                                              | (614)                                    | 0                                               | 0                                                  | 0                                                   |                                                              | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Blairgowrie Recreation Centre - Replacement                  | 130                                                | 208                                      | (78)                                            | 4,483                                              | (78)                                                | (3,305)                                                      | 1,100                                                         |                                                              | 1,100                                             |                                                              | 1,100                                            |                                                               |                                                              | 1,100                                            | 251                                          | 1,100                                      | 10,130                                             | (130)                                                        |
| <b>Schools Modernisation Programme</b>                       |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| Investment in the Learning Estate                            | 740                                                | 674                                      | 66                                              | 2,780                                              | 66                                                  | (2,346)                                                      | 500                                                           |                                                              | 500                                               |                                                              | 500                                              |                                                               |                                                              | 500                                              | 72                                           | 500                                        | 7,698                                              | (4,698)                                                      |
| Pitcairn Primary School Upgrade Project                      | 87                                                 | 1                                        | 86                                              | 0                                                  | 86                                                  | (86)                                                         | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Methven Primary School Refurbishment                         | 0                                                  | 0                                        | 0                                               | 0                                                  | 0                                                   | 750                                                          | 750                                                           |                                                              | 750                                               |                                                              | 750                                              |                                                               |                                                              | 750                                              |                                              | 750                                        | 0                                                  |                                                              |
| Kirkmichael Primary School Upgrades                          | 0                                                  | 0                                        | 0                                               | 0                                                  | 0                                                   | 100                                                          | 100                                                           |                                                              | 100                                               |                                                              | 100                                              |                                                               |                                                              | 100                                              |                                              | 100                                        | 0                                                  |                                                              |
| Capital Receipt (ring-fenced)                                | 0                                                  | 0                                        | 0                                               | 0                                                  | 0                                                   | (100)                                                        | (100)                                                         |                                                              | (100)                                             |                                                              | (100)                                            |                                                               |                                                              | (100)                                            |                                              | (100)                                      | 0                                                  |                                                              |
| Longforgan Primary School Upgrade Project                    | 2,750                                              | 2,654                                    | 96                                              | 0                                                  | 96                                                  |                                                              | 96                                                            |                                                              | 96                                                |                                                              | 96                                               |                                                               |                                                              | 96                                               |                                              | 96                                         | 0                                                  |                                                              |
| Early Learning & Childcare                                   | 900                                                | 926                                      | (26)                                            | 473                                                | (26)                                                | (247)                                                        | 200                                                           |                                                              | 200                                               |                                                              | 200                                              |                                                               |                                                              | 200                                              | 16                                           | 200                                        | 0                                                  | 247                                                          |
| Scottish Government Grant                                    | (3,800)                                            | (3,800)                                  | 0                                               | 0                                                  | 0                                                   |                                                              | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| - Letham Primary School Upgrade Project                      | 948                                                | 881                                      | 67                                              | 615                                                | 67                                                  | 682                                                          | 682                                                           |                                                              | 682                                               |                                                              | 682                                              |                                                               |                                                              | 682                                              |                                              | 682                                        | 0                                                  |                                                              |
| - Oakbank Primary School Upgrade Project                     | 555                                                | 534                                      | 21                                              | 0                                                  | 21                                                  | 21                                                           | 21                                                            |                                                              | 21                                                |                                                              | 21                                               |                                                               |                                                              | 21                                               |                                              | 21                                         | 0                                                  |                                                              |
| - St.Ninians Primary School Upgrade Project                  | 128                                                | 106                                      | 22                                              | 0                                                  | 22                                                  | (21)                                                         | 1                                                             |                                                              | 1                                                 |                                                              | 1                                                |                                                               |                                                              | 1                                                |                                              | 1                                          | 0                                                  |                                                              |
| - Rattray Primary School Upgrade Project                     | 100                                                | 89                                       | 11                                              | 3,909                                              | 11                                                  | (1,220)                                                      | 2,700                                                         |                                                              | 2,700                                             |                                                              | 2,700                                            |                                                               |                                                              | 2,700                                            | 241                                          | 2,700                                      | 0                                                  | 750                                                          |
| - Inchture Primary School Upgrade Project                    | 949                                                | 939                                      | 10                                              | 0                                                  | 10                                                  | 10                                                           | 10                                                            |                                                              | 10                                                |                                                              | 10                                               |                                                               |                                                              | 10                                               |                                              | 10                                         | 0                                                  |                                                              |
| North/West Perth - New Primary School                        | 0                                                  | 0                                        | 0                                               | 0                                                  | 0                                                   | 0                                                            | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 500                                                |                                                              |
| North Muirton/Balhouseie Primary Schools Replacement         | 900                                                | 454                                      | 446                                             | 8,000                                              | 446                                                 | (5,446)                                                      | 3,000                                                         |                                                              | 3,000                                             |                                                              | 3,000                                            |                                                               |                                                              | 3,000                                            | 364                                          | 3,000                                      | 5,697                                              | 3,303                                                        |
| Technology Upgrades                                          | 50                                                 | 39                                       | 11                                              | 675                                                | 11                                                  | (586)                                                        | 100                                                           |                                                              | 100                                               |                                                              | 100                                              |                                                               |                                                              | 100                                              | 21                                           | 100                                        | 533                                                |                                                              |
| Perth Academy - Refurbishment                                | 1,110                                              | 1,587                                    | (477)                                           | 785                                                | (477)                                               | 627                                                          | 935                                                           |                                                              | 935                                               |                                                              | 935                                              |                                                               |                                                              | 935                                              | 443                                          | 935                                        | 3,085                                              | (627)                                                        |
| Perth Grammar School - Upgrade Programme Phase 3             | 270                                                | 291                                      | (21)                                            | 1,100                                              | (21)                                                | (674)                                                        | 405                                                           |                                                              | 405                                               |                                                              | 405                                              |                                                               |                                                              | 405                                              | 200                                          | 405                                        | 2,750                                              |                                                              |
| Revenue Contribution                                         | 0                                                  | (15)                                     | 15                                              | 0                                                  | 15                                                  | (15)                                                         | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Perth High School - Internal Services & Refurbishment        | 30                                                 | 9                                        | 21                                              | 0                                                  | 21                                                  | 21                                                           | 21                                                            |                                                              | 21                                                |                                                              | 21                                               |                                                               |                                                              | 21                                               |                                              | 21                                         | 0                                                  |                                                              |
| Perth High School - New School Investment                    | 999                                                | 993                                      | 6                                               | 6,068                                              | 6                                                   | (4,574)                                                      | 1,500                                                         |                                                              | 1,500                                             |                                                              | 1,500                                            |                                                               |                                                              | 1,500                                            | 357                                          | 1,500                                      | 24,059                                             | 2,287                                                        |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>6,901</b>                                       | <b>6,346</b>                             | <b>555</b>                                      | <b>28,943</b>                                      | <b>555</b>                                          | <b>(17,255)</b>                                              | <b>12,243</b>                                                 | <b>0</b>                                                     | <b>12,243</b>                                     | <b>0</b>                                                     | <b>12,243</b>                                    | <b>0</b>                                                      | <b>0</b>                                                     | <b>12,243</b>                                    | <b>1,965</b>                                 | <b>12,243</b>                              | <b>54,452</b>                                      | <b>1,187</b>                                                 |
| <b>COMMUNITIES</b>                                           |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| <b>Traffic &amp; Road Safety</b>                             |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| Road Safety Initiatives (20mph Zones etc..)                  | 28                                                 | 7                                        | 21                                              | 335                                                | 21                                                  |                                                              | 356                                                           |                                                              | 356                                               |                                                              | 356                                              |                                                               |                                                              | 356                                              |                                              | 356                                        | 150                                                |                                                              |
| Road Safety Initiatives                                      | 163                                                | 214                                      | (51)                                            | 102                                                | (51)                                                |                                                              | 51                                                            |                                                              | 51                                                |                                                              | 51                                               |                                                               |                                                              | 51                                               | 50                                           | 51                                         | 0                                                  |                                                              |
| Additional Road Safety - Pedestrian Crossings                | 0                                                  |                                          | 0                                               | 350                                                | 0                                                   |                                                              | 350                                                           |                                                              | 350                                               |                                                              | 350                                              |                                                               |                                                              | 350                                              |                                              | 350                                        | 175                                                |                                                              |
| Schools Road Safety Measures                                 | 318                                                | 197                                      | 121                                             | 440                                                | 121                                                 |                                                              | 561                                                           |                                                              | 561                                               |                                                              | 561                                              |                                                               |                                                              | 561                                              |                                              | 561                                        | 0                                                  |                                                              |
| 20mph Signage Programme - Schools                            | 0                                                  | 0                                        | 0                                               | 200                                                | 0                                                   | (85)                                                         | 115                                                           |                                                              | 115                                               |                                                              | 115                                              |                                                               |                                                              | 115                                              |                                              | 115                                        | 0                                                  | 85                                                           |
| 20mph Signage Programme                                      | 50                                                 | 65                                       | (15)                                            | 132                                                | (15)                                                |                                                              | 117                                                           |                                                              | 117                                               |                                                              | 117                                              |                                                               |                                                              | 117                                              | 68                                           | 117                                        | 0                                                  |                                                              |
| Cycling Walking & Safer Streets (CWSS)                       | 737                                                | 738                                      | (1)                                             | 665                                                | (1)                                                 | 1                                                            | 665                                                           |                                                              | 665                                               |                                                              | 665                                              |                                                               |                                                              | 665                                              | 1                                            | 665                                        | 200                                                |                                                              |
| Scottish Government Grant - CWSS                             | (665)                                              | (665)                                    | 0                                               | (665)                                              | 0                                                   |                                                              | (665)                                                         |                                                              | (665)                                             |                                                              | (665)                                            |                                                               |                                                              | (665)                                            |                                              | (665)                                      | (200)                                              |                                                              |
| Third Party Contribution                                     | (72)                                               | (73)                                     | 1                                               | 0                                                  | 1                                                   | (1)                                                          | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Car Parking Investment                                       | 74                                                 | 74                                       | 0                                               | 358                                                | 0                                                   |                                                              | 358                                                           |                                                              | 358                                               |                                                              | 358                                              |                                                               |                                                              | 358                                              |                                              | 358                                        | 0                                                  |                                                              |
| Revenue Contribution                                         | (74)                                               | (74)                                     | 0                                               | (10)                                               | 0                                                   |                                                              | (10)                                                          |                                                              | (10)                                              |                                                              | (10)                                             |                                                               |                                                              | (10)                                             |                                              | (10)                                       | 0                                                  |                                                              |
| Car Parking Investment - Pitlochry                           | 0                                                  |                                          | 0                                               | 150                                                | 0                                                   |                                                              | 150                                                           |                                                              | 150                                               |                                                              | 150                                              |                                                               |                                                              | 150                                              |                                              | 150                                        | 0                                                  |                                                              |
| Strathmore Cycle Network                                     | 16                                                 | 3                                        | 13                                              | 71                                                 | 13                                                  |                                                              | 84                                                            |                                                              | 84                                                |                                                              | 84                                               |                                                               |                                                              | 84                                               |                                              | 84                                         | 0                                                  |                                                              |
| <b>Sub-Total</b>                                             | <b>575</b>                                         | <b>486</b>                               | <b>89</b>                                       | <b>2,128</b>                                       | <b>89</b>                                           | <b>(85)</b>                                                  | <b>2,132</b>                                                  | <b>0</b>                                                     | <b>2,132</b>                                      | <b>0</b>                                                     | <b>2,132</b>                                     | <b>0</b>                                                      | <b>0</b>                                                     | <b>2,132</b>                                     | <b>119</b>                                   | <b>2,132</b>                               | <b>325</b>                                         | <b>85</b>                                                    |
| <b>Asset Management - Roads &amp; Lighting</b>               |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| Structural Maintenance                                       | 8,692                                              | 7,669                                    | 1,023                                           | 17,031                                             | 1,023                                               | (1,957)                                                      | 16,097                                                        |                                                              | 16,097                                            |                                                              | 16,097                                           |                                                               |                                                              | 16,097                                           | 4,448                                        | 16,097                                     | 9,851                                              |                                                              |
| Third Party Contribution (Forestry Commission Timber Routes) | (389)                                              | (409)                                    | 20                                              | 0                                                  | 20                                                  | (21)                                                         | (1)                                                           |                                                              | (1)                                               |                                                              | (1)                                              |                                                               |                                                              | (1)                                              | (2)                                          | (1)                                        | 0                                                  |                                                              |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 187                                                | 187                                      | 0                                               | 0                                                  | 0                                                   |                                                              | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 0                                                  |                                                              |
| Traffic Signal Renewals - Upgrading                          | 292                                                | 287                                      | 5                                               | 219                                                | 5                                                   | 20                                                           | 244                                                           |                                                              | 244                                               |                                                              | 244                                              |                                                               |                                                              | 244                                              | 8                                            | 244                                        | 119                                                | 2                                                            |
| Third Party Contributions                                    | 0                                                  | 0                                        | 0                                               | (60)                                               | 0                                                   |                                                              | (60)                                                          |                                                              | (60)                                              |                                                              | (60)                                             |                                                               |                                                              | (60)                                             |                                              | (60)                                       | 0                                                  |                                                              |
| Footways                                                     | 510                                                | 481                                      | 29                                              | 435                                                | 29                                                  |                                                              | 464                                                           |                                                              | 464                                               |                                                              | 464                                              |                                                               |                                                              | 464                                              | 185                                          | 464                                        | 435                                                |                                                              |
| Investment in Local Footpaths                                | 10                                                 |                                          | 10                                              | 190                                                | 10                                                  |                                                              | 200                                                           |                                                              | 200                                               |                                                              | 200                                              |                                                               |                                                              | 200                                              |                                              | 200                                        | 0                                                  |                                                              |
| Road Safety Barriers                                         | 0                                                  |                                          | 0                                               | 54                                                 | 0                                                   |                                                              | 54                                                            |                                                              | 54                                                |                                                              | 54                                               |                                                               |                                                              | 54                                               |                                              | 54                                         | 0                                                  |                                                              |
| Third Party Contribution                                     | 0                                                  |                                          | 0                                               | (18)                                               | 0                                                   |                                                              | (18)                                                          |                                                              | (18)                                              |                                                              | (18)                                             |                                                               |                                                              | (18)                                             |                                              | (18)                                       | 0                                                  |                                                              |
| Pedestrian Gritters                                          | 19                                                 | 12                                       | 7                                               | 0                                                  | 7                                                   |                                                              | 7                                                             |                                                              | 7                                                 |                                                              | 7                                                |                                                               |                                                              | 7                                                |                                              | 7                                          | 0                                                  |                                                              |
| <b>Sub-Total</b>                                             | <b>9,321</b>                                       | <b>8,227</b>                             | <b>1,094</b>                                    | <b>17,851</b>                                      | <b>1,094</b>                                        | <b>(1,958)</b>                                               | <b>16,987</b>                                                 | <b>0</b>                                                     | <b>16,987</b>                                     | <b>0</b>                                                     | <b>16,987</b>                                    | <b>0</b>                                                      | <b>0</b>                                                     | <b>16,987</b>                                    | <b>4,639</b>                                 | <b>16,987</b>                              | <b>10,405</b>                                      | <b>2</b>                                                     |
| <b>Asset Management - Bridges</b>                            |                                                    |                                          |                                                 |                                                    |                                                     |                                                              |                                                               |                                                              |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                              |                                            |                                                    |                                                              |
| Bridge Refurbishment Programme                               | 116                                                | 51                                       | 65                                              | 986                                                | 65                                                  | 192                                                          | 1,243                                                         |                                                              | 1,243                                             |                                                              | 1,243                                            |                                                               |                                                              | 1,243                                            | 27                                           | 1,243                                      | 688                                                | 201                                                          |
| Dalhenzean Culvert                                           | 0                                                  |                                          | 0                                               | 0                                                  | 0                                                   |                                                              | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                          | 287                                                |                                                              |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

APPENDIX II

|                                                        | Approved Budget<br>31-Mar-21<br>2020/21<br>(£'000) | Actual Expenditure<br>2020/21<br>(£'000) | Proposed Carry Forward to<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2021/22<br>(£'000) | Proposed Brought Forward from<br>2020/21<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2021/22<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 2<br>2021/22<br>(£'000) | Approved Budget<br>Report 2<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised Budget<br>Report 3<br>2021/22<br>(£'000) | Approved Budget Adjustment<br>04-Mar-20<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 4<br>2021/22<br>(£'000) | Revised Budget<br>Report 4<br>2021/22<br>(£'000) | Actual to<br>31-Jul-21<br>2021/22<br>(£'000) | Projected Outturn<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2022/23<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2022/23<br>(£'000) |
|--------------------------------------------------------|----------------------------------------------------|------------------------------------------|-------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|----------------------------------------------|-----------------------------------------|----------------------------------------------------|--------------------------------------------------------------|
| Dunkeld Golf Course                                    | 0                                                  |                                          | 0                                               | 0                                                  | 0                                                   |                                                              | 0                                                             |                                                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                |                                              | 0                                       | 226                                                |                                                              |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 82                                                 | 81                                       | 1                                               | 28                                                 | 1                                                   |                                                              | 29                                                            |                                                              | 29                                                |                                                              | 29                                               |                                                               |                                                              | 29                                               |                                              | 29                                      | 0                                                  |                                                              |
| Old Perth Bridge - Strengthening                       | 33                                                 | 6                                        | 27                                              | 143                                                | 27                                                  |                                                              | 170                                                           |                                                              | 170                                               |                                                              | 170                                              |                                                               |                                                              | 170                                              |                                              | 170                                     | 10                                                 |                                                              |
| Perth Queens Bridge - Strengthening                    | 53                                                 | 4                                        | 49                                              | 178                                                | 49                                                  |                                                              | 227                                                           |                                                              | 227                                               |                                                              | 227                                              |                                                               |                                                              | 227                                              | 5                                            | 227                                     | 155                                                |                                                              |
| Culteuchar Culvert                                     | 0                                                  | 10                                       | (10)                                            | 0                                                  | (10)                                                | 20                                                           | 10                                                            |                                                              | 10                                                |                                                              | 10                                               |                                                               |                                                              | 10                                               |                                              | 10                                      | 0                                                  | 400                                                          |
| Glendevon Bridge                                       | 0                                                  | 15                                       | (15)                                            | 0                                                  | (15)                                                | 531                                                          | 516                                                           |                                                              | 516                                               |                                                              | 516                                              |                                                               |                                                              | 516                                              | 1                                            | 516                                     | 0                                                  |                                                              |
| Tullyfergus Bridge                                     | 0                                                  | 0                                        | 0                                               | 0                                                  | 0                                                   | 135                                                          | 135                                                           |                                                              | 135                                               |                                                              | 135                                              |                                                               |                                                              | 135                                              |                                              | 135                                     | 0                                                  |                                                              |
| <b>Sub-Total</b>                                       | <b>284</b>                                         | <b>167</b>                               | <b>117</b>                                      | <b>1,335</b>                                       | <b>117</b>                                          | <b>878</b>                                                   | <b>2,330</b>                                                  | <b>0</b>                                                     | <b>2,330</b>                                      | <b>0</b>                                                     | <b>2,330</b>                                     | <b>0</b>                                                      | <b>0</b>                                                     | <b>2,330</b>                                     | <b>33</b>                                    | <b>2,330</b>                            | <b>1,366</b>                                       | <b>601</b>                                                   |

|                                                               | Approved Budget 31-Mar-21 | Actual Expenditure | Proposed Carry Forward to | Approved Budget 31-Mar-21 | Proposed Brought Forward from | Proposed Budget Adjustment Report 1 | Revised Budget 01-Sep-21 | Proposed Budget Adjustment Report 2 | Approved Budget Report 2 | Proposed Budget Adjustment Report 3 | Revised Budget Report 3 | Approved Budget Adjustment 04-Mar-20 | Proposed Budget Adjustment Report 4 | Revised Budget Report 4 | Actual to 31-Jul-21 | Projected Outturn | Approved Budget 31-Mar-21 | Proposed Budget Adjustment Report 1 |
|---------------------------------------------------------------|---------------------------|--------------------|---------------------------|---------------------------|-------------------------------|-------------------------------------|--------------------------|-------------------------------------|--------------------------|-------------------------------------|-------------------------|--------------------------------------|-------------------------------------|-------------------------|---------------------|-------------------|---------------------------|-------------------------------------|
|                                                               | 2020/21 (£'000)           | 2020/21 (£'000)    | 2021/22 (£'000)           | 2021/22 (£'000)           | 2020/21 (£'000)               | 2021/22 (£'000)                     | 2021/22 (£'000)          | 2021/22 (£'000)                     | 2021/22 (£'000)          | 2021/22 (£'000)                     | 2021/22 (£'000)         | 2021/22 (£'000)                      | 2021/22 (£'000)                     | 2021/22 (£'000)         | 2021/22 (£'000)     | 2021/22 (£'000)   | 2022/23 (£'000)           | 2022/23 (£'000)                     |
| <b>Improvement Schemes</b>                                    |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| A9/A85 Road Junction Improvements                             | 601                       | 181                | 420                       | 0                         | 420                           |                                     | 420                      |                                     | 420                      |                                     | 420                     |                                      |                                     | 420                     |                     | 420               | 0                         |                                     |
| Perth Transport Futures                                       | 991                       | 1,009              | (18)                      | 19,368                    | (18)                          |                                     | 19,350                   |                                     | 19,350                   |                                     | 19,350                  |                                      |                                     | 19,350                  | 98                  | 19,350            | 46,236                    |                                     |
| Scottish Government Grant                                     | 0                         |                    | 0                         | (10,000)                  | 0                             |                                     | (10,000)                 |                                     | (10,000)                 |                                     | (10,000)                |                                      |                                     | (10,000)                |                     | (10,000)          | (30,000)                  |                                     |
| A977 Upgrades                                                 | 20                        | 16                 | 4                         | 209                       | 4                             |                                     | 213                      |                                     | 213                      |                                     | 213                     |                                      |                                     | 213                     | 2                   | 213               | 0                         |                                     |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 35                        | 4                  | 31                        | 0                         | 31                            |                                     | 31                       |                                     | 31                       |                                     | 31                      |                                      |                                     | 31                      |                     | 31                | 0                         |                                     |
| Third Party Contribution (Developers)                         | (130)                     | (65)               | (65)                      | 0                         | (65)                          |                                     | (65)                     |                                     | (65)                     |                                     | (65)                    |                                      |                                     | (65)                    |                     | (65)              | 0                         |                                     |
| <b>Sub-Total</b>                                              | <b>1,517</b>              | <b>1,145</b>       | <b>372</b>                | <b>9,577</b>              | <b>372</b>                    | <b>0</b>                            | <b>9,949</b>             | <b>0</b>                            | <b>9,949</b>             | <b>0</b>                            | <b>9,949</b>            | <b>0</b>                             | <b>0</b>                            | <b>9,949</b>            | <b>100</b>          | <b>9,949</b>      | <b>16,236</b>             | <b>0</b>                            |
| <b>Rural Flood Protection Schemes</b>                         |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Almondbank Flood Protection Scheme                            | 430                       | 348                | 82                        | 0                         | 82                            |                                     | 82                       |                                     | 82                       |                                     | 82                      |                                      |                                     | 82                      | 50                  | 82                | 0                         |                                     |
| Revenue Contribution                                          | (430)                     | (430)              | 0                         | 0                         | 0                             |                                     | 0                        |                                     | 0                        |                                     | 0                       |                                      |                                     | 0                       |                     | 0                 | 0                         |                                     |
| Perth Flood Protection Scheme (Pump Replacement)              | 333                       | 174                | 159                       | 202                       | 159                           |                                     | 361                      |                                     | 361                      |                                     | 361                     |                                      |                                     | 361                     |                     | 361               | 0                         |                                     |
| Comrie Flood Protection Scheme                                | 182                       | 176                | 6                         | 1,206                     | 6                             |                                     | 1,212                    |                                     | 1,212                    |                                     | 1,212                   |                                      |                                     | 1,212                   | 38                  | 1,212             | 12,444                    |                                     |
| Milnathort Flood Protection Scheme                            | 117                       | 62                 | 55                        | 105                       | 55                            |                                     | 160                      |                                     | 160                      |                                     | 160                     |                                      |                                     | 160                     |                     | 160               | 1,706                     |                                     |
| South Kinross Flood Protection Scheme                         | 94                        | 93                 | 1                         | 136                       | 1                             | 46                                  | 183                      |                                     | 183                      |                                     | 183                     |                                      |                                     | 183                     | 19                  | 183               | 526                       | (59)                                |
| Scone Flood Protection Scheme                                 | 0                         |                    | 0                         | 80                        | 0                             |                                     | 80                       |                                     | 80                       |                                     | 80                      |                                      |                                     | 80                      |                     | 80                | 51                        |                                     |
| <b>Sub-Total</b>                                              | <b>726</b>                | <b>423</b>         | <b>303</b>                | <b>1,729</b>              | <b>303</b>                    | <b>46</b>                           | <b>2,078</b>             | <b>0</b>                            | <b>2,078</b>             | <b>0</b>                            | <b>2,078</b>            | <b>0</b>                             | <b>0</b>                            | <b>2,078</b>            | <b>107</b>          | <b>2,078</b>      | <b>14,727</b>             | <b>(59)</b>                         |
| <b>Rural Initiatives</b>                                      |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Conservation of Built Heritage                                | 44                        | 8                  | 36                        | 0                         | 36                            |                                     | 36                       |                                     | 36                       |                                     | 36                      |                                      |                                     | 36                      | 3                   | 36                | 0                         |                                     |
| <b>Sub-Total</b>                                              | <b>44</b>                 | <b>8</b>           | <b>36</b>                 | <b>0</b>                  | <b>36</b>                     | <b>0</b>                            | <b>36</b>                | <b>0</b>                            | <b>36</b>                | <b>0</b>                            | <b>36</b>               | <b>0</b>                             | <b>0</b>                            | <b>36</b>               | <b>3</b>            | <b>36</b>         | <b>0</b>                  | <b>0</b>                            |
| <b>Perth &amp; Kinross Place-making</b>                       |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Mill Street Environmental Improvements                        | 0                         |                    | 0                         | 127                       | 0                             |                                     | 127                      |                                     | 127                      |                                     | 127                     |                                      |                                     | 127                     |                     | 127               | 0                         |                                     |
| St Paul's Church                                              | 595                       | 518                | 77                        | 65                        | 77                            |                                     | 142                      |                                     | 142                      |                                     | 142                     |                                      |                                     | 142                     | 81                  | 142               | 0                         |                                     |
| Perth City Centre Golden Route (Rail Station)                 | 4                         |                    | 4                         | 489                       | 4                             |                                     | 493                      |                                     | 493                      |                                     | 493                     |                                      |                                     | 493                     |                     | 493               | 0                         |                                     |
| Green Network Routes                                          | 0                         |                    | 0                         | 115                       | 0                             |                                     | 115                      |                                     | 115                      |                                     | 115                     |                                      |                                     | 115                     |                     | 115               | 0                         |                                     |
| City Greening                                                 | 11                        |                    | 11                        | 0                         | 11                            |                                     | 11                       |                                     | 11                       |                                     | 11                      |                                      |                                     | 11                      |                     | 11                | 0                         |                                     |
| Tay Street, Perth                                             | 100                       |                    | 100                       | 822                       | 100                           |                                     | 922                      |                                     | 922                      |                                     | 922                     |                                      |                                     | 922                     |                     | 922               | 570                       |                                     |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 0                         |                    | 0                         | 600                       | 0                             |                                     | 600                      |                                     | 600                      |                                     | 600                     |                                      |                                     | 600                     |                     | 600               | 0                         |                                     |
| South Street, Perth - Transport Hub                           | 0                         |                    | 0                         | 200                       | 0                             |                                     | 200                      |                                     | 200                      |                                     | 200                     |                                      |                                     | 200                     |                     | 200               | 740                       |                                     |
| Perth & Kinross Lighting Action Plan                          | 247                       | 236                | 11                        | 1,069                     | 11                            | (70)                                | 1,010                    |                                     | 1,010                    |                                     | 1,010                   |                                      |                                     | 1,010                   | 34                  | 1,010             | 1,197                     | 70                                  |
| <b>Sub-Total</b>                                              | <b>957</b>                | <b>754</b>         | <b>203</b>                | <b>3,487</b>              | <b>203</b>                    | <b>(70)</b>                         | <b>3,620</b>             | <b>0</b>                            | <b>3,620</b>             | <b>0</b>                            | <b>3,620</b>            | <b>0</b>                             | <b>0</b>                            | <b>3,620</b>            | <b>115</b>          | <b>3,620</b>      | <b>2,507</b>              | <b>70</b>                           |
| <b>Other Planning Projects</b>                                |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Creative Exchange (former St. John's Primary School)          | 89                        | 5                  | 84                        | 0                         | 84                            |                                     | 84                       |                                     | 84                       |                                     | 84                      |                                      |                                     | 84                      |                     | 84                | 0                         |                                     |
| Town Centre - Regeneration & Economic Improvements            | 276                       | 287                | (11)                      | 2,045                     | (11)                          |                                     | 2,034                    |                                     | 2,034                    |                                     | 2,034                   |                                      |                                     | 2,034                   |                     | 2,034             | 0                         |                                     |
| Scottish Government Grant                                     | (276)                     | (287)              | 11                        | (2,245)                   | 11                            |                                     | (2,234)                  |                                     | (2,234)                  |                                     | (2,234)                 |                                      |                                     | (2,234)                 |                     | (2,234)           | 0                         |                                     |
| Local Full Fibre Network                                      | 1,610                     | 581                | 1,029                     | 2,740                     | 1,029                         |                                     | 3,769                    |                                     | 3,769                    |                                     | 3,769                   |                                      |                                     | 3,769                   | 365                 | 3,769             | 0                         |                                     |
| Third Party Contribution - DCMS                               | (1,610)                   | (581)              | (1,029)                   | (1,540)                   | (1,029)                       |                                     | (2,569)                  |                                     | (2,569)                  |                                     | (2,569)                 |                                      |                                     | (2,569)                 |                     | (2,569)           | 0                         |                                     |
| Third Party Contribution - Tay Cities Deal                    | 0                         |                    | 0                         | (1,000)                   | 0                             |                                     | (1,000)                  |                                     | (1,000)                  |                                     | (1,000)                 |                                      |                                     | (1,000)                 |                     | (1,000)           | 0                         |                                     |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 0                         |                    | 0                         | 1,060                     | 0                             |                                     | 1,060                    |                                     | 1,060                    |                                     | 1,060                   |                                      |                                     | 1,060                   |                     | 1,060             | 0                         |                                     |
| Third Party Contribution - ERDF                               | 0                         |                    | 0                         | (424)                     | 0                             |                                     | (424)                    |                                     | (424)                    |                                     | (424)                   |                                      |                                     | (424)                   |                     | (424)             | 0                         |                                     |
| Third Party Contribution - Tay Cities Deal                    | 0                         |                    | 0                         | (636)                     | 0                             |                                     | (636)                    |                                     | (636)                    |                                     | (636)                   |                                      |                                     | (636)                   |                     | (636)             | 0                         |                                     |
| Nature Restoration                                            | 0                         |                    | 0                         | 0                         | 0                             | 166                                 | 166                      |                                     | 166                      |                                     | 166                     |                                      |                                     | 166                     |                     | 166               | 0                         |                                     |
| <b>Sub-Total</b>                                              | <b>89</b>                 | <b>5</b>           | <b>84</b>                 | <b>0</b>                  | <b>84</b>                     | <b>166</b>                          | <b>250</b>               | <b>0</b>                            | <b>250</b>               | <b>0</b>                            | <b>250</b>              | <b>0</b>                             | <b>0</b>                            | <b>250</b>              | <b>365</b>          | <b>250</b>        | <b>0</b>                  | <b>0</b>                            |
| <b>City Centre Developments - Cultural Attractions</b>        |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Perth City Hall                                               | 1,683                     | 1,811              | (128)                     | 8,956                     | (128)                         |                                     | 8,828                    |                                     | 8,828                    |                                     | 8,828                   |                                      |                                     | 8,828                   | 1,982               | 8,828             | 13,553                    |                                     |
| Perth Museum & Art Gallery (PMAG)                             | 0                         |                    | 0                         | 2,812                     | 0                             |                                     | 2,812                    |                                     | 2,812                    |                                     | 2,812                   |                                      |                                     | 2,812                   |                     | 2,812             | 504                       |                                     |
| Collections Centre                                            | 0                         |                    | 0                         | 6,424                     | 0                             |                                     | 6,424                    |                                     | 6,424                    |                                     | 6,424                   |                                      |                                     | 6,424                   |                     | 6,424             | 0                         |                                     |
| Third Party Contribution (Tay Cities Deal)                    | (2,000)                   | (2,800)            | 800                       | (4,327)                   | 800                           |                                     | (3,527)                  |                                     | (3,527)                  |                                     | (3,527)                 |                                      |                                     | (3,527)                 | (1,990)             | (3,527)           | (1,373)                   |                                     |
| <b>Sub-Total</b>                                              | <b>(317)</b>              | <b>(989)</b>       | <b>672</b>                | <b>13,865</b>             | <b>672</b>                    | <b>0</b>                            | <b>14,537</b>            | <b>0</b>                            | <b>14,537</b>            | <b>0</b>                            | <b>14,537</b>           | <b>0</b>                             | <b>0</b>                            | <b>14,537</b>           | <b>(8)</b>          | <b>14,537</b>     | <b>12,684</b>             | <b>0</b>                            |
| <b>Community Planning</b>                                     |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Letham Community Wellbeing Hub                                | 150                       | 132                | 18                        | 3,073                     | 18                            | 519                                 | 3,610                    |                                     | 3,610                    |                                     | 3,610                   |                                      |                                     | 3,610                   | 65                  | 3,610             | 0                         |                                     |
| Scottish Government Grant (Regeneration Fund)                 | 0                         |                    | 0                         | (1,000)                   | 0                             |                                     | (1,000)                  |                                     | (1,000)                  |                                     | (1,000)                 |                                      |                                     | (1,000)                 |                     | (1,000)           | 0                         |                                     |
| Third Party Contribution (Letham4All)                         | 0                         |                    | 0                         | 0                         | 0                             | (519)                               | (519)                    |                                     | (519)                    |                                     | (519)                   |                                      |                                     | (519)                   |                     | (519)             | 0                         |                                     |
| <b>Sub-Total</b>                                              | <b>150</b>                | <b>132</b>         | <b>18</b>                 | <b>2,073</b>              | <b>18</b>                     | <b>0</b>                            | <b>2,091</b>             | <b>0</b>                            | <b>2,091</b>             | <b>0</b>                            | <b>2,091</b>            | <b>0</b>                             | <b>0</b>                            | <b>2,091</b>            | <b>65</b>           | <b>2,091</b>      | <b>0</b>                  | <b>0</b>                            |
| <b>Community Greenspace</b>                                   |                           |                    |                           |                           |                               |                                     |                          |                                     |                          |                                     |                         |                                      |                                     |                         |                     |                   |                           |                                     |
| Play Areas - Improvements Implementation Strategy             | 93                        | 56                 | 37                        | 324                       | 37                            | 230                                 | 591                      |                                     | 591                      |                                     | 591                     |                                      |                                     | 591                     |                     | 591               | 150                       | 45                                  |
| Third Party Contribution                                      | (30)                      | (19)               | (11)                      | (20)                      | (11)                          | (101)                               | (132)                    |                                     | (132)                    |                                     | (132)                   |                                      |                                     | (132)                   |                     | (132)             | 0                         |                                     |
| Revenue Contribution                                          | 0                         | 0                  | 0                         | 0                         | 0                             | (10)                                | (10)                     |                                     | (10)                     |                                     | (10)                    |                                      |                                     | (10)                    |                     | (10)              | 0                         |                                     |
| 3G Pitch, Blairgowrie                                         | 0                         |                    | 0                         | 0                         | 0                             | 400                                 | 400                      |                                     | 400                      |                                     | 400                     |                                      |                                     | 400                     |                     | 400               | 0                         |                                     |
| Settlement/Neighbourhood Parks                                | 0                         | 0                  | 0                         | 0                         | 0                             | 18                                  | 18                       |                                     | 18                       |                                     | 18                      |                                      |                                     | 18                      |                     | 18                | 0                         |                                     |



|                                                                       | Approved Budget 31-Mar-21 | Actual Expenditure 2020/21 (£'000) | Proposed Carry Forward to 2021/22 (£'000) | Approved Budget 31-Mar-21 2021/22 (£'000) | Proposed Brought Forward from 2020/21 (£'000) | Proposed Budget Adjustment Report 1 2021/22 (£'000) | Revised Budget 01-Sep-21 Report 1 2021/22 (£'000) | Proposed Budget Adjustment Report 2 2021/22 (£'000) | Approved Budget Report 2 2021/22 (£'000) | Proposed Budget Adjustment Report 3 2021/22 (£'000) | Revised Budget Report 3 2021/22 (£'000) | Approved Budget Adjustment 04-Mar-20 2021/22 (£'000) | Proposed Budget Adjustment Report 4 2021/22 (£'000) | Revised Budget Report 4 2021/22 (£'000) | Actual to 31-Jul-21 2021/22 (£'000) | Projected Outturn 2021/22 (£'000) | Approved Budget 31-Mar-21 2022/23 (£'000) | Proposed Budget Adjustment Report 1 2022/23 (£'000) |              |
|-----------------------------------------------------------------------|---------------------------|------------------------------------|-------------------------------------------|-------------------------------------------|-----------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------|-------------------------------------------|-----------------------------------------------------|--------------|
| Countryside Sites                                                     | 10                        | 8                                  | 2                                         | 147                                       | 2                                             | 17                                                  | 166                                               |                                                     | 166                                      |                                                     | 166                                     |                                                      | 166                                                 | 166                                     |                                     | 166                               | 0                                         |                                                     |              |
| Community Greenspace Sites                                            | 0                         |                                    | 0                                         | 457                                       | 0                                             | (297)                                               | 160                                               |                                                     | 160                                      |                                                     | 160                                     |                                                      | 160                                                 | 160                                     |                                     | 160                               | 361                                       | 198                                                 |              |
| Small Parks                                                           | 28                        | 3                                  | 25                                        | 0                                         | 25                                            | (25)                                                | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Third Party Contribution                                              | (13)                      | (13)                               | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Community Greenspace Bridges                                          | 38                        | 2                                  | 36                                        | 0                                         | 36                                            | 49                                                  | 85                                                |                                                     | 85                                       |                                                     | 85                                      |                                                      | 85                                                  | 85                                      | 9                                   | 85                                | 0                                         |                                                     |              |
| Core Path Implementation                                              | 21                        | 25                                 | (4)                                       | 0                                         | (4)                                           | 37                                                  | 33                                                |                                                     | 33                                       |                                                     | 33                                      |                                                      | 33                                                  | 33                                      |                                     | 33                                | 0                                         |                                                     |              |
| Third Party Contribution                                              | (15)                      | (15)                               | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Pittochry Recreation Park                                             | (1)                       | (1)                                | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Alyth Environmental Improvements                                      | 26                        | 10                                 | 16                                        | 0                                         | 16                                            |                                                     | 16                                                |                                                     | 16                                       |                                                     | 16                                      |                                                      | 16                                                  | 16                                      |                                     | 16                                | 0                                         |                                                     |              |
| Air Quality Improvements                                              | 0                         |                                    | 0                                         | 100                                       | 0                                             | (100)                                               | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Premier Parks                                                         | 34                        | 2                                  | 32                                        | 0                                         | 32                                            | (22)                                                | 10                                                |                                                     | 10                                       |                                                     | 10                                      |                                                      | 10                                                  | 10                                      |                                     | 10                                | 0                                         |                                                     |              |
| Auchterarder Public Park                                              | 8                         | 8                                  | 0                                         | 142                                       | 0                                             |                                                     | 142                                               |                                                     | 142                                      |                                                     | 142                                     |                                                      | 142                                                 | 142                                     |                                     | 142                               | 0                                         |                                                     |              |
| The Knock                                                             | 155                       | 100                                | 55                                        | 17                                        | 55                                            |                                                     | 72                                                |                                                     | 72                                       |                                                     | 72                                      |                                                      | 72                                                  | 72                                      |                                     | 72                                | 0                                         |                                                     |              |
| Third Party Contribution                                              | (99)                      | (93)                               | (6)                                       | 0                                         | (6)                                           |                                                     | (6)                                               |                                                     | (6)                                      |                                                     | (6)                                     |                                                      | (6)                                                 | (6)                                     |                                     | (6)                               | 0                                         |                                                     |              |
| Kinnoull Hill                                                         | 126                       | 30                                 | 96                                        | 104                                       | 96                                            | 2                                                   | 202                                               |                                                     | 202                                      |                                                     | 202                                     |                                                      | 202                                                 | 202                                     | 59                                  | 202                               | 0                                         |                                                     |              |
| Third Party Contribution                                              | (78)                      | (10)                               | (68)                                      | (40)                                      | (68)                                          | (2)                                                 | (110)                                             |                                                     | (110)                                    |                                                     | (110)                                   |                                                      | (110)                                               | (110)                                   | (15)                                | (110)                             | 0                                         |                                                     |              |
| Revenue Contribution                                                  | (15)                      | (15)                               | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| Cemetery Extensions                                                   | 23                        | 31                                 | (8)                                       | 0                                         | (8)                                           | 11                                                  | 3                                                 |                                                     | 3                                        |                                                     | 3                                       |                                                      | 3                                                   | 3                                       |                                     | 3                                 | 327                                       | (11)                                                |              |
| <b>Sub-Total</b>                                                      | <b>311</b>                | <b>109</b>                         | <b>202</b>                                | <b>1,231</b>                              | <b>202</b>                                    | <b>207</b>                                          | <b>1,640</b>                                      | <b>0</b>                                            | <b>1,640</b>                             | <b>0</b>                                            | <b>1,640</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>1,640</b>                            | <b>53</b>                           | <b>1,640</b>                      | <b>838</b>                                | <b>232</b>                                          |              |
| <b>Support Services</b>                                               |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |
| <b>PC Replacement &amp; IT Upgrades</b>                               |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |
| Hardware                                                              | 29                        | 24                                 | 5                                         | 20                                        | 5                                             | (5)                                                 | 20                                                |                                                     | 20                                       |                                                     | 20                                      |                                                      | 20                                                  | 20                                      |                                     | 20                                | 20                                        | (3)                                                 |              |
| Licenses                                                              | 47                        | 46                                 | 1                                         | 15                                        | 1                                             | (1)                                                 | 15                                                |                                                     | 15                                       |                                                     | 15                                      |                                                      | 15                                                  | 15                                      | 12                                  | 15                                | 77                                        |                                                     |              |
| Corporate Programme Management System                                 | 23                        | 24                                 | (1)                                       | 0                                         | (1)                                           | 24                                                  | 23                                                |                                                     | 23                                       |                                                     | 23                                      |                                                      | 23                                                  | 23                                      | 21                                  | 23                                | 0                                         |                                                     |              |
| Revenue Contribution                                                  | (12)                      | (12)                               | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| <b>Sub-Total</b>                                                      | <b>87</b>                 | <b>82</b>                          | <b>5</b>                                  | <b>35</b>                                 | <b>5</b>                                      | <b>18</b>                                           | <b>58</b>                                         | <b>0</b>                                            | <b>58</b>                                | <b>0</b>                                            | <b>58</b>                               | <b>0</b>                                             | <b>0</b>                                            | <b>58</b>                               | <b>33</b>                           | <b>58</b>                         | <b>97</b>                                 | <b>(3)</b>                                          |              |
| <b>Commercial Property Investment Programme</b>                       |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |
| North Muirton Industrial Estate - Site Servicing & Provision of Unit: | 151                       | 64                                 | 87                                        | 0                                         | 87                                            | 121                                                 | 208                                               |                                                     | 208                                      |                                                     | 208                                     |                                                      | 208                                                 | 208                                     | 41                                  | 208                               | 0                                         |                                                     |              |
| Western Edge, Kinross - Site Servicing                                | 12                        | 12                                 | 0                                         | 0                                         | 0                                             | 12                                                  | 12                                                |                                                     | 12                                       |                                                     | 12                                      |                                                      | 12                                                  | 12                                      |                                     | 12                                | 0                                         |                                                     |              |
| Additional Infrastructure Investment - Broxden                        | 46                        |                                    | 46                                        | 0                                         | 46                                            |                                                     | 46                                                |                                                     | 46                                       |                                                     | 46                                      |                                                      | 46                                                  | 46                                      |                                     | 46                                | 0                                         |                                                     |              |
| Broxden Drainage Mitigation Works                                     | 10                        | 10                                 | 0                                         | 314                                       | 0                                             |                                                     | 314                                               |                                                     | 314                                      |                                                     | 314                                     |                                                      | 314                                                 | 314                                     |                                     | 314                               | 0                                         |                                                     |              |
| Third Party Contribution (Scottish Water)                             | 0                         |                                    | 0                                         | (239)                                     | 0                                             |                                                     | (239)                                             |                                                     | (239)                                    |                                                     | (239)                                   |                                                      | (239)                                               | (239)                                   |                                     | (239)                             | 0                                         |                                                     |              |
| Eco-Hub Manufacturing Facility                                        | 31                        | 23                                 | 8                                         | 1,390                                     | 8                                             | (1,388)                                             | 10                                                |                                                     | 10                                       |                                                     | 10                                      |                                                      | 10                                                  | 10                                      |                                     | 10                                | 0                                         | 1,388                                               |              |
| North Muirton Industrial Estate Expansion Land - Servicing            | 125                       | 159                                | (34)                                      | 330                                       | (34)                                          | (266)                                               | 30                                                |                                                     | 30                                       |                                                     | 30                                      |                                                      | 30                                                  | 30                                      |                                     | 30                                | 0                                         |                                                     |              |
| <b>Sub-Total</b>                                                      | <b>375</b>                | <b>268</b>                         | <b>107</b>                                | <b>1,795</b>                              | <b>107</b>                                    | <b>(1,521)</b>                                      | <b>381</b>                                        | <b>0</b>                                            | <b>381</b>                               | <b>0</b>                                            | <b>381</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>381</b>                              | <b>41</b>                           | <b>381</b>                        | <b>0</b>                                  | <b>1,388</b>                                        |              |
| <b>Prudential Borrowing Projects</b>                                  |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 200                       | 180                                | 20                                        | 224                                       | 20                                            |                                                     | 244                                               |                                                     | 244                                      |                                                     | 244                                     |                                                      | 244                                                 | 244                                     | 96                                  | 244                               | 200                                       |                                                     |              |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 3                         | 2                                  | 1                                         | 20                                        | 1                                             |                                                     | 21                                                |                                                     | 21                                       |                                                     | 21                                      |                                                      | 21                                                  | 21                                      |                                     | 21                                | 18                                        |                                                     |              |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pr        | 47                        | 37                                 | 10                                        | 95                                        | 10                                            | 10                                                  | 115                                               |                                                     | 115                                      |                                                     | 115                                     |                                                      | 115                                                 | 115                                     | 20                                  | 115                               | 62                                        |                                                     |              |
| Capital Receipts - Disposals                                          | (6)                       | (8)                                | 2                                         | 0                                         | 2                                             | (10)                                                | (8)                                               |                                                     | (8)                                      |                                                     | (8)                                     |                                                      | (8)                                                 | (8)                                     | (14)                                | (8)                               | 0                                         |                                                     |              |
| Litter Bins                                                           | 10                        | 10                                 | 0                                         | 11                                        | 0                                             |                                                     | 11                                                |                                                     | 11                                       |                                                     | 11                                      |                                                      | 11                                                  | 11                                      | 5                                   | 11                                | 25                                        |                                                     |              |
| Smart Cities - Smart Waste                                            | 28                        | 36                                 | (8)                                       | 302                                       | (8)                                           |                                                     | 294                                               |                                                     | 294                                      |                                                     | 294                                     |                                                      | 294                                                 | 294                                     | 9                                   | 294                               | 48                                        |                                                     |              |
| Third Party Contribution                                              | (10)                      | (14)                               | 4                                         | (120)                                     | 4                                             |                                                     | (116)                                             |                                                     | (116)                                    |                                                     | (116)                                   |                                                      | (116)                                               | (116)                                   |                                     | (116)                             | (17)                                      |                                                     |              |
| Vehicle Replacement Programme                                         | 3,866                     | 2,885                              | 981                                       | 3,410                                     | 981                                           |                                                     | 4,391                                             |                                                     | 4,391                                    |                                                     | 4,391                                   |                                                      | 4,391                                               | 4,391                                   | 135                                 | 4,391                             | 2,601                                     |                                                     |              |
| Capital Receipts - Vehicle Disposals                                  | (297)                     | (333)                              | 36                                        | (386)                                     | 36                                            |                                                     | (350)                                             |                                                     | (350)                                    |                                                     | (350)                                   |                                                      | (350)                                               | (350)                                   | (27)                                | (350)                             | (260)                                     |                                                     |              |
| Crematorium - Abatement Works                                         | 20                        | 20                                 | 0                                         | 15                                        | 0                                             |                                                     | 15                                                |                                                     | 15                                       |                                                     | 15                                      |                                                      | 15                                                  | 15                                      |                                     | 15                                | 0                                         |                                                     |              |
| Street Lighting Renewal - LED & Column Replacement                    | 371                       | 328                                | 43                                        | 1,067                                     | 43                                            |                                                     | 1,110                                             |                                                     | 1,110                                    |                                                     | 1,110                                   |                                                      | 1,110                                               | 1,110                                   | 302                                 | 1,110                             | 1,094                                     |                                                     |              |
| LED Traffic Signal Replacement                                        | 0                         | 0                                  | 0                                         | 0                                         | 0                                             | 170                                                 | 170                                               |                                                     | 170                                      |                                                     | 170                                     |                                                      | 170                                                 | 170                                     |                                     | 170                               | 0                                         |                                                     |              |
| Perth Harbour - Dredging                                              | 0                         | 0                                  | 0                                         | 711                                       | 0                                             |                                                     | 711                                               |                                                     | 711                                      |                                                     | 711                                     |                                                      | 711                                                 | 711                                     |                                     | 711                               | 0                                         |                                                     |              |
| Almondbank Flood Protection Scheme                                    | 4                         | 4                                  | 4                                         | 0                                         | 4                                             |                                                     | 4                                                 |                                                     | 4                                        |                                                     | 4                                       |                                                      | 4                                                   | 4                                       |                                     | 4                                 | 0                                         |                                                     |              |
| Land Purchase & Development                                           | 0                         |                                    | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 1,900                                     |                                                     |              |
| Technology & Innovation Incubator Units                               | 0                         |                                    | 0                                         | 1,000                                     | 0                                             |                                                     | 1,000                                             |                                                     | 1,000                                    |                                                     | 1,000                                   |                                                      | 1,000                                               | 1,000                                   |                                     | 1,000                             | 0                                         |                                                     |              |
| <b>Sub Total</b>                                                      | <b>4,236</b>              | <b>3,143</b>                       | <b>1,093</b>                              | <b>6,349</b>                              | <b>1,093</b>                                  | <b>170</b>                                          | <b>7,612</b>                                      | <b>0</b>                                            | <b>7,612</b>                             | <b>0</b>                                            | <b>7,612</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>7,612</b>                            | <b>526</b>                          | <b>7,612</b>                      | <b>5,671</b>                              | <b>0</b>                                            |              |
| <b>Housing Projects</b>                                               |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |
| Gypsy Travellers Site Improvement Works                               | 268                       | 16                                 | 252                                       | 0                                         | 252                                           |                                                     | 252                                               |                                                     | 252                                      |                                                     | 252                                     |                                                      | 252                                                 | 252                                     | 11                                  | 252                               | 0                                         |                                                     |              |
| Additional Gypsy Traveller Site Improvement Works                     | 150                       |                                    | 150                                       | 75                                        | 150                                           |                                                     | 225                                               |                                                     | 225                                      |                                                     | 225                                     |                                                      | 225                                                 | 225                                     |                                     | 225                               | 0                                         |                                                     |              |
| Gypsy Traveller Site Community Improvement Works                      | 0                         |                                    | 0                                         | 125                                       | 0                                             |                                                     | 125                                               |                                                     | 125                                      |                                                     | 125                                     |                                                      | 125                                                 | 125                                     |                                     | 125                               | 0                                         |                                                     |              |
| Scottish Government Grant                                             | (125)                     | (125)                              | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      | 0                                                   | 0                                       |                                     | 0                                 | 0                                         |                                                     |              |
| <b>Sub Total</b>                                                      | <b>293</b>                | <b>(109)</b>                       | <b>402</b>                                | <b>0</b>                                  | <b>402</b>                                    | <b>0</b>                                            | <b>602</b>                                        | <b>0</b>                                            | <b>602</b>                               | <b>0</b>                                            | <b>602</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>602</b>                              | <b>11</b>                           | <b>602</b>                        | <b>0</b>                                  | <b>0</b>                                            |              |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>18,648</b>             | <b>13,851</b>                      | <b>4,797</b>                              | <b>0</b>                                  | <b>61,655</b>                                 | <b>4,797</b>                                        | <b>(2,149)</b>                                    | <b>64,303</b>                                       | <b>0</b>                                 | <b>64,303</b>                                       | <b>0</b>                                | <b>64,303</b>                                        | <b>0</b>                                            | <b>0</b>                                | <b>64,303</b>                       | <b>6,202</b>                      | <b>64,303</b>                             | <b>64,856</b>                                       | <b>2,316</b> |
| <b>Health &amp; Social Care</b>                                       |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                     |                                   |                                           |                                                     |              |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

APPENDIX II

|                                        | Approved Budget<br>31-Mar-21<br>2020/21<br>(£'000) | Actual Expenditure<br>2020/21<br>(£'000) | Proposed Carry Forward to<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2021/22<br>(£'000) | Proposed Brought Forward from<br>2020/21<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2021/22<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 2<br>2021/22<br>(£'000) | Approved Budget<br>Report 2<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 3<br>2021/22<br>(£'000) | Revised Budget<br>Report 3<br>2021/22<br>(£'000) | Approved Budget Adjustment<br>04-Mar-20<br>2021/22<br>(£'000) | Proposed Budget Adjustment<br>Report 4<br>2021/22<br>(£'000) | Revised Budget<br>Report 4<br>2021/22<br>(£'000) | Actual to<br>31-Jul-21<br>2021/22<br>(£'000) | Projected<br>Outturn<br>2021/22<br>(£'000) | Approved Budget<br>31-Mar-21<br>2022/23<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2022/23<br>(£'000) |
|----------------------------------------|----------------------------------------------------|------------------------------------------|-------------------------------------------------|----------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|----------------------------------------------|--------------------------------------------|----------------------------------------------------|--------------------------------------------------------------|
| Occupational Therapy Equipment         | 202                                                | 253                                      | (51)                                            | 299                                                | (51)                                                |                                                              | 248                                                           |                                                              | 248                                               |                                                              | 248                                              |                                                               | 248                                                          |                                                  | 248                                          | 248                                        | 250                                                |                                                              |
| Moving & Handling Office Refurbishment | 0                                                  |                                          | 0                                               | 29                                                 | 0                                                   |                                                              | 29                                                            |                                                              | 29                                                |                                                              | 29                                               |                                                               | 29                                                           |                                                  | 29                                           | 29                                         | 0                                                  |                                                              |
| Software Licences                      | 88                                                 | 65                                       | 23                                              | 120                                                | 23                                                  |                                                              | 143                                                           |                                                              | 143                                               |                                                              | 143                                              |                                                               | 143                                                          |                                                  | 143                                          | 143                                        | 70                                                 |                                                              |
| Developing Supported Tenancies         | 0                                                  |                                          | 0                                               | 229                                                | 0                                                   |                                                              | 229                                                           |                                                              | 229                                               |                                                              | 229                                              |                                                               | 229                                                          |                                                  | 229                                          | 229                                        | 0                                                  |                                                              |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b> | <b>290</b>                                         | <b>318</b>                               | <b>(28)</b>                                     | <b>677</b>                                         | <b>(28)</b>                                         | <b>0</b>                                                     | <b>649</b>                                                    | <b>0</b>                                                     | <b>649</b>                                        | <b>0</b>                                                     | <b>649</b>                                       | <b>0</b>                                                      | <b>0</b>                                                     | <b>649</b>                                       | <b>0</b>                                     | <b>649</b>                                 | <b>320</b>                                         | <b>0</b>                                                     |

|                                                                                               | Approved Budget 31-Mar-21 | Actual Expenditure 2020/21 (£'000) | Proposed Carry Forward to 2021/22 (£'000) | Approved Budget 31-Mar-21 2021/22 (£'000) | Proposed Brought Forward from 2020/21 (£'000) | Proposed Budget Adjustment Report 1 2021/22 (£'000) | Revised Budget 01-Sep-21 Report 1 2021/22 (£'000) | Proposed Budget Adjustment Report 2 2021/22 (£'000) | Approved Budget Report 2 2021/22 (£'000) | Proposed Budget Adjustment Report 3 2021/22 (£'000) | Revised Budget Report 3 2021/22 (£'000) | Approved Budget Adjustment 04-Mar-20 Report 4 2021/22 (£'000) | Proposed Budget Adjustment Report 4 2021/22 (£'000) | Revised Budget Report 4 2021/22 (£'000) | Actual to 31-Jul-21 2021/22 (£'000) | Projected Outturn 2021/22 (£'000) | Approved Budget 31-Mar-21 2022/23 (£'000) | Proposed Budget Adjustment Report 1 2022/23 (£'000) |
|-----------------------------------------------------------------------------------------------|---------------------------|------------------------------------|-------------------------------------------|-------------------------------------------|-----------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------|-------------------------------------------|-----------------------------------------------------|
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                                      |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                               |                                                     |                                         |                                     |                                   |                                           |                                                     |
| <i>Property Services</i>                                                                      |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                               |                                                     |                                         |                                     |                                   |                                           |                                                     |
| DDA Adaptation & Alteration Works Programme                                                   | 248                       | 198                                | 50                                        | 287                                       | 50                                            |                                                     | 337                                               |                                                     | 337                                      |                                                     | 337                                     |                                                               |                                                     | 337                                     |                                     | 337                               |                                           | 200                                                 |
| Property Compliance Works Programme                                                           | 439                       | 256                                | 183                                       | 1,103                                     | 183                                           |                                                     | 1,286                                             |                                                     | 1,286                                    |                                                     | 1,286                                   |                                                               |                                                     | 1,286                                   | 43                                  | 1,286                             |                                           | 692                                                 |
| Capital Improvement Projects Programme                                                        | 2,784                     | 2,742                              | 42                                        | 1,627                                     | 42                                            |                                                     | 1,669                                             |                                                     | 1,669                                    |                                                     | 1,669                                   |                                                               |                                                     | 1,669                                   | 721                                 | 1,669                             |                                           | 1,593                                               |
| Fire Audit Works - Robert Douglas Memorial school                                             | 58                        | (1)                                | 59                                        | 0                                         | 59                                            |                                                     | 59                                                |                                                     | 59                                       |                                                     | 59                                      |                                                               |                                                     | 59                                      |                                     | 59                                |                                           | 0                                                   |
| Pitlochry High School - Upgrade Programme                                                     | 181                       | 162                                | 19                                        | 547                                       | 19                                            |                                                     | 566                                               |                                                     | 566                                      |                                                     | 566                                     |                                                               |                                                     | 566                                     | 9                                   | 566                               |                                           | 501                                                 |
| Community School of Auchterarder - Structural Improvements                                    | 0                         | 0                                  | 0                                         | 0                                         | 0                                             | 1,000                                               | 1,000                                             |                                                     | 1,000                                    |                                                     | 1,000                                   |                                                               |                                                     | 1,000                                   |                                     | 1,000                             |                                           | 0                                                   |
| Energy Conservation & Carbon Reduction Programme (PB)                                         | 91                        |                                    | 91                                        | 250                                       | 91                                            |                                                     | 341                                               |                                                     | 341                                      |                                                     | 341                                     |                                                               |                                                     | 341                                     |                                     | 341                               |                                           | 150                                                 |
| <i>Information Systems &amp; Technology</i>                                                   |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                               |                                                     |                                         |                                     |                                   |                                           |                                                     |
| ICT Infrastructure & Replacement and Upgrade Programme                                        | 1,450                     | 1,176                              | 274                                       | 3,338                                     | 274                                           |                                                     | 3,612                                             |                                                     | 3,612                                    |                                                     | 3,612                                   |                                                               |                                                     | 3,612                                   | 285                                 | 3,612                             |                                           | 3,284                                               |
| School Audio-Visual (AV) Equipment Replacement Programme                                      | 507                       | 478                                | 29                                        | 995                                       | 29                                            |                                                     | 1,024                                             |                                                     | 1,024                                    |                                                     | 1,024                                   |                                                               |                                                     | 1,024                                   | 541                                 | 1,024                             |                                           | 970                                                 |
| Online/Mobile Working                                                                         | 1,031                     | 724                                | 307                                       | 268                                       | 307                                           | 350                                                 | 925                                               |                                                     | 925                                      |                                                     | 925                                     |                                                               |                                                     | 925                                     | 27                                  | 925                               |                                           | 204                                                 |
| Third Party Contribution (ERDF)                                                               | (146)                     | (146)                              | 0                                         | 0                                         | 0                                             |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       |                                     | 0                                 |                                           | (133)                                               |
| Swift Social Work System Replacement                                                          | 397                       | 359                                | 38                                        | 1,808                                     | 38                                            | (383)                                               | 1,463                                             |                                                     | 1,463                                    |                                                     | 1,463                                   |                                                               |                                                     | 1,463                                   | 94                                  | 1,463                             |                                           | 209                                                 |
| Customer Service Blueprint                                                                    | 66                        | 67                                 | (1)                                       | 170                                       | (1)                                           |                                                     | 169                                               |                                                     | 169                                      |                                                     | 169                                     |                                                               |                                                     | 169                                     |                                     | 169                               |                                           | 40                                                  |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                               | <b>7,106</b>              | <b>6,015</b>                       | <b>1,091</b>                              | <b>10,393</b>                             | <b>1,091</b>                                  | <b>967</b>                                          | <b>12,451</b>                                     | <b>0</b>                                            | <b>12,451</b>                            | <b>0</b>                                            | <b>12,451</b>                           | <b>0</b>                                                      | <b>0</b>                                            | <b>12,451</b>                           | <b>1,720</b>                        | <b>12,451</b>                     | <b>7,843</b>                              | <b>479</b>                                          |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                                        | <b>32,945</b>             | <b>26,530</b>                      | <b>6,415</b>                              | <b>101,668</b>                            | <b>6,415</b>                                  | <b>(18,437)</b>                                     | <b>89,646</b>                                     | <b>0</b>                                            | <b>89,646</b>                            | <b>0</b>                                            | <b>89,646</b>                           | <b>0</b>                                                      | <b>0</b>                                            | <b>89,646</b>                           | <b>9,887</b>                        | <b>89,646</b>                     | <b>127,471</b>                            | <b>3,982</b>                                        |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCED RECEIPTS)</small> |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                               |                                                     |                                         |                                     |                                   |                                           |                                                     |
| <b>CAPITAL RECEIPTS</b>                                                                       |                           |                                    |                                           |                                           |                                               |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                               |                                                     |                                         |                                     |                                   |                                           |                                                     |
| General Capital Grant - Scottish Government                                                   | (10,335)                  | (10,335)                           | 0                                         | (23,618)                                  | 0                                             | (306)                                               | (23,924)                                          |                                                     | (23,924)                                 |                                                     | (23,924)                                |                                                               |                                                     | (23,924)                                | (8,429)                             | (23,924)                          |                                           | (15,117)                                            |
| Developer Contributions                                                                       | (1,909)                   | (2,451)                            | 542                                       | (1,520)                                   | 542                                           |                                                     | (978)                                             |                                                     | (978)                                    |                                                     | (978)                                   |                                                               |                                                     | (978)                                   |                                     | (978)                             |                                           | (1,520)                                             |
| General Fund - Capital Receipts/Disposal                                                      | (394)                     | (265)                              | (129)                                     | (12)                                      | (129)                                         | (127)                                               | (268)                                             | 0                                                   | (268)                                    | 0                                                   | (268)                                   |                                                               | 0                                                   | (268)                                   | (75)                                | (268)                             |                                           | (1,030)                                             |
| Commercial Property - Capital Receipts/Disposal                                               | (160)                     | (153)                              | (7)                                       | (1,645)                                   | (7)                                           | 1,043                                               | (609)                                             | 0                                                   | (609)                                    | 0                                                   | (609)                                   |                                                               | 0                                                   | (609)                                   | 0                                   | (609)                             |                                           | (625)                                               |
| General Fund Housing Receipts                                                                 | (6)                       | (6)                                | 0                                         | (2)                                       | 0                                             | (1)                                                 | (3)                                               |                                                     | (3)                                      |                                                     | (3)                                     |                                                               |                                                     | (3)                                     | (2)                                 | (3)                               |                                           | (1)                                                 |
| <b>Total: Capital Receipts</b>                                                                | <b>(12,804)</b>           | <b>(13,210)</b>                    | <b>406</b>                                | <b>(26,797)</b>                           | <b>406</b>                                    | <b>609</b>                                          | <b>(25,782)</b>                                   | <b>0</b>                                            | <b>(25,782)</b>                          | <b>0</b>                                            | <b>(25,782)</b>                         | <b>0</b>                                                      | <b>0</b>                                            | <b>(25,782)</b>                         | <b>(8,506)</b>                      | <b>(25,782)</b>                   | <b>(18,293)</b>                           | <b>(824)</b>                                        |
| <b>Annual Composite Borrowing Requirement</b>                                                 | <b>20,141</b>             | <b>13,320</b>                      | <b>6,821</b>                              | <b>74,871</b>                             | <b>6,821</b>                                  | <b>(17,828)</b>                                     | <b>63,864</b>                                     | <b>0</b>                                            | <b>63,864</b>                            | <b>0</b>                                            | <b>63,864</b>                           | <b>0</b>                                                      | <b>0</b>                                            | <b>63,864</b>                           | <b>1,381</b>                        | <b>63,864</b>                     | <b>109,178</b>                            | <b>3,158</b>                                        |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                                       | <b>(2,644)</b>            | <b>(2,644)</b>                     | <b>0</b>                                  | <b>(2,429)</b>                            | <b>0</b>                                      | <b>(100)</b>                                        | <b>(2,529)</b>                                    | <b>0</b>                                            | <b>(2,529)</b>                           | <b>0</b>                                            | <b>(2,529)</b>                          | <b>0</b>                                                      | <b>0</b>                                            | <b>(2,529)</b>                          | <b>(2,529)</b>                      | <b>(2,529)</b>                    | <b>(2,279)</b>                            | <b>(478)</b>                                        |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                                       | <b>2,429</b>              | <b>2,529</b>                       | <b>(100)</b>                              | <b>2,279</b>                              | <b>(100)</b>                                  | <b>578</b>                                          | <b>2,757</b>                                      | <b>0</b>                                            | <b>2,757</b>                             | <b>0</b>                                            | <b>2,757</b>                            | <b>0</b>                                                      | <b>0</b>                                            | <b>2,757</b>                            | <b>2,488</b>                        | <b>2,757</b>                      | <b>2,904</b>                              | <b>42</b>                                           |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                              | <b>19,926</b>             | <b>13,205</b>                      | <b>6,721</b>                              | <b>74,721</b>                             | <b>6,721</b>                                  | <b>(17,350)</b>                                     | <b>64,092</b>                                     | <b>0</b>                                            | <b>64,092</b>                            | <b>0</b>                                            | <b>64,092</b>                           | <b>0</b>                                                      | <b>0</b>                                            | <b>64,092</b>                           | <b>1,340</b>                        | <b>64,092</b>                     | <b>109,803</b>                            | <b>2,722</b>                                        |

|                                                              | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |
|--------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| MIS - Procurement & Integration                              | 55                                                            |                                                                 | 55                                                |                                                                 | 55                                               |                                                                  |                                                                 | 55                                               | 0                                                              | 49                                                              | 49                                                            |                                                                 | 49                                                |                                                                 | 49                                               |                                                                  |                                                                 | 49                                               |
| Almondbank Cottages - REACH Project                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Digital Inclusion                                            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Scottish Government Grant                                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Blairgowrie Recreation Centre - Replacement                  | 10,000                                                        |                                                                 | 10,000                                            |                                                                 | 10,000                                           |                                                                  |                                                                 | 10,000                                           | 0                                                              | 3,435                                                           | 3,435                                                         |                                                                 | 3,435                                             |                                                                 | 3,435                                            |                                                                  |                                                                 | 3,435                                            |
| <b>Schools Modernisation Programme</b>                       |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Investment in the Learning Estate                            | 3,000                                                         |                                                                 | 3,000                                             |                                                                 | 3,000                                            |                                                                  |                                                                 | 3,000                                            | 8,964                                                          | 1,000                                                           | 9,964                                                         |                                                                 | 9,964                                             |                                                                 | 9,964                                            |                                                                  |                                                                 | 9,964                                            |
| Pitcairn Primary School Upgrade Project                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Methven Primary School Refurbishment                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Kirkmichael Primary School Upgrades                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Capital Receipt (ring-fenced)                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Longforgan Primary School Upgrade Project                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Early Learning & Childcare                                   | 247                                                           |                                                                 | 247                                               |                                                                 | 247                                              |                                                                  |                                                                 | 247                                              | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Scottish Government Grant                                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| - Letham Primary School Upgrade Project                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| - Oakbank Primary School Upgrade Project                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| - St.Ninians Primary School Upgrade Project                  | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| - Rattray Primary School Upgrade Project                     | 750                                                           |                                                                 | 750                                               |                                                                 | 750                                              |                                                                  |                                                                 | 750                                              | 0                                                              | 470                                                             | 470                                                           |                                                                 | 470                                               |                                                                 | 470                                              |                                                                  |                                                                 | 470                                              |
| - Inchtute Primary School Upgrade Project                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| North/West Perth - New Primary School                        | 500                                                           |                                                                 | 500                                               |                                                                 | 500                                              |                                                                  |                                                                 | 500                                              | 8,500                                                          |                                                                 | 8,500                                                         |                                                                 | 8,500                                             |                                                                 | 8,500                                            |                                                                  |                                                                 | 8,500                                            |
| North Muirton/Balhouses Primary Schools Replacement          | 9,000                                                         |                                                                 | 9,000                                             |                                                                 | 9,000                                            |                                                                  |                                                                 | 9,000                                            | 1,600                                                          | 2,143                                                           | 3,743                                                         |                                                                 | 3,743                                             |                                                                 | 3,743                                            |                                                                  |                                                                 | 3,743                                            |
| Technology Upgrades                                          | 533                                                           |                                                                 | 533                                               |                                                                 | 533                                              |                                                                  |                                                                 | 533                                              | 300                                                            |                                                                 | 300                                                           |                                                                 | 300                                               |                                                                 | 300                                              |                                                                  |                                                                 | 300                                              |
| Perth Academy - Refurbishment                                | 2,458                                                         |                                                                 | 2,458                                             |                                                                 | 2,458                                            |                                                                  |                                                                 | 2,458                                            | 5,162                                                          |                                                                 | 5,162                                                         |                                                                 | 5,162                                             |                                                                 | 5,162                                            |                                                                  |                                                                 | 5,162                                            |
| Perth Grammar School - Upgrade Programme Phase 3             | 2,750                                                         |                                                                 | 2,750                                             |                                                                 | 2,750                                            |                                                                  |                                                                 | 2,750                                            | 2,315                                                          |                                                                 | 2,315                                                         |                                                                 | 2,315                                             |                                                                 | 2,315                                            |                                                                  |                                                                 | 2,315                                            |
| Revenue Contribution                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Perth High School - Internal Services & Refurbishment        | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Perth High School - New School Investment                    | 26,346                                                        |                                                                 | 26,346                                            |                                                                 | 26,346                                           |                                                                  |                                                                 | 26,346                                           | 13,396                                                         | 2,287                                                           | 15,683                                                        |                                                                 | 15,683                                            |                                                                 | 15,683                                           |                                                                  |                                                                 | 15,683                                           |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>55,639</b>                                                 | <b>0</b>                                                        | <b>55,639</b>                                     | <b>0</b>                                                        | <b>55,639</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>55,639</b>                                    | <b>40,237</b>                                                  | <b>9,384</b>                                                    | <b>49,621</b>                                                 | <b>0</b>                                                        | <b>49,621</b>                                     | <b>0</b>                                                        | <b>49,621</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>49,621</b>                                    |
| <b>COMMUNITIES</b>                                           |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| <b>Traffic &amp; Road Safety</b>                             |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Road Safety Initiatives (20mph Zones etc..)                  | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |                                                                 | 150                                              | 200                                                            |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              |
| Road Safety Initiatives                                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Additional Road Safety - Pedestrian Crossings                | 175                                                           |                                                                 | 175                                               |                                                                 | 175                                              |                                                                  |                                                                 | 175                                              | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Schools Road Safety Measures                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| 20mph Signage Programme - Schools                            | 85                                                            |                                                                 | 85                                                |                                                                 | 85                                               |                                                                  |                                                                 | 85                                               | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| 20mph Signage Programme                                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Cycling Walking & Safer Streets (CWSS)                       | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              | 200                                                            |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              |
| Scottish Government Grant - CWSS                             | (200)                                                         |                                                                 | (200)                                             |                                                                 | (200)                                            |                                                                  |                                                                 | (200)                                            | (200)                                                          |                                                                 | (200)                                                         |                                                                 | (200)                                             |                                                                 | (200)                                            |                                                                  |                                                                 | (200)                                            |
| Third Party Contribution                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Car Parking Investment                                       | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Revenue Contribution                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Car Parking Investment - Pitlochry                           | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Strathmore Cycle Network                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub-Total</b>                                             | <b>410</b>                                                    | <b>0</b>                                                        | <b>410</b>                                        | <b>0</b>                                                        | <b>410</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>410</b>                                       | <b>200</b>                                                     | <b>0</b>                                                        | <b>200</b>                                                    | <b>0</b>                                                        | <b>200</b>                                        | <b>0</b>                                                        | <b>200</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>200</b>                                       |
| <b>Asset Management - Roads &amp; Lighting</b>               |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Structural Maintenance                                       | 9,851                                                         |                                                                 | 9,851                                             |                                                                 | 9,851                                            |                                                                  |                                                                 | 9,851                                            | 9,973                                                          |                                                                 | 9,973                                                         |                                                                 | 9,973                                             |                                                                 | 9,973                                            |                                                                  |                                                                 | 9,973                                            |
| Third Party Contribution (Forestry Commission Timber Routes) | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Traffic Signal Renewals - Upgrading                          | 121                                                           |                                                                 | 121                                               |                                                                 | 121                                              |                                                                  |                                                                 | 121                                              | 22                                                             | (22)                                                            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contributions                                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Footways                                                     | 435                                                           |                                                                 | 435                                               |                                                                 | 435                                              |                                                                  |                                                                 | 435                                              | 435                                                            |                                                                 | 435                                                           |                                                                 | 435                                               |                                                                 | 435                                              |                                                                  |                                                                 | 435                                              |
| Investment in Local Footpaths                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Road Safety Barriers                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Pedestrian Gritters                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub-Total</b>                                             | <b>10,407</b>                                                 | <b>0</b>                                                        | <b>10,407</b>                                     | <b>0</b>                                                        | <b>10,407</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>10,407</b>                                    | <b>10,430</b>                                                  | <b>(22)</b>                                                     | <b>10,408</b>                                                 | <b>0</b>                                                        | <b>10,408</b>                                     | <b>0</b>                                                        | <b>10,408</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>10,408</b>                                    |
| <b>Asset Management - Bridges</b>                            |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Bridge Refurbishment Programme                               | 889                                                           |                                                                 | 889                                               |                                                                 | 889                                              |                                                                  |                                                                 | 889                                              | 688                                                            | 100                                                             | 788                                                           |                                                                 | 788                                               |                                                                 | 788                                              |                                                                  |                                                                 | 788                                              |
| Dalhenzean Culvert                                           | 287                                                           |                                                                 | 287                                               |                                                                 | 287                                              |                                                                  |                                                                 | 287                                              | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

|                                                        | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>Report 4<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>Report 4<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |
|--------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| Dunkeld Golf Course                                    | 226                                                           |                                                                 | 226                                               |                                                                 | 226                                              |                                                                              |                                                                 | 226                                              | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                |
| Old Perth Bridge - Strengthening                       | 10                                                            |                                                                 | 10                                                |                                                                 | 10                                               |                                                                              |                                                                 | 170                                              | 170                                                            |                                                                 | 170                                                           |                                                                 | 170                                               |                                                                 | 170                                              |                                                                              |                                                                 | 170                                              |
| Perth Queens Bridge - Strengthening                    | 155                                                           |                                                                 | 155                                               |                                                                 | 155                                              |                                                                              |                                                                 | 10                                               | 10                                                             |                                                                 | 10                                                            |                                                                 | 10                                                |                                                                 | 10                                               |                                                                              |                                                                 | 10                                               |
| Culteuchar Culvert                                     | 400                                                           |                                                                 | 400                                               |                                                                 | 400                                              |                                                                              |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                |
| Glendevon Bridge                                       | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                |
| Tullyfergus Bridge                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                              |                                                                 | 0                                                |
| <b>Sub-Total</b>                                       | <b>1,967</b>                                                  | <b>0</b>                                                        | <b>1,967</b>                                      | <b>0</b>                                                        | <b>1,967</b>                                     | <b>0</b>                                                                     | <b>0</b>                                                        | <b>1,967</b>                                     | <b>868</b>                                                     | <b>100</b>                                                      | <b>968</b>                                                    | <b>0</b>                                                        | <b>968</b>                                        | <b>0</b>                                                        | <b>968</b>                                       | <b>0</b>                                                                     | <b>0</b>                                                        | <b>968</b>                                       |

|                                                               | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |
|---------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| <b>Improvement Schemes</b>                                    |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| A9/A85 Road Junction Improvements                             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Perth Transport Futures                                       | 46,236                                                        |                                                                 | 46,236                                            |                                                                 | 46,236                                           |                                                                  | 46,236                                                          |                                                  | 41,940                                                         |                                                                 | 41,940                                                        |                                                                 | 41,940                                            |                                                                 | 41,940                                           |                                                                  | 41,940                                                          |                                                  |
| Scottish Government Grant                                     | (30,000)                                                      |                                                                 | (30,000)                                          |                                                                 | (30,000)                                         |                                                                  | (30,000)                                                        |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| A977 Upgrades                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution (Developers)                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| <b>Sub-Total</b>                                              | <b>16,236</b>                                                 | <b>0</b>                                                        | <b>16,236</b>                                     | <b>0</b>                                                        | <b>16,236</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>16,236</b>                                    | <b>41,940</b>                                                  | <b>0</b>                                                        | <b>41,940</b>                                                 | <b>0</b>                                                        | <b>41,940</b>                                     | <b>0</b>                                                        | <b>41,940</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>41,940</b>                                    |
| <b>Rural Flood Protection Schemes</b>                         |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Almondbank Flood Protection Scheme                            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Revenue Contribution                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Perth Flood Protection Scheme (Pump Replacement)              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Comrie Flood Protection Scheme                                | 12,444                                                        |                                                                 | 12,444                                            |                                                                 | 12,444                                           |                                                                  | 12,444                                                          |                                                  | 12,755                                                         |                                                                 | 12,755                                                        |                                                                 | 12,755                                            |                                                                 | 12,755                                           |                                                                  | 12,755                                                          |                                                  |
| Milnathort Flood Protection Scheme                            | 1,706                                                         |                                                                 | 1,706                                             |                                                                 | 1,706                                            |                                                                  | 1,706                                                           |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| South Kinross Flood Protection Scheme                         | 467                                                           |                                                                 | 467                                               |                                                                 | 467                                              |                                                                  | 467                                                             |                                                  | 2,575                                                          | (18)                                                            | 2,557                                                         |                                                                 | 2,557                                             |                                                                 | 2,557                                            |                                                                  | 2,557                                                           |                                                  |
| Scone Flood Protection Scheme                                 | 51                                                            |                                                                 | 51                                                |                                                                 | 51                                               |                                                                  | 51                                                              |                                                  | 241                                                            |                                                                 | 241                                                           |                                                                 | 241                                               |                                                                 | 241                                              |                                                                  | 241                                                             |                                                  |
| <b>Sub-Total</b>                                              | <b>14,668</b>                                                 | <b>0</b>                                                        | <b>14,668</b>                                     | <b>0</b>                                                        | <b>14,668</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>14,668</b>                                    | <b>15,571</b>                                                  | <b>(18)</b>                                                     | <b>15,553</b>                                                 | <b>0</b>                                                        | <b>15,553</b>                                     | <b>0</b>                                                        | <b>15,553</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>15,553</b>                                    |
| <b>Rural Initiatives</b>                                      |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Conservation of Built Heritage                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                       | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         |
| <b>Perth &amp; Kinross Place-making</b>                       |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Mill Street Environmental Improvements                        | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| St Paul's Church                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Perth City Centre Golden Route (Rail Station)                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Green Network Routes                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| City Greening                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Tay Street, Perth                                             | 570                                                           |                                                                 | 570                                               |                                                                 | 570                                              |                                                                  | 570                                                             |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| South Street, Perth - Transport Hub                           | 740                                                           |                                                                 | 740                                               |                                                                 | 740                                              |                                                                  | 740                                                             |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Perth & Kinross Lighting Action Plan                          | 1,267                                                         |                                                                 | 1,267                                             |                                                                 | 1,267                                            |                                                                  | 1,267                                                           |                                                  | 653                                                            |                                                                 | 653                                                           |                                                                 | 653                                               |                                                                 | 653                                              |                                                                  | 653                                                             |                                                  |
| <b>Sub-Total</b>                                              | <b>2,577</b>                                                  | <b>0</b>                                                        | <b>2,577</b>                                      | <b>0</b>                                                        | <b>2,577</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>2,577</b>                                     | <b>653</b>                                                     | <b>0</b>                                                        | <b>653</b>                                                    | <b>0</b>                                                        | <b>653</b>                                        | <b>0</b>                                                        | <b>653</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>653</b>                                       |
| <b>Other Planning Projects</b>                                |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Creative Exchange (former St. John's Primary School)          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Town Centre - Regeneration & Economic Improvements            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Scottish Government Grant                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Local Full Fibre Network                                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution - DCMS                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution - Tay Cities Deal                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution - ERDF                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution - Tay Cities Deal                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Nature Restoration                                            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                       | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         |
| <b>City Centre Developments - Cultural Attractions</b>        |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Perth City Hall                                               | 13,553                                                        |                                                                 | 13,553                                            |                                                                 | 13,553                                           |                                                                  | 13,553                                                          |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Perth Museum & Art Gallery (PMAG)                             | 504                                                           |                                                                 | 504                                               |                                                                 | 504                                              |                                                                  | 504                                                             |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Collections Centre                                            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution (Tay Cities Deal)                    | (1,373)                                                       |                                                                 | (1,373)                                           |                                                                 | (1,373)                                          |                                                                  | (1,373)                                                         |                                                  | (2,300)                                                        |                                                                 | (2,300)                                                       |                                                                 | (2,300)                                           |                                                                 | (2,300)                                          |                                                                  | (2,300)                                                         |                                                  |
| <b>Sub-Total</b>                                              | <b>12,684</b>                                                 | <b>0</b>                                                        | <b>12,684</b>                                     | <b>0</b>                                                        | <b>12,684</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>12,684</b>                                    | <b>(2,300)</b>                                                 | <b>0</b>                                                        | <b>(2,300)</b>                                                | <b>0</b>                                                        | <b>(2,300)</b>                                    | <b>0</b>                                                        | <b>(2,300)</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>(2,300)</b>                                   |
| <b>Community Planning</b>                                     |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Letham Community Wellbeing Hub                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Scottish Government Grant (Regeneration Fund)                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Third Party Contribution (Letham4All)                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                       | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         |
| <b>Community Greenspace</b>                                   |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Play Areas - Improvements Implementation Strategy             | 195                                                           |                                                                 | 195                                               |                                                                 | 195                                              |                                                                  | 195                                                             |                                                  | 150                                                            |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  | 150                                                             |                                                  |
| Third Party Contribution                                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| Revenue Contribution                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |
| 3G Pitch, Blairgowrie                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 500                                                            | (400)                                                           | 100                                                           |                                                                 | 100                                               |                                                                 | 100                                              |                                                                  | 100                                                             |                                                  |
| Settlement/Neighbourhood Parks                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  |

|                                                                       | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |
|-----------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| Countryside Sites                                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Community Greenspace Sites                                            | 559                                                           |                                                                 | 559                                               |                                                                 | 559                                              |                                                                  |                                                                 | 559                                              | 361                                                            |                                                                 | 361                                                           |                                                                 | 361                                               |                                                                 | 361                                              |                                                                  |                                                                 | 361                                              |
| Small Parks                                                           | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Community Greenspace Bridges                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Core Path Implementation                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Pitlochry Recreation Park                                             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Alyth Environmental Improvements                                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Air Quality Improvements                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Premier Parks                                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Auchterarder Public Park                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| The Knock                                                             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Kinnoull Hill                                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Revenue Contribution                                                  | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              | 0                                                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Cemetery Extensions                                                   | 316                                                           |                                                                 | 316                                               |                                                                 | 316                                              |                                                                  |                                                                 | 316                                              | 150                                                            |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |                                                                 | 150                                              |
| <b>Sub-Total</b>                                                      | <b>1,070</b>                                                  | <b>0</b>                                                        | <b>1,070</b>                                      | <b>0</b>                                                        | <b>1,070</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>1,070</b>                                     | <b>1,161</b>                                                   | <b>(400)</b>                                                    | <b>761</b>                                                    | <b>0</b>                                                        | <b>761</b>                                        | <b>0</b>                                                        | <b>761</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>761</b>                                       |
| <b>Support Services</b>                                               |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Hardware                                                              | 17                                                            |                                                                 | 17                                                |                                                                 | 17                                               |                                                                  |                                                                 | 17                                               | 20                                                             | (3)                                                             | 17                                                            |                                                                 | 17                                                |                                                                 | 17                                               |                                                                  |                                                                 | 17                                               |
| Licenses                                                              | 77                                                            |                                                                 | 77                                                |                                                                 | 77                                               |                                                                  |                                                                 | 77                                               | 120                                                            |                                                                 | 120                                                           |                                                                 | 120                                               |                                                                 | 120                                              |                                                                  |                                                                 | 120                                              |
| Corporate Programme Management System                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Revenue Contribution                                                  | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub-Total</b>                                                      | <b>94</b>                                                     | <b>0</b>                                                        | <b>94</b>                                         | <b>0</b>                                                        | <b>94</b>                                        | <b>0</b>                                                         | <b>0</b>                                                        | <b>94</b>                                        | <b>140</b>                                                     | <b>(3)</b>                                                      | <b>137</b>                                                    | <b>0</b>                                                        | <b>137</b>                                        | <b>0</b>                                                        | <b>137</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>137</b>                                       |
| <b>Commercial Property Investment Programme</b>                       |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| North Muirton Industrial Estate - Site Servicing & Provision of Units | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Western Edge, Kinross - Site Servicing                                | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Additional Infrastructure Investment - Broxden                        | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Broxden Drainage Mitigation Works                                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution (Scottish Water)                             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Eco-Hub Manufacturing Facility                                        | 1,388                                                         |                                                                 | 1,388                                             |                                                                 | 1,388                                            |                                                                  |                                                                 | 1,388                                            | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| North Muirton Industrial Estate Expansion Land - Servicing            | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub-Total</b>                                                      | <b>1,388</b>                                                  | <b>0</b>                                                        | <b>1,388</b>                                      | <b>0</b>                                                        | <b>1,388</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>1,388</b>                                     | <b>0</b>                                                       | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         |
| <b>Prudential Borrowing Projects</b>                                  |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              | 200                                                            |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 18                                                            |                                                                 | 18                                                |                                                                 | 18                                               |                                                                  |                                                                 | 18                                               | 20                                                             |                                                                 | 20                                                            |                                                                 | 20                                                |                                                                 | 20                                               |                                                                  |                                                                 | 20                                               |
| Recycling Containers, Oil Banks & Battery Banks Replacement Programme | 62                                                            |                                                                 | 62                                                |                                                                 | 62                                               |                                                                  |                                                                 | 62                                               | 65                                                             |                                                                 | 65                                                            |                                                                 | 65                                                |                                                                 | 65                                               |                                                                  |                                                                 | 65                                               |
| Capital Receipts - Disposals                                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Litter Bins                                                           | 25                                                            |                                                                 | 25                                                |                                                                 | 25                                               |                                                                  |                                                                 | 25                                               | 25                                                             |                                                                 | 25                                                            |                                                                 | 25                                                |                                                                 | 25                                               |                                                                  |                                                                 | 25                                               |
| Smart Cities - Smart Waste                                            | 48                                                            |                                                                 | 48                                                |                                                                 | 48                                               |                                                                  |                                                                 | 48                                               | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Third Party Contribution                                              | (17)                                                          |                                                                 | (17)                                              |                                                                 | (17)                                             |                                                                  |                                                                 | (17)                                             | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Vehicle Replacement Programme                                         | 2,601                                                         |                                                                 | 2,601                                             |                                                                 | 2,601                                            |                                                                  |                                                                 | 2,601                                            | 3,000                                                          |                                                                 | 3,000                                                         |                                                                 | 3,000                                             |                                                                 | 3,000                                            |                                                                  |                                                                 | 3,000                                            |
| Capital Receipts - Vehicle Disposals                                  | (260)                                                         |                                                                 | (260)                                             |                                                                 | (260)                                            |                                                                  |                                                                 | (260)                                            | (300)                                                          |                                                                 | (300)                                                         |                                                                 | (300)                                             |                                                                 | (300)                                            |                                                                  |                                                                 | (300)                                            |
| Crematorium - Abatement Works                                         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Street Lighting Renewal - LED & Column Replacement                    | 1,094                                                         |                                                                 | 1,094                                             |                                                                 | 1,094                                            |                                                                  |                                                                 | 1,094                                            | 1,120                                                          |                                                                 | 1,120                                                         |                                                                 | 1,120                                             |                                                                 | 1,120                                            |                                                                  |                                                                 | 1,120                                            |
| LED Traffic Signal Replacement                                        | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Perth Harbour - Dredging                                              | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Almondbank Flood Protection Scheme                                    | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Land Purchase & Development                                           | 1,900                                                         |                                                                 | 1,900                                             |                                                                 | 1,900                                            |                                                                  |                                                                 | 1,900                                            | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Technology & Innovation Incubator Units                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub Total</b>                                                      | <b>5,671</b>                                                  | <b>0</b>                                                        | <b>5,671</b>                                      | <b>0</b>                                                        | <b>5,671</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>5,671</b>                                     | <b>4,130</b>                                                   | <b>0</b>                                                        | <b>4,130</b>                                                  | <b>0</b>                                                        | <b>4,130</b>                                      | <b>0</b>                                                        | <b>4,130</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>4,130</b>                                     |
| <b>Housing Projects</b>                                               |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |
| Gypsy Travellers Site Improvement Works                               | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Additional Gypsy Traveller Site Improvement Works                     | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Gypsy Traveller Site Community Improvement Works                      | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Scottish Government Grant                                             | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>Sub Total</b>                                                      | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                       | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>67,172</b>                                                 | <b>0</b>                                                        | <b>67,172</b>                                     | <b>0</b>                                                        | <b>67,172</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>67,172</b>                                    | <b>72,793</b>                                                  | <b>(343)</b>                                                    | <b>72,450</b>                                                 | <b>0</b>                                                        | <b>72,450</b>                                     | <b>0</b>                                                        | <b>72,450</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>72,450</b>                                    |
| <b>Health &amp; Social Care</b>                                       |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |

|                                        | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |
|----------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|
| Occupational Therapy Equipment         | 250                                                           |                                                                 | 250                                               |                                                                 | 250                                              |                                                                  |                                                                 | 250                                              | 250                                                            |                                                                 | 250                                                           |                                                                 | 250                                               |                                                                 | 250                                              |                                                                  |                                                                 | 250                                              |
| Moving & Handling Office Refurbishment | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| Software Licences                      | 70                                                            |                                                                 | 70                                                |                                                                 | 70                                               |                                                                  |                                                                 | 70                                               | 70                                                             |                                                                 | 70                                                            |                                                                 | 70                                                |                                                                 | 70                                               |                                                                  |                                                                 | 70                                               |
| Developing Supported Tenancies         | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b> | <b>320</b>                                                    | <b>0</b>                                                        | <b>320</b>                                        | <b>0</b>                                                        | <b>320</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>320</b>                                       | <b>320</b>                                                     | <b>0</b>                                                        | <b>320</b>                                                    | <b>0</b>                                                        | <b>320</b>                                        | <b>0</b>                                                        | <b>320</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>320</b>                                       |



|                                                                                     | Revised Budget<br>01-Sep-21<br>Report 1<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2022/23<br>(£'000) | Approved Budget<br>Report 2<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2022/23<br>(£'000) | Revised Budget<br>Report 3<br>2022/23<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2022/23<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2022/23<br>(£'000) | Revised Budget<br>Report 4<br>2022/23<br>(£'000) | Approved Budget<br>31-Mar-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2023/24<br>(£'000) | Approved Budget<br>Report 2<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2023/24<br>(£'000) | Revised Budget<br>Report 3<br>2023/24<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2023/24<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2023/24<br>(£'000) | Revised Budget<br>Report 4<br>2023/24<br>(£'000) |                 |
|-------------------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|-----------------|
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                 |
| <i>Property Services</i>                                                            |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                 |
| DDA Adaptation & Alteration Works Programme                                         | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200                                                             |                                                  | 200                                                            |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200                                                             |                                                  | 200             |
| Property Compliance Works Programme                                                 | 692                                                           |                                                                 | 692                                               |                                                                 | 692                                              |                                                                  | 692                                                             |                                                  | 650                                                            |                                                                 | 650                                                           |                                                                 | 650                                               |                                                                 | 650                                              |                                                                  | 650                                                             |                                                  | 650             |
| Capital Improvement Projects Programme                                              | 1,593                                                         |                                                                 | 1,593                                             |                                                                 | 1,593                                            |                                                                  | 1,593                                                           |                                                  | 1,900                                                          |                                                                 | 1,900                                                         |                                                                 | 1,900                                             |                                                                 | 1,900                                            |                                                                  | 1,900                                                           |                                                  | 1,900           |
| Fire Audit Works - Robert Douglas Memorial school                                   | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Pitlochry High School - Upgrade Programme                                           | 501                                                           |                                                                 | 501                                               |                                                                 | 501                                              |                                                                  | 501                                                             |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Community School of Auchterarder - Structural Improvements                          | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Energy Conservation & Carbon Reduction Programme (PB)                               | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  | 150                                                             |                                                  | 150                                                            |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  | 150                                                             |                                                  | 150             |
| <i>Information Systems &amp; Technology</i>                                         |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                 |
| ICT Infrastructure & Replacement and Upgrade Programme                              | 3,284                                                         |                                                                 | 3,284                                             |                                                                 | 3,284                                            |                                                                  | 3,284                                                           |                                                  | 3,428                                                          |                                                                 | 3,428                                                         |                                                                 | 3,428                                             |                                                                 | 3,428                                            |                                                                  | 3,428                                                           |                                                  | 3,428           |
| School Audio-Visual (AV) Equipment Replacement Programme                            | 970                                                           |                                                                 | 970                                               |                                                                 | 970                                              |                                                                  | 970                                                             |                                                  | 30                                                             |                                                                 | 30                                                            |                                                                 | 30                                                |                                                                 | 30                                               |                                                                  | 30                                                              |                                                  | 30              |
| Online/Mobile Working                                                               | 433                                                           |                                                                 | 433                                               |                                                                 | 433                                              |                                                                  | 433                                                             |                                                  | 145                                                            | (145)                                                           | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Third Party Contribution (ERDF)                                                     | (133)                                                         |                                                                 | (133)                                             |                                                                 | (133)                                            |                                                                  | (133)                                                           |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Swift Social Work System Replacement                                                | 592                                                           |                                                                 | 592                                               |                                                                 | 592                                              |                                                                  | 592                                                             |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| Customer Service Blueprint                                                          | 40                                                            |                                                                 | 40                                                |                                                                 | 40                                               |                                                                  | 40                                                              |                                                  | 40                                                             |                                                                 | 40                                                            |                                                                 | 40                                                |                                                                 | 40                                               |                                                                  | 40                                                              |                                                  | 40              |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>8,322</b>                                                  | <b>0</b>                                                        | <b>8,322</b>                                      | <b>0</b>                                                        | <b>8,322</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>8,322</b>                                     | <b>6,543</b>                                                   | <b>(145)</b>                                                    | <b>6,398</b>                                                  | <b>0</b>                                                        | <b>6,398</b>                                      | <b>0</b>                                                        | <b>6,398</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>6,398</b>    |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>131,453</b>                                                | <b>0</b>                                                        | <b>131,453</b>                                    | <b>0</b>                                                        | <b>131,453</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>131,453</b>                                   | <b>119,893</b>                                                 | <b>8,896</b>                                                    | <b>128,789</b>                                                | <b>0</b>                                                        | <b>128,789</b>                                    | <b>0</b>                                                        | <b>128,789</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>128,789</b>  |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                 |
| <b>CAPITAL RECEIPTS</b>                                                             |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                                |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                 |
| General Capital Grant - Scottish Government                                         | (15,117)                                                      |                                                                 | (15,117)                                          |                                                                 | (15,117)                                         |                                                                  | (15,117)                                                        |                                                  | (11,132)                                                       |                                                                 | (11,132)                                                      |                                                                 | (11,132)                                          |                                                                 | (11,132)                                         |                                                                  | (11,132)                                                        |                                                  | (11,132)        |
| Developer Contributions                                                             | (1,520)                                                       |                                                                 | (1,520)                                           |                                                                 | (1,520)                                          |                                                                  | (1,520)                                                         |                                                  | (2,100)                                                        |                                                                 | (2,100)                                                       |                                                                 | (2,100)                                           |                                                                 | (2,100)                                          |                                                                  | (2,100)                                                         |                                                  | (2,100)         |
| General Fund - Capital Receipts/Disposal                                            | (903)                                                         | 0                                                               | (903)                                             | 0                                                               | (903)                                            | 0                                                                | (903)                                                           | 0                                                | (250)                                                          | 0                                                               | (250)                                                         | 0                                                               | (250)                                             | 0                                                               | (250)                                            | 0                                                                | (250)                                                           | 0                                                | (250)           |
| Commercial Property - Capital Receipts/Disposal                                     | (1,577)                                                       | 0                                                               | (1,577)                                           | 0                                                               | (1,577)                                          | 0                                                                | (1,577)                                                         | 0                                                | 0                                                              | 0                                                               | 0                                                             | 0                                                               | 0                                                 | 0                                                               | 0                                                | 0                                                                | 0                                                               | 0                                                | 0               |
| General Fund Housing Receipts                                                       | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                              |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0               |
| <b>Total: Capital Receipts</b>                                                      | <b>(19,117)</b>                                               | <b>0</b>                                                        | <b>(19,117)</b>                                   | <b>0</b>                                                        | <b>(19,117)</b>                                  | <b>0</b>                                                         | <b>0</b>                                                        | <b>(19,117)</b>                                  | <b>(13,482)</b>                                                | <b>0</b>                                                        | <b>(13,482)</b>                                               | <b>0</b>                                                        | <b>(13,482)</b>                                   | <b>0</b>                                                        | <b>(13,482)</b>                                  | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>(13,482)</b> |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>112,336</b>                                                | <b>0</b>                                                        | <b>112,336</b>                                    | <b>0</b>                                                        | <b>112,336</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>112,336</b>                                   | <b>106,411</b>                                                 | <b>8,896</b>                                                    | <b>115,307</b>                                                | <b>0</b>                                                        | <b>115,307</b>                                    | <b>0</b>                                                        | <b>115,307</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>115,307</b>  |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>(2,757)</b>                                                | <b>0</b>                                                        | <b>(2,757)</b>                                    | <b>0</b>                                                        | <b>(2,757)</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>(2,757)</b>                                   | <b>(2,904)</b>                                                 | <b>(42)</b>                                                     | <b>(2,946)</b>                                                | <b>0</b>                                                        | <b>(2,946)</b>                                    | <b>0</b>                                                        | <b>(2,946)</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>(2,946)</b>  |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>2,946</b>                                                  | <b>0</b>                                                        | <b>2,946</b>                                      | <b>0</b>                                                        | <b>2,946</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>2,946</b>                                     | <b>2,904</b>                                                   | <b>42</b>                                                       | <b>2,946</b>                                                  | <b>0</b>                                                        | <b>2,946</b>                                      | <b>0</b>                                                        | <b>2,946</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>2,946</b>    |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>112,525</b>                                                | <b>0</b>                                                        | <b>112,525</b>                                    | <b>0</b>                                                        | <b>112,525</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>112,525</b>                                   | <b>106,411</b>                                                 | <b>8,896</b>                                                    | <b>115,307</b>                                                | <b>0</b>                                                        | <b>115,307</b>                                    | <b>0</b>                                                        | <b>115,307</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>115,307</b>  |

|                                                              | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2024/25<br>(£'000) | Approved Budget<br>Report 2<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised Budget<br>Report 3<br>2024/25<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2024/25<br>(£'000) | Revised Budget<br>Report 4<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2025/26<br>(£'000) | Approved Budget<br>Report 2<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised Budget<br>Report 3<br>2025/26<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2025/26<br>(£'000) |
|--------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| MIS - Procurement & Integration                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Almondbank Cottages - REACH Project                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Digital Inclusion                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scottish Government Grant                                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Blairstown Recreation Centre - Replacement                   | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Schools Modernisation Programme</b>                       |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Investment in the Learning Estate                            | 5,413                                              | 1,000                                                           | 6,413                                                         |                                                                 | 6,413                                             |                                                                 | 6,413                                            |                                                                  | 6,413                                                           |                                                  | 4,650                                              | 1,000                                                           | 5,650                                                         |                                                                 | 5,650                                             |                                                                 | 5,650                                            |                                                                  |
| Pitcairn Primary School Upgrade Project                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Methven Primary School Refurbishment                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Kirkmichael Primary School Upgrades                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Capital Receipt (ring-fenced)                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Longforgan Primary School Upgrade Project                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Early Learning & Childcare                                   | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scottish Government Grant                                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| - Letham Primary School Upgrade Project                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| - Oakbank Primary School Upgrade Project                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| - St.Ninians Primary School Upgrade Project                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| - Rattray Primary School Upgrade Project                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| - Inchtute Primary School Upgrade Project                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| North/West Perth - New Primary School                        | 5,350                                              |                                                                 | 5,350                                                         |                                                                 | 5,350                                             |                                                                 | 5,350                                            |                                                                  | 5,350                                                           |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| North Muirton/Balhouseie Primary Schools Replacement         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Technology Upgrades                                          | 0                                                  | 586                                                             | 586                                                           |                                                                 | 586                                               |                                                                 | 586                                              |                                                                  | 586                                                             |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth Academy - Refurbishment                                | 2,500                                              |                                                                 | 2,500                                                         |                                                                 | 2,500                                             |                                                                 | 2,500                                            |                                                                  | 2,500                                                           |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth Grammar School - Upgrade Programme Phase 3             | 0                                                  | 689                                                             | 689                                                           |                                                                 | 689                                               |                                                                 | 689                                              |                                                                  | 689                                                             |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Revenue Contribution                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth High School - Internal Services & Refurbishment        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth High School - New School Investment                    | 4,541                                              |                                                                 | 4,541                                                         |                                                                 | 4,541                                             |                                                                 | 4,541                                            |                                                                  | 4,541                                                           |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>17,804</b>                                      | <b>2,275</b>                                                    | <b>20,079</b>                                                 | <b>0</b>                                                        | <b>20,079</b>                                     | <b>0</b>                                                        | <b>20,079</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>20,079</b>                                    | <b>4,650</b>                                       | <b>1,000</b>                                                    | <b>5,650</b>                                                  | <b>0</b>                                                        | <b>5,650</b>                                      | <b>0</b>                                                        | <b>5,650</b>                                     | <b>0</b>                                                         |
| <b>COMMUNITIES</b>                                           |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| <b>Traffic &amp; Road Safety</b>                             |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Road Safety Initiatives (20mph Zones etc..)                  | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200                                                             |                                                  | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |
| Road Safety Initiatives                                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Additional Road Safety - Pedestrian Crossings                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Schools Road Safety Measures                                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| 20mph Signage Programme - Schools                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| 20mph Signage Programme                                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Cycling Walking & Safer Streets (CWSS)                       | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200                                                             |                                                  | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |
| Scottish Government Grant - CWSS                             | (200)                                              |                                                                 | (200)                                                         |                                                                 | (200)                                             |                                                                 | (200)                                            |                                                                  | (200)                                                           |                                                  | (200)                                              |                                                                 | (200)                                                         |                                                                 | (200)                                             |                                                                 | (200)                                            |                                                                  |
| Third Party Contribution                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Car Parking Investment                                       | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Revenue Contribution                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Car Parking Investment - Pitlochry                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Strathmore Cycle Network                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                             | <b>200</b>                                         | <b>0</b>                                                        | <b>200</b>                                                    | <b>0</b>                                                        | <b>200</b>                                        | <b>0</b>                                                        | <b>200</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>200</b>                                       | <b>200</b>                                         | <b>0</b>                                                        | <b>200</b>                                                    | <b>0</b>                                                        | <b>200</b>                                        | <b>0</b>                                                        | <b>200</b>                                       | <b>0</b>                                                         |
| <b>Asset Management - Roads &amp; Lighting</b>               |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Structural Maintenance                                       | 9,593                                              |                                                                 | 9,593                                                         |                                                                 | 9,593                                             |                                                                 | 9,593                                            |                                                                  | 9,593                                                           |                                                  | 9,593                                              |                                                                 | 9,593                                                         |                                                                 | 9,593                                             |                                                                 | 9,593                                            |                                                                  |
| Third Party Contribution (Forestry Commission Timber Routes) | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Traffic Signal Renewals - Upgrading                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contributions                                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Footways                                                     | 435                                                |                                                                 | 435                                                           |                                                                 | 435                                               |                                                                 | 435                                              |                                                                  | 435                                                             |                                                  | 435                                                |                                                                 | 435                                                           |                                                                 | 435                                               |                                                                 | 435                                              |                                                                  |
| Investment in Local Footpaths                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Road Safety Barriers                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Pedestrian Gritters                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                             | <b>10,028</b>                                      | <b>0</b>                                                        | <b>10,028</b>                                                 | <b>0</b>                                                        | <b>10,028</b>                                     | <b>0</b>                                                        | <b>10,028</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>10,028</b>                                    | <b>10,028</b>                                      | <b>0</b>                                                        | <b>10,028</b>                                                 | <b>0</b>                                                        | <b>10,028</b>                                     | <b>0</b>                                                        | <b>10,028</b>                                    | <b>0</b>                                                         |
| <b>Asset Management - Bridges</b>                            |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Bridge Refurbishment Programme                               | 688                                                | 100                                                             | 788                                                           |                                                                 | 788                                               |                                                                 | 788                                              |                                                                  | 788                                                             |                                                  | 688                                                | 100                                                             | 788                                                           |                                                                 | 788                                               |                                                                 | 788                                              |                                                                  |
| Dalhenzean Culvert                                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |

PERTH AND KINROSS COUNCIL  
 COMPOSITE CAPITAL PROGRAMME  
 SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

|                                                        | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2024/25<br>(£'000) | Approved Budget<br>Report 2<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised Budget<br>Report 3<br>2024/25<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2024/25<br>(£'000) | Revised Budget<br>Report 4<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2025/26<br>(£'000) | Approved Budget<br>Report 2<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised Budget<br>Report 3<br>2025/26<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2025/26<br>(£'000) |
|--------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|
| Dunkeld Golf Course                                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| Old Perth Bridge - Strengthening                       | 2,219                                              |                                                                 | 2,219                                                         |                                                                 | 2,219                                             |                                                                 | 2,219                                            |                                                                  | 2,219                                                           | 2,219                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| Perth Queens Bridge - Strengthening                    | 60                                                 |                                                                 | 60                                                            |                                                                 | 60                                                |                                                                 | 60                                               |                                                                  | 60                                                              | 60                                               | 2,173                                              |                                                                 | 2,173                                                         |                                                                 | 2,173                                             |                                                                 | 2,173                                            | 2,173                                                            |
| Culteuchar Culvert                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| Glendevon Bridge                                       | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| Tullyfergus Bridge                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                | 0                                                                |
| <b>Sub-Total</b>                                       | <b>2,967</b>                                       | <b>100</b>                                                      | <b>3,067</b>                                                  | <b>0</b>                                                        | <b>3,067</b>                                      | <b>0</b>                                                        | <b>3,067</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>3,067</b>                                     | <b>2,861</b>                                       | <b>100</b>                                                      | <b>2,961</b>                                                  | <b>0</b>                                                        | <b>2,961</b>                                      | <b>0</b>                                                        | <b>2,961</b>                                     | <b>0</b>                                                         |

|                                                               | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2024/25<br>(£'000) | Approved Budget<br>Report 2<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised Budget<br>Report 3<br>2024/25<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2024/25<br>(£'000) | Revised Budget<br>Report 4<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2025/26<br>(£'000) | Approved Budget<br>Report 2<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised Budget<br>Report 3<br>2025/26<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2025/26<br>(£'000) |
|---------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|
| <b>Improvement Schemes</b>                                    |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| A9/A85 Road Junction Improvements                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth Transport Futures                                       | 4,428                                              |                                                                 | 4,428                                                         |                                                                 | 4,428                                             |                                                                 | 4,428                                            |                                                                  |                                                                 | 4,428                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scottish Government Grant                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| A977 Upgrades                                                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution (Developers)                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>4,428</b>                                       | <b>0</b>                                                        | <b>4,428</b>                                                  | <b>0</b>                                                        | <b>4,428</b>                                      | <b>0</b>                                                        | <b>4,428</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>4,428</b>                                     | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Rural Flood Protection Schemes</b>                         |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Almondbank Flood Protection Scheme                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Revenue Contribution                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth Flood Protection Scheme (Pump Replacement)              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Comrie Flood Protection Scheme                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Milnathort Flood Protection Scheme                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| South Kinross Flood Protection Scheme                         | 46                                                 | 31                                                              | 77                                                            |                                                                 | 77                                                |                                                                 | 77                                               |                                                                  |                                                                 | 77                                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scone Flood Protection Scheme                                 | 400                                                |                                                                 | 400                                                           |                                                                 | 400                                               |                                                                 | 400                                              |                                                                  |                                                                 | 400                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>446</b>                                         | <b>31</b>                                                       | <b>477</b>                                                    | <b>0</b>                                                        | <b>477</b>                                        | <b>0</b>                                                        | <b>477</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>477</b>                                       | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Rural Initiatives</b>                                      |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Conservation of Built Heritage                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Perth &amp; Kinross Place-making</b>                       |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Mill Street Environmental Improvements                        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| St Paul's Church                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth City Centre Golden Route (Rail Station)                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Green Network Routes                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| City Greening                                                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Tay Street, Perth                                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| South Street, Perth - Transport Hub                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth & Kinross Lighting Action Plan                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Other Planning Projects</b>                                |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Creative Exchange (former St. John's Primary School)          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Town Centre - Regeneration & Economic Improvements            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scottish Government Grant                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Local Full Fibre Network                                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution - DCMS                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution - Tay Cities Deal                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution - ERDF                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution - Tay Cities Deal                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Nature Restoration                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>City Centre Developments - Cultural Attractions</b>        |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Perth City Hall                                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Perth Museum & Art Gallery (PMAG)                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Collections Centre                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution (Tay Cities Deal)                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Community Planning</b>                                     |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Letham Community Wellbeing Hub                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Scottish Government Grant (Regeneration Fund)                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution (Letham4All)                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Sub-Total</b>                                              | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         |
| <b>Community Greenspace</b>                                   |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| Play Areas - Improvements Implementation Strategy             | 150                                                |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |                                                                 | 150                                              | 150                                                |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |
| Third Party Contribution                                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Revenue Contribution                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| 3G Pitch, Blairgowrie                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Settlement/Neighbourhood Parks                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |

|                                                                       | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2024/25<br>(£'000) | Approved Budget<br>Report 2<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised Budget<br>Report 3<br>2024/25<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2024/25<br>(£'000) | Revised Budget<br>Report 4<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2025/26<br>(£'000) | Approved Budget<br>Report 2<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised Budget<br>Report 3<br>2025/26<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2025/26<br>(£'000) |          |
|-----------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|----------|
| Countryside Sites                                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Community Greenspace Sites                                            | 361                                                |                                                                 | 361                                                           |                                                                 | 361                                               |                                                                 | 361                                              |                                                                  | 361                                                             |                                                  | 361                                                |                                                                 | 361                                                           |                                                                 | 361                                               |                                                                 | 361                                              |                                                                  | 361      |
| Small Parks                                                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Community Greenspace Bridges                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Core Path Implementation                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Pitlochry Recreation Park                                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Alyth Environmental Improvements                                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Air Quality Improvements                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Premier Parks                                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Auchterarder Public Park                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| The Knock                                                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Kinnoull Hill                                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Revenue Contribution                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Cemetery Extensions                                                   | 150                                                |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  | 150                                                             |                                                  | 100                                                |                                                                 | 100                                                           |                                                                 | 100                                               |                                                                 | 100                                              |                                                                  | 100      |
| <b>Sub-Total</b>                                                      | <b>661</b>                                         | <b>0</b>                                                        | <b>661</b>                                                    | <b>0</b>                                                        | <b>661</b>                                        | <b>0</b>                                                        | <b>661</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>661</b>                                       | <b>611</b>                                         | <b>0</b>                                                        | <b>611</b>                                                    | <b>0</b>                                                        | <b>611</b>                                        | <b>0</b>                                                        | <b>611</b>                                       | <b>0</b>                                                         | <b>0</b> |
| <b>Support Services</b>                                               |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |
| Hardware                                                              | 20                                                 | (3)                                                             | 17                                                            |                                                                 | 17                                                |                                                                 | 17                                               |                                                                  | 17                                                              |                                                  | 20                                                 | (3)                                                             | 17                                                            |                                                                 | 17                                                |                                                                 | 17                                               |                                                                  | 17       |
| Licenses                                                              | 120                                                |                                                                 | 120                                                           |                                                                 | 120                                               |                                                                 | 120                                              |                                                                  | 120                                                             |                                                  | 120                                                |                                                                 | 120                                                           |                                                                 | 120                                               |                                                                 | 120                                              |                                                                  | 120      |
| Corporate Programme Management System                                 | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Revenue Contribution                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| <b>Sub-Total</b>                                                      | <b>140</b>                                         | <b>(3)</b>                                                      | <b>137</b>                                                    | <b>0</b>                                                        | <b>137</b>                                        | <b>0</b>                                                        | <b>137</b>                                       | <b>0</b>                                                         | <b>0</b>                                                        | <b>137</b>                                       | <b>140</b>                                         | <b>(3)</b>                                                      | <b>137</b>                                                    | <b>0</b>                                                        | <b>137</b>                                        | <b>0</b>                                                        | <b>137</b>                                       | <b>0</b>                                                         | <b>0</b> |
| <b>Commercial Property Investment Programme</b>                       |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |
| North Muirton Industrial Estate - Site Servicing & Provision of Unit: | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Western Edge, Kinross - Site Servicing                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Additional Infrastructure Investment - Broxden                        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Broxden Drainage Mitigation Works                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution (Scottish Water)                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Eco-Hub Manufacturing Facility                                        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| North Muirton Industrial Estate Expansion Land - Servicing            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| <b>Sub-Total</b>                                                      | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b> |
| <b>Prudential Borrowing Projects</b>                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200                                                             |                                                  | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  | 200      |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 20                                                 |                                                                 | 20                                                            |                                                                 | 20                                                |                                                                 | 20                                               |                                                                  | 20                                                              |                                                  | 20                                                 |                                                                 | 20                                                            |                                                                 | 20                                                |                                                                 | 20                                               |                                                                  | 20       |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pr        | 65                                                 |                                                                 | 65                                                            |                                                                 | 65                                                |                                                                 | 65                                               |                                                                  | 65                                                              |                                                  | 65                                                 |                                                                 | 65                                                            |                                                                 | 65                                                |                                                                 | 65                                               |                                                                  | 65       |
| Capital Receipts - Disposals                                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Litter Bins                                                           | 50                                                 |                                                                 | 50                                                            |                                                                 | 50                                                |                                                                 | 50                                               |                                                                  | 50                                                              |                                                  | 50                                                 |                                                                 | 50                                                            |                                                                 | 50                                                |                                                                 | 50                                               |                                                                  | 50       |
| Smart Cities - Smart Waste                                            | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Third Party Contribution                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Vehicle Replacement Programme                                         | 3,000                                              |                                                                 | 3,000                                                         |                                                                 | 3,000                                             |                                                                 | 3,000                                            |                                                                  | 3,000                                                           |                                                  | 3,000                                              |                                                                 | 3,000                                                         |                                                                 | 3,000                                             |                                                                 | 3,000                                            |                                                                  | 3,000    |
| Capital Receipts - Vehicle Disposals                                  | (300)                                              |                                                                 | (300)                                                         |                                                                 | (300)                                             |                                                                 | (300)                                            |                                                                  | (300)                                                           |                                                  | (300)                                              |                                                                 | (300)                                                         |                                                                 | (300)                                             |                                                                 | (300)                                            |                                                                  | (300)    |
| Crematorium - Abatement Works                                         | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Street Lighting Renewal - LED & Column Replacement                    | 1,147                                              |                                                                 | 1,147                                                         |                                                                 | 1,147                                             |                                                                 | 1,147                                            |                                                                  | 1,147                                                           |                                                  | 615                                                |                                                                 | 615                                                           |                                                                 | 615                                               |                                                                 | 615                                              |                                                                  | 615      |
| LED Traffic Signal Replacement                                        | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Perth Harbour - Dredging                                              | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Almondbank Flood Protection Scheme                                    | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Land Purchase & Development                                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Technology & Innovation Incubator Units                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| <b>Sub Total</b>                                                      | <b>4,182</b>                                       | <b>0</b>                                                        | <b>4,182</b>                                                  | <b>0</b>                                                        | <b>4,182</b>                                      | <b>0</b>                                                        | <b>4,182</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>4,182</b>                                     | <b>3,650</b>                                       | <b>0</b>                                                        | <b>3,650</b>                                                  | <b>0</b>                                                        | <b>3,650</b>                                      | <b>0</b>                                                        | <b>3,650</b>                                     | <b>0</b>                                                         | <b>0</b> |
| <b>Housing Projects</b>                                               |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |
| Gypsy Travellers Site Improvement Works                               | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Additional Gypsy Traveller Site Improvement Works                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Gypsy Traveller Site Community Improvement Works                      | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| Scottish Government Grant                                             | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0                                                               |                                                  | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  | 0        |
| <b>Sub Total</b>                                                      | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                        | <b>0</b>                                                      | <b>0</b>                                                        | <b>0</b>                                          | <b>0</b>                                                        | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b> |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>23,052</b>                                      | <b>128</b>                                                      | <b>23,180</b>                                                 | <b>0</b>                                                        | <b>23,180</b>                                     | <b>0</b>                                                        | <b>23,180</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>23,180</b>                                    | <b>17,490</b>                                      | <b>97</b>                                                       | <b>17,587</b>                                                 | <b>0</b>                                                        | <b>17,587</b>                                     | <b>0</b>                                                        | <b>17,587</b>                                    | <b>0</b>                                                         | <b>0</b> |
| <b>Health &amp; Social Care</b>                                       |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |          |

PERTH AND KINROSS COUNCIL  
 COMPOSITE CAPITAL PROGRAMME  
 SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

Occupational Therapy Equipment  
 Moving & Handling Office Refurbishment  
 Software Licences  
 Developing Supported Tenancies  
**TOTAL: HEALTH & SOCIAL CARE**

| Approved Budget 31-Mar-21 | Proposed Budget Adjustment Report 1 | Revised Budget 01-Sep-21 | Proposed Budget Adjustment Report 2 | Approved Budget Report 2 | Proposed Budget Adjustment Report 3 | Revised Budget Report 3 | Approved Budget Adjustment 04-Mar-20 | Proposed Budget Adjustment Report 4 | Revised Budget Report 4 |
|---------------------------|-------------------------------------|--------------------------|-------------------------------------|--------------------------|-------------------------------------|-------------------------|--------------------------------------|-------------------------------------|-------------------------|
| 2024/25 (£'000)           | 2024/25 (£'000)                     | 2024/25 (£'000)          | 2024/25 (£'000)                     | 2024/25 (£'000)          | 2024/25 (£'000)                     | 2024/25 (£'000)         | 2024/25 (£'000)                      | 2024/25 (£'000)                     | 2024/25 (£'000)         |
| 250                       |                                     | 250                      |                                     | 250                      |                                     | 250                     |                                      |                                     | 250                     |
| 0                         |                                     | 0                        |                                     | 0                        |                                     | 0                       |                                      |                                     | 0                       |
| 70                        |                                     | 70                       |                                     | 70                       |                                     | 70                      |                                      |                                     | 70                      |
| 0                         |                                     | 0                        |                                     | 0                        |                                     | 0                       |                                      |                                     | 0                       |
| <b>320</b>                | <b>0</b>                            | <b>320</b>               | <b>0</b>                            | <b>320</b>               | <b>0</b>                            | <b>320</b>              | <b>0</b>                             | <b>0</b>                            | <b>320</b>              |

| Approved Budget 31-Mar-21 | Proposed Budget Adjustment Report 1 | Revised Budget 01-Sep-21 | Proposed Budget Adjustment Report 2 | Approved Budget Report 2 | Proposed Budget Adjustment Report 3 | Revised Budget Report 3 | Approved Budget Adjustment 04-Mar-20 |
|---------------------------|-------------------------------------|--------------------------|-------------------------------------|--------------------------|-------------------------------------|-------------------------|--------------------------------------|
| 2025/26 (£'000)           | 2025/26 (£'000)                     | 2025/26 (£'000)          | 2025/26 (£'000)                     | 2025/26 (£'000)          | 2025/26 (£'000)                     | 2025/26 (£'000)         | 2025/26 (£'000)                      |
| 250                       |                                     | 250                      |                                     | 250                      |                                     | 250                     |                                      |
| 0                         |                                     | 0                        |                                     | 0                        |                                     | 0                       |                                      |
| 70                        |                                     | 70                       |                                     | 70                       |                                     | 70                      |                                      |
| 0                         |                                     | 0                        |                                     | 0                        |                                     | 0                       |                                      |
| <b>320</b>                | <b>0</b>                            | <b>320</b>               | <b>0</b>                            | <b>320</b>               | <b>0</b>                            | <b>320</b>              | <b>0</b>                             |

|                                                                                     | Approved Budget<br>31-Mar-21<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2024/25<br>(£'000) | Approved Budget<br>Report 2<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2024/25<br>(£'000) | Revised Budget<br>Report 3<br>2024/25<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2024/25<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 4<br>2024/25<br>(£'000) | Revised Budget<br>Report 4<br>2024/25<br>(£'000) | Approved Budget<br>31-Mar-21<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 2<br>2025/26<br>(£'000) | Approved Budget<br>Report 2<br>2025/26<br>(£'000) | Proposed Budget<br>Adjustment<br>Report 3<br>2025/26<br>(£'000) | Revised Budget<br>Report 3<br>2025/26<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2025/26<br>(£'000) |
|-------------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| <u>Property Services</u>                                                            |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| DDA Adaptation & Alteration Works Programme                                         | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |                                                                 | 200                                              | 200                                                |                                                                 | 200                                                           |                                                                 | 200                                               |                                                                 | 200                                              |                                                                  |
| Property Compliance Works Programme                                                 | 650                                                |                                                                 | 650                                                           |                                                                 | 650                                               |                                                                 | 650                                              |                                                                  |                                                                 | 650                                              | 650                                                |                                                                 | 650                                                           |                                                                 | 650                                               |                                                                 | 650                                              |                                                                  |
| Capital Improvement Projects Programme                                              | 1,900                                              |                                                                 | 1,900                                                         |                                                                 | 1,900                                             |                                                                 | 1,900                                            |                                                                  |                                                                 | 1,900                                            | 1,900                                              |                                                                 | 1,900                                                         |                                                                 | 1,900                                             |                                                                 | 1,900                                            |                                                                  |
| Fire Audit Works - Robert Douglas Memorial school                                   | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Pitlochry High School - Upgrade Programme                                           | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Community School of Auchterarder - Structural Improvements                          | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Energy Conservation & Carbon Reduction Programme (PB)                               | 150                                                |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |                                                                 | 150                                              | 150                                                |                                                                 | 150                                                           |                                                                 | 150                                               |                                                                 | 150                                              |                                                                  |
| <u>Information Systems &amp; Technology</u>                                         |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| ICT Infrastructure & Replacement and Upgrade Programme                              | 2,903                                              |                                                                 | 2,903                                                         |                                                                 | 2,903                                             |                                                                 | 2,903                                            |                                                                  |                                                                 | 2,903                                            | 3,538                                              |                                                                 | 3,538                                                         |                                                                 | 3,538                                             |                                                                 | 3,538                                            |                                                                  |
| School Audio-Visual (AV) Equipment Replacement Programme                            | 224                                                |                                                                 | 224                                                           |                                                                 | 224                                               |                                                                 | 224                                              |                                                                  |                                                                 | 224                                              | 125                                                |                                                                 | 125                                                           |                                                                 | 125                                               |                                                                 | 125                                              |                                                                  |
| Online/Mobile Working                                                               | 148                                                | (148)                                                           | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 153                                                | (153)                                                           | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Third Party Contribution (ERDF)                                                     | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Swift Social Work System Replacement                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| Customer Service Blueprint                                                          | 40                                                 |                                                                 | 40                                                            |                                                                 | 40                                                |                                                                 | 40                                               |                                                                  |                                                                 | 40                                               | 40                                                 |                                                                 | 40                                                            |                                                                 | 40                                                |                                                                 | 40                                               |                                                                  |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>6,215</b>                                       | <b>(148)</b>                                                    | <b>6,067</b>                                                  | <b>0</b>                                                        | <b>6,067</b>                                      | <b>0</b>                                                        | <b>6,067</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>6,067</b>                                     | <b>6,756</b>                                       | <b>(153)</b>                                                    | <b>6,603</b>                                                  | <b>0</b>                                                        | <b>6,603</b>                                      | <b>0</b>                                                        | <b>6,603</b>                                     | <b>0</b>                                                         |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>47,391</b>                                      | <b>2,255</b>                                                    | <b>49,646</b>                                                 | <b>0</b>                                                        | <b>49,646</b>                                     | <b>0</b>                                                        | <b>49,646</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>49,646</b>                                    | <b>29,216</b>                                      | <b>944</b>                                                      | <b>30,160</b>                                                 | <b>0</b>                                                        | <b>30,160</b>                                     | <b>0</b>                                                        | <b>30,160</b>                                    | <b>0</b>                                                         |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| <b>CAPITAL RECEIPTS</b>                                                             |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |                                                                 |                                                  |                                                    |                                                                 |                                                               |                                                                 |                                                   |                                                                 |                                                  |                                                                  |
| General Capital Grant - Scottish Government                                         | (11,845)                                           |                                                                 | (11,845)                                                      |                                                                 | (11,845)                                          |                                                                 | (11,845)                                         |                                                                  |                                                                 | (11,845)                                         | (12,026)                                           |                                                                 | (12,026)                                                      |                                                                 | (12,026)                                          |                                                                 | (12,026)                                         |                                                                  |
| Developer Contributions                                                             | (2,300)                                            |                                                                 | (2,300)                                                       |                                                                 | (2,300)                                           |                                                                 | (2,300)                                          |                                                                  |                                                                 | (2,300)                                          | (2,367)                                            |                                                                 | (2,367)                                                       |                                                                 | (2,367)                                           |                                                                 | (2,367)                                          |                                                                  |
| General Fund - Capital Receipts/Disposal                                            | (250)                                              | 0                                                               | (250)                                                         | 0                                                               | (250)                                             | 0                                                               | (250)                                            | 0                                                                | 0                                                               | (250)                                            | (250)                                              | 0                                                               | (250)                                                         | 0                                                               | (250)                                             | 0                                                               | (250)                                            | 0                                                                |
| Commercial Property - Capital Receipts/Disposal                                     | 0                                                  | 0                                                               | 0                                                             | 0                                                               | 0                                                 | 0                                                               | 0                                                | 0                                                                | 0                                                               | 0                                                | 0                                                  | 0                                                               | 0                                                             | 0                                                               | 0                                                 | 0                                                               | 0                                                | 0                                                                |
| General Fund Housing Receipts                                                       | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |                                                                 | 0                                                | 0                                                  |                                                                 | 0                                                             |                                                                 | 0                                                 |                                                                 | 0                                                |                                                                  |
| <b>Total: Capital Receipts</b>                                                      | <b>(14,395)</b>                                    | <b>0</b>                                                        | <b>(14,395)</b>                                               | <b>0</b>                                                        | <b>(14,395)</b>                                   | <b>0</b>                                                        | <b>(14,395)</b>                                  | <b>0</b>                                                         | <b>0</b>                                                        | <b>(14,395)</b>                                  | <b>(14,643)</b>                                    | <b>0</b>                                                        | <b>(14,643)</b>                                               | <b>0</b>                                                        | <b>(14,643)</b>                                   | <b>0</b>                                                        | <b>(14,643)</b>                                  | <b>0</b>                                                         |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>32,996</b>                                      | <b>2,255</b>                                                    | <b>35,251</b>                                                 | <b>0</b>                                                        | <b>35,251</b>                                     | <b>0</b>                                                        | <b>35,251</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>35,251</b>                                    | <b>14,573</b>                                      | <b>944</b>                                                      | <b>15,517</b>                                                 | <b>0</b>                                                        | <b>15,517</b>                                     | <b>0</b>                                                        | <b>15,517</b>                                    | <b>0</b>                                                         |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>(2,904)</b>                                     | <b>(42)</b>                                                     | <b>(2,946)</b>                                                | <b>0</b>                                                        | <b>(2,946)</b>                                    | <b>0</b>                                                        | <b>(2,946)</b>                                   | <b>0</b>                                                         | <b>0</b>                                                        | <b>(2,946)</b>                                   | <b>(2,904)</b>                                     | <b>(42)</b>                                                     | <b>(2,946)</b>                                                | <b>0</b>                                                        | <b>(2,946)</b>                                    | <b>0</b>                                                        | <b>(2,946)</b>                                   | <b>0</b>                                                         |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>2,904</b>                                       | <b>42</b>                                                       | <b>2,946</b>                                                  | <b>0</b>                                                        | <b>2,946</b>                                      | <b>0</b>                                                        | <b>2,946</b>                                     | <b>0</b>                                                         | <b>0</b>                                                        | <b>2,946</b>                                     | <b>2,904</b>                                       | <b>42</b>                                                       | <b>2,946</b>                                                  | <b>0</b>                                                        | <b>2,946</b>                                      | <b>0</b>                                                        | <b>2,946</b>                                     | <b>0</b>                                                         |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>32,996</b>                                      | <b>2,255</b>                                                    | <b>35,251</b>                                                 | <b>0</b>                                                        | <b>35,251</b>                                     | <b>0</b>                                                        | <b>35,251</b>                                    | <b>0</b>                                                         | <b>0</b>                                                        | <b>35,251</b>                                    | <b>14,573</b>                                      | <b>944</b>                                                      | <b>15,517</b>                                                 | <b>0</b>                                                        | <b>15,517</b>                                     | <b>0</b>                                                        | <b>15,517</b>                                    | <b>0</b>                                                         |

|                                                              | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |          |
|--------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|----------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| MIS - Procurement & Integration                              |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Almondbank Cottages - REACH Project                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Digital Inclusion                                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scottish Government Grant                                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Blairgowrie Recreation Centre - Replacement                  |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Schools Modernisation Programme</b>                       |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Investment in the Learning Estate                            |                                                     | 5,650                                   | 4,650                                     | 1,000                                               | 5,650                                             |                                                     | 5,650                                    |                                                     | 5,650                                   |                                                      |                                                     | 5,650                                   | 4,823                                     | 1,000                                               | 5,823                                             |                                                     | 5,823                                    |                                                     | 5,823    |
| Pitcairn Primary School Upgrade Project                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Methven Primary School Refurbishment                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Kirkmichael Primary School Upgrades                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Capital Receipt (ring-fenced)                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Longforgan Primary School Upgrade Project                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Early Learning & Childcare                                   |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scottish Government Grant                                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| - Letham Primary School Upgrade Project                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| - Oakbank Primary School Upgrade Project                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| - St.Ninians Primary School Upgrade Project                  |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| - Rattray Primary School Upgrade Project                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| - Inchtute Primary School Upgrade Project                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| North/West Perth - New Primary School                        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| North Muirton/Balhousesie Primary Schools Replacement        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Technology Upgrades                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Academy - Refurbishment                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Grammar School - Upgrade Programme Phase 3             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Revenue Contribution                                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth High School - Internal Services & Refurbishment        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth High School - New School Investment                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>0</b>                                            | <b>5,650</b>                            | <b>4,650</b>                              | <b>1,000</b>                                        | <b>5,650</b>                                      | <b>0</b>                                            | <b>5,650</b>                             | <b>0</b>                                            | <b>5,650</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>5,650</b>                            | <b>4,823</b>                              | <b>1,000</b>                                        | <b>5,823</b>                                      | <b>0</b>                                            | <b>5,823</b>                             | <b>0</b>                                            | <b>0</b> |
| <b>COMMUNITIES</b>                                           |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| <b>Traffic &amp; Road Safety</b>                             |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Road Safety Initiatives (20mph Zones etc..)                  |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200                                     |                                                      |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200      |
| Road Safety Initiatives                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Additional Road Safety - Pedestrian Crossings                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Schools Road Safety Measures                                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| 20mph Signage Programme - Schools                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| 20mph Signage Programme                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Cycling Walking & Safer Streets (CWSS)                       |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200                                     |                                                      |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200      |
| Scottish Government Grant - CWSS                             |                                                     | (200)                                   | (200)                                     |                                                     | (200)                                             |                                                     | (200)                                    |                                                     | (200)                                   |                                                      |                                                     | (200)                                   | (200)                                     |                                                     | (200)                                             |                                                     | (200)                                    |                                                     | (200)    |
| Third Party Contribution                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Car Parking Investment                                       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Revenue Contribution                                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Car Parking Investment - Pitlochry                           |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Strathmore Cycle Network                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                             | <b>0</b>                                            | <b>200</b>                              | <b>200</b>                                | <b>0</b>                                            | <b>200</b>                                        | <b>0</b>                                            | <b>200</b>                               | <b>0</b>                                            | <b>200</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>200</b>                              | <b>200</b>                                | <b>0</b>                                            | <b>200</b>                                        | <b>0</b>                                            | <b>200</b>                               | <b>0</b>                                            | <b>0</b> |
| <b>Asset Management - Roads &amp; Lighting</b>               |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Structural Maintenance                                       |                                                     | 9,593                                   | 9,800                                     |                                                     | 9,800                                             |                                                     | 9,800                                    |                                                     | 9,800                                   |                                                      |                                                     | 9,800                                   | 7,500                                     |                                                     | 7,500                                             |                                                     | 7,500                                    |                                                     | 7,500    |
| Third Party Contribution (Forestry Commission Timber Routes) |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Street Lighting Renewals - Upgrading/Unlit Areas             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Traffic Signal Renewals - Upgrading                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contributions                                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Footways                                                     |                                                     | 435                                     | 435                                       |                                                     | 435                                               |                                                     | 435                                      |                                                     | 435                                     |                                                      |                                                     | 435                                     | 435                                       |                                                     | 435                                               |                                                     | 435                                      |                                                     | 435      |
| Investment in Local Footpaths                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Road Safety Barriers                                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Pedestrian Gritters                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                             | <b>0</b>                                            | <b>10,028</b>                           | <b>10,235</b>                             | <b>0</b>                                            | <b>10,235</b>                                     | <b>0</b>                                            | <b>10,235</b>                            | <b>0</b>                                            | <b>10,235</b>                           | <b>0</b>                                             | <b>0</b>                                            | <b>10,235</b>                           | <b>7,935</b>                              | <b>0</b>                                            | <b>7,935</b>                                      | <b>0</b>                                            | <b>7,935</b>                             | <b>0</b>                                            | <b>0</b> |
| <b>Asset Management - Bridges</b>                            |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Bridge Refurbishment Programme                               |                                                     | 788                                     | 688                                       | 100                                                 | 788                                               |                                                     | 788                                      |                                                     | 788                                     |                                                      |                                                     | 788                                     | 688                                       | 100                                                 | 788                                               |                                                     | 788                                      |                                                     | 788      |
| Dalhenzean Culvert                                           |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |



PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

|                                                        | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 Report 4 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |          |
|--------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|----------|
| Dunkeld Golf Course                                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Vehicular Bridge Parapets Programme - Assess & Upgrade |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Old Perth Bridge - Strengthening                       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Queens Bridge - Strengthening                    |                                                     | 2,173                                   | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Culteuchar Culvert                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Glendevon Bridge                                       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Tullyfergus Bridge                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                       | <b>0</b>                                            | <b>2,961</b>                            | <b>688</b>                                | <b>100</b>                                          | <b>788</b>                                        | <b>0</b>                                            | <b>788</b>                               | <b>0</b>                                            | <b>788</b>                              | <b>0</b>                                                      | <b>0</b>                                            | <b>788</b>                              | <b>688</b>                                | <b>100</b>                                          | <b>788</b>                                        | <b>0</b>                                            | <b>788</b>                               | <b>0</b>                                            | <b>0</b> |

|                                                               | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |          |
|---------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|----------|
| <b>Improvement Schemes</b>                                    |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| A9/A85 Road Junction Improvements                             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Transport Futures                                       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scottish Government Grant                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| A977 Upgrades                                                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Brioch Road, Crieff - Road Realignment & Safety Measures      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution (Developers)                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Rural Flood Protection Schemes</b>                         |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Almondbank Flood Protection Scheme                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Revenue Contribution                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Flood Protection Scheme (Pump Replacement)              |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Comrie Flood Protection Scheme                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Milnathort Flood Protection Scheme                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| South Kinross Flood Protection Scheme                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scone Flood Protection Scheme                                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Rural Initiatives</b>                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Conservation of Built Heritage                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Perth &amp; Kinross Place-making</b>                       |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Mill Street Environmental Improvements                        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| St Paul's Church                                              |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth City Centre Golden Route (Rail Station)                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Green Network Routes                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| City Greening                                                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Tay Street, Perth                                             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| South Street, Perth - Transport Hub                           |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth & Kinross Lighting Action Plan                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Other Planning Projects</b>                                |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Creative Exchange (former St. John's Primary School)          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Town Centre - Regeneration & Economic Improvements            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scottish Government Grant                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Local Full Fibre Network                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution - DCMS                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution - Tay Cities Deal                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution - ERDF                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution - Tay Cities Deal                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Nature Restoration                                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>City Centre Developments - Cultural Attractions</b>        |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Perth City Hall                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Perth Museum & Art Gallery (PMAG)                             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Collections Centre                                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution (Tay Cities Deal)                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Community Planning</b>                                     |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Letham Community Wellbeing Hub                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Scottish Government Grant (Regeneration Fund)                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Third Party Contribution (Letham4All)                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b> |
| <b>Community Greenspace</b>                                   |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |          |
| Play Areas - Improvements Implementation Strategy             |                                                     | 150                                     | 150                                       |                                                     | 150                                               |                                                     | 150                                      |                                                     | 150                                     |                                                      |                                                     | 150                                     | 150                                       |                                                     | 150                                               |                                                     | 150                                      |                                                     | 150      |
| Third Party Contribution                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Revenue Contribution                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| 3G Pitch, Blairgowrie                                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |
| Settlement/Neighbourhood Parks                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0        |

|                                                                       | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |
|-----------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|
| Countryside Sites                                                     | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Community Greenspace Sites                                            |                                                     | 361                                     | 361                                       |                                                     | 361                                               |                                                     | 361                                      |                                                     | 361                                     |                                                      |                                                     | 361                                     | 361                                       |                                                     | 361                                               |                                                     | 361                                      |                                                     |
| Small Parks                                                           | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Third Party Contribution                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Community Greenspace Bridges                                          | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Core Path Implementation                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Third Party Contribution                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Pittochry Recreation Park                                             | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Alyth Environmental Improvements                                      | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Air Quality Improvements                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Premier Parks                                                         | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Auchterarder Public Park                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| The Knock                                                             | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Third Party Contribution                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Kinnoull Hill                                                         | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Third Party Contribution                                              | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Revenue Contribution                                                  | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   |
| Cemetery Extensions                                                   |                                                     | 100                                     | 100                                       |                                                     | 100                                               |                                                     | 100                                      |                                                     | 100                                     |                                                      |                                                     | 100                                     | 100                                       |                                                     | 100                                               |                                                     | 100                                      |                                                     |
| <b>Sub-Total</b>                                                      | <b>0</b>                                            | <b>611</b>                              | <b>611</b>                                | <b>0</b>                                            | <b>611</b>                                        | <b>0</b>                                            | <b>611</b>                               | <b>0</b>                                            | <b>611</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>611</b>                              | <b>611</b>                                | <b>0</b>                                            | <b>611</b>                                        | <b>0</b>                                            | <b>611</b>                               | <b>0</b>                                            |
| <b>Support Services</b>                                               |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |
| Hardware                                                              |                                                     | 17                                      | 20                                        | (3)                                                 | 17                                                |                                                     | 17                                       |                                                     | 17                                      |                                                      |                                                     | 17                                      | 20                                        | (3)                                                 | 17                                                |                                                     | 17                                       |                                                     |
| Licenses                                                              |                                                     | 120                                     | 120                                       |                                                     | 120                                               |                                                     | 120                                      |                                                     | 120                                     |                                                      |                                                     | 120                                     | 120                                       |                                                     | 120                                               |                                                     | 120                                      |                                                     |
| Corporate Programme Management System                                 |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Revenue Contribution                                                  |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| <b>Sub-Total</b>                                                      | <b>0</b>                                            | <b>137</b>                              | <b>140</b>                                | <b>(3)</b>                                          | <b>137</b>                                        | <b>0</b>                                            | <b>137</b>                               | <b>0</b>                                            | <b>137</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>137</b>                              | <b>140</b>                                | <b>(3)</b>                                          | <b>137</b>                                        | <b>0</b>                                            | <b>137</b>                               | <b>0</b>                                            |
| <b>Commercial Property Investment Programme</b>                       |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |
| North Muirton Industrial Estate - Site Servicing & Provision of Unit: |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Western Edge, Kinross - Site Servicing                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Additional Infrastructure Investment - Broxden                        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Broxden Drainage Mitigation Works                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Third Party Contribution (Scottish Water)                             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Eco-Hub Manufacturing Facility                                        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| North Muirton Industrial Estate Expansion Land - Servicing            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| <b>Sub-Total</b>                                                      | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            |
| <b>Prudential Borrowing Projects</b>                                  |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |
| Wheeled Bin Replacement Programme - Domestic Bins                     |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200                                     |                                                      |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     |
| Wheeled Bin Replacement Programme - Commercial Bins                   |                                                     | 20                                      | 20                                        |                                                     | 20                                                |                                                     | 20                                       |                                                     | 20                                      |                                                      |                                                     | 20                                      | 20                                        |                                                     | 20                                                |                                                     | 20                                       |                                                     |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pr        |                                                     | 65                                      | 65                                        |                                                     | 65                                                |                                                     | 65                                       |                                                     | 65                                      |                                                      |                                                     | 65                                      | 65                                        |                                                     | 65                                                |                                                     | 65                                       |                                                     |
| Capital Receipts - Disposals                                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Litter Bins                                                           |                                                     | 50                                      | 50                                        |                                                     | 50                                                |                                                     | 50                                       |                                                     | 50                                      |                                                      |                                                     | 50                                      | 50                                        |                                                     | 50                                                |                                                     | 50                                       |                                                     |
| Smart Cities - Smart Waste                                            |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Third Party Contribution                                              |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Vehicle Replacement Programme                                         |                                                     | 3,000                                   | 3,000                                     |                                                     | 3,000                                             |                                                     | 3,000                                    |                                                     | 3,000                                   |                                                      |                                                     | 3,000                                   | 3,000                                     |                                                     | 3,000                                             |                                                     | 3,000                                    |                                                     |
| Capital Receipts - Vehicle Disposals                                  |                                                     | (300)                                   | (300)                                     |                                                     | (300)                                             |                                                     | (300)                                    |                                                     | (300)                                   |                                                      |                                                     | (300)                                   | (300)                                     |                                                     | (300)                                             |                                                     | (300)                                    |                                                     |
| Crematorium - Abatement Works                                         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Street Lighting Renewal - LED & Column Replacement                    |                                                     | 615                                     | 629                                       |                                                     | 629                                               |                                                     | 629                                      |                                                     | 629                                     |                                                      |                                                     | 629                                     | 643                                       |                                                     | 643                                               |                                                     | 643                                      |                                                     |
| LED Traffic Signal Replacement                                        |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Perth Harbour - Dredging                                              |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Almondbank Flood Protection Scheme                                    |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Land Purchase & Development                                           |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Technology & Innovation Incubator Units                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| <b>Sub Total</b>                                                      | <b>0</b>                                            | <b>3,650</b>                            | <b>3,664</b>                              | <b>0</b>                                            | <b>3,664</b>                                      | <b>0</b>                                            | <b>3,664</b>                             | <b>0</b>                                            | <b>3,664</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>3,664</b>                            | <b>3,678</b>                              | <b>0</b>                                            | <b>3,678</b>                                      | <b>0</b>                                            | <b>3,678</b>                             | <b>0</b>                                            |
| <b>Housing Projects</b>                                               |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |
| Gypsy Travellers Site Improvement Works                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Additional Gypsy Traveller Site Improvement Works                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Gypsy Traveller Site Community Improvement Works                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| Scottish Government Grant                                             |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |
| <b>Sub Total</b>                                                      | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                             | <b>0</b>                                            | <b>0</b>                                | <b>0</b>                                  | <b>0</b>                                            | <b>0</b>                                          | <b>0</b>                                            | <b>0</b>                                 | <b>0</b>                                            |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>0</b>                                            | <b>17,587</b>                           | <b>15,538</b>                             | <b>97</b>                                           | <b>15,635</b>                                     | <b>0</b>                                            | <b>15,635</b>                            | <b>0</b>                                            | <b>15,635</b>                           | <b>0</b>                                             | <b>0</b>                                            | <b>15,635</b>                           | <b>13,252</b>                             | <b>97</b>                                           | <b>13,349</b>                                     | <b>0</b>                                            | <b>13,349</b>                            | <b>0</b>                                            |
| <b>Health &amp; Social Care</b>                                       |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |

|                                        | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |          |
|----------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|----------|
| Occupational Therapy Equipment         |                                                     | 250                                     | 250                                       |                                                     | 250                                               |                                                     | 250                                      |                                                     | 250                                     |                                                      |                                                     | 250                                     | 250                                       |                                                     | 250                                               |                                                     | 250                                      |                                                     |          |
| Moving & Handling Office Refurbishment |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |          |
| Software Licences                      |                                                     | 70                                      | 70                                        |                                                     | 70                                                |                                                     | 70                                       |                                                     | 70                                      |                                                      |                                                     | 70                                      | 70                                        |                                                     | 70                                                |                                                     | 70                                       |                                                     |          |
| Developing Supported Tenancies         |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     |          |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b> | <b>0</b>                                            | <b>320</b>                              | <b>320</b>                                | <b>0</b>                                            | <b>320</b>                                        | <b>0</b>                                            | <b>320</b>                               | <b>0</b>                                            | <b>320</b>                              | <b>0</b>                                             | <b>0</b>                                            | <b>320</b>                              | <b>320</b>                                | <b>0</b>                                            | <b>320</b>                                        | <b>0</b>                                            | <b>320</b>                               | <b>0</b>                                            | <b>0</b> |

|                                                                                     | Proposed Budget Adjustment Report 4 2025/26 (£'000) | Revised Budget Report 4 2025/26 (£'000) | Approved Budget 31-Mar-21 2026/27 (£'000) | Proposed Budget Adjustment Report 1 2026/27 (£'000) | Revised Budget 01-Sep-21 Report 1 2026/27 (£'000) | Proposed Budget Adjustment Report 2 2026/27 (£'000) | Approved Budget Report 2 2026/27 (£'000) | Proposed Budget Adjustment Report 3 2026/27 (£'000) | Revised Budget Report 3 2026/27 (£'000) | Approved Budget Adjustment 04-Mar-20 2026/27 (£'000) | Proposed Budget Adjustment Report 4 2026/27 (£'000) | Revised Budget Report 4 2026/27 (£'000) | Approved Budget 31-Mar-21 2027/28 (£'000) | Proposed Budget Adjustment Report 1 2027/28 (£'000) | Revised Budget 01-Sep-21 Report 1 2027/28 (£'000) | Proposed Budget Adjustment Report 2 2027/28 (£'000) | Approved Budget Report 2 2027/28 (£'000) | Proposed Budget Adjustment Report 3 2027/28 (£'000) |                 |
|-------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------------------------------|------------------------------------------------------|-----------------------------------------------------|-----------------------------------------|-------------------------------------------|-----------------------------------------------------|---------------------------------------------------|-----------------------------------------------------|------------------------------------------|-----------------------------------------------------|-----------------|
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                 |
| <i>Property Services</i>                                                            |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                 |
| DDA Adaptation & Alteration Works Programme                                         |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200                                     |                                                      |                                                     | 200                                     | 200                                       |                                                     | 200                                               |                                                     | 200                                      |                                                     | 200             |
| Property Compliance Works Programme                                                 |                                                     | 650                                     | 650                                       |                                                     | 650                                               |                                                     | 650                                      |                                                     | 650                                     |                                                      |                                                     | 650                                     | 650                                       |                                                     | 650                                               |                                                     | 650                                      |                                                     | 650             |
| Capital Improvement Projects Programme                                              |                                                     | 1,900                                   | 1,900                                     |                                                     | 1,900                                             |                                                     | 1,900                                    |                                                     | 1,900                                   |                                                      |                                                     | 1,900                                   | 2,000                                     |                                                     | 2,000                                             |                                                     | 2,000                                    |                                                     | 2,000           |
| Fire Audit Works - Robert Douglas Memorial school                                   |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Pitlochry High School - Upgrade Programme                                           |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Community School of Auchterarder - Structural Improvements                          |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Energy Conservation & Carbon Reduction Programme (PB)                               |                                                     | 150                                     | 150                                       |                                                     | 150                                               |                                                     | 150                                      |                                                     | 150                                     |                                                      |                                                     | 150                                     | 150                                       |                                                     | 150                                               |                                                     | 150                                      |                                                     | 150             |
| <i>Information Systems &amp; Technology</i>                                         |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                 |
| ICT Infrastructure & Replacement and Upgrade Programme                              |                                                     | 3,538                                   | 3,030                                     |                                                     | 3,030                                             |                                                     | 3,030                                    |                                                     | 3,030                                   |                                                      |                                                     | 3,030                                   | 2,637                                     |                                                     | 2,637                                             |                                                     | 2,637                                    |                                                     | 2,637           |
| School Audio-Visual (AV) Equipment Replacement Programme                            |                                                     | 125                                     | 365                                       |                                                     | 365                                               |                                                     | 365                                      |                                                     | 365                                     |                                                      |                                                     | 365                                     | 130                                       |                                                     | 130                                               |                                                     | 130                                      |                                                     | 130             |
| Online/Mobile Working                                                               |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Third Party Contribution (ERDF)                                                     |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Swift Social Work System Replacement                                                |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| Customer Service Blueprint                                                          |                                                     | 40                                      | 40                                        |                                                     | 40                                                |                                                     | 40                                       |                                                     | 40                                      |                                                      |                                                     | 40                                      | 40                                        |                                                     | 40                                                |                                                     | 40                                       |                                                     | 40              |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>0</b>                                            | <b>6,603</b>                            | <b>6,335</b>                              | <b>0</b>                                            | <b>6,335</b>                                      | <b>0</b>                                            | <b>6,335</b>                             | <b>0</b>                                            | <b>6,335</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>6,335</b>                            | <b>5,807</b>                              | <b>0</b>                                            | <b>5,807</b>                                      | <b>0</b>                                            | <b>5,807</b>                             | <b>0</b>                                            | <b>5,807</b>    |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>0</b>                                            | <b>30,160</b>                           | <b>26,843</b>                             | <b>1,097</b>                                        | <b>27,940</b>                                     | <b>0</b>                                            | <b>27,940</b>                            | <b>0</b>                                            | <b>27,940</b>                           | <b>0</b>                                             | <b>0</b>                                            | <b>27,940</b>                           | <b>24,202</b>                             | <b>1,097</b>                                        | <b>25,299</b>                                     | <b>0</b>                                            | <b>25,299</b>                            | <b>0</b>                                            | <b>25,299</b>   |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                 |
| <b>CAPITAL RECEIPTS</b>                                                             |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                                         |                                                      |                                                     |                                         |                                           |                                                     |                                                   |                                                     |                                          |                                                     |                 |
| General Capital Grant - Scottish Government                                         |                                                     | (12,026)                                | (12,265)                                  |                                                     | (12,265)                                          |                                                     | (12,265)                                 |                                                     | (12,265)                                |                                                      |                                                     | (12,265)                                | (12,265)                                  |                                                     | (12,265)                                          |                                                     | (12,265)                                 |                                                     | (12,265)        |
| Developer Contributions                                                             |                                                     | (2,367)                                 | (2,600)                                   |                                                     | (2,600)                                           |                                                     | (2,600)                                  |                                                     | (2,600)                                 |                                                      |                                                     | (2,600)                                 | (2,600)                                   |                                                     | (2,600)                                           |                                                     | (2,600)                                  |                                                     | (2,600)         |
| General Fund - Capital Receipts/Disposal                                            | 0                                                   | (250)                                   | (250)                                     | 0                                                   | (250)                                             | 0                                                   | (250)                                    | 0                                                   | (250)                                   | 0                                                    | 0                                                   | (250)                                   | (250)                                     | 0                                                   | (250)                                             | 0                                                   | (250)                                    | 0                                                   | (250)           |
| Commercial Property - Capital Receipts/Disposal                                     | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0                                       | 0                                                    | 0                                                   | 0                                       | 0                                         | 0                                                   | 0                                                 | 0                                                   | 0                                        | 0                                                   | 0               |
| General Fund Housing Receipts                                                       |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0                                       |                                                      |                                                     | 0                                       | 0                                         |                                                     | 0                                                 |                                                     | 0                                        |                                                     | 0               |
| <b>Total: Capital Receipts</b>                                                      | <b>0</b>                                            | <b>(14,643)</b>                         | <b>(15,115)</b>                           | <b>0</b>                                            | <b>(15,115)</b>                                   | <b>0</b>                                            | <b>(15,115)</b>                          | <b>0</b>                                            | <b>(15,115)</b>                         | <b>0</b>                                             | <b>0</b>                                            | <b>(15,115)</b>                         | <b>(15,115)</b>                           | <b>0</b>                                            | <b>(15,115)</b>                                   | <b>0</b>                                            | <b>(15,115)</b>                          | <b>0</b>                                            | <b>(15,115)</b> |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>0</b>                                            | <b>15,517</b>                           | <b>11,728</b>                             | <b>1,097</b>                                        | <b>12,825</b>                                     | <b>0</b>                                            | <b>12,825</b>                            | <b>0</b>                                            | <b>12,825</b>                           | <b>0</b>                                             | <b>0</b>                                            | <b>12,825</b>                           | <b>9,087</b>                              | <b>1,097</b>                                        | <b>10,184</b>                                     | <b>0</b>                                            | <b>10,184</b>                            | <b>0</b>                                            | <b>10,184</b>   |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>0</b>                                            | <b>(2,946)</b>                          | <b>(2,904)</b>                            | <b>(42)</b>                                         | <b>(2,946)</b>                                    | <b>0</b>                                            | <b>(2,946)</b>                           | <b>0</b>                                            | <b>(2,946)</b>                          | <b>0</b>                                             | <b>0</b>                                            | <b>(2,946)</b>                          | <b>(2,904)</b>                            | <b>(42)</b>                                         | <b>(2,946)</b>                                    | <b>0</b>                                            | <b>(2,946)</b>                           | <b>0</b>                                            | <b>(2,946)</b>  |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>0</b>                                            | <b>2,946</b>                            | <b>2,904</b>                              | <b>42</b>                                           | <b>2,946</b>                                      | <b>0</b>                                            | <b>2,946</b>                             | <b>0</b>                                            | <b>2,946</b>                            | <b>0</b>                                             | <b>0</b>                                            | <b>2,946</b>                            | <b>2,904</b>                              | <b>42</b>                                           | <b>2,946</b>                                      | <b>0</b>                                            | <b>2,946</b>                             | <b>0</b>                                            | <b>2,946</b>    |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>0</b>                                            | <b>15,517</b>                           | <b>11,728</b>                             | <b>1,097</b>                                        | <b>12,825</b>                                     | <b>0</b>                                            | <b>12,825</b>                            | <b>0</b>                                            | <b>12,825</b>                           | <b>0</b>                                             | <b>0</b>                                            | <b>12,825</b>                           | <b>9,087</b>                              | <b>1,097</b>                                        | <b>10,184</b>                                     | <b>0</b>                                            | <b>10,184</b>                            | <b>0</b>                                            | <b>10,184</b>   |

|                                                              | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment |          |
|--------------------------------------------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|----------|
|                                                              | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | Report 1       | Report 2                   |          |
|                                                              | 2027/28        | 2027/28                    | 2027/28                    | 2027/28        | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29                    | 2028/29        | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    |          |
|                                                              | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    |          |
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| MIS - Procurement & Integration                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Almondbank Cottages - REACH Project                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Digital Inclusion                                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant                                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Blaigowrie Recreation Centre - Replacement                   | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Schools Modernisation Programme</b>                       |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Investment in the Learning Estate                            | 5,823          |                            |                            | 5,823          | 4,500           | 409                        | 4,909          |                            | 4,909           |                            | 4,909          |                            |                            | 4,909          | 0               |                            | 0              |                            | 0        |
| Pitcairn Primary School Upgrade Project                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Methven Primary School Refurbishment                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Kirkmichael Primary School Upgrades                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Capital Receipt (ring-fenced)                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Longforgan Primary School Upgrade Project                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Early Learning & Childcare                                   | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant                                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| - Letham Primary School Upgrade Project                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| - Oakbank Primary School Upgrade Project                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| - St.Ninians Primary School Upgrade Project                  | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| - Rattray Primary School Upgrade Project                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| - Inchtute Primary School Upgrade Project                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| North/West Perth - New Primary School                        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| North Muirton/Balhousesie Primary Schools Replacement        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Technology Upgrades                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth Academy - Refurbishment                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth Grammar School - Upgrade Programme Phase 3             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Revenue Contribution                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth High School - Internal Services & Refurbishment        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth High School - New School Investment                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>5,823</b>   | <b>0</b>                   | <b>0</b>                   | <b>5,823</b>   | <b>4,500</b>    | <b>409</b>                 | <b>4,909</b>   | <b>0</b>                   | <b>4,909</b>    | <b>0</b>                   | <b>4,909</b>   | <b>0</b>                   | <b>0</b>                   | <b>4,909</b>   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>COMMUNITIES</b>                                           |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| <b>Traffic &amp; Road Safety</b>                             |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Road Safety Initiatives (20mph Zones etc..)                  | 200            |                            |                            | 200            | 100             |                            | 100            |                            | 100             |                            | 100            |                            |                            | 100            | 0               |                            | 0              |                            | 0        |
| Road Safety Initiatives                                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Additional Road Safety - Pedestrian Crossings                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Schools Road Safety Measures                                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| 20mph Signage Programme - Schools                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| 20mph Signage Programme                                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Cycling Walking & Safer Streets (CWSS)                       | 200            |                            |                            | 200            | 200             |                            | 200            |                            | 200             |                            | 200            |                            |                            | 200            | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant - CWSS                             | (200)          |                            |                            | (200)          | (200)           |                            | (200)          |                            | (200)           |                            | (200)          |                            |                            | (200)          | 0               |                            | 0              |                            | 0        |
| Third Party Contribution                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Car Parking Investment                                       | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Revenue Contribution                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Car Parking Investment - Pitlochry                           | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Strathmore Cycle Network                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                             | <b>200</b>     | <b>0</b>                   | <b>0</b>                   | <b>200</b>     | <b>100</b>      | <b>0</b>                   | <b>100</b>     | <b>0</b>                   | <b>100</b>      | <b>0</b>                   | <b>100</b>     | <b>0</b>                   | <b>0</b>                   | <b>100</b>     | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Asset Management - Roads &amp; Lighting</b>               |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Structural Maintenance                                       | 7,500          |                            |                            | 7,500          | 9,800           |                            | 9,800          |                            | 9,800           |                            | 9,800          |                            |                            | 9,800          | 0               |                            | 0              |                            | 0        |
| Third Party Contribution (Forestry Commission Timber Routes) | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Traffic Signal Renewals - Upgrading                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contributions                                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Footways                                                     | 435            |                            |                            | 435            | 435             |                            | 435            |                            | 435             |                            | 435            |                            |                            | 435            | 0               |                            | 0              |                            | 0        |
| Investment in Local Footpaths                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Road Safety Barriers                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Pedestrian Gritters                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                             | <b>7,935</b>   | <b>0</b>                   | <b>0</b>                   | <b>7,935</b>   | <b>10,235</b>   | <b>0</b>                   | <b>10,235</b>  | <b>0</b>                   | <b>10,235</b>   | <b>0</b>                   | <b>10,235</b>  | <b>0</b>                   | <b>0</b>                   | <b>10,235</b>  | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Asset Management - Bridges</b>                            |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Bridge Refurbishment Programme                               | 788            |                            |                            | 788            | 688             |                            | 688            |                            | 688             |                            | 688            |                            |                            | 688            | 0               |                            | 0              |                            | 0        |
| Dalhenzean Culvert                                           | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

|                                                        | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment |
|--------------------------------------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|
|                                                        | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   |
|                                                        | 2027/28        | 2027/28                    | 2027/28                    | 2027/28        | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29                    | 2028/29        | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    |
|                                                        | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    |
| Dunkeld Golf Course                                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Old Perth Bridge - Strengthening                       | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Perth Queens Bridge - Strengthening                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Culteuchar Culvert                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Glendevon Bridge                                       | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| Tullyfergus Bridge                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |
| <b>Sub-Total</b>                                       | <b>788</b>     | <b>0</b>                   | <b>0</b>                   | <b>788</b>     | <b>688</b>      | <b>0</b>                   | <b>688</b>     | <b>0</b>                   | <b>688</b>      | <b>0</b>                   | <b>688</b>     | <b>0</b>                   | <b>0</b>                   | <b>688</b>     | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |

|                                                               | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment |          |
|---------------------------------------------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|----------|
|                                                               | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | Report 1       | Report 2                   |          |
|                                                               | 2027/28        | 2027/28                    | 2027/28                    | 2027/28        | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29                    | 2028/29        | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    |          |
|                                                               | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    |          |
| <b>Improvement Schemes</b>                                    |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| A9/A85 Road Junction Improvements                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth Transport Futures                                       | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| A977 Upgrades                                                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution (Developers)                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Rural Flood Protection Schemes</b>                         |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Almondbank Flood Protection Scheme                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Revenue Contribution                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth Flood Protection Scheme (Pump Replacement)              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Comrie Flood Protection Scheme                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Milnathort Flood Protection Scheme                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| South Kinross Flood Protection Scheme                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scone Flood Protection Scheme                                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Rural Initiatives</b>                                      |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Conservation of Built Heritage                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Perth &amp; Kinross Place-making</b>                       |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Mill Street Environmental Improvements                        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| St Paul's Church                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth City Centre Golden Route (Rail Station)                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Green Network Routes                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| City Greening                                                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Tay Street, Perth                                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| South Street, Perth - Transport Hub                           | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth & Kinross Lighting Action Plan                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Other Planning Projects</b>                                |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Creative Exchange (former St. John's Primary School)          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Town Centre - Regeneration & Economic Improvements            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Local Full Fibre Network                                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution - DCMS                               | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution - Tay Cities Deal                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution - ERDF                               | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution - Tay Cities Deal                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Nature Restoration                                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>City Centre Developments - Cultural Attractions</b>        |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Perth City Hall                                               | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Perth Museum & Art Gallery (PMAG)                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Collections Centre                                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution (Tay Cities Deal)                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Community Planning</b>                                     |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Letham Community Wellbeing Hub                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Scottish Government Grant (Regeneration Fund)                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Third Party Contribution (Letham4All)                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| <b>Sub-Total</b>                                              | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b> |
| <b>Community Greenspace</b>                                   |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |          |
| Play Areas - Improvements Implementation Strategy             | 150            |                            |                            | 150            | 135             |                            | 135            |                            | 135             |                            | 135            |                            |                            | 135            | 0               |                            | 0              |                            | 0        |
| Third Party Contribution                                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Revenue Contribution                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| 3G Pitch, Blairgowrie                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |
| Settlement/Neighbourhood Parks                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0        |



|                                                                       | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment |  |
|-----------------------------------------------------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|--|
|                                                                       | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | Report 1       | Report 2                   |  |
|                                                                       | 2027/28        | 2027/28                    | 2027/28                    | 2027/28        | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29         | 2028/29                    | 2028/29        | 2028/29                    | 2028/29                    | 2028/29        | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    |  |
|                                                                       | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    |  |
| Countryside Sites                                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Community Greenspace Sites                                            | 361            |                            |                            | 361            | 365             |                            | 365            |                            | 365             |                            | 365            |                            |                            | 365            | 0               |                            | 0              |                            |  |
| Small Parks                                                           | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Community Greenspace Bridges                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Core Path Implementation                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Pittochry Recreation Park                                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Alyth Environmental Improvements                                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Air Quality Improvements                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Premier Parks                                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Auchterarder Public Park                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| The Knock                                                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Kinnoull Hill                                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Revenue Contribution                                                  | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Cemetery Extensions                                                   | 100            |                            |                            | 100            | 75              |                            | 75             |                            | 75              |                            | 75             |                            |                            | 75             | 0               |                            | 0              |                            |  |
| <b>Sub-Total</b>                                                      | <b>611</b>     | <b>0</b>                   | <b>0</b>                   | <b>611</b>     | <b>575</b>      | <b>0</b>                   | <b>575</b>     | <b>0</b>                   | <b>575</b>      | <b>0</b>                   | <b>575</b>     | <b>0</b>                   | <b>0</b>                   | <b>575</b>     | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>Support Services</b>                                               |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |
| Hardware                                                              | 17             |                            |                            | 17             | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Licenses                                                              | 120            |                            |                            | 120            | 90              |                            | 90             |                            | 90              |                            | 90             |                            |                            | 90             | 0               |                            | 0              |                            |  |
| Corporate Programme Management System                                 | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Revenue Contribution                                                  | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| <b>Sub-Total</b>                                                      | <b>137</b>     | <b>0</b>                   | <b>0</b>                   | <b>137</b>     | <b>90</b>       | <b>0</b>                   | <b>90</b>      | <b>0</b>                   | <b>90</b>       | <b>0</b>                   | <b>90</b>      | <b>0</b>                   | <b>0</b>                   | <b>90</b>      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>Commercial Property Investment Programme</b>                       |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |
| North Muirton Industrial Estate - Site Servicing & Provision of Unit: | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Western Edge, Kinross - Site Servicing                                | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Additional Infrastructure Investment - Broxden                        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Broxden Drainage Mitigation Works                                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution (Scottish Water)                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Eco-Hub Manufacturing Facility                                        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| North Muirton Industrial Estate Expansion Land - Servicing            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| <b>Sub-Total</b>                                                      | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>Prudential Borrowing Projects</b>                                  |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 200            |                            |                            | 200            | 200             |                            | 200            |                            | 200             |                            | 200            |                            |                            | 200            | 0               |                            | 0              |                            |  |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 20             |                            |                            | 20             | 20              |                            | 20             |                            | 20              |                            | 20             |                            |                            | 20             | 0               |                            | 0              |                            |  |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pr        | 65             |                            |                            | 65             | 65              |                            | 65             |                            | 65              |                            | 65             |                            |                            | 65             | 0               |                            | 0              |                            |  |
| Capital Receipts - Disposals                                          | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Litter Bins                                                           | 50             |                            |                            | 50             | 50              |                            | 50             |                            | 50              |                            | 50             |                            |                            | 50             | 0               |                            | 0              |                            |  |
| Smart Cities - Smart Waste                                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Third Party Contribution                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Vehicle Replacement Programme                                         | 3,000          |                            |                            | 3,000          | 3,000           |                            | 3,000          |                            | 3,000           |                            | 3,000          |                            |                            | 3,000          | 0               |                            | 0              |                            |  |
| Capital Receipts - Vehicle Disposals                                  | (300)          |                            |                            | (300)          | (300)           |                            | (300)          |                            | (300)           |                            | (300)          |                            |                            | (300)          | 0               |                            | 0              |                            |  |
| Crematorium - Abatement Works                                         | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Street Lighting Renewal - LED & Column Replacement                    | 643            |                            |                            | 643            | 661             |                            | 661            |                            | 661             |                            | 661            |                            |                            | 661            | 0               |                            | 0              |                            |  |
| LED Traffic Signal Replacement                                        | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Perth Harbour - Dredging                                              | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Almondbank Flood Protection Scheme                                    | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Land Purchase & Development                                           | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Technology & Innovation Incubator Units                               | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| <b>Sub Total</b>                                                      | <b>3,678</b>   | <b>0</b>                   | <b>0</b>                   | <b>3,678</b>   | <b>3,696</b>    | <b>0</b>                   | <b>3,696</b>   | <b>0</b>                   | <b>3,696</b>    | <b>0</b>                   | <b>3,696</b>   | <b>0</b>                   | <b>0</b>                   | <b>3,696</b>   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>Housing Projects</b>                                               |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |
| Gypsy Travellers Site Improvement Works                               | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Additional Gypsy Traveller Site Improvement Works                     | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Gypsy Traveller Site Community Improvement Works                      | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| Scottish Government Grant                                             | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            |  |
| <b>Sub Total</b>                                                      | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>13,349</b>  | <b>0</b>                   | <b>0</b>                   | <b>13,349</b>  | <b>15,384</b>   | <b>0</b>                   | <b>15,384</b>  | <b>0</b>                   | <b>15,384</b>   | <b>0</b>                   | <b>15,384</b>  | <b>0</b>                   | <b>0</b>                   | <b>15,384</b>  | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   |  |
| <b>Health &amp; Social Care</b>                                       |                |                            |                            |                |                 |                            |                |                            |                 |                            |                |                            |                            |                |                 |                            |                |                            |  |

PERTH AND KINROSS COUNCIL  
COMPOSITE CAPITAL PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

Occupational Therapy Equipment  
Moving & Handling Office Refurbishment  
Software Licences  
Developing Supported Tenancies  
**TOTAL: HEALTH & SOCIAL CARE**

| Revised Budget           | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget           | Approved Budget 31-Mar-21 | Proposed Budget Adjustment | Revised Budget 01-Sep-21 | Proposed Budget Adjustment | Approved Budget Report 2 | Proposed Budget Adjustment Report 3 | Revised Budget Report 3  | Approved Budget Adjustment 04-Mar-20 | Proposed Budget Adjustment Report 4 | Revised Budget Report 4  | Approved Budget 31-Mar-21 | Proposed Budget Adjustment Report 1 | Revised Budget 01-Sep-21 Report 1 | Proposed Budget Adjustment Report 2 |
|--------------------------|----------------------------|----------------------------|--------------------------|---------------------------|----------------------------|--------------------------|----------------------------|--------------------------|-------------------------------------|--------------------------|--------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------------------|-----------------------------------|-------------------------------------|
| Report 3 2027/28 (£'000) | 04-Mar-20 2027/28 (£'000)  | Report 4 2027/28 (£'000)   | Report 4 2027/28 (£'000) | 2028/29 (£'000)           | Report 1 2028/29 (£'000)   | Report 1 2028/29 (£'000) | Report 2 2028/29 (£'000)   | Report 2 2028/29 (£'000) | Report 3 2028/29 (£'000)            | Report 3 2028/29 (£'000) | 04-Mar-20 2028/29 (£'000)            | Report 4 2028/29 (£'000)            | Report 4 2028/29 (£'000) | 2029/30 (£'000)           | Report 1 2029/30 (£'000)            | Report 1 2029/30 (£'000)          | Report 2 2029/30 (£'000)            |
| 250                      |                            |                            | 250                      | 250                       |                            | 250                      |                            | 250                      |                                     | 250                      |                                      |                                     | 250                      | 0                         |                                     | 0                                 |                                     |
| 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                                 |                                     |
| 70                       |                            |                            | 70                       | 70                        |                            | 70                       |                            | 70                       |                                     | 70                       |                                      |                                     | 70                       | 0                         |                                     | 0                                 |                                     |
| 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                                 |                                     |
| <b>320</b>               | <b>0</b>                   | <b>0</b>                   | <b>320</b>               | <b>320</b>                | <b>0</b>                   | <b>320</b>               | <b>0</b>                   | <b>320</b>               | <b>0</b>                            | <b>320</b>               | <b>0</b>                             | <b>0</b>                            | <b>320</b>               | <b>0</b>                  | <b>0</b>                            | <b>0</b>                          | <b>0</b>                            |

|                                                                                     | Revised Budget           | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget           | Approved Budget 31-Mar-21 | Proposed Budget Adjustment | Revised Budget 01-Sep-21 | Proposed Budget Adjustment | Approved Budget Report 2 | Proposed Budget Adjustment Report 3 | Revised Budget Report 3  | Approved Budget Adjustment 04-Mar-20 | Proposed Budget Adjustment Report 4 | Revised Budget Report 4  | Approved Budget 31-Mar-21 | Proposed Budget Adjustment Report 1 | Revised Budget 01-Sep-21 | Proposed Budget Adjustment Report 2 |
|-------------------------------------------------------------------------------------|--------------------------|----------------------------|----------------------------|--------------------------|---------------------------|----------------------------|--------------------------|----------------------------|--------------------------|-------------------------------------|--------------------------|--------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------------------|--------------------------|-------------------------------------|
|                                                                                     | Report 3 2027/28 (£'000) | 04-Mar-20 2027/28 (£'000)  | Report 4 2027/28 (£'000)   | Report 4 2027/28 (£'000) | 2028/29 (£'000)           | Report 1 2028/29 (£'000)   | Report 1 2028/29 (£'000) | Report 2 2028/29 (£'000)   | Report 2 2028/29 (£'000) | Report 3 2028/29 (£'000)            | Report 3 2028/29 (£'000) | 04-Mar-20 2028/29 (£'000)            | Report 4 2028/29 (£'000)            | Report 4 2028/29 (£'000) | 2029/30 (£'000)           | Report 1 2029/30 (£'000)            | Report 1 2029/30 (£'000) | Report 2 2029/30 (£'000)            |
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                          |                            |                            |                          |                           |                            |                          |                            |                          |                                     |                          |                                      |                                     |                          |                           |                                     |                          |                                     |
| <i>Property Services</i>                                                            |                          |                            |                            |                          |                           |                            |                          |                            |                          |                                     |                          |                                      |                                     |                          |                           |                                     |                          |                                     |
| DDA Adaptation & Alteration Works Programme                                         | 200                      |                            |                            | 200                      | 150                       |                            | 150                      |                            | 150                      |                                     | 150                      |                                      |                                     | 150                      | 0                         |                                     | 0                        |                                     |
| Property Compliance Works Programme                                                 | 650                      |                            |                            | 650                      | 600                       |                            | 600                      |                            | 600                      |                                     | 600                      |                                      |                                     | 600                      | 0                         |                                     | 0                        |                                     |
| Capital Improvement Projects Programme                                              | 2,000                    |                            |                            | 2,000                    | 1,900                     |                            | 1,900                    |                            | 1,900                    |                                     | 1,900                    |                                      |                                     | 1,900                    | 0                         |                                     | 0                        |                                     |
| Fire Audit Works - Robert Douglas Memorial school                                   | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Pitlochry High School - Upgrade Programme                                           | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Community School of Auchterarder - Structural Improvements                          | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Energy Conservation & Carbon Reduction Programme (PB)                               | 150                      |                            |                            | 150                      | 150                       |                            | 150                      |                            | 150                      |                                     | 150                      |                                      |                                     | 150                      | 0                         |                                     | 0                        |                                     |
| <i>Information Systems &amp; Technology</i>                                         |                          |                            |                            |                          |                           |                            |                          |                            |                          |                                     |                          |                                      |                                     |                          |                           |                                     |                          |                                     |
| ICT Infrastructure & Replacement and Upgrade Programme                              | 2,637                    |                            |                            | 2,637                    | 2,312                     |                            | 2,312                    |                            | 2,312                    |                                     | 2,312                    |                                      |                                     | 2,312                    | 0                         |                                     | 0                        |                                     |
| School Audio-Visual (AV) Equipment Replacement Programme                            | 130                      |                            |                            | 130                      | 35                        |                            | 35                       |                            | 35                       |                                     | 35                       |                                      |                                     | 35                       | 0                         |                                     | 0                        |                                     |
| Online/Mobile Working                                                               | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Third Party Contribution (ERDF)                                                     | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Swift Social Work System Replacement                                                | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| Customer Service Blueprint                                                          | 40                       |                            |                            | 40                       | 19                        |                            | 19                       |                            | 19                       |                                     | 19                       |                                      |                                     | 19                       | 0                         |                                     | 0                        |                                     |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>5,807</b>             | <b>0</b>                   | <b>0</b>                   | <b>5,807</b>             | <b>5,166</b>              | <b>0</b>                   | <b>5,166</b>             | <b>0</b>                   | <b>5,166</b>             | <b>0</b>                            | <b>5,166</b>             | <b>0</b>                             | <b>0</b>                            | <b>5,166</b>             | <b>0</b>                  | <b>0</b>                            | <b>0</b>                 | <b>0</b>                            |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>25,299</b>            | <b>0</b>                   | <b>0</b>                   | <b>25,299</b>            | <b>25,370</b>             | <b>409</b>                 | <b>25,779</b>            | <b>0</b>                   | <b>25,779</b>            | <b>0</b>                            | <b>25,779</b>            | <b>0</b>                             | <b>0</b>                            | <b>25,779</b>            | <b>0</b>                  | <b>0</b>                            | <b>0</b>                 | <b>0</b>                            |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                          |                            |                            |                          |                           |                            |                          |                            |                          |                                     |                          |                                      |                                     |                          |                           |                                     |                          |                                     |
| <b>CAPITAL RECEIPTS</b>                                                             |                          |                            |                            |                          |                           |                            |                          |                            |                          |                                     |                          |                                      |                                     |                          |                           |                                     |                          |                                     |
| General Capital Grant - Scottish Government                                         | (12,265)                 |                            |                            | (12,265)                 | (12,265)                  |                            | (12,265)                 |                            | (12,265)                 |                                     | (12,265)                 |                                      |                                     | (12,265)                 | 0                         |                                     | 0                        |                                     |
| Developer Contributions                                                             | (2,600)                  |                            |                            | (2,600)                  | (2,600)                   |                            | (2,600)                  |                            | (2,600)                  |                                     | (2,600)                  |                                      |                                     | (2,600)                  | 0                         |                                     | 0                        |                                     |
| General Fund - Capital Receipts/Disposal                                            | (250)                    |                            | 0                          | (250)                    | (250)                     | 0                          | (250)                    | 0                          | (250)                    | 0                                   | (250)                    |                                      | 0                                   | (250)                    | 0                         | 0                                   | 0                        | 0                                   |
| Commercial Property - Capital Receipts/Disposal                                     | 0                        |                            | 0                          | 0                        | 0                         | 0                          | 0                        | 0                          | 0                        | 0                                   | 0                        |                                      | 0                                   | 0                        | 0                         | 0                                   | 0                        | 0                                   |
| General Fund Housing Receipts                                                       | 0                        |                            |                            | 0                        | 0                         |                            | 0                        |                            | 0                        |                                     | 0                        |                                      |                                     | 0                        | 0                         |                                     | 0                        |                                     |
| <b>Total: Capital Receipts</b>                                                      | <b>(15,115)</b>          | <b>0</b>                   | <b>0</b>                   | <b>(15,115)</b>          | <b>(15,115)</b>           | <b>0</b>                   | <b>(15,115)</b>          | <b>0</b>                   | <b>(15,115)</b>          | <b>0</b>                            | <b>(15,115)</b>          | <b>0</b>                             | <b>0</b>                            | <b>(15,115)</b>          | <b>0</b>                  | <b>0</b>                            | <b>0</b>                 | <b>0</b>                            |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>10,184</b>            | <b>0</b>                   | <b>0</b>                   | <b>10,184</b>            | <b>10,255</b>             | <b>409</b>                 | <b>10,664</b>            | <b>0</b>                   | <b>10,664</b>            | <b>0</b>                            | <b>10,664</b>            | <b>0</b>                             | <b>0</b>                            | <b>10,664</b>            | <b>0</b>                  | <b>0</b>                            | <b>0</b>                 | <b>0</b>                            |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>(2,946)</b>           |                            | <b>0</b>                   | <b>(2,946)</b>           | <b>(2,904)</b>            | <b>(42)</b>                | <b>(2,946)</b>           | <b>0</b>                   | <b>(2,946)</b>           | <b>0</b>                            | <b>(2,946)</b>           | <b>0</b>                             | <b>0</b>                            | <b>(2,946)</b>           | <b>(2,904)</b>            | <b>(42)</b>                         | <b>(2,946)</b>           | <b>0</b>                            |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>2,946</b>             |                            | <b>0</b>                   | <b>2,946</b>             | <b>2,904</b>              | <b>42</b>                  | <b>2,946</b>             | <b>0</b>                   | <b>2,946</b>             | <b>0</b>                            | <b>2,946</b>             | <b>0</b>                             | <b>0</b>                            | <b>2,946</b>             | <b>2,904</b>              | <b>42</b>                           | <b>2,946</b>             | <b>0</b>                            |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>10,184</b>            | <b>0</b>                   | <b>0</b>                   | <b>10,184</b>            | <b>10,255</b>             | <b>409</b>                 | <b>10,664</b>            | <b>0</b>                   | <b>10,664</b>            | <b>0</b>                            | <b>10,664</b>            | <b>0</b>                             | <b>0</b>                            | <b>10,664</b>            | <b>0</b>                  | <b>0</b>                            | <b>0</b>                 | <b>0</b>                            |

|                                                              | Approved Budget<br>Report 2<br>2029/30<br>(£'000) | Proposed Budget Adjustment<br>Report 3<br>2029/30<br>(£'000) | Revised Budget<br>Report 3<br>2029/30<br>(£'000) | Approved Budget Adjustment<br>04-Mar-20<br>2029/30<br>(£'000) | Proposed Budget Adjustment<br>Report 4<br>2029/30<br>(£'000) | Revised Budget<br>Report 4<br>2029/30<br>(£'000) | Approved Budget<br>31-Mar-21<br>2030/31<br>(£'000) | Proposed Budget Adjustment<br>Report 1<br>2030/31<br>(£'000) | Revised Budget<br>01-Sep-21<br>Report 1<br>2030/31<br>(£'000) | Proposed Budget Adjustment<br>Report 2<br>2030/31<br>(£'000) | Revised Budget<br>Report 2<br>2030/31<br>(£'000) | Proposed Budget Adjustment<br>Report 3<br>2030/31<br>(£'000) | Revised Budget<br>Report 3<br>2030/31<br>(£'000) | Approved Budget<br>Adjustment<br>04-Mar-20<br>2030/31<br>(£'000) | Proposed Budget Adjustment<br>Report 4<br>2030/31<br>(£'000) | Revised Budget<br>Report 4<br>2030/31<br>(£'000) | Revised Budget<br>Report 1<br>TOTAL<br>(£'000) | Revised Budget<br>Report 2<br>TOTAL<br>(£'000) |
|--------------------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|----------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------|------------------------------------------------|------------------------------------------------|
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 6                                              | 6                                              |
| MIS - Procurement & Integration                              | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 104                                            | 104                                            |
| Almondbank Cottages - REACH Project                          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Digital Inclusion                                            | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 216                                            | 216                                            |
| Scottish Government Grant                                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Blairgowrie Recreation Centre - Replacement                  | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 14,535                                         | 14,535                                         |
| <b>Schools Modernisation Programme</b>                       |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| Investment in the Learning Estate                            | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 41,909                                         | 41,909                                         |
| Pitcairn Primary School Upgrade Project                      | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Methven Primary School Refurbishment                         | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 750                                            | 750                                            |
| Kirkmichael Primary School Upgrades                          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 100                                            | 100                                            |
| Capital Receipt (ring-fenced)                                | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (100)                                          | (100)                                          |
| Longforgan Primary School Upgrade Project                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 96                                             | 96                                             |
| Early Learning & Childcare                                   | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 447                                            | 447                                            |
| Scottish Government Grant                                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| - Letham Primary School Upgrade Project                      | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 682                                            | 682                                            |
| - Oakbank Primary School Upgrade Project                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 21                                             | 21                                             |
| - St.Ninians Primary School Upgrade Project                  | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 1                                              | 1                                              |
| - Rattray Primary School Upgrade Project                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 3,920                                          | 3,920                                          |
| - Inchtute Primary School Upgrade Project                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 10                                             | 10                                             |
| North/West Perth - New Primary School                        | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 14,350                                         | 14,350                                         |
| North Muirton/Balhouses Primary Schools Replacement          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 15,743                                         | 15,743                                         |
| Technology Upgrades                                          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 1,519                                          | 1,519                                          |
| Perth Academy - Refurbishment                                | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 11,055                                         | 11,055                                         |
| Perth Grammar School - Upgrade Programme Phase 3             | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 6,159                                          | 6,159                                          |
| Revenue Contribution                                         | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Perth High School - Internal Services & Refurbishment        | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 21                                             | 21                                             |
| Perth High School - New School Investment                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 48,070                                         | 48,070                                         |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>0</b>                                          | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                     | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>159,614</b>                                 | <b>159,614</b>                                 |
| <b>COMMUNITIES</b>                                           |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| <b>Traffic &amp; Road Safety</b>                             |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| Road Safety Initiatives (20mph Zones etc..)                  | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 1,606                                          | 1,606                                          |
| Road Safety Initiatives                                      | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 51                                             | 51                                             |
| Additional Road Safety - Pedestrian Crossings                | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 525                                            | 525                                            |
| Schools Road Safety Measures                                 | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 561                                            | 561                                            |
| 20mph Signage Programme - Schools                            | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 200                                            | 200                                            |
| 20mph Signage Programme                                      | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 117                                            | 117                                            |
| Cycling Walking & Safer Streets (CWSS)                       | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 2,065                                          | 2,065                                          |
| Scottish Government Grant - CWSS                             | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (2,065)                                        | (2,065)                                        |
| Third Party Contribution                                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Car Parking Investment                                       | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 358                                            | 358                                            |
| Revenue Contribution                                         | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (10)                                           | (10)                                           |
| Car Parking Investment - Pitlochry                           | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 150                                            | 150                                            |
| Strathmore Cycle Network                                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 84                                             | 84                                             |
| <b>Sub-Total</b>                                             | <b>0</b>                                          | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                     | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>3,642</b>                                   | <b>3,642</b>                                   |
| <b>Asset Management - Roads &amp; Lighting</b>               |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| Structural Maintenance                                       | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 82,207                                         | 82,207                                         |
| Third Party Contribution (Forestry Commission Timber Routes) | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (1)                                            | (1)                                            |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 0                                              | 0                                              |
| Traffic Signal Renewals - Upgrading                          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 365                                            | 365                                            |
| Third Party Contributions                                    | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (60)                                           | (60)                                           |
| Footways                                                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 3,509                                          | 3,509                                          |
| Investment in Local Footpaths                                | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 200                                            | 200                                            |
| Road Safety Barriers                                         | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 54                                             | 54                                             |
| Third Party Contribution                                     | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | (18)                                           | (18)                                           |
| Pedestrian Gritters                                          | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 7                                              | 7                                              |
| <b>Sub-Total</b>                                             | <b>0</b>                                          | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                           | <b>0</b>                                                     | <b>0</b>                                                      | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>0</b>                                                         | <b>0</b>                                                     | <b>0</b>                                         | <b>86,263</b>                                  | <b>86,263</b>                                  |
| <b>Asset Management - Bridges</b>                            |                                                   |                                                              |                                                  |                                                               |                                                              |                                                  |                                                    |                                                              |                                                               |                                                              |                                                  |                                                              |                                                  |                                                                  |                                                              |                                                  |                                                |                                                |
| Bridge Refurbishment Programme                               | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 6,760                                          | 6,760                                          |
| Dalhenzean Culvert                                           | 0                                                 |                                                              | 0                                                |                                                               |                                                              | 0                                                | 0                                                  |                                                              | 0                                                             |                                                              | 0                                                |                                                              | 0                                                |                                                                  |                                                              | 0                                                | 287                                            | 287                                            |

PERTH AND KINROSS COUNCIL  
 COMPOSITE CAPITAL PROGRAMME  
 SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

|                                                        | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Revised Budget | Revised Budget |
|--------------------------------------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|----------------|----------------|
|                                                        | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2       | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | Report 1       | Report 2       |
|                                                        | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    | 2029/30                    | 2029/30        | 2030/31         | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31                    | 2030/31        | TOTAL          | TOTAL          |
|                                                        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)        | (£'000)        |
| Dunkeld Golf Course                                    | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 226            | 226            |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 29             | 29             |
| Old Perth Bridge - Strengthening                       | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 2,569          | 2,569          |
| Perth Queens Bridge - Strengthening                    | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 2,625          | 2,625          |
| Culteuchar Culvert                                     | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 410            | 410            |
| Glendevon Bridge                                       | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 516            | 516            |
| Tullyfergus Bridge                                     | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 135            | 135            |
| <b>Sub-Total</b>                                       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>13,557</b>  | <b>13,557</b>  |

|                                                               | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Revised Budget | Revised Budget |
|---------------------------------------------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|----------------|----------------|
|                                                               | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | Report 1       | Report 2                   | Report 2       | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | Report 1       | Report 2       |
|                                                               | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    | 2029/30                    | 2029/30        | 2030/31         | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31                    | 2030/31        | TOTAL          | TOTAL          |
|                                                               | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)        | (£'000)        |
| <b>Improvement Schemes</b>                                    |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| A9/A85 Road Junction Improvements                             | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 420            | 420            |
| Perth Transport Futures                                       | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 111,954        | 111,954        |
| Scottish Government Grant                                     | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (40,000)       | (40,000)       |
| A977 Upgrades                                                 | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 213            | 213            |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 31             | 31             |
| Third Party Contribution (Developers)                         | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (65)           | (65)           |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>72,553</b>  | <b>72,553</b>  |
| <b>Rural Flood Protection Schemes</b>                         |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Almondbank Flood Protection Scheme                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 82             | 82             |
| Revenue Contribution                                          | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Perth Flood Protection Scheme (Pump Replacement)              | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 361            | 361            |
| Comrie Flood Protection Scheme                                | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 26,411         | 26,411         |
| Milnathort Flood Protection Scheme                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 1,866          | 1,866          |
| South Kinross Flood Protection Scheme                         | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 3,284          | 3,284          |
| Scone Flood Protection Scheme                                 | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 772            | 772            |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>32,776</b>  | <b>32,776</b>  |
| <b>Rural Initiatives</b>                                      |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Conservation of Built Heritage                                | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 36             | 36             |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>36</b>      | <b>36</b>      |
| <b>Perth &amp; Kinross Place-making</b>                       |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Mill Street Environmental Improvements                        | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 127            | 127            |
| St Paul's Church                                              | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 142            | 142            |
| Perth City Centre Golden Route (Rail Station)                 | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 493            | 493            |
| Green Network Routes                                          | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 115            | 115            |
| City Greening                                                 | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 11             | 11             |
| Tay Street, Perth                                             | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 1,492          | 1,492          |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 600            | 600            |
| South Street, Perth - Transport Hub                           | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 940            | 940            |
| Perth & Kinross Lighting Action Plan                          | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 2,930          | 2,930          |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>6,850</b>   | <b>6,850</b>   |
| <b>Other Planning Projects</b>                                |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Creative Exchange (former St. John's Primary School)          | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 84             | 84             |
| Town Centre - Regeneration & Economic Improvements            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 2,034          | 2,034          |
| Scottish Government Grant                                     | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (2,234)        | (2,234)        |
| Local Full Fibre Network                                      | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 3,769          | 3,769          |
| Third Party Contribution - DCMS                               | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (2,569)        | (2,569)        |
| Third Party Contribution - Tay Cities Deal                    | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (1,000)        | (1,000)        |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 1,060          | 1,060          |
| Third Party Contribution - ERDF                               | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (424)          | (424)          |
| Third Party Contribution - Tay Cities Deal                    | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (636)          | (636)          |
| Nature Restoration                                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 166            | 166            |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>250</b>     | <b>250</b>     |
| <b>City Centre Developments - Cultural Attractions</b>        |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Perth City Hall                                               | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 22,381         | 22,381         |
| Perth Museum & Art Gallery (PMAG)                             | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 3,316          | 3,316          |
| Collections Centre                                            | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 6,424          | 6,424          |
| Third Party Contribution (Tay Cities Deal)                    | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (7,200)        | (7,200)        |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>24,921</b>  | <b>24,921</b>  |
| <b>Community Planning</b>                                     |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Letham Community Wellbeing Hub                                | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 3,610          | 3,610          |
| Scottish Government Grant (Regeneration Fund)                 | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (1,000)        | (1,000)        |
| Third Party Contribution (Letham4All)                         | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (519)          | (519)          |
| <b>Sub-Total</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>2,091</b>   | <b>2,091</b>   |
| <b>Community Greenspace</b>                                   |                 |                            |                |                            |                            |                |                 |                            |                |                            |                |                            |                |                            |                            |                |                |                |
| Play Areas - Improvements Implementation Strategy             | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 1,671          | 1,671          |
| Third Party Contribution                                      | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (132)          | (132)          |
| Revenue Contribution                                          | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | (10)           | (10)           |
| 3G Pitch, Blairgowrie                                         | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 500            | 500            |
| Settlement/Neighbourhood Parks                                | 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 18             | 18             |

|                                                                       | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget 31-Mar-21 | Proposed Budget Adjustment | Revised Budget 01-Sep-21 | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Revised Budget | Revised Budget |
|-----------------------------------------------------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|---------------------------|----------------------------|--------------------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|----------------|----------------|
|                                                                       | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 2030/31                   | Report 1                   | Report 1                 | Report 2                   | Report 2       | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | Report 1       | Report 2       |
|                                                                       | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    | 2029/30                    | 2029/30        | 2030/31                   | 2030/31                    | 2030/31                  | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31                    | 2030/31        | TOTAL          | TOTAL          |
|                                                                       | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)                   | (£'000)                    | (£'000)                  | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)        | (£'000)        |
| Countryside Sites                                                     | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 166            | 166            |
| Community Greenspace Sites                                            | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 2,889          | 2,889          |
| Small Parks                                                           | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Third Party Contribution                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Community Greenspace Bridges                                          | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 85             | 85             |
| Core Path Implementation                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 33             | 33             |
| Third Party Contribution                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Pitlochry Recreation Park                                             | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Alyth Environmental Improvements                                      | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 16             | 16             |
| Air Quality Improvements                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Premier Parks                                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 10             | 10             |
| Auchterarder Public Park                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 142            | 142            |
| The Knock                                                             | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 72             | 72             |
| Third Party Contribution                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (6)            | (6)            |
| Kinnoull Hill                                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 202            | 202            |
| Third Party Contribution                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (110)          | (110)          |
| Revenue Contribution                                                  | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| Cemetery Extensions                                                   | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 994            | 994            |
| <b>Sub-Total</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>6,540</b>   | <b>6,540</b>   |
| <b>Support Services</b>                                               |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                |                |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                |                |
| Hardware                                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 122            | 122            |
| Licenses                                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 782            | 782            |
| Corporate Programme Management System                                 | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 23             | 23             |
| Revenue Contribution                                                  | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| <b>Sub-Total</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>927</b>     | <b>927</b>     |
| <b>Commercial Property Investment Programme</b>                       |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                |                |
| North Muirton Industrial Estate - Site Servicing & Provision of Unit: | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 208            | 208            |
| Western Edge, Kinross - Site Servicing                                | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 12             | 12             |
| Additional Infrastructure Investment - Broxden                        | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 46             | 46             |
| Broxden Drainage Mitigation Works                                     | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 314            | 314            |
| Third Party Contribution (Scottish Water)                             | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (239)          | (239)          |
| Eco-Hub Manufacturing Facility                                        | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,398          | 1,398          |
| North Muirton Industrial Estate Expansion Land - Servicing            | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 30             | 30             |
| <b>Sub-Total</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>1,769</b>   | <b>1,769</b>   |
| <b>Prudential Borrowing Projects</b>                                  |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                |                |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,644          | 1,644          |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 159            | 159            |
| Recycling Containers, Oil Banks & Battery Banks Replacement Pr        | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 567            | 567            |
| Capital Receipts - Disposals                                          | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (8)            | (8)            |
| Litter Bins                                                           | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 311            | 311            |
| Smart Cities - Smart Waste                                            | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 342            | 342            |
| Third Party Contribution                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (133)          | (133)          |
| Vehicle Replacement Programme                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 24,992         | 24,992         |
| Capital Receipts - Vehicle Disposals                                  | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (2,410)        | (2,410)        |
| Crematorium - Abatement Works                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 15             | 15             |
| Street Lighting Renewal - LED & Column Replacement                    | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 7,019          | 7,019          |
| LED Traffic Signal Replacement                                        | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 170            | 170            |
| Perth Harbour - Dredging                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 711            | 711            |
| Almondbank Flood Protection Scheme                                    | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 4              | 4              |
| Land Purchase & Development                                           | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,900          | 1,900          |
| Technology & Innovation Incubator Units                               | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,000          | 1,000          |
| <b>Sub Total</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>36,283</b>  | <b>36,283</b>  |
| <b>Housing Projects</b>                                               |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                |                |
| Gypsy Travellers Site Improvement Works                               | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 252            | 252            |
| Additional Gypsy Traveller Site Improvement Works                     | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 225            | 225            |
| Gypsy Traveller Site Community Improvement Works                      | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 125            | 125            |
| Scottish Government Grant                                             | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 0              | 0              |
| <b>Sub Total</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>602</b>     | <b>602</b>     |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>289,060</b> | <b>289,060</b> |

**Health & Social Care**

PERTH AND KINROSS COUNCIL  
 COMPOSITE CAPITAL PROGRAMME  
 SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2020/21 to 2028/29

Occupational Therapy Equipment  
 Moving & Handling Office Refurbishment  
 Software Licences  
 Developing Supported Tenancies  
**TOTAL: HEALTH & SOCIAL CARE**

| Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Revised Budget | Revised Budget |
|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|-----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|----------------|----------------|
| Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 31-Mar-21       | Report 1                   | 01-Sep-21      | Report 2                   | Report 2       | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | Report 1       | Report 2       |
| 2029/30         | 2029/30                    | 2029/30        | 2029/30                    | 2029/30                    | 2029/30        | 2030/31         | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31                    | 2030/31        | TOTAL          | TOTAL          |
| (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)        | (£'000)        |
| 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 1,998          | 1,998          |
| 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 29             | 29             |
| 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 633            | 633            |
| 0               |                            | 0              |                            |                            | 0              | 0               |                            | 0              |                            | 0              |                            | 0              |                            |                            | 0              | 229            | 229            |
| <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>2,889</b>   | <b>2,889</b>   |



|                                                                                     | Approved Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Approved Budget 31-Mar-21 | Proposed Budget Adjustment | Revised Budget 01-Sep-21 | Proposed Budget Adjustment | Revised Budget | Proposed Budget Adjustment | Revised Budget | Approved Budget Adjustment | Proposed Budget Adjustment | Revised Budget | Revised Budget   | Revised Budget   |
|-------------------------------------------------------------------------------------|-----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|---------------------------|----------------------------|--------------------------|----------------------------|----------------|----------------------------|----------------|----------------------------|----------------------------|----------------|------------------|------------------|
|                                                                                     | Report 2        | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | 2030/31                   | Report 1                   | Report 1                 | Report 2                   | Report 2       | Report 3                   | Report 3       | 04-Mar-20                  | Report 4                   | Report 4       | Report 1         | Report 2         |
|                                                                                     | 2029/30         | 2029/30                    | 2029/30        | 2029/30                    | 2029/30                    | 2029/30        | (£'000)                   | 2030/31                    | 2030/31                  | 2030/31                    | 2030/31        | 2030/31                    | 2030/31        | 2030/31                    | 2030/31                    | 2030/31        | (£'000)          | (£'000)          |
|                                                                                     | (£'000)         | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        |                           | (£'000)                    | (£'000)                  | (£'000)                    | (£'000)        | (£'000)                    | (£'000)        | (£'000)                    | (£'000)                    | (£'000)        | (£'000)          | (£'000)          |
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                  |                  |
| <u>Property Services</u>                                                            |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                  |                  |
| DDA Adaptation & Alteration Works Programme                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,687            | 1,687            |
| Property Compliance Works Programme                                                 | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 5,828            | 5,828            |
| Capital Improvement Projects Programme                                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 14,762           | 14,762           |
| Fire Audit Works - Robert Douglas Memorial school                                   | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 59               | 59               |
| Pitlochry High School - Upgrade Programme                                           | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,067            | 1,067            |
| Community School of Auchterarder - Structural Improvements                          | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,000            | 1,000            |
| Energy Conservation & Carbon Reduction Programme (PB)                               | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,391            | 1,391            |
| <u>Information Systems &amp; Technology</u>                                         |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                  |                  |
| ICT Infrastructure & Replacement and Upgrade Programme                              | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 24,744           | 24,744           |
| School Audio-Visual (AV) Equipment Replacement Programme                            | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 2,903            | 2,903            |
| Online/Mobile Working                                                               | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 1,358            | 1,358            |
| Third Party Contribution (ERDF)                                                     | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (133)            | (133)            |
| Swift Social Work System Replacement                                                | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 2,055            | 2,055            |
| Customer Service Blueprint                                                          | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | 428              | 428              |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>57,149</b>    | <b>57,149</b>    |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>508,712</b>   | <b>508,712</b>   |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                  |                  |
| <b>CAPITAL RECEIPTS</b>                                                             |                 |                            |                |                            |                            |                |                           |                            |                          |                            |                |                            |                |                            |                            |                |                  |                  |
| General Capital Grant - Scottish Government                                         | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (110,839)        | (110,839)        |
| Developer Contributions                                                             | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (17,065)         | (17,065)         |
| General Fund - Capital Receipts/Disposal                                            | 0               | 0                          | 0              |                            | 0                          | 0              | 0                         | 0                          | 0                        | 0                          | 0              | 0                          | 0              |                            | 0                          | 0              | (2,671)          | (2,671)          |
| Commercial Property - Capital Receipts/Disposal                                     | 0               | 0                          | 0              |                            | 0                          | 0              | 0                         | 0                          | 0                        | 0                          | 0              | 0                          | 0              |                            | 0                          | 0              | (2,186)          | (2,186)          |
| General Fund Housing Receipts                                                       | 0               |                            | 0              |                            |                            | 0              | 0                         |                            | 0                        |                            | 0              |                            | 0              |                            |                            | 0              | (3)              | (3)              |
| <b>Total: Capital Receipts</b>                                                      | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>(132,764)</b> | <b>(132,764)</b> |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>375,948</b>   | <b>375,948</b>   |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>(2,946)</b>  | <b>0</b>                   | <b>(2,946)</b> | <b>0</b>                   | <b>(2,946)</b>             | <b>(2,946)</b> | <b>(2,904)</b>            | <b>(42)</b>                | <b>(2,946)</b>           | <b>0</b>                   | <b>(2,946)</b> | <b>0</b>                   | <b>(2,946)</b> | <b>0</b>                   | <b>(2,946)</b>             | <b>(2,946)</b> | <b>(2,529)</b>   | <b>(2,529)</b>   |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>2,946</b>    | <b>0</b>                   | <b>2,946</b>   | <b>0</b>                   | <b>2,946</b>               | <b>2,946</b>   | <b>2,904</b>              | <b>42</b>                  | <b>2,946</b>             | <b>0</b>                   | <b>2,946</b>   | <b>0</b>                   | <b>2,946</b>   | <b>0</b>                   | <b>2,946</b>               | <b>2,946</b>   | <b>2,946</b>     | <b>2,946</b>     |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>0</b>        | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>0</b>                  | <b>0</b>                   | <b>0</b>                 | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>       | <b>0</b>                   | <b>0</b>                   | <b>0</b>       | <b>376,365</b>   | <b>376,365</b>   |

|                                                              | Revised<br>Budget            | Revised<br>Budget            |
|--------------------------------------------------------------|------------------------------|------------------------------|
|                                                              | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| <b>EDUCATION AND CHILDREN'S SERVICES</b>                     |                              |                              |
| Arts Strategy Phase 1 - Redevelopment of Perth Theatre       | 6                            | 6                            |
| MIS - Procurement & Integration                              | 104                          | 104                          |
| Almondbank Cottages - REACH Project                          | 0                            | 0                            |
| Digital Inclusion                                            | 216                          | 216                          |
| Scottish Government Grant                                    | 0                            | 0                            |
| Blairgowrie Recreation Centre - Replacement                  | 14,535                       | 14,535                       |
| <b>Schools Modernisation Programme</b>                       |                              |                              |
| Investment in the Learning Estate                            | 41,909                       | 41,909                       |
| Pitcairn Primary School Upgrade Project                      | 0                            | 0                            |
| Methven Primary School Refurbishment                         | 750                          | 750                          |
| Kirkmichael Primary School Upgrades                          | 100                          | 100                          |
| Capital Receipt (ring-fenced)                                | (100)                        | (100)                        |
| Longforgan Primary School Upgrade Project                    | 96                           | 96                           |
| Early Learning & Childcare                                   | 447                          | 447                          |
| Scottish Government Grant                                    | 0                            | 0                            |
| - Letham Primary School Upgrade Project                      | 682                          | 682                          |
| - Oakbank Primary School Upgrade Project                     | 21                           | 21                           |
| - St.Ninians Primary School Upgrade Project                  | 1                            | 1                            |
| - Rattray Primary School Upgrade Project                     | 3,920                        | 3,920                        |
| - Inchtute Primary School Upgrade Project                    | 10                           | 10                           |
| North/West Perth - New Primary School                        | 14,350                       | 14,350                       |
| North Muirton/Balhouses Primary Schools Replacement          | 15,743                       | 15,743                       |
| Technology Upgrades                                          | 1,519                        | 1,519                        |
| Perth Academy - Refurbishment                                | 11,055                       | 11,055                       |
| Perth Grammar School - Upgrade Programme Phase 3             | 6,159                        | 6,159                        |
| Revenue Contribution                                         | 0                            | 0                            |
| Perth High School - Internal Services & Refurbishment        | 21                           | 21                           |
| Perth High School - New School Investment                    | 48,070                       | 48,070                       |
| <b>TOTAL: EDUCATION AND CHILDREN'S SERVICES</b>              | <b>159,614</b>               | <b>159,614</b>               |
| <b>COMMUNITIES</b>                                           |                              |                              |
| <b>Traffic &amp; Road Safety</b>                             |                              |                              |
| Road Safety Initiatives (20mph Zones etc..)                  | 1,606                        | 1,606                        |
| Road Safety Initiatives                                      | 51                           | 51                           |
| Additional Road Safety - Pedestrian Crossings                | 525                          | 525                          |
| Schools Road Safety Measures                                 | 561                          | 561                          |
| 20mph Signage Programme - Schools                            | 200                          | 200                          |
| 20mph Signage Programme                                      | 117                          | 117                          |
| Cycling Walking & Safer Streets (CWSS)                       | 2,065                        | 2,065                        |
| Scottish Government Grant - CWSS                             | (2,065)                      | (2,065)                      |
| Third Party Contribution                                     | 0                            | 0                            |
| Car Parking Investment                                       | 358                          | 358                          |
| Revenue Contribution                                         | (10)                         | (10)                         |
| Car Parking Investment - Pitlochry                           | 150                          | 150                          |
| Strathmore Cycle Network                                     | 84                           | 84                           |
| <b>Sub-Total</b>                                             | <b>3,642</b>                 | <b>3,642</b>                 |
| <b>Asset Management - Roads &amp; Lighting</b>               |                              |                              |
| Structural Maintenance                                       | 82,207                       | 82,207                       |
| Third Party Contribution (Forestry Commission Timber Routes) | (1)                          | (1)                          |
| Street Lighting Renewals - Upgrading/Unlit Areas             | 0                            | 0                            |
| Traffic Signal Renewals - Upgrading                          | 365                          | 365                          |
| Third Party Contributions                                    | (60)                         | (60)                         |
| Footways                                                     | 3,509                        | 3,509                        |
| Investment in Local Footpaths                                | 200                          | 200                          |
| Road Safety Barriers                                         | 54                           | 54                           |
| Third Party Contribution                                     | (18)                         | (18)                         |
| Pedestrian Gritters                                          | 7                            | 7                            |
| <b>Sub-Total</b>                                             | <b>86,263</b>                | <b>86,263</b>                |
| <b>Asset Management - Bridges</b>                            |                              |                              |
| Bridge Refurbishment Programme                               | 6,760                        | 6,760                        |
| Dalhenzean Culvert                                           | 287                          | 287                          |

|                                                        | Revised<br>Budget            | Revised<br>Budget            |
|--------------------------------------------------------|------------------------------|------------------------------|
|                                                        | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| Dunkeld Golf Course                                    | 226                          | 226                          |
| Vehicular Bridge Parapets Programme - Assess & Upgrade | 29                           | 29                           |
| Old Perth Bridge - Strengthening                       | 2,569                        | 2,569                        |
| Perth Queens Bridge - Strengthening                    | 2,625                        | 2,625                        |
| Culteuchar Culvert                                     | 410                          | 410                          |
| Glendevon Bridge                                       | 516                          | 516                          |
| Tullyfergus Bridge                                     | 135                          | 135                          |
| <b>Sub-Total</b>                                       | <b>13,557</b>                | <b>13,557</b>                |

|                                                               | Revised<br>Budget            | Revised<br>Budget            |
|---------------------------------------------------------------|------------------------------|------------------------------|
|                                                               | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| <b>Improvement Schemes</b>                                    |                              |                              |
| A9/A85 Road Junction Improvements                             | 420                          | 420                          |
| Perth Transport Futures                                       | 111,954                      | 111,954                      |
| Scottish Government Grant                                     | (40,000)                     | (40,000)                     |
| A977 Upgrades                                                 | 213                          | 213                          |
| Brioch Road, Crieff - Road Realignment & Safety Measures      | 31                           | 31                           |
| Third Party Contribution (Developers)                         | (65)                         | (65)                         |
| <b>Sub-Total</b>                                              | <b>72,553</b>                | <b>72,553</b>                |
| <b>Rural Flood Protection Schemes</b>                         |                              |                              |
| Almondbank Flood Protection Scheme                            | 82                           | 82                           |
| Revenue Contribution                                          | 0                            | 0                            |
| Perth Flood Protection Scheme (Pump Replacement)              | 361                          | 361                          |
| Comrie Flood Protection Scheme                                | 26,411                       | 26,411                       |
| Milnathort Flood Protection Scheme                            | 1,866                        | 1,866                        |
| South Kinross Flood Protection Scheme                         | 3,284                        | 3,284                        |
| Scone Flood Protection Scheme                                 | 772                          | 772                          |
| <b>Sub-Total</b>                                              | <b>32,776</b>                | <b>32,776</b>                |
| <b>Rural Initiatives</b>                                      |                              |                              |
| Conservation of Built Heritage                                | 36                           | 36                           |
| <b>Sub-Total</b>                                              | <b>36</b>                    | <b>36</b>                    |
| <b>Perth &amp; Kinross Place-making</b>                       |                              |                              |
| Mill Street Environmental Improvements                        | 127                          | 127                          |
| St Paul's Church                                              | 142                          | 142                          |
| Perth City Centre Golden Route (Rail Station)                 | 493                          | 493                          |
| Green Network Routes                                          | 115                          | 115                          |
| City Greening                                                 | 11                           | 11                           |
| Tay Street, Perth                                             | 1,492                        | 1,492                        |
| Mill St, Perth (Phase 3) - Shared Space at Bus Station        | 600                          | 600                          |
| South Street, Perth - Transport Hub                           | 940                          | 940                          |
| Perth & Kinross Lighting Action Plan                          | 2,930                        | 2,930                        |
| <b>Sub-Total</b>                                              | <b>6,850</b>                 | <b>6,850</b>                 |
| <b>Other Planning Projects</b>                                |                              |                              |
| Creative Exchange (former St. John's Primary School)          | 84                           | 84                           |
| Town Centre - Regeneration & Economic Improvements            | 2,034                        | 2,034                        |
| Scottish Government Grant                                     | (2,234)                      | (2,234)                      |
| Local Full Fibre Network                                      | 3,769                        | 3,769                        |
| Third Party Contribution - DCMS                               | (2,569)                      | (2,569)                      |
| Third Party Contribution - Tay Cities Deal                    | (1,000)                      | (1,000)                      |
| Low Carbon Transport & Active Travel Hub - Broxden EV Charger | 1,060                        | 1,060                        |
| Third Party Contribution - ERDF                               | (424)                        | (424)                        |
| Third Party Contribution - Tay Cities Deal                    | (636)                        | (636)                        |
| Nature Restoration                                            | 166                          | 166                          |
| <b>Sub-Total</b>                                              | <b>250</b>                   | <b>250</b>                   |
| <b>City Centre Developments - Cultural Attractions</b>        |                              |                              |
| Perth City Hall                                               | 22,381                       | 22,381                       |
| Perth Museum & Art Gallery (PMAG)                             | 3,316                        | 3,316                        |
| Collections Centre                                            | 6,424                        | 6,424                        |
| Third Party Contribution (Tay Cities Deal)                    | (7,200)                      | (7,200)                      |
| <b>Sub-Total</b>                                              | <b>24,921</b>                | <b>24,921</b>                |
| <b>Community Planning</b>                                     |                              |                              |
| Letham Community Wellbeing Hub                                | 3,610                        | 3,610                        |
| Scottish Government Grant (Regeneration Fund)                 | (1,000)                      | (1,000)                      |
| Third Party Contribution (Letham4All)                         | (519)                        | (519)                        |
| <b>Sub-Total</b>                                              | <b>2,091</b>                 | <b>2,091</b>                 |
| <b>Community Greenspace</b>                                   |                              |                              |
| Play Areas - Improvements Implementation Strategy             | 1,671                        | 1,671                        |
| Third Party Contribution                                      | (132)                        | (132)                        |
| Revenue Contribution                                          | (10)                         | (10)                         |
| 3G Pitch, Blairgowrie                                         | 500                          | 500                          |
| Settlement/Neighbourhood Parks                                | 18                           | 18                           |

|                                                                       | Revised<br>Budget            | Revised<br>Budget            |
|-----------------------------------------------------------------------|------------------------------|------------------------------|
|                                                                       | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| Countryside Sites                                                     | 166                          | 166                          |
| Community Greenspace Sites                                            | 2,889                        | 2,889                        |
| Small Parks                                                           | 0                            | 0                            |
| Third Party Contribution                                              | 0                            | 0                            |
| Community Greenspace Bridges                                          | 85                           | 85                           |
| Core Path Implementation                                              | 33                           | 33                           |
| Third Party Contribution                                              | 0                            | 0                            |
| Pitlochry Recreation Park                                             | 0                            | 0                            |
| Alyth Environmental Improvements                                      | 16                           | 16                           |
| Air Quality Improvements                                              | 0                            | 0                            |
| Premier Parks                                                         | 10                           | 10                           |
| Auchterarder Public Park                                              | 142                          | 142                          |
| The Knock                                                             | 72                           | 72                           |
| Third Party Contribution                                              | (6)                          | (6)                          |
| Kinnoull Hill                                                         | 202                          | 202                          |
| Third Party Contribution                                              | (110)                        | (110)                        |
| Revenue Contribution                                                  | 0                            | 0                            |
| Cemetery Extensions                                                   | 994                          | 994                          |
| <b>Sub-Total</b>                                                      | <b>6,540</b>                 | <b>6,540</b>                 |
| <b>Support Services</b>                                               |                              |                              |
| <u>PC Replacement &amp; IT Upgrades</u>                               |                              |                              |
| Hardware                                                              | 122                          | 122                          |
| Licenses                                                              | 782                          | 782                          |
| Corporate Programme Management System                                 | 23                           | 23                           |
| Revenue Contribution                                                  | 0                            | 0                            |
| <b>Sub-Total</b>                                                      | <b>927</b>                   | <b>927</b>                   |
| <b>Commercial Property Investment Programme</b>                       |                              |                              |
| North Muirton Industrial Estate - Site Servicing & Provision of Units | 208                          | 208                          |
| Western Edge, Kinross - Site Servicing                                | 12                           | 12                           |
| Additional Infrastructure Investment - Broxden                        | 46                           | 46                           |
| Broxden Drainage Mitigation Works                                     | 314                          | 314                          |
| Third Party Contribution (Scottish Water)                             | (239)                        | (239)                        |
| Eco-Hub Manufacturing Facility                                        | 1,398                        | 1,398                        |
| North Muirton Industrial Estate Expansion Land - Servicing            | 30                           | 30                           |
| <b>Sub-Total</b>                                                      | <b>1,769</b>                 | <b>1,769</b>                 |
| <b>Prudential Borrowing Projects</b>                                  |                              |                              |
| Wheeled Bin Replacement Programme - Domestic Bins                     | 1,644                        | 1,644                        |
| Wheeled Bin Replacement Programme - Commercial Bins                   | 159                          | 159                          |
| Recycling Containers, Oil Banks & Battery Banks Replacement Programme | 567                          | 567                          |
| Capital Receipts - Disposals                                          | (8)                          | (8)                          |
| Litter Bins                                                           | 311                          | 311                          |
| Smart Cities - Smart Waste                                            | 342                          | 342                          |
| Third Party Contribution                                              | (133)                        | (133)                        |
| Vehicle Replacement Programme                                         | 24,992                       | 24,992                       |
| Capital Receipts - Vehicle Disposals                                  | (2,410)                      | (2,410)                      |
| Crematorium - Abatement Works                                         | 15                           | 15                           |
| Street Lighting Renewal - LED & Column Replacement                    | 7,019                        | 7,019                        |
| LED Traffic Signal Replacement                                        | 170                          | 170                          |
| Perth Harbour - Dredging                                              | 711                          | 711                          |
| Almondbank Flood Protection Scheme                                    | 4                            | 4                            |
| Land Purchase & Development                                           | 1,900                        | 1,900                        |
| Technology & Innovation Incubator Units                               | 1,000                        | 1,000                        |
| <b>Sub Total</b>                                                      | <b>36,283</b>                | <b>36,283</b>                |
| <b>Housing Projects</b>                                               |                              |                              |
| Gypsy Travellers Site Improvement Works                               | 252                          | 252                          |
| Additional Gypsy Traveller Site Improvement Works                     | 225                          | 225                          |
| Gypsy Traveller Site Community Improvement Works                      | 125                          | 125                          |
| Scottish Government Grant                                             | 0                            | 0                            |
| <b>Sub Total</b>                                                      | <b>602</b>                   | <b>602</b>                   |
| <b>TOTAL: COMMUNITIES</b>                                             | <b>289,060</b>               | <b>289,060</b>               |
| <b>Health &amp; Social Care</b>                                       |                              |                              |

|                                        | Revised<br>Budget            | Revised<br>Budget            |
|----------------------------------------|------------------------------|------------------------------|
|                                        | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| Occupational Therapy Equipment         | 1,998                        | 1,998                        |
| Moving & Handling Office Refurbishment | 29                           | 29                           |
| Software Licences                      | 633                          | 633                          |
| Developing Supported Tenancies         | 229                          | 229                          |
| <b>TOTAL: HEALTH &amp; SOCIAL CARE</b> | <b>2,889</b>                 | <b>2,889</b>                 |

|                                                                                     | Revised<br>Budget            | Revised<br>Budget            |
|-------------------------------------------------------------------------------------|------------------------------|------------------------------|
|                                                                                     | Report 3<br>TOTAL<br>(£'000) | Report 4<br>TOTAL<br>(£'000) |
| <b>CORPORATE AND DEMOCRATIC SERVICES</b>                                            |                              |                              |
| <u>Property Services</u>                                                            |                              |                              |
| DDA Adaptation & Alteration Works Programme                                         | 1,687                        | 1,687                        |
| Property Compliance Works Programme                                                 | 5,828                        | 5,828                        |
| Capital Improvement Projects Programme                                              | 14,762                       | 14,762                       |
| Fire Audit Works - Robert Douglas Memorial school                                   | 59                           | 59                           |
| Pitlochry High School - Upgrade Programme                                           | 1,067                        | 1,067                        |
| Community School of Auchterarder - Structural Improvements                          | 1,000                        | 1,000                        |
| Energy Conservation & Carbon Reduction Programme (PB)                               | 1,391                        | 1,391                        |
| <u>Information Systems &amp; Technology</u>                                         |                              |                              |
| ICT Infrastructure & Replacement and Upgrade Programme                              | 24,744                       | 24,744                       |
| School Audio-Visual (AV) Equipment Replacement Programme                            | 2,903                        | 2,903                        |
| Online/Mobile Working                                                               | 1,358                        | 1,358                        |
| Third Party Contribution (ERDF)                                                     | (133)                        | (133)                        |
| Swift Social Work System Replacement                                                | 2,055                        | 2,055                        |
| Customer Service Blueprint                                                          | 428                          | 428                          |
| <b>TOTAL: CORPORATE AND DEMOCRATIC SERVICES</b>                                     | <b>57,149</b>                | <b>57,149</b>                |
| <b>TOTAL COMPOSITE NET EXPENDITURE</b>                                              | <b>508,712</b>               | <b>508,712</b>               |
| <small>(NET OF GRANTS, REVENUE AND 3RD PARTY CONTRIBUTIONS, AND RING FENCE)</small> |                              |                              |
| <b>CAPITAL RECEIPTS</b>                                                             |                              |                              |
| General Capital Grant - Scottish Government                                         | (110,839)                    | (110,839)                    |
| Developer Contributions                                                             | (17,065)                     | (17,065)                     |
| General Fund - Capital Receipts/Disposal                                            | (2,671)                      | (2,671)                      |
| Commercial Property - Capital Receipts/Disposal                                     | (2,186)                      | (2,186)                      |
| General Fund Housing Receipts                                                       | (3)                          | (3)                          |
| <b>Total: Capital Receipts</b>                                                      | <b>(132,764)</b>             | <b>(132,764)</b>             |
| <b>Annual Composite Borrowing Requirement</b>                                       | <b>375,948</b>               | <b>375,948</b>               |
| <b>CAPITAL RECEIPTS BROUGHT FORWARD</b>                                             | <b>(2,529)</b>               | <b>(2,529)</b>               |
| <b>CAPITAL RECEIPTS CARRIED FORWARD</b>                                             | <b>2,946</b>                 | <b>2,946</b>                 |
| <b>TOTAL NET COMPOSITE BORROWING REQUIREMENT</b>                                    | <b>376,365</b>               | <b>376,365</b>               |





**PERTH AND KINROSS COUNCIL  
HRA CAPITAL INVESTMENT PROGRAMME  
SUMMARY OF CAPITAL RESOURCES AND EXPENDITURE 2021/22 to 2025/26**

|                                            | Approved Budget<br>31-Mar-21 | Actuals to<br>31-Mar-21 | Proposed Carry Forward<br>to<br>2021/22 | Approved Budget<br>31-Mar-21 | Proposed Brought Forward | Proposed Budget Adjustment<br>Report 1<br>2021/22 | Revised Budget<br>Report 1<br>2021/22 | Actual to<br>31-Jul-21 | Projected Outturn<br>Report 1<br>2021/22 | Approved Budget<br>31-Mar-21 | Proposed Budget Adjustment<br>Report 1<br>2022/23 | Revised Budget<br>Report 1<br>2022/23 | Approved Budget<br>31-Mar-21 | Proposed Budget Adjustment<br>Report 1<br>2023/24 | Revised Budget<br>Report 1<br>2023/24 | Approved Budget<br>31-Mar-21 | Proposed Budget Adjustment<br>Report 1<br>2024/25 | Revised Budget<br>Report 1<br>2024/25 |
|--------------------------------------------|------------------------------|-------------------------|-----------------------------------------|------------------------------|--------------------------|---------------------------------------------------|---------------------------------------|------------------------|------------------------------------------|------------------------------|---------------------------------------------------|---------------------------------------|------------------------------|---------------------------------------------------|---------------------------------------|------------------------------|---------------------------------------------------|---------------------------------------|
|                                            | 2020/21<br>£'000             | 2020/21<br>£'000        | 2021/22<br>£'000                        | 2021/22<br>£'000             | 2020/21<br>£'000         | 2021/22<br>£'000                                  | 2021/22<br>£'000                      | 2021/22<br>£'000       | 2021/22<br>£'000                         | 2022/23<br>£'000             | 2022/23<br>£'000                                  | 2022/23<br>£'000                      | 2023/24<br>£'000             | 2023/24<br>£'000                                  | 2023/24<br>£'000                      | 2024/25<br>£'000             | 2024/25<br>£'000                                  | 2024/25<br>£'000                      |
| <b>Council House New Build Programme</b>   |                              |                         |                                         |                              |                          |                                                   |                                       |                        |                                          |                              |                                                   |                                       |                              |                                                   |                                       |                              |                                                   |                                       |
| <b>Glebe, Scone - 65 Units</b>             | 6,937                        | 6,182                   | 755                                     | 161                          | 755                      | (1)                                               | 915                                   | 174                    | 915                                      | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | (1,300)                      | (1,300)                 | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (271)                        | (270)                   | (1)                                     | 0                            | (1)                      | 1                                                 | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>5,366</b>                 | <b>4,612</b>            | <b>754</b>                              | <b>161</b>                   | <b>754</b>               | <b>0</b>                                          | <b>915</b>                            | <b>174</b>             | <b>915</b>                               | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Milne Street, Perth - 8 Units</b>       | 1,293                        | 1,312                   | (19)                                    | 183                          | (19)                     |                                                   | 164                                   | 120                    | 164                                      | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | (160)                        | (160)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Third Party Contribution (Commutated Sums) | (188)                        | (188)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (383)                        | (383)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>562</b>                   | <b>581</b>              | <b>(19)</b>                             | <b>183</b>                   | <b>(19)</b>              | <b>0</b>                                          | <b>164</b>                            | <b>120</b>             | <b>164</b>                               | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Ardler Road, Meigle - 8 Units</b>       | 1,539                        | 1,528                   | 11                                      | 0                            | 11                       |                                                   | 11                                    | 1                      | 11                                       | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | (240)                        | (240)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (385)                        | (385)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>914</b>                   | <b>903</b>              | <b>11</b>                               | <b>0</b>                     | <b>11</b>                | <b>0</b>                                          | <b>11</b>                             | <b>1</b>               | <b>11</b>                                | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Huntingtower, Perth - 70 Units</b>      | 3,114                        | 3,251                   | (137)                                   | 760                          | (137)                    |                                                   | 623                                   | 431                    | 623                                      | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | (1,400)                      | (1,400)                 | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>1,714</b>                 | <b>1,851</b>            | <b>(137)</b>                            | <b>760</b>                   | <b>(137)</b>             | <b>0</b>                                          | <b>623</b>                            | <b>431</b>             | <b>623</b>                               | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Fairfield, Perth</b>                    | 152                          | 168                     | (16)                                    | 54                           | (16)                     |                                                   | 38                                    | 2                      | 38                                       | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (141)                        | (141)                   | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>11</b>                    | <b>27</b>               | <b>(16)</b>                             | <b>54</b>                    | <b>(16)</b>              | <b>0</b>                                          | <b>38</b>                             | <b>2</b>               | <b>38</b>                                | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Blackthorne Place, Blairgowrie</b>      | 0                            | (14)                    | 14                                      | 0                            | 14                       | (14)                                              | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>0</b>                     | <b>(14)</b>             | <b>14</b>                               | <b>0</b>                     | <b>14</b>                | <b>(14)</b>                                       | <b>0</b>                              | <b>0</b>               | <b>0</b>                                 | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Inchture, Phase 2</b>                   | 1                            | 1                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>1</b>                     | <b>1</b>                | <b>0</b>                                | <b>0</b>                     | <b>0</b>                 | <b>0</b>                                          | <b>0</b>                              | <b>0</b>               | <b>0</b>                                 | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Lynedoch Road, Methven</b>              | 9                            | 9                       | 0                                       | 0                            | 0                        |                                                   | 0                                     | 2                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     | 0                      | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>9</b>                     | <b>9</b>                | <b>0</b>                                | <b>0</b>                     | <b>0</b>                 | <b>0</b>                                          | <b>0</b>                              | <b>2</b>               | <b>0</b>                                 | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Newburgh Road, Abernethy</b>            | 4                            | 267                     | (263)                                   | 0                            | (263)                    | 1,458                                             | 1,195                                 | 351                    | 1,195                                    | 0                            | 188                                               | 188                                   | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Council Tax (Second Income)                | 0                            | 0                       | 0                                       | 0                            | 0                        | (200)                                             | (200)                                 |                        | (200)                                    | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (4)                          | (262)                   | 258                                     | 0                            | 258                      | (659)                                             | (401)                                 | (358)                  | (401)                                    | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>0</b>                     | <b>5</b>                | <b>(5)</b>                              | <b>0</b>                     | <b>(5)</b>               | <b>599</b>                                        | <b>594</b>                            | <b>(7)</b>             | <b>594</b>                               | <b>0</b>                     | <b>188</b>                                        | <b>188</b>                            | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| <b>Future Developments</b>                 | 0                            |                         | 0                                       | 2,144                        | 0                        | (787)                                             | 1,357                                 | 1                      | 1,357                                    | 5,867                        |                                                   | 5,867                                 | 4,894                        |                                                   | 4,894                                 |                              | 5,128                                             |                                       |
| Council Tax (Second Income)                | 0                            |                         | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | 0                            |                         | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>0</b>                     | <b>0</b>                | <b>0</b>                                | <b>2,144</b>                 | <b>0</b>                 | <b>(787)</b>                                      | <b>1,357</b>                          | <b>1</b>               | <b>1,357</b>                             | <b>5,867</b>                 | <b>0</b>                                          | <b>5,867</b>                          | <b>4,894</b>                 | <b>0</b>                                          | <b>4,894</b>                          | <b>5,128</b>                 | <b>5,128</b>                                      |                                       |
| <b>Total Council House New Build</b>       | <b>8,577</b>                 | <b>7,975</b>            | <b>602</b>                              | <b>3,302</b>                 | <b>602</b>               | <b>(202)</b>                                      | <b>3,702</b>                          | <b>724</b>             | <b>3,702</b>                             | <b>5,867</b>                 | <b>188</b>                                        | <b>6,055</b>                          | <b>4,894</b>                 | <b>0</b>                                          | <b>4,894</b>                          | <b>5,128</b>                 | <b>0</b>                                          | <b>5,128</b>                          |
| <b>Increase in Council House Stock</b>     |                              |                         |                                         |                              |                          |                                                   |                                       |                        |                                          |                              |                                                   |                                       |                              |                                                   |                                       |                              |                                                   |                                       |
| Council House Buy-Backs                    | 2,479                        | 3,672                   | (1,193)                                 | 2,337                        | (1,193)                  | 1,190                                             | 2,334                                 | 1,378                  | 2,334                                    | 833                          |                                                   | 833                                   | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
| Scottish Government Subsidy                | (840)                        | (980)                   | 140                                     | 0                            | 140                      | (1,190)                                           | (1,050)                               |                        | (1,050)                                  | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 0                                                 |                                       |
|                                            | <b>1,639</b>                 | <b>2,692</b>            | <b>(1,053)</b>                          | <b>2,337</b>                 | <b>(1,053)</b>           | <b>0</b>                                          | <b>1,284</b>                          | <b>1,378</b>           | <b>1,284</b>                             | <b>833</b>                   | <b>0</b>                                          | <b>833</b>                            | <b>0</b>                     | <b>0</b>                                          | <b>0</b>                              | <b>0</b>                     | <b>0</b>                                          |                                       |
| Lock-ups and Garage Sites                  | 0                            | 0                       | 0                                       | 0                            | 0                        |                                                   | 0                                     |                        | 0                                        | 0                            |                                                   | 0                                     | 0                            |                                                   | 0                                     |                              | 50                                                |                                       |

|                                                                       | Approved Budget<br>31-Mar-21 | Actuals to<br>31-Mar-21 | Proposed Carry<br>Forward to<br>2021/22 | Approved Budget<br>31-Mar-21 | Proposed Brought<br>Forward | Proposed Budget<br>Adjustment<br>Report 1<br>2021/22 | Revised Budget<br>Report 1<br>2021/22 | Actual to<br>31-Jul-21 | Projected<br>Outturn<br>Report 1<br>2021/22 | Approved Budget<br>31-Mar-21 | Proposed Budget<br>Adjustment<br>Report 1<br>2022/23 | Revised Budget<br>Report 1<br>2022/23 | Approved Budget<br>31-Mar-21 | Proposed Budget<br>Adjustment<br>Report 1<br>2023/24 | Revised Budget<br>Report 1<br>2023/24 | Approved Budget<br>31-Mar-21 | Proposed Budget<br>Adjustment<br>Report 1<br>2024/25 | Revised Budget<br>Report 1<br>2024/25 |
|-----------------------------------------------------------------------|------------------------------|-------------------------|-----------------------------------------|------------------------------|-----------------------------|------------------------------------------------------|---------------------------------------|------------------------|---------------------------------------------|------------------------------|------------------------------------------------------|---------------------------------------|------------------------------|------------------------------------------------------|---------------------------------------|------------------------------|------------------------------------------------------|---------------------------------------|
|                                                                       | 2020/21<br>£'000             | 2020/21<br>£'000        | 2021/22<br>£'000                        | 2021/22<br>£'000             | 2020/21<br>£'000            | 2021/22<br>£'000                                     | 2021/22<br>£'000                      | 2021/22<br>£'000       | 2021/22<br>£'000                            | 2022/23<br>£'000             | 2022/23<br>£'000                                     | 2022/23<br>£'000                      | 2023/24<br>£'000             | 2023/24<br>£'000                                     | 2023/24<br>£'000                      | 2024/25<br>£'000             | 2024/25<br>£'000                                     | 2024/25<br>£'000                      |
| <b>Standard Delivery Plan</b>                                         |                              |                         |                                         |                              |                             |                                                      |                                       |                        |                                             |                              |                                                      |                                       |                              |                                                      |                                       |                              |                                                      |                                       |
| Central Heating and Rewiring Works<br>- less Third Party Contribution | 1,572<br>(590)               | 1,353<br>(155)          | 219<br>(435)                            | 250<br>0                     | 219<br>(435)                | 771                                                  | 1,240<br>(435)                        | 201                    | 1,240<br>(435)                              | 0<br>0                       |                                                      | 0<br>0                                | 0<br>0                       | 0<br>0                                               | 0<br>0                                | 250<br>0                     | (250)                                                | 0<br>0                                |
| Rewiring, Infrastructure & Property Refurbishment                     | 190                          | 207                     | (17)                                    | 0                            | (17)                        | 23                                                   | 6                                     | 6                      | 6                                           | 1,000                        |                                                      | 1,000                                 | 1,000                        | 1,000                                                | 1,000                                 | 1,810                        | (23)                                                 | 1,787                                 |
| Triple Glazing                                                        | 227                          | 137                     | 90                                      | 0                            | 90                          | 60                                                   | 150                                   | 27                     | 150                                         | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     | 0                            |                                                      | 0                                     |
| Controlled Door Entry<br>- less Third Party Contribution              | 42<br>0                      | 15                      | 27<br>0                                 | 10<br>0                      | 27<br>0                     |                                                      | 37<br>0                               |                        | 37<br>0                                     | 10<br>0                      |                                                      | 10<br>0                               | 0<br>0                       | 0<br>0                                               | 0<br>0                                | 30<br>0                      |                                                      | 30<br>0                               |
| Kitchen Modernisation Programme                                       | 74                           | 2                       | 72                                      | 343                          | 72                          | (145)                                                | 270                                   | 4                      | 270                                         | 632                          |                                                      | 632                                   | 1,332                        | 1,332                                                | 1,504                                 |                              |                                                      | 1,504                                 |
| Bathroom Modernisation Programme                                      | 154                          | 264                     | (110)                                   | 25                           | (110)                       | 702                                                  | 617                                   | 63                     | 617                                         | 0                            | 600                                                  | 600                                   | 565                          | 565                                                  | 905                                   | (905)                        |                                                      | 0                                     |
| External Fabric<br>- less Third Party Contribution                    | 483<br>0                     | 254<br>(5)              | 229<br>5                                | 1,469<br>0                   | 229<br>5                    | 5<br>(5)                                             | 1,703<br>0                            | 6<br>(1)               | 1,703<br>0                                  | 1,311<br>0                   |                                                      | 1,311<br>0                            | 1,098<br>0                   | 1,098<br>0                                           | 528<br>0                              |                              |                                                      | 528<br>0                              |
| Energy Efficiency<br>- less Third Party Contribution (Feed in Tarrif) | 493<br>(20)                  | 416<br>(24)             | 77<br>4                                 | 454<br>0                     | 77<br>4                     | 4<br>(4)                                             | 535<br>0                              |                        | 535<br>0                                    | 83<br>0                      |                                                      | 83<br>0                               | 0<br>0                       | 0<br>0                                               | 0<br>0                                | 875<br>0                     |                                                      | 875<br>0                              |
| Multi Storey Flats                                                    | 26                           | 29                      | (3)                                     | 2,334                        | (3)                         |                                                      | 2,331                                 |                        | 2,331                                       | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     | 0                            |                                                      | 0                                     |
| Environmental Improvements<br>- less Third Party Contribution         | 220<br>0                     | 260                     | (40)<br>0                               | 333<br>0                     | (40)<br>0                   |                                                      | 293<br>0                              | 3                      | 293<br>0                                    | 334<br>0                     |                                                      | 334<br>0                              | 333<br>0                     | 333<br>0                                             | 0<br>0                                |                              |                                                      | 0<br>0                                |
| Fire Precaution Measures                                              | 273                          | 290                     | (17)                                    | 12                           | (17)                        | 1,738                                                | 1,733                                 | 470                    | 1,733                                       | 238                          | (238)                                                | 0                                     | 500                          | (500)                                                | 0                                     | 1,000                        | (1,000)                                              | 0                                     |
| Sound Insulation                                                      | 0                            |                         | 0                                       | 0                            | 0                           |                                                      | 0                                     | 3                      | 0                                           | 146                          |                                                      | 146                                   | 162                          | 162                                                  | 100                                   |                              |                                                      | 100                                   |
| Structural                                                            | 0                            |                         | 0                                       | 0                            | 0                           |                                                      | 0                                     |                        | 0                                           | 438                          |                                                      | 438                                   | 458                          | 458                                                  | 250                                   |                              |                                                      | 250                                   |
| SHQS Future Developments                                              | 0                            |                         | 0                                       | 0                            | 0                           |                                                      | 0                                     |                        | 0                                           | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| <b>Total Standard Delivery Plan</b>                                   | <b>3,144</b>                 | <b>3,043</b>            | <b>101</b>                              | <b>5,230</b>                 | <b>101</b>                  | <b>3,149</b>                                         | <b>8,480</b>                          | <b>779</b>             | <b>8,480</b>                                | <b>4,192</b>                 | <b>362</b>                                           | <b>4,554</b>                          | <b>5,448</b>                 | <b>(500)</b>                                         | <b>4,948</b>                          | <b>7,252</b>                 | <b>(2,178)</b>                                       | <b>5,074</b>                          |
| <b>Other Investment in Council House Stock</b>                        |                              |                         |                                         |                              |                             |                                                      |                                       |                        |                                             |                              |                                                      |                                       |                              |                                                      |                                       |                              |                                                      |                                       |
| Total Major Adaptations to Council House Stock                        | 141                          | 79                      | 62                                      | 0                            | 62                          |                                                      | 62                                    | 29                     | 62                                          | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 100                                   |                              |                                                      | 100                                   |
| Balmoral Road, Rattray, Refurbishment (3 Units)                       | 115                          |                         | 115                                     | 160                          | 115                         |                                                      | 275                                   | 2                      | 275                                         | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| Anchor House, Rannoch Road, Perth - Conversion (5 U                   | 32                           | 9                       | 23                                      | 0                            | 23                          | 100                                                  | 123                                   | 33                     | 123                                         | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| 149-151 Dunkeld Road, Perth<br>- Government Grant                     | 108<br>(146)                 | 11<br>(146)             | 97<br>0                                 | 146<br>0                     | 97<br>0                     |                                                      | 243<br>0                              | 58                     | 243<br>0                                    | 0<br>0                       |                                                      | 0<br>0                                | 0<br>0                       | 0<br>0                                               | 0<br>0                                | 0<br>0                       |                                                      | 0<br>0                                |
| St.Catherine's Square Redevelopment                                   | 0                            |                         | 0                                       | 0                            | 0                           |                                                      | 0                                     |                        | 0                                           | 0                            |                                                      | 0                                     | 2,991                        | 2,991                                                | 402                                   |                              |                                                      | 402                                   |
| Shops & Offices                                                       | 89                           |                         | 89                                      | 50                           | 89                          |                                                      | 139                                   | 3                      | 139                                         | 70                           |                                                      | 70                                    | 50                           | 50                                                   | 50                                    |                              |                                                      | 50                                    |
| Greyfriars and Satellite Sites                                        | 9                            | 9                       | 0                                       | 34                           | 0                           |                                                      | 34                                    |                        | 34                                          | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 50                                    |                              |                                                      | 50                                    |
| Sheltered Housing                                                     | 26                           | 17                      | 9                                       | 25                           | 9                           |                                                      | 34                                    |                        | 34                                          | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 18                                    |                              |                                                      | 18                                    |
| General Capital Works                                                 | 53                           | 66                      | (13)                                    | 0                            | (13)                        | 96                                                   | 83                                    |                        | 83                                          | 36                           | (36)                                                 | 0                                     | 36                           | (36)                                                 | 0                                     | 10                           | (10)                                                 | 0                                     |
| Upgrade and Replacements to Lifts Programme                           | 0                            |                         | 0                                       | 143                          | 0                           |                                                      | 143                                   |                        | 143                                         | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| ICT Expenditure                                                       | 193                          | 61                      | 132                                     | 50                           | 132                         |                                                      | 182                                   | 15                     | 182                                         | 50                           |                                                      | 50                                    | 50                           | 50                                                   | 50                                    |                              |                                                      | 50                                    |
| Mortgage to Rent<br>- Less Scottish Government Grant                  | 25<br>0                      |                         | 25<br>0                                 | 50<br>0                      | 25<br>0                     |                                                      | 75<br>0                               |                        | 75<br>0                                     | 50<br>0                      |                                                      | 50<br>0                               | 50<br>0                      | 50<br>0                                              | 50<br>0                               | 50<br>0                      |                                                      | 50<br>0                               |
| <b>Total Other Investment in Council House Stock</b>                  | <b>645</b>                   | <b>106</b>              | <b>539</b>                              | <b>658</b>                   | <b>539</b>                  | <b>196</b>                                           | <b>1,393</b>                          | <b>140</b>             | <b>1,393</b>                                | <b>206</b>                   | <b>(36)</b>                                          | <b>170</b>                            | <b>3,177</b>                 | <b>(36)</b>                                          | <b>3,141</b>                          | <b>730</b>                   | <b>(10)</b>                                          | <b>720</b>                            |
| <b>Total Net Expenditure</b>                                          | <b>14,005</b>                | <b>13,816</b>           | <b>189</b>                              | <b>11,527</b>                | <b>189</b>                  | <b>3,143</b>                                         | <b>14,859</b>                         | <b>3,021</b>           | <b>14,859</b>                               | <b>11,098</b>                | <b>514</b>                                           | <b>11,612</b>                         | <b>13,519</b>                | <b>(536)</b>                                         | <b>12,983</b>                         | <b>13,160</b>                | <b>(2,188)</b>                                       | <b>10,972</b>                         |
| <b>Income</b>                                                         |                              |                         |                                         |                              |                             |                                                      |                                       |                        |                                             |                              |                                                      |                                       |                              |                                                      |                                       |                              |                                                      |                                       |
| CAPITAL RECEIPTS                                                      | (258)                        | (258)                   | 0                                       | (74)                         | 0                           |                                                      | (74)                                  |                        | (74)                                        | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| OTHER RECEIPTS & INCOME                                               | 0                            | (121)                   | 121                                     | 0                            | 121                         | (121)                                                | 0                                     |                        | 0                                           | 0                            |                                                      | 0                                     | 0                            | 0                                                    | 0                                     |                              |                                                      | 0                                     |
| CFCR                                                                  | (2,094)                      | (2,094)                 | 0                                       | (2,894)                      | 0                           | 693                                                  | (2,201)                               |                        | (2,201)                                     | (3,341)                      |                                                      | (3,341)                               | (3,611)                      | (3,611)                                              | (4,036)                               |                              |                                                      | (4,036)                               |

| Approved Budget<br>31-Mar-21<br>2020/21<br>£'000 | Actuals to<br>31-Mar-21<br>2020/21<br>£'000 | Proposed Carry Forward to<br>2021/22<br>£'000 | Approved Budget<br>31-Mar-21<br>2021/22<br>£'000 | Proposed Brought Forward<br>2020/21<br>£'000 | Proposed Budget Adjustment Report 1<br>2021/22<br>£'000 | Revised Budget Report 1<br>2021/22<br>£'000 | Actual to<br>31-Jul-21<br>2021/22<br>£'000 | Projected Outturn Report 1<br>2021/22<br>£'000 | Approved Budget<br>31-Mar-21<br>2022/23<br>£'000 | Proposed Budget Adjustment Report 1<br>2022/23<br>£'000 | Revised Budget Report 1<br>2022/23<br>£'000 | Approved Budget<br>31-Mar-21<br>2023/24<br>£'000 | Proposed Budget Adjustment Report 1<br>2023/24<br>£'000 | Revised Budget Report 1<br>2023/24<br>£'000 | Approved Budget<br>31-Mar-21<br>2024/25<br>£'000 | Proposed Budget Adjustment Report 1<br>2024/25<br>£'000 | Revised Budget Report 1<br>2024/25<br>£'000 |
|--------------------------------------------------|---------------------------------------------|-----------------------------------------------|--------------------------------------------------|----------------------------------------------|---------------------------------------------------------|---------------------------------------------|--------------------------------------------|------------------------------------------------|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------|--------------------------------------------------|---------------------------------------------------------|---------------------------------------------|
| 11,653                                           | 11,343                                      | 310                                           | 8,559                                            | 310                                          | 3,715                                                   | 12,584                                      | 3,021                                      | 12,584                                         | 7,757                                            | 514                                                     | 8,271                                       | 9,908                                            | (536)                                                   | 9,372                                       | 9,124                                            | (2,188)                                                 | 6,936                                       |

TOTAL BORROWING REQUIREMENT

| Approved Budget<br>31-Mar-21<br>2025/26<br>£'000 | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>TOTAL<br>£'000 |
|--------------------------------------------------|---------------------------------------------------------------|------------------------------------------------|----------------------------------------------|
| 0                                                |                                                               | 0                                              | 915                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 915                                          |
| 0                                                |                                                               | 0                                              | 164                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 164                                          |
| 0                                                |                                                               | 0                                              | 11                                           |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 11                                           |
| 0                                                |                                                               | 0                                              | 623                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 623                                          |
| 0                                                |                                                               | 0                                              | 38                                           |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 38                                           |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                | 0                                                             | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 1,383                                        |
| 0                                                |                                                               | 0                                              | (200)                                        |
| 0                                                |                                                               | 0                                              | (401)                                        |
| 0                                                | 0                                                             | 0                                              | 782                                          |
| 6,014                                            |                                                               | 6,014                                          | 23,260                                       |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 0                                            |
| 6,014                                            | 0                                                             | 6,014                                          | 23,260                                       |
| <b>6,014</b>                                     | <b>0</b>                                                      | <b>6,014</b>                                   | <b>25,793</b>                                |
| 0                                                |                                                               | 0                                              | 3,167                                        |
| 0                                                |                                                               | 0                                              | (1,050)                                      |
| <b>0</b>                                         | <b>0</b>                                                      | <b>0</b>                                       | <b>2,117</b>                                 |
| 0                                                |                                                               | 0                                              | 50                                           |

| Approved Budget<br>31-Mar-21<br>2025/26<br>£'000 | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>TOTAL<br>£'000 |
|--------------------------------------------------|---------------------------------------------------------------|------------------------------------------------|----------------------------------------------|
| 0                                                |                                                               | 0                                              | 1,240                                        |
| 0                                                |                                                               | 0                                              | (435)                                        |
| 0                                                |                                                               | 0                                              | 3,793                                        |
| 0                                                |                                                               | 0                                              | 150                                          |
| 0                                                |                                                               | 0                                              | 77                                           |
| 0                                                |                                                               | 0                                              | 0                                            |
| 625                                              |                                                               | 625                                            | 4,363                                        |
| 312                                              | (312)                                                         | 0                                              | 1,782                                        |
| 625                                              |                                                               | 625                                            | 5,265                                        |
| 0                                                |                                                               | 0                                              | 0                                            |
| 625                                              |                                                               | 625                                            | 2,118                                        |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 2,331                                        |
| 0                                                |                                                               | 0                                              | 960                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 1,733                                        |
| 42                                               |                                                               | 42                                             | 450                                          |
| 104                                              |                                                               | 104                                            | 1,250                                        |
| 10,030                                           | (621)                                                         | 9,409                                          | 9,409                                        |
| <b>12,363</b>                                    | <b>(933)</b>                                                  | <b>11,430</b>                                  | <b>34,486</b>                                |
| 0                                                |                                                               | 0                                              | 162                                          |
| 0                                                |                                                               | 0                                              | 275                                          |
| 0                                                |                                                               | 0                                              | 123                                          |
| 0                                                |                                                               | 0                                              | 243                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| 0                                                |                                                               | 0                                              | 3,393                                        |
| 0                                                |                                                               | 0                                              | 309                                          |
| 0                                                |                                                               | 0                                              | 84                                           |
| 0                                                |                                                               | 0                                              | 52                                           |
| 0                                                |                                                               | 0                                              | 83                                           |
| 0                                                |                                                               | 0                                              | 143                                          |
| 0                                                |                                                               | 0                                              | 332                                          |
| 0                                                |                                                               | 0                                              | 225                                          |
| 0                                                |                                                               | 0                                              | 0                                            |
| <b>0</b>                                         | <b>0</b>                                                      | <b>0</b>                                       | <b>5,424</b>                                 |
| <b>18,377</b>                                    | <b>(933)</b>                                                  | <b>17,444</b>                                  | <b>67,870</b>                                |
| 0                                                |                                                               | 0                                              | (74)                                         |
| 0                                                |                                                               | 0                                              | 0                                            |
| (4,414)                                          |                                                               | (4,414)                                        | (17,603)                                     |

| Approved Budget<br>31-Mar-21<br>2025/26<br>£'000 | Proposed Budget<br>Adjustment<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>2025/26<br>£'000 | Revised Budget<br>Report 1<br>TOTAL<br>£'000 |
|--------------------------------------------------|---------------------------------------------------------------|------------------------------------------------|----------------------------------------------|
| 13,963                                           | (933)                                                         | 13,030                                         | 50,193                                       |

**PERTH AND KINROSS COUNCIL**

**Strategic Policy and Resources Committee**

**1 September 2021**

**Non-Statutory Guidance – Thimblerow Planning Brief**

**Report by Head of Planning and Development**

(Report No. 21/148)

Following a decision by Council at its meeting on 16 December 2020 in relation to public car parking spaces at Thimblerow, it was requested that the Head of Planning & Development prepare non-statutory guidance in the form of a planning brief for this largely council owned site to formalise this position.

This report summarises the responses to the public consultation on the draft planning brief. It also makes recommendations for amendments where appropriate and seeks consent to finalise and adopt this non-statutory guidance to support LDP2, adopted in November 2019.

**1. BACKGROUND / MAIN ISSUES**

- 1.1 The Council agreed at its meeting of 16 December 2020 (Report No 20/258 refers) that the provision of a multi-storey car park was no longer affordable or desirable and that the LDP2 requirement to retain 200 public car park spaces at Thimblerow is no longer the priority it once was. It was requested that the Head of Planning & Development prepare a non-statutory planning brief for this largely council owned site to clarify and formalise this position. To inform the preparation of the brief, a technical review of parking demand and provision was undertaken. This review indicates scope to reduce this from 200 if:
- i) it is accompanied by retention of Paul Street and Mill Wynd carparks (retaining 52 spaces) and
  - ii) alternative solutions which enhance accessibility through provision of measures to encourage sustainable transport options and modal shift are delivered.
- 1.2 Negotiations with the Council's current preferred bidder, Espresso Property, cannot be concluded in advance of the completion and approval of the non-statutory planning brief. In the event the Council is not able to agree terms with Espresso Property, the intention would be to re-market the site.
- 1.3 Public consultation on the draft non-statutory planning brief ran between June 14 and July 26. In addition, a briefing for members was held on 28 June 2021. This consultation has informed the proposed amended development brief (Appendix 2).

## 2. PROPOSALS

2.1 The brief provides detailed explanation of how the Council would like to see this site develop. Placemaking guidance commits the Council to producing sustainable, well-designed places and homes which meet people's needs by harnessing the distinct characteristics and strengths of each place to improve the overall quality of life for people. Based on assessing the context of this site and analysis of its strengths, weaknesses, opportunities, and threats, the Council's vision in the brief is to:

- provide a showcase for low carbon living
- retain appropriate short stay car parking for shoppers (Mill Wynd and Paul St car parks)
- improve accessibility to city centre with a shift in emphasis from cars to people
- propose alternative solutions which address accessibility through provision of measures to encourage sustainable transport options
- improve the public realm and create more space for people post-pandemic, as well as encourage a greener, accessible and more pedestrianised version of the city
- respect its historic setting, providing a high-quality development within the Conservation Area
- enhance the linkages between the retail park and the city centre, providing some active commercial and community uses
- promote a quality city centre living experience which includes some private and/or communal open space for residents
- protect and enhance Lade biodiversity and other important trees

2.2 This vision is supported by the brief's detailed requirements and guidance. For example, to support the vision 'propose alternative solutions to address accessibility through provision of measures to encourage sustainable transport options', there are various requirements. One of these requirements is for generous and attractive pedestrian/cycle paths along key desire lines within the site (see Appendix 2, Low carbon vision map p11). The brief also identifies the requirement for tie in with the Dunkeld Road Corridor (DRC) pedestrian and cycle corridor from Atholl St with a major mobility corridor connection required along Caledonian Road into Thimble Row (see Appendix 2, map p12). The brief also requires provision of a mobility hub with cycle parking, changing and showering facilities to help encourage modal shift. The vision and the requirements are informed by the context and analysis. This analysis highlights the key desire lines (see Appendix 2, Site Analysis map



p7), and that Thimblerow is a highly desirable location for a mobility hub with easy onward access to prime shopping/office areas, and to Mill Street bus stances (see Appendix 2, City Centre Analysis map p6). It also identifies the potential to tie in with the DRC (see Appendix 2, City Centre Analysis map p6).

- 2.3 To raise awareness of the consultation on the draft Thimblerow brief, alongside wider publicity measures, the Council directly contacted key stakeholders from national agencies, local community groups, and the local business community. The Council also neighbour notified residential properties within 20m and business addresses within 100m of the site. There were 27 responses to the consultation, 21 of which were from members of the public, including a mixture of supportive comments and concerns. The table in Appendix 1 provides a summary of all the consultation comments and the recommended Council response. A copy of the proposed amended brief can be found in Appendix 2. The key concerns, responses and proposed changes to the brief are highlighted below.

1. *Disappointment expressed by some members of the public that the Council is not progressing a proposal which includes more commercial, leisure, food and drink, and retail uses.*

A greater element of commercial uses than currently proposed was PKC's original intention, but the market did not support the progress of a major commercial development with substantial leisure, office, food and drink, and retail provision.

At its meeting of 30 July 2020 (Report No. 20/129 refers), PKC agreed not to grant an extension to York-based Espresso Property to extend the Development Agreement, which was due to expire on 2 August 2020. The Council considered that, following the economic impact of the Covid 19 pandemic and its impact on the leisure/retail/office sector in Perth City centre, such an extension was no longer beneficial, and a principally residential development was more desirable. As noted above, the Council then decided at its meeting of 16 December 2020 (Report No 20/258 refers) that principally residential uses are appropriate, provided there is a commercial connection to the High Street frontage at street level.

It is likely that Perth will have a larger retail footprint than the current and projected population can support, and some diversification will be required. We need to support existing amenities. The brief's vision of sustainable urban living is more valid post-Covid as town and city centres urgently need to adapt to being principally places in which to live and socialise. The Council has a key opportunity here to accelerate its ambition for Perth as a dynamic, sustainable place in which to live life well. Nevertheless, the brief requires the linkages between the retail park and the city centre to be enhanced, and provision of some active commercial and community uses along this.

The brief provides guidance on LDP2 planning criteria and interests. At planning application stage, the possibilities for development in, and around,

this site will be further informed by environmental review and constraints. The exact scale and mix of the development elements will be arrived at later through the submission of a detailed planning application with associated background supporting information.

2. *Concerns expressed by some members of the public about proposed loss of parking opportunities. They consider the loss of public car parking provision will adversely impact the public and businesses within the city centre.*

A public car parking analysis was carried out and this establishes there would be sufficient capacity in surrounding car parks (see Appendix 2 City Centre Analysis map p6) to accommodate the displaced parking alongside measures to enhance accessibility and encourage modal shift. This analysis considers local provision within West central Perth as well as the overall Perth provision.

There is residential permit parking within PKC public car parks. In terms of existing resident parking, it should be noted nobody has a dedicated right to park at Thimble Row and there are no resident permits specific to Thimble Row itself. We do have around 30 Residents who have permits in the surrounding area (High Street/Milne Street). PKC offer Canal Street Multi-Storey in the first instance to a resident as their choice of long stay car park.

This brief and the Perth Cycle Network Masterplan (of which the DRC is the first stage of) are ambitious in their vision and scope and will encourage modal shift. However, the modal shift measures are being proposed alongside retention of Paul St and Mill Wynd public car parks, to ensure a balanced pragmatic approach as we manage that transition.

Active travel is healthy, accessible and inclusive and pedestrians are the lifeblood of town centre businesses. The reasoning behind the approach to focus on accessibility thinking about people rather than cars is more fully explained in the brief (Appendix 2 particularly p15). However, in summary, there are health and wellbeing reasons for prioritising sustainable travel and sound evidence from elsewhere of business benefits.

Alternative accessibility solution/s are proposed alongside the reduction of public car parking. A shift from private car to active travel is emphasised through the required connection to the Dunkeld Road Corridor (pedestrian/cycle corridor) and provision of a mobility hub (including cycle parking, shower, lockers, and changing facility) which should also be delivered to support the development and to achieve modal shift targets. Investment in additional sustainable modes beyond these will be established at the planning application stage. This should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking, with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives.

There also needs to be further local public/business engagement to ensure the retained Paul Street and Mill Wynd car parks are best managed to support

their needs. The brief acknowledges there will be a requirement to establish length of stay for these spaces, and further assessment and consultation will be required. However, shorter stay limits of less than 4 hours should be considered to limit/mitigate commuter use and maximise turnover to aid local business and people visiting for shopping/leisure uses.

3. *NatureScot highlight the requirement for proposed landscaping and planting to provide biodiversity benefits*

Officers agree that the draft guidance could be interpreted as identifying that biodiversity benefits are optional. This was not the intention and amendments are proposed to clarify this, replacing 'should look to' with 'will be required to' provide biodiversity benefits. Also, it is agreed that it would be useful to highlight the health benefits of connecting people with nature, so an additional sentence has been proposed to cover this. Also, the mentions of green corridors in the text and mapping are proposed to be amended to biodiverse green corridors.

4. *Architecture and Design Scotland (A+DS) comment on improving and demonstrating the Council's vision and rooting the project in its wider context. They suggest addition of aspirational images, and good practice examples.*

Officers agree that adding further illustrations will help better communicate the aspirations of the brief. Also, a City Centre analysis map and additional text to highlight the wider context of the site will better communicate analysis of the wider context particularly in terms of transport facilities and projects and the connection between the city centre retail core and St Catherine's Retail Park.

5. *A+DS and a member of the public both commented on potential for housing for elderly and care provision.*

Although there is reference to the LDP2 Housing mix policy, some guidance in the brief would be beneficial to highlight PKC requirements. An amendment is proposed (see Appendix 2, p43) to clarify that there is a requirement for up to 10% of the development to be designed, or capable of adaption, to meet the needs of households with specific housing needs, for example, wheelchair users.

6. *A&DS offer further support around helping PKC to develop something like a design code, with imagery to help establish effective procurement and delivery of the site. This could take the form of a sort of implementation workshop.*

Officers note the potential support that can be provided, and PKC will seek further discussions with A&DS so we can determine the scope for possible assistance/input from A&DS on this project.

A PKC project group has been formed and its members have guided preparation of this brief. It will work with Estates in seeking to deliver the aims

of the brief through the sale missives and development agreement to be secured with the selected developer.

### 3. CONCLUSION AND RECOMMENDATIONS

- 3.1 With consideration to the vision, and context and analysis, the planning brief provides requirements and guidance on LDP2 planning criteria and interests. However, the exact scale and mix of the development elements will be arrived at later, through the submission of a detailed planning application with associated background supporting information. The possibilities for development in, and around, this site will be further informed by environmental review and constraints.
- 3.2 The Council is keen to raise aspirations for improving the public realm, promoting quality urban living (including some private open space), ensuring an exemplar project supporting low carbon living, and ensuring a commercial connection to the High St. In seeking delivery of these aspirations, some of the resultant requirements in this brief go beyond current planning requirements. Therefore, the Council will look to secure the aspirational elements of the brief through its landownership interest, by means of the development agreement, to secure their delivery. This will be the subject of negotiation with the developer on deliverability and feasibility.
- 3.3 It is recommended that the Committee:
- i) approves the Thimblerow Planning Brief as Non-Statutory Guidance, as a key document to support LDP2;
  - ii) agrees that the site may be re-marketed in line with the brief in the event an agreement is not concluded with Espresso Property; and
  - iii) requests the Head of Planning and Development to report back to the Council on the finalised scheme, and the terms of the development agreement, prior to the Council entering into any such agreement.

#### Author(s)

| Name         | Designation                                    | Contact Details                               |
|--------------|------------------------------------------------|-----------------------------------------------|
| Katie Briggs | Planning Officer,<br>Development Plans<br>Team | 01738 475000<br>HECommitteeReports@pkc.gov.uk |

#### Approved

| Name             | Designation                         | Date           |
|------------------|-------------------------------------|----------------|
| David Littlejohn | Head of Planning and<br>Development | 23 August 2021 |

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You can also send us a text message on 07824 498145.

All Council Services can offer a telephone translation facility.

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan                                      | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>None</b>       |
| Workforce                                           | <b>None</b>       |
| Asset Management (land, property, IST)              | <b>None</b>       |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>Yes</b>        |
| Strategic Environmental Assessment                  | <b>Yes</b>        |
| Sustainability (community, economic, environmental) | <b>Yes</b>        |
| Legal and Governance                                | <b>None</b>       |
| Risk                                                | <b>None</b>       |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>None</b>       |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>None</b>       |

### 1. STRATEGIC IMPLICATIONS

#### Community Plan

- 1.1 This report supports the Community Plan/Single Outcome Agreement strategic objectives of promoting a prosperous, inclusive and sustainable economy; and creating a safe and sustainable place for future generations.

#### Corporate Plan

- 1.2 The Council's Corporate Plan 2018 – 2022 sets out five outcome-focused strategic objectives that provide clear strategic direction, inform decisions at a corporate and service level, and shape resources allocation. They are as follows:
- (i) Giving every child the best start in life;
  - (ii) Developing educated, responsible and informed citizens;
  - (iii) Promoting a prosperous, inclusive and sustainable economy;
  - (iv) Supporting people to lead independent, healthy and active lives; and
  - (v) Creating a safe and sustainable place for future generations.

This report relates to all of the above.

## **2. Resource Implications**

### Financial

- 2.1 There are no financial implications arising from the recommendations of this report

### Workforce

- 2.2 None

### Asset Management (land, property, IT)

- 2.3 None

## **3. Assessments**

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The Thimblelow Development Brief Non Statutory Guidance referred to in the Committee Report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and did not identify any likely impacts (positive, moderate or negative) in relation to Equality and Fairness.

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The Thimblelow Development Brief Non statutory guidance referred to in the Committee Report has been considered under the Act and a Screening Report was undertaken. The Consultation Authorities have assessed the screening report and agreed that the guidance is unlikely to have any significant effects on the headline environmental issues. A screening determination has been issued to the SEA Gateway

### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. Under the Climate Change (Scotland) Act 2009 the Council also has a duty relating to climate change and, in exercising its functions must act:
- in the way best calculated to delivery of the Act's emissions reduction targets;
  - in the way best calculated to deliver any statutory adaptation programmes; and
  - in a way that it considers most sustainable.
- 3.6 The brief has been considered under the provisions of the Acts using the Integrated Appraisal Toolkit.
- 3.7 The Thimblerow Development Brief Non statutory guidance referred to in the Committee Report has been or will be considered under the Acts where necessary. It supports the policy framework set out in the Local Development Plan, which seeks to achieve sustainable development and reduce the impact of climate change through its vision, strategies, policies and proposals, and will therefore contribute to the delivery of a more sustainable Perth and Kinross.

### Legal and Governance

- 3.8 None

### Risk

- 3.9 There are no specific risks associated with the proposals outlined within the Committee Report.

## **4. Consultation**

### Internal

- 4.1 We have a PKC Thimblerow project group with Development Planning, Development Management, Property, Legal, City Development, Transport, and the Head of Planning and Development. This group has guided preparation of this brief and will work with Estates in seeking to deliver the aims of the brief through the sale missives and development agreement to be secured with the selected developer.

### External

- 4.2 None



## **5. Communication**

5.1 None

## **2. BACKGROUND PAPERS**

The following background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (and not containing confidential or exempt information) were relied on to a material extent in preparing the above report:

- Perth and Kinross Local Development Plan 2 (Adopted November 2019);

## **3. APPENDICES**

- Appendix 1 – Comments received on Thimblerow Development Brief Non-Statutory Guidance
- Appendix 2 – Revised Thimblerow Development Brief Non-Statutory Guidance



**Comments on  
draft Thimblertown Development Brief Non Statutory Guidance  
Received June 14<sup>th</sup> – July 26<sup>th</sup> 2021**

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                     | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance |
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| General Comments (on the principle of development)                                                                                                                                                                                                                                                                                                                                      |                        |                                                                                                                                                                                                                                                                                                                                                                                                                       |                               |
| Perth is visually connected to the wider, countryside. More development encloses the town centre.                                                                                                                                                                                                                                                                                       | A member of the public | The principle of development on this site has been established by the <a href="#">Local Development Plan 2</a> (LDP). This location has easy access to city centre facilities and excellent public transport links. The mobility corridors will provide views through the site and there is requirement for a Landscape and Visual impact assessment to support detailed proposals at the planning application stage. | None                          |
| Former tenant with outlook over Thimblerow who is happy to see progress.                                                                                                                                                                                                                                                                                                                | A member of the public | Noted.                                                                                                                                                                                                                                                                                                                                                                                                                | None                          |
| General Comments (on the land uses proposed)                                                                                                                                                                                                                                                                                                                                            |                        |                                                                                                                                                                                                                                                                                                                                                                                                                       |                               |
| Comments query the primary use being housing, and seek certainty on what will be delivered. There is concern about health of the city centre and its current offering. It is considered that more needs to be done to offer things for young people and families to do. Something new or innovative, and new amenities are sought to attract people into the centre. Leisure facilities | 6 members of public    | A greater element of commercial uses than currently proposed was Perth and Kinross Council's (PKC's) original intention, but the market did not support the progress of a major commercial development with substantial leisure, office, food and drink, and retail provision.                                                                                                                                        | None                          |

| Summarised comments                                                                                                                                                                                                       | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Change to be made to Guidance |
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| <p>were mentioned including indoor play area, bowling alley, indoor crazy golf, and indoor climbing. There was also support for the original plan which included a cinema, retail, and the option of new restaurants.</p> |               | <p>At its meeting of 30 July 2020 (Report No. 20/129) PKC agreed not to grant an extension to York-based Espresso Property to extend the Development Agreement, which was due to expire on 2 August 2020. The Council considered that following the economic impact of the Covid 19 pandemic and its impact on the leisure/retail/office sector in Perth City centre, such an extension was no longer beneficial, and a principally residential development was more desirable. The Council then decided at its meeting of the 16th December 2020 (Report 20/258) that principally residential uses are appropriate if we ensure the commercial connection to the High St and it was requested that the Head of Planning &amp; Development prepare a non-statutory planning brief for this largely council owned site.</p> <p>It is likely that Perth will have a larger retail footprint than the current and projected population can support, and some diversification will be required. We need to support existing amenities. The brief's vision of sustainable urban living is more valid post-Covid as town and city centres urgently need to adapt to being principally places in which to live and socialise.</p> |                               |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                               | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Change to be made to Guidance |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                               | <p>The Council has a key opportunity here to accelerate its ambition for Perth as a dynamic, sustainable place in which to live life well. Nevertheless, the brief requires the linkages between the retail park and the city centre to be enhanced, and provision of some active commercial and community uses along this.</p> <p>The brief provides guidance on LDP2 planning criteria and interests. At planning application stage the possibilities for development in and around this site will be further informed by environmental review and constraints. The exact scale and mix of the development elements will be arrived at later through the submission of a detailed planning application with associated background supporting information.</p> |                               |
| <p>Considers this site should in part be given over to a transport hub with local bus (mostly Mill Street) and country /inter-city bus (mostly Bus Station) to remove most services from the inner city centre. Considers more people to interchange between intercity coaches and local buses than intercity coaches and trains. Most connections are between buses rather than rail to bus. Thimblerow is ideally situated on the ring road</p> | <p>A member of the public</p> | <p>The Council decided at its meeting of the 16<sup>th</sup> December 2020 that the Head of Planning &amp; Development should prepare a non-statutory planning brief for this largely council owned site. The Council (Report 20/258) considered that principally residential uses are appropriate, particularly in a post Covid context. The brief's vision of sustainable urban living is more valid post-Covid as town and city centres urgently</p>                                                                                                                                                                                                                                                                                                         | <p>None</p>                   |

| Summarised comments                                                                                                                                        | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Change to be made to Guidance |
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| <p>for ease of access of long distance. This would allow major redesign of Mill Street as civic square and free up land at Leonard Street bus station.</p> |               | <p>need to adapt to being principally places in which to live and socialise. The Council has a key opportunity here to accelerate its ambition for Perth as a dynamic, sustainable place in which to live life well.</p> <p>LDP2 does not identify the site for a bus station as there are no plans to progress a proposal of this nature. Instead Perth and Kinross Council in conjunction with Network Rail and ScotRail have been progressing long-term plans for a major revision to Perth's main rail and bus stations. As well as a review of the railway infrastructure around Perth Station, there is opportunity to offer significant improvements as well as integration with the bus station located nearby. The potential co-location of the bus and rail station would be to the advantage of Perth and the travelling public. The project would provide an integrated transport interchange, better parking, offer an improved passenger experience and a much enhanced visitor arrival in Perth City centre. This would allow the existing bus station to be redeveloped for alternative uses as identified in the LDP2 (see OP9 Bus Station).</p> |                               |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Received from                     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                        | Change to be made to Guidance                                                              |
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| <p>Public Transport Unit comments that no buses have used Old High Street since the refurbishment works started at St Paul's Church. Now these works are finished there appear to be no plans to reinstate buses down this street. However, PTU consider should the current brief be rejected then we would be happy to discuss other options for creating access for buses/coaches to the Old High Street car park area. In the past there has been discussion around developing a new bus station at this location and this site would be worth considering.</p> | <p>Public Transport Unit, PKC</p> | <p>Note that no buses are using the Old High St and there are no plans to reinstate buses down this street.</p> <p>PKC is currently progressing plans for a major revision to Perth's main rail and bus stations, and has made a decision to progress a principally residential development at Thimblerow. Please see response to Eddie Murie above which provides further explanation.</p> | <p>None</p>                                                                                |
| <p>Considers this an appropriate location for a bus station, and proposes ideas for how this could be designed and managed.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                    | <p>A member of the public</p>     | <p>PKC is currently progressing plans for a major revision to Perth's main rail and bus stations, and has made a decision to progress a principally residential development at Thimblerow. Please see response to Eddie Murie above which provides further explanation.</p>                                                                                                                 | <p>None</p>                                                                                |
| <p>General comments (structure/design of the document)</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                   |                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                            |
| <p>Comments on improving and demonstrating the Council's vision and rooting the project in its</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <p>Architecture and</p>           | <p>Agree that adding further illustrations will help better communicate the aspirations of the brief.</p>                                                                                                                                                                                                                                                                                   | <p>Amendments to improve the visual content. A city centre analysis map has been added</p> |



| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                      | Received from          | PKC Officer response                                                                                                                                                                                                                                                                              | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
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| <p>wider context. Suggests addition of aspirational images, and good practice examples that are referenced in section 8 up front and interweaving throughout the document - examples of the type of place you are envisaging.</p> <p>Also comments on development of the wider context / analysis to include an understanding of how the site ties into wider links with local services, and wider transport routes.</p> | <p>Design Scotland</p> | <p>Also a City Centre analysis map and additional text to highlight the wider context of the site will better communicate analysis of the wider context particularly in terms of transport facilities and projects and the connection between the city centre retail core and St Catherine's.</p> | <p>on p6 (showing transport links/projects, key retail areas and links between them, the city car parking provision, and the Lower City Mills visitor heritage proposals), with the site existing analysis map p7 amended to focus on site context (so removing the Inner City Ring Road which is now on the City Centre analysis map).</p> <p>To p8 add the following to the Context and Analysis to pick up on themes picked up in the City centre analysis mapping, ‘<b>City Centre car park provision</b> is generous within the city centre and also within the West central city centre. There is scope to reduce car parking provision within Thimble Row if proposed alongside modal shift measures.’</p> <p>‘<b>Dunkeld Road Corridor (DRC)</b> has secured funding and is the first part of the Perth Cycle Network Masterplan. The masterplan outlines a framework for investment, identifying cycle corridors to better link the city centre to its surrounding communities. The DRC will enhance this connection for the communities of Balhousie, Muirton, North Muirton, Tulloch, and Bertha Park. There is a</p> |

| Summarised comments | Received from | PKC Officer response | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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|                     |               |                      | <p>need to tie this proposal into the DRC to encourage modal shift.'</p> <p><b>'Proximity to Mill St bus stances</b> taken alongside the DRC linkage, and Thimblerow's position on edge of the inner city ring road highlight the opportunity for a mobility hub.'</p> <p>Also there is a proposed amendment and acknowledgment (p9) that the sensitive design sought for heritage purposes also helps support proposals for Lower City Mills as a visitor and heritage attraction. Amending to add the sentence in bold. 'The design response should be sensitive to the historic City Mills context and the setting of the listed buildings, and to the old High St. <b>By doing so this also supports proposals for a visitor heritage attraction at Lower City Mills.'</b></p> <p>On p10 an additional illustration is proposed to help show elements of the overall vision.</p> <p>On p16 a photo of North Inch mobility corridor is proposed as an existing example</p> |

| Summarised comments                                                                                             | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                           | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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|                                                                                                                 |                               |                                                                                                                                                                                                                                                                                                | <p>of a high amenity corridor which encourages modal shift.</p> <p>On p 17 images are proposed to illustrate elements of a mobility hub.</p> <p>On p30 an illustration for SUDS is proposed which shows above ground treatment as close to source as possible, and on p31 images are proposed to show green roofs.</p> <p>On p38 a photo is proposed showing private communal open space.</p> <p>On p39 an image is proposed to show high amenity balcony provision which provides privacy and shelter.</p> |
| <p>Considers that the document contains a lot of details, there is repetition, and it is not user-friendly.</p> | <p>A member of the public</p> | <p>The brief is written for a variety of users, principally for the general public, planners, developers, and consultees of a planning application process. It needs to be able to communicate to all, and it is pitched for everyone, and as such it is a compromise between their needs.</p> | <p>The brief has been amended to improve its visual content and communication. See changes proposed above in response to Architecture and Design Scotland's comments.</p>                                                                                                                                                                                                                                                                                                                                   |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Received from                           | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                           |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                         | <p>There is repetition between various sections as the brief follows a design process. This repetition is necessary as the thread is that analysis informs the vision, and later guidance sections are informed by the vision. Removing repetition would impact on the communication of this design process. The brief could be more user friendly for the public, but to do this could undermine its role of informing the planning application process. However, improving the visual content of the brief should make it easier to understand the vision.</p> |                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| General comments (Implementation of the brief)                                                                                                                                                                                                                                                                                                                                                                                                                         |                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <p>Considers that the brief raises some fundamental questions around approach to procurement, delivery, and the role/potential of the Supplementary Planning Guidance (SPG) to set the qualities PKC are trying to achieve.</p> <p>Architecture and Design Scotland (A+DS) were recently involved in the review of a Council led development in the Scottish Borders and some aspects of this could be applicable at Thimblerow. The key recommendations included:</p> | <p>Architecture and Design Scotland</p> | <p>Note the potential support that can be provided, and PKC will seek further discussions with Architecture and Design Scotland (A+DS) so we can determine the scope for possible assistance/input from A+DS on this project.</p> <p>A PKC project group has been formed and its members have guided preparation of this brief and will work with Estates in seeking to deliver the aims of the brief through the sale missives and development agreement to be secured with the selected developer.</p>                                                         | <p>Add the following text to the Planning Policies section p43.</p> <p>Housing Mix: At least 10% of the proposed houses should be one or two bedroom in order to meet the needs of smaller households including older people and lower income households. This will be in addition to the affordable housing requirement. There is also a requirement for up to 10% of the development to be designed, or capable of adaption, to meet the needs of</p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Received from | PKC Officer response                                                                                                                                                                                                                                                                            | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
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| <ul style="list-style-type: none"> <li>• Further establishing governance to bring the perspectives of Council as landowner and policy maker together and create transformative change (this role goes beyond the terms of the SPG)</li> <li>• The development of a feasibility study, to test and define project objectives, different options and scenarios for the development of the site – ideally as part of a wider masterplan for the site/area</li> <li>• Setting early benchmarks for a quality public realm and ensuring consistency in quality of development over the delivery period – using a Design Code as a tool to set sense of place and manage delivery over time.</li> <li>• Exploration of appropriate housing and care typologies, and procurement models</li> <li>• Setting parameters for built form – urban form, density, building heights, massing</li> <li>• Prioritising a fabric first approach to help achieve low carbon ambitions and placemaking objectives</li> </ul> |               | <p>These comments principally highlight potential opportunities for the development phases to follow rather than highlighting amendments for the brief itself. However although there is reference to the LDP Housing mix policy some high level guidance in the brief would be beneficial.</p> | <p>households with specific housing needs, for example, wheelchair users. Work is being undertaken to identify where in the Council area there are clusters of households which have specific housing needs. However, the location of this site in the heart of the city centre with close proximity to shops and services means that it is well located to meet the needs of households with a range of needs including wheelchair users. The developer should therefore take this additional requirement into account in the design of the development.</p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Received from | PKC Officer response | Change to be made to Guidance |
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| <p>Given the level of public interest elements involved there may also be benefit in exploring a partnership approach such as the Public Private Partnership vehicle for the Arnott's site in Paisley <a href="https://www.ads.org.uk/ht2040report_towncent_reregeneration/">https://www.ads.org.uk/ht2040report_towncent_reregeneration/</a>. Also here on page 23 <a href="#">Housing to 2040 - The Scottish Government</a>.</p> <p>Perhaps going forward A&amp;DS could offer further support around helping PKC to develop something like a design code, with imagery – to help establish effective procurement and delivery of the site. This could take the form of a sort of implementation workshop, bringing together a cross service group with officers from the Council.</p> |               |                      |                               |
| Relevant section/paragraph of Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |               |                      |                               |
| 1. Introduction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |               |                      |                               |
| No comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |               |                      |                               |
| 2. Context and Analysis                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |               |                      |                               |
| No comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |               |                      |                               |

| Summarised comments                                                                                                                                                                                                         | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance                                                                                                                          |
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| 3. Overall Vision                                                                                                                                                                                                           |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                        |
| Supports the concern for the environment and for people.                                                                                                                                                                    | A member of the public | Noted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | None                                                                                                                                                   |
| Excited about opportunity for sustainable lifestyles, less car ownership, possibilities of housing for older people, and supports balcony or communal open space provision.                                                 | A member of the public | <p>Noted there are requirements in the brief which largely cover these aspirations whilst the planning application process will further define the exact nature of the proposal.</p> <p>However there was no guidance on housing for older people and this is something that will be further considered at the planning application stage. The brief only referred to Policy 25: Housing Mix. However with its city centre location this is a key policy for this site. It is considered that the brief should provide some guidance on implementation of the housing mix policy.</p> | The brief has been amended to add in some guidance on Housing Mix (p43) providing guidance on meeting the needs of householders with a range of needs. |
| Supports lade green corridor, but prefers more greenspace, more parking, and less buildings. Considers empty commercial properties within Perth city centre could be developed/restored further before approving newbuilds. | A member of the public | Reuse and repurposing of existing building stock is important however the LDP2 is required to meet housing needs and demands, and this requires the Council to also identify sufficient land for development. The principle of                                                                                                                                                                                                                                                                                                                                                        | None                                                                                                                                                   |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                   | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Change to be made to Guidance |
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|                                                                                                                                                                                                                                                                                                                                                                       |                               | <p>development on this site has been established by LDP2.</p> <p>Comments on amount of parking are considered in more detail in the Low Carbon for City Guidance section. However parking areas should not be over generous as this would be an inefficient use of city centre land. This location has easy access to city centre facilities and excellent public transport links. This means that the people living here will not necessarily need or expect to have access to their own car. This site promotes sustainable lifestyles and should be developed as relatively high density combined with high quality public and private open space.</p> |                               |
| <p>As private citizen and as a member of ByCycle applauds the fundamental development aims:</p> <ol style="list-style-type: none"> <li>1. Low carbon vision with a modal shift from cars to walking and wheeling and a strong link to the Dunkeld Road Corridor.</li> <li>2. Recognition of health benefits of active travel and of reduced air pollution.</li> </ol> | <p>A member of the public</p> | <p>Noted</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <p>None</p>                   |



| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                          | Change to be made to Guidance                                                                         |
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| <p>3. Recognition that active travel through the city centre is likely to increase footfall in city centre shops.</p> <p>4. Attention to visual impact of city centre living in this historic quarter.</p> <p>5. Attention to environmental impact of retaining trees, creating green spaces and protecting the biodiversity of the Lade.</p> <p>6. Attention to low carbon heating solutions.</p>                                                                                                                                                                                                                                                                                                                                                                                              |                   |                                                                                                                                                                                                                                                                                                                                                               |                                                                                                       |
| <p>NatureScot support the overall vision which includes proposals for low carbon living; a shift in emphasis from cars to people; improving the public realm through creating more space for people post covid-19 and making it more greener; plus protecting and enhancing the Lade biodiversity and other important trees. Both biodiversity loss and climate change are interlinked and as such, are being addressed as a twin-crisis. NatureScot seek opportunities for improving biodiversity throughout the whole development brief area, and NatureScot therefore suggest that opportunities for improving biodiversity is a cross cutting theme of the document. For example, including landscaping and planting for providing green corridors and enhancing biodiversity should be</p> | <p>NatureScot</p> | <p>Note support for overall vision. Agree that biodiversity is a cross cutting theme and as such it is picked up in various parts of the brief. It is noted that further NatureScot comments have suggested amendments to better clarify the biodiversity requirements. Specific amendments have been identified to support this in their other comments.</p> | <p>Please see responses to other NatureScot comments to see the biodiversity amendments proposed.</p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                       | Received from          | PKC Officer response                                                                                                                                                                                       | Change to be made to Guidance |
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| central to the design process for each element of the brief. This approach can help provide nature-based solutions for climate change, as well as connect people with nature which can help to improve people's health and wellbeing.                                                                                                                                                     |                        |                                                                                                                                                                                                            |                               |
| 4. Low Carbon Vision                                                                                                                                                                                                                                                                                                                                                                      |                        |                                                                                                                                                                                                            |                               |
| Supports the commitment to safer, more extensive cycle path provision, but expresses concerns about suitability of the wider network within the city centre.                                                                                                                                                                                                                              | A member of the public | Note support for the cycle path provision within the brief area. The Council acknowledges and addresses through the Perth Cycle Network Masterplan the scale of the task in relation to the wider network. | None                          |
| As a cyclist the proposed changes makes cycling in Perth more appealing and safer.                                                                                                                                                                                                                                                                                                        | A member of the public | Noted                                                                                                                                                                                                      | None                          |
| SEPA (Scottish Environment Protection Agency) support the focus on sustainable and low carbon mobility, particularly the positive impacts that they can deliver, for example reductions to impacts on air quality in the Thimblerow area. SEPA also support the inclusion of the Low Carbon Vision relating to mobility. References to Mobility provides a more inclusive approach to all | SEPA                   | Noted                                                                                                                                                                                                      | None                          |

| Summarised comments                                                                                                                                                                    | Received from           | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Change to be made to Guidance |
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| types of mobility and requirements for space and access needs.                                                                                                                         |                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                               |
| 4. Low Carbon for City Guidance                                                                                                                                                        |                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                               |
| Express concern about proposed loss of parking opportunities. Consider the loss of public carparking provision will adversely impact the public and businesses within the city centre. | 5 Members of the public | <p>A public carparking analysis was carried out and this establishes there would be sufficient capacity in surrounding car parks (see Appendix 2 City Centre Analysis map p6) to accommodate the displaced parking demand of vehicles that currently use Thimblerow car park if we enhance accessibility and encourage modal shift. This analysis considers local provision within West central Perth as well as the overall Perth provision.</p> <p>There is residential permit parking within PKC public carparks. In terms of existing resident parking, we have 0 resident permits specific to Thimblerow itself. We do have around 30 Residents who have permits in the surrounding area (High Street/Milne Street). PKC offer Canal Street Multi-Storey in the first instance to a resident as their choice of long stay car park, and the number of Resident Permit holders with access to Thimblerow should be in the low single</p> | None                          |

| Summarised comments | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Change to be made to Guidance |
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|                     |               | <p>figures. It should be noted nobody has a dedicated right to park at Thimblerow.</p> <p>This brief and the Perth Cycle Network Masterplan (of which the DRC is the first stage of) are ambitious in their vision and scope and will encourage modal shift. However, the modal shift measures are being proposed alongside retention of Paul St and Mill Wynd public car parks to ensure a balanced pragmatic approach as we manage that transition.</p> <p>Active travel is healthy, accessible and inclusive and pedestrians are the lifeblood of town centre businesses. The reasoning behind our approach to focus on accessibility thinking about people rather than cars is more fully explained in the brief (Appendix 2 particularly p15). However, in summary, there are health and wellbeing reasons for prioritising sustainable travel and sound evidence from elsewhere of business benefits.</p> <p>Alternative accessibility solution/s are proposed alongside the reduction of public car parking. A shift from private car to active travel is emphasised through the required connection to</p> |                               |

| Summarised comments | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance |
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|                     |               | <p>the DRC (pedestrian/cycle corridor) and provision of a mobility hub (including cycle parking, shower, lockers, and changing facility) which should also be delivered to support the development and to achieve modal shift targets. Investment in additional sustainable modes beyond these will be established at the planning application stage. This should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives.</p> <p>There also needs to be further local public/business engagement to ensure the retained Paul Street and Mill Wynd car parks are best managed to support their needs. The brief acknowledges there will be a requirement to establish length of stay for these spaces, again further assessment and consultation will be required, however shorter stay limits of less than 4 hours should be considered to limit/mitigate commuter use and maximise turnover to aid local business and people visiting for shopping/leisure uses.</p> |                               |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                     | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Change to be made to Guidance |
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| <p>Supports mobility corridors and wide pavements for people/tables/benches/cycles and the one-way system which will avoid congestion. Also supports bike storage and provision for bike maintenance, cyclists' toilets and showers.</p> <p>Comments on difficulties for resident parking, and suggests areas should be reserved for resident parking within public parking and there should be an increase in charging facilities.</p> | <p>A member of the public</p> | <p>Comments of support for the modal shift measures are noted.</p> <p>There is residential permit parking within PKC public car parks. In terms of existing resident parking we have 0 resident permits specific to Thimble row itself. We do have around 30 Residents who have permits in the surrounding area (High Street/Milne Street). PKC offer Canal Street Multi-Storey in the first instance to a resident as their choice of long stay car park, and the number of Resident Permit holders with access to Thimble row should be in the low single figures. It should be noted nobody has a dedicated right to park at Thimble row.</p> <p>It is agreed that there should be an increase in charging facilities. In terms of public parking charging facilities, the brief requires, 'In terms of the Electric Vehicle (EV) requirements for the public car parking, there is requirement for provision of two semi-rapid chargers (22Kw) and two rapid chargers (50Kw)'. In terms of residential parking the brief requires 'For any townhouse with frontage private parking,</p> | <p>None</p>                   |

| Summarised comments                                                                                                                               | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Change to be made to Guidance |
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|                                                                                                                                                   |                               | <p>passive provision for future installation of home chargers should be provided. In terms of communal private car park provision, 10% of parking provision should be provided with slow chargers (7Kw) with the preference of use given to residential EV owners. If there are proposed to be car club spaces this EV provision is required in addition to the 10%.'</p>                                                                                                                                                                                                                                                                                                                                                        |                               |
| <p>Considers reduced car parking facilities may reduce house prices. Also considers potential buyers may be put off by lack of nearby spaces.</p> | <p>A member of the public</p> | <p>PKC haven't required a zero car proposal associated to the new residential development but the amount of residential carparking required is lower than normal to take into account its location within the city centre with good access to services and amenities and public transport. The Council encourages further reduction/zero car parking if this is proposed alongside further modal shift measures (p19). House prices are not a planning consideration however the developer has flexibility on how far to pursue lowering car parking spaces acknowledging they are in better position to assess marketability and demand and acknowledging that we are in a period of transition with regard to modal shift.</p> | <p>None</p>                   |

| Summarised comments                                      | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Change to be made to Guidance |
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| <p>Considers that bus service improvement is needed.</p> | <p>A member of the public</p> | <p>The brief has identified some definite interventions which are active travel/mobility based improvements (DRC extension and mobility hub) and other improvements may also be required. Further interventions will be determined later in the process when there is a detailed proposal and a planning application. This process of identifying Potential Additional Objectives (and interventions) is outlined in the brief.</p> <p>The brief acknowledges that, 'The Scottish Government has committed to achieving a 20% reduction of vehicle kms by 2030 and the council are also committed to achieving ambitious climate change, carbon reduction and air quality targets. To achieve these outcomes the Council will set high level objectives for modal shift, reflecting on the degree to which the proposal seeks to reduce the 200 space public parking requirement from LDP2, and reduce the residential car parking standards from the maximum standard identified. Based on these details the Council will identify the number of trips that need to be accommodated on sustainable transport and how this will be achieved will need to be demonstrated through</p> | <p>None</p>                   |



| Summarised comments                                                                                                                                                                                                                                                                                                                            | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Change to be made to Guidance |
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|                                                                                                                                                                                                                                                                                                                                                |                               | the Transport Assessment and associated travel plan.'                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                               |
| <p>Considers the proposals are not bold enough given the current state of cycling infrastructure and routes in Perth. Supports the idea of a mobility hub. Considers the brief has retained carparking and has not really defined how the users will share this space. Considers that cars are still at the top of the hierarchy in Perth.</p> | <p>A member of the public</p> | <p>There is a culture change happening and the brief and the Perth Cycle Network Masterplan will help facilitate modal shift, but we are on a journey. At this point PKC do not feel it is appropriate to restrict the market entirely by insisting on zero car parking for residents, or removing all public parking from the site due to potential impacts. This type of change is likely to be more painful, and have negative impacts for the public and for businesses. We are looking to manage the transition.</p> <p>This brief and the Perth Cycle Network Masterplan (of which the DRC is the first stage of) are ambitious in their vision and scope. PKC would like to improve alternative facilities to promote the modal shift and reduce rather than remove all the provision for car users within the site.</p> <p>Retention of Paul St and Mill Wynd Car parks (retaining 52 spaces) for shoppers and visitors is a significant shift (as PKC is no longer asking for</p> | <p>None</p>                   |

| Summarised comments | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance |
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|                     |               | <p>the development to incorporate 200 minimum public car parking). Based on the parking review it isn't desirable to remove all public parking. PKC also haven't required a zero car proposal associated to the new residential development but the amount of residential carparking required is lower than normal to take into account its location within the city centre and the Council encourages further reduction if this is proposed alongside further modal shift measures (p19).</p> <p>Please see Amenity Vision for Residents map p36 where significant space is devoted to the mobility corridors (for pedestrians and cyclists) along the Lade, and from the roundabout on Caledonian Road to Paul St/ West Mill St, and also along the Green Street/High St (which proposes a reduction to 1 way for vehicles and more space for pedestrians and cyclists is required). The brief seeks limited vehicle access/penetration within the site (see shared surface areas p36). The primary focus for shared surface areas is a high place space which is designed with a user hierarchy which favours pedestrians and is designed for low speeds and high amenity. These principles are set out in the</p> |                               |

| Summarised comments                                                                                                                                                                                                                                                                  | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Change to be made to Guidance                                                                                                                              |
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|                                                                                                                                                                                                                                                                                      |                        | brief and further details of how this will be taken forward will be considered at the planning application stage.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                            |
| Expresses concern that there is not sufficient emphasis on the safety of pedestrians with increased cycles. Also concerned about the management and safety of the cycle hub, especially in the evenings/overnight.                                                                   | A member of the public | <p>The specification of the mobility corridors minor (3m) and major (4m) is to ensure there is sufficient space for accommodating both pedestrians and cyclists in a safe way.</p> <p>With regard to the mobility hub the location chosen at the junction of the High St and Paul Street is a highly visible location on the junction of key routes. This makes it the best location for natural surveillance and safety. The detailed design proposed at the planning application stage will consider how design can help promote safety whilst management arrangements will be determined by the operator.</p> | None                                                                                                                                                       |
| Public Transport Unit consider it would be helpful to provide a large Real Time Passenger Information screen at the Mobility Hub or junction of Paul Street/West Mill Street where the Major and Minor Mobility Corridors meet. The exact location could be discussed in due course. | Public Transport Unit  | Agree this should be added to the Additional Guidance for the specification for the mobility hub. It currently refers to developing appropriate signage.                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Amend Additional Guidance for the specification for the mobility hub (p17) to refer to signage (including a large real time passenger information screen). |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                            |
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| <p>NatureScot support the proposed low carbon measures for both visitors and residents, such as the provision of a mobility hub with cycle parking; changing and showering facilities to promote and encourage active travel options; plus EV provision. NatureScot also support the aim to provide key pedestrian and cyclist routes along the Lade and to improve access to the city centre as well as focussing on high amenity space. There are significant opportunities to extend and include the Lade as part of the wider green network throughout the development brief area, by including it in the design for the proposed road and mobility corridors as well as other new access routes throughout.</p> <p>There is mention of the requirement for landscaping and planting, however, NatureScot would recommend replacing this with the requirement for biodiverse green corridors which can provide many benefits including improving air quality and helping to make active travel options attractive options, plus encouraging people to stay longer on shopping trips and helping to improve the local economy. Green networks can also provide nature-based solutions to address climate change and help work towards</p> | <p>NatureScot</p> | <p>Note support for low carbon measures.</p> <p>There is mention of the requirement for landscaping and planting along the mobility corridors and it is considered that this should refer to biodiverse green corridor. The Amenity Vision mapping (p24) shows the mobility corridors as green corridors. It was the intention that the proposed landscaping and planting here would function as green biodiverse corridors. Amendments are proposed to clarify this. Also the information on nature-based solutions that Nature Scot refer to would be helpful within the Good Practice Library.</p> | <p>Amend the text (p16) which requires landscaping and planting to refer to this providing biodiverse green corridors, and also amend Amenity Vision for City (p24) and Amenity Vision for Residents mapping (p36) to refer to biodiverse green corridors.</p> <p>Add link to guidance on nature based solutions to the Good Practice Library (p46).</p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                | Received from                                                                                                                                      | PKC Officer response                                                                                                                                                                                                                    | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
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| <p>zero carbon emissions. More information on Nature-Based Solutions can be found at the following link: -<br/> <a href="https://www.nature.scot/climate-change/nature-based-solutions/nature-based-solutions-urban">https://www.nature.scot/climate-change/nature-based-solutions/nature-based-solutions-urban</a></p>                                                                                                            |                                                                                                                                                    |                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <p>Perth and Kinross Heritage Trust (PKHT) welcome the emphasis on a low carbon development but believe the focus solely on low carbon in-use may be too narrow. The brief could, for example, also require minimising the embodied carbon footprint through prioritising the use of low carbon materials and low-carbon life-cycle, in accordance with current best practice among local authorities and other public bodies.</p> | <p>Perth and Kinross Heritage Trust (as a heritage charity and neighbour rather than as PKC consultee to support planning application process)</p> | <p>It is agreed that the brief could better pick up on the use of low carbon materials and low carbon life cycles. There was some text within the Waste guidance which would now be better included alongside this new requirement.</p> | <p>On p17 add an additional requirement as follows, 'Requirement: Seek to minimise the embodied carbon footprint in construction through prioritising the use of low carbon materials and low-carbon life cycle. 'and move and amend the following guidance around minimising waste local sourcing of materials which was previously in the Waste guidance 'Additional Guidance: The developer will be required to prepare a statement to clarify how they have sought to minimise the embodied carbon footprint. This statement should also consider the use of recycled construction materials and locally sourced sustainable materials and minimise onsite waste levels.'</p> |
| <p>5. Low Carbon for Residents Guidance</p>                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                    |                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

| Summarised comments                                                                                                                                                        | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Change to be made to Guidance |
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| Notes it is suggested there will be an underground car-park, for instance. If so, this doesn't really address the whole 'put the car at the bottom of the hierarchy' plan. | A member of the public | PKC haven't required a zero car proposal associated to the new residential development but the amount of residential carparking required is lower than normal to take into account its location within the city centre and the Council encourages further reduction/zero car if this is proposed alongside further modal shift measures (p19). There is a culture change happening and the brief and the Perth Cycle Network Masterplan will help facilitate this, but we are on a journey. At this point PKC did not feel it is appropriate to restrict the market entirely and insist on zero car parking. | None                          |
| Considers the parking provision for new householders to be insufficient                                                                                                    | A member of the public | PKC haven't required a zero car proposal associated to the new residential development but the amount of residential carparking required is lower than normal to take into account its location within the city centre. This location has easy access to city centre facilities and excellent public transport links. This means that the people living here will not necessarily need or expect to have access to their own car. This location promotes sustainable lifestyles and allows promotion of a low car or zero car                                                                                | None                          |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                      | Change to be made to Guidance |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                        | proposal where alongside sufficient measures to promote modal shift.                                                                                                                                                                                                                                                                                                                                                      |                               |
| There is a need for service and delivery vehicles to have 24/7 access to properties.                                                                                                                                                                                                                                                                                                                                                                                                                                        | A member of the public | The brief requires a swept path analysis to show that no complicated manoeuvres are required for service vehicles, and it highlights emergency vehicles need to be able to get to within 45 m of all points within a dwelling. The brief also requires the access for the parking courts to be suitably controlled. Further details will be provided when there is a detailed proposal at the planning application stage. | None                          |
| <p>SEPA support the “Vision for low/zero carbon affordable heating solutions” and the position that has been taken in line with the Scottish Government’s New Build Heat Standards and the role that low/zero carbon heating systems can play in delivering the Scottish Government’s targets to reduce carbon emissions and meet climate change targets.</p> <p>The desk top survey outlined in the Development Brief will be useful for future applications, and we support the explicit identification for an Energy</p> | SEPA                   | Noted                                                                                                                                                                                                                                                                                                                                                                                                                     | None                          |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Received from                                        | PKC Officer response                                                                                                                                                                                                                                                | Change to be made to Guidance |
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| <p>Statement to inform possibilities for future development. Considering heat and energy demands, and the options to minimise these and supply remaining demands through low/zero carbon means is essential in order to support the delivery of the Scottish Government’s target of net-zero greenhouse gas emissions by 2045.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                      |                                                                                                                                                                                                                                                                     |                               |
| <p>PKC are currently involved in two projects (being led by external partners) that are about to formally commence that will be exploring the potential techno-economic feasibility and thereby opportunities for heat networks in Perth City Centre and the surrounding area. Thimblelow development is a project that has been specifically flagged for consideration given the development interest, Council land ownership and location within the city centre close to other key buildings in terms of heat demand. This techno-economic heat network feasibility work will explore a range of parameters (building heat demand, building ownership i.e. public sector, anchor loads, linear heat density, future developments, social housing/fuel poverty, phasing, routing, etc) and provide detailed outputs in terms of potentially</p> | <p>Andrew Ballantine (Development Plans officer)</p> | <p>Noted, the timescales for finalising this brief is before these two projects are completed but it is noted that their outcomes can inform the planning application process, and preparation of an energy statement which is a LDP2 requirement for the site.</p> | <p>None</p>                   |



| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Received from          | PKC Officer response                                                                                                                                                       | Change to be made to Guidance |
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| <p>viable options that are costed and phased, and could support investment decisions for decarbonised heat transition in the city.</p> <p>In terms of the timescales for this work, the projects are likely to produce outputs in Autumn 2021 (subject to successful completion of each project). Depending on the timescales for adopting the development brief the outputs from this work should provide a basis from which the low carbon vision for the site can be considered through the planning application process. Specifically the outputs from this work will inform the preparation of an energy statement as a LDP requirement for the site.</p> |                        |                                                                                                                                                                            |                               |
| 5. Amenity Vision for City                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                        |                                                                                                                                                                            |                               |
| None                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                        |                                                                                                                                                                            |                               |
| 5. Amenity Vision for City Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                        |                                                                                                                                                                            |                               |
| Expresses concern about the proposed height of the buildings and prefers under 3 storeys to allow more light into the street.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | A member of the public | Placemaking commits us to producing sustainable, well-designed places and homes which meet people’s needs by harnessing the distinct characteristics and strengths of each | None                          |

| Summarised comments                                                                                                                                                                   | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Change to be made to Guidance |
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|                                                                                                                                                                                       |                        | <p>place to improve the overall quality of life for people.</p> <p>This location has easy access to city centre facilities and excellent public transport links. The existing characteristics of the High St and Caledonian road require a suitable height of development to provide for appropriate enclosure of the street, and to reflect street hierarchy and building heights. This site should therefore be developed as relatively high density residential combined with high quality public and private open space. The guidance acknowledges the different character zones, and the City Mills zone should be maximum 3 stories, whilst the Caledonian Road (3-5 stories) and High St zones (3-5) require greater height. It proposes that any parking areas are located in southern and eastern areas within courtyard to give car free space and garden space within sunniest less overshadowed areas.</p> |                               |
| Notes requirement for some properties fronting the Old High Street to be for a mixture of commercial and community use. Considers that priority be given to organisations which offer | A member of the public | Noted, this is an interesting idea. It is agreed that investment in people is important and there is some interest from an equality organisation in finding premises within Perth.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | None                          |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                              | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Change to be made to Guidance |
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| <p>support and training to families and young people, crime prevention and drug-use prevention. Considers investment in giving people of all backgrounds hope and life skills to thrive is of the utmost importance in regenerating our cities and building healthy communities so request that this is considered in the way that Thimblelow is used.</p>                       |                               | <p>This interest may be progressed within Thimblelow, but alternatively it could be better met elsewhere. At this stage there is no detailed proposal and we do not know yet what size of unit/s will be available, or what the community needs and demand are. This will be established alongside the selected developer's preparation of a detailed proposal and this is when the Council will further define its landownership requirements through the sale/development agreement with a selected developer.</p>                                                                                            |                               |
| <p>Supports Thimblelow Green Street proposal. Considers a logical addition would be to incorporate the cafe culture and pedestrian theme to the St. Paul's square area (reflecting the considerable investment in the church project). Seeks upgrade of the surrounding pavements/road to a pedestrian area where the small businesses can flourish and provide event space.</p> | <p>A member of the public</p> | <p>Note support for phase 1 of the Green St which is part of the brief area (see location plan p5). PKC is also interested in tie in of this Thimblelow development with the wider area and so it identifies Phase 2 Green St which seeks to continue this focus on improving pedestrian/business space further along the Old High St as far as South Methven St (see Amenity vision p24). There is a need to look at the funding opportunities for the implementation of Phase 2 Green street. The Council will look to the implementation of phase 2 Green street later but not as part of this proposal.</p> | <p>None</p>                   |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                       | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Change to be made to Guidance |
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| <p>Considers smaller businesses should be encouraged to take the commercial spaces. Considers the area around St Paul's should be developed into an arts and crafts area, with appropriate incentives. Concerned about the health of the High Street in Perth. Does not want pubs or predominance of coffee shops and charity shops, instead seeking diversity to encourage shoppers.</p> | <p>A member of the public</p> | <p>There are a lot of smaller units available within Perth City centre. However the type of units available for commercial or community purposes within this site will typically be small, being ground floor units beneath flatted development.</p> <p>The planning authority will not be able to control the specific types of shops or businesses just the type of uses that would be appropriate such as retail, leisure, professional services, and food and drink, and will welcome active commercial uses which generate significant footfall. With regard to pubs there is a presumption against the siting of these in the midst of other (particularly residential) uses where problems of noise or disturbance cannot be satisfactorily addressed.</p> <p>The ideas for an arts and craft area are interesting and are something which should be considered as a detailed proposal is progressed. At this stage there is no detailed proposal and we do not know yet what size of unit/s will be available, or what the market demand is and what is feasible. This will be established</p> | <p>None</p>                   |

| Summarised comments                                                                                                                         | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Change to be made to Guidance |
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|                                                                                                                                             |                        | alongside the selected developer's preparation of a detailed proposal and this is when the Council will further define its landownership requirements through the sale/development agreement with a selected developer.                                                                                                                                                                                                                                                                                                                                     |                               |
| Comments on lack of timeline for Phase 1 and Phase 2.                                                                                       | A member of the public | Timescales cannot be specified. The Green St Phase 1 will be delivered alongside the proposed development and will depend on the private sector developer. Phase 2 is identified as an aspiration for the Council and will depend on funding opportunities.                                                                                                                                                                                                                                                                                                 | None                          |
| Queries who will manage the public parkland area and how dogs will be managed throughout the area, but particularly in the public parkland. | A member of the public | Maintenance will be a matter considered further at the planning application stage. The brief requires that 'The proposal should clearly identify the function and proposed maintenance arrangements for each open space area. Further guidance is provided in Open Space Provision for New Developments Supplementary Guidance and Maintenance Options for Public Open Spaces in New Residential Developments Policy 2020 guidance. Although developers can opt for private arrangements for some areas, Council adoption of all Public Open Space within a | None                          |

| Summarised comments                                                                                                                                                                                                           | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Change to be made to Guidance |
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|                                                                                                                                                                                                                               |                        | development is preferred as it is a simpler process.' It will depend on the details and function of the spaces but at the planning application stage if it is considered that this public park will function as priority open space then the Council will require that this is adopted and maintained by the Council.                                                                                                                                                                                                      |                               |
| Concerned about safety and seeks a police presence                                                                                                                                                                            | A member of the public | The brief and the planning application process that follows cannot control the future policing of the area. However they can ensure a development which promotes safety. The brief requires fronting of development onto public open spaces and mobility routes to increase natural surveillance. Also the brief notes, 'Blank walls in the public realm should be avoided as they are visually unappealing and can cause problems with the lack of passive surveillance, and can become a focus of antisocial behaviour'. | None                          |
| Queries how will each user be accommodated on the street with the extension of businesses into the public realm, the fact that the high street will still be used for cars as well as provisions for cyclist and pedestrians? | A member of the public | The brief identifies the principles, 'The gained space from reducing a car lane should be used to increase pavement provision to 3m, providing landscaping, possibly cycle parking shelters for the mobility hub, and for improving the public                                                                                                                                                                                                                                                                             | None                          |

| Summarised comments                                                                                                                                                                                                             | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Change to be made to Guidance |
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|                                                                                                                                                                                                                                 |               | <p>realm with consideration given to including outdoor seating space for businesses. This is a bid to create more space for people post-pandemic, as well as encourage a greener, accessible and more pedestrianised version of the city. The developer should contact the Place Development Team to consider how they might integrate outdoor seating space for businesses within their proposal.'</p> <p>When a planning application proposal comes forward the developer will develop a detailed design. Space for businesses will not be along the full length but there may be a requirement for some discrete areas to be created. In the meantime the brief sets out the principles which will inform this design process, and highlights that the PKC Place Development Team should be involved in the process.</p> |                               |
| SEPA support the requirement for integral above ground multifunctional Sustainable Urban Drainage systems (SUDS) as a component of landscape design from inception and note this accords with an infrastructure first approach. | SEPA          | Noted                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | None                          |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                  | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| <p>NatureScot note that for Section 5. 'Amenity for City Guidance' on page 27 states that landscaping and planting 'should look to provide biodiversity benefits' and so on, however, this can be interpreted as optional, and NatureScot would suggest that landscaping and planting that provides biodiversity benefits are key to placemaking priorities throughout the brief. The additional guidance on page 27 should also note how increasing biodiversity can benefit people through connecting them more with nature as well as improving quality of life.</p> | <p>NatureScot</p> | <p>Agree that the draft guidance could be interpreted as identifying that biodiversity benefits are optional. This was not the intention and amendments are proposed to clarify this, replacing 'should look to' with 'will be required to' provide biodiversity benefits. Also it is agreed that it would be useful to highlight the health benefits of connecting people with nature so an additional sentence has been proposed to cover this.</p> | <p>Amend guidance on p27 to (amended text in bold) 'Requirements: Landscaping and planting <b>will be required</b> to provide biodiversity benefits. Plans should avoid tree loss by incorporating trees into design where possible. Where tree loss is unavoidable, mitigation in the form of compensatory planting will be required.<br/>Additional guidance: Enhancement measures should be provided. Landscaping and planting <b>will be required to</b> provide biodiversity benefits particularly for bats, birds and pollinators. Provision for swift nesting would be sought in buildings 2 storeys or more and additional swift tower provision is encouraged. Provision would also be required for bats, particularly along the edge with the lade. <b>Increasing biodiversity can benefit people through connecting them more with nature as well as improving quality of life.'</b></p> |
| <p>NatureScot welcome the integration of SUDS and the need for them to be multi-functional. Section 5, page 31 provides more detail on design which is welcomed. NatureScot also note biodiversity included in one of the diagrams p30.</p>                                                                                                                                                                                                                                                                                                                             | <p>NatureScot</p> | <p>Welcome NatureScot support for the integration of SUDS and the brief's requirement for them to be multi-functional. Whilst the diagram highlights biodiversity as part of this it is agreed</p>                                                                                                                                                                                                                                                    | <p>Amend guidance on (p31) to (amended text in bold) 'Drainage and Flood Risk (surface water and river) infrastructure should consider grey to green approach and design</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |



| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                       |
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| <p>NatureScot recommend including the need for biodiversity benefits to be included in the main text to ensure that the importance of these measures are highlighted. With good design principals including working with nature, measures for enhanced biodiversity should be included to help increase the multi-functionality of the SUDS as well as minimising the need for maintenance.</p> <p>Opportunities should also be sought to identify how landscaping and soil can help to capture and manage rain and storm water. Some examples include, incorporating green walls, rain gardens and impervious surfaces with planting and street trees.</p> |                   | <p>that the text could be amended to highlight the need for biodiversity benefits.</p> <p>Some examples/opportunities to retain water (bioretention areas, channels, rills, bioretention areas and green roofs) are already referred to p31 and a cross section of a bio retention feature is shown p30. The principle of all greenspace being designed to be multifunctional and part of the SUDS network is also mentioned and this should maximise the opportunities to manage rain and storm water above ground.</p> | <p>in mitigation measures which also create an attractive and <b>biodiversity rich</b> environment.</p>                                                                                                                                                                                                                                                             |
| <p>With regards to Green Streets, NatureScot note section 5, page 34 provides more detail on the design, where focus is on a one way system, creating more space including more pavements and landscaping. NatureScot would suggest that part of the aim of the Green Street would be to demonstrate how nature-based solutions can be an integral part of the design. The focus on landscaping for both visitors and residents should</p>                                                                                                                                                                                                                  | <p>NatureScot</p> | <p>Agree that there is potential for new landscaping within the High St to have biodiversity benefits and this should be made a requirement.</p>                                                                                                                                                                                                                                                                                                                                                                         | <p>On p34 amend the guidance to add reference to biodiversity benefits sought (amendment in bold), 'The proposed Green Street involves change to a one way system combined with <b>biodiverse</b> landscaping and pedestrian/cyclist lane requirements which should allow for greater privacy and amenity through increasing separation from vehicular traffic.</p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Change to be made to Guidance |
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| <p>be on providing multi-functioning benefits, including using planting that increases biodiversity, helps to tackle climate change as well as providing a greener and more pleasant amenity space which connects people to nature, whilst benefiting health and wellbeing.</p>                                                                                                                                                                                                                                               |                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                               |
| <p>NatureScot support the aim on page 9 to protect the natural heritage of the Lade and to use the outcomes of the ecological/tree surveys to inform good design principles which will help to protect and enhance biodiversity at the Lade. Even if minimum measures are proposed to help protect the trees and ecology of the Lade, NatureScot would recommend that the Lade forms part of the wider green network, and that the proposals help meet the aims of the Perth Lade Green Corridor Management Plan 2022-25.</p> | <p>NatureScot</p> | <p>NatureScot support is noted. There is some uncertainty as to what may prove to be appropriate as ecological survey work will be required at the planning application stage to clarify the appropriate response and proposal.</p> <p>The brief acknowledges p28 that if after ecological survey some development here proves suitable the Lade development frontage should be set back from the footway and green corridor. Also the brief identifies a green network along the Lade in its amenity mapping and states, 'Where/if development proves acceptable then there would be requirement to retain a green network corridor alongside the Lade and for a no net loss of overall Lade biodiversity.'</p> <p>It is also acknowledged that the planning balance will need to be found between</p> | <p>None</p>                   |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Received from                                                                                                   | PKC Officer response                                                                                                                                                                                                                                                                                                               | Change to be made to Guidance                                                                                                                                                                                                                                |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                 | placemaking/planning objectives at the planning application stage and this will consider impact on biodiversity and includes consideration of what contribution is proposed towards wider Lade Management Plan biodiversity actions.                                                                                               |                                                                                                                                                                                                                                                              |
| Perth and Kinross Heritage Trust (PKHT) broadly welcome the approach of a mixed-use development referencing the traditional street pattern, building massing and plot footprints; similarly, the emphasis on the potential ecological importance of the Lade and the retention of established walking and cycling routes into the city centre. PKHT feel the implied move towards smaller scale non-residential units within the development is a good one which fits better with the existing character and use of this part of the city. | PKHT (as a heritage charity and neighbour rather than as PKC consultee to support planning application process) | Noted                                                                                                                                                                                                                                                                                                                              | None                                                                                                                                                                                                                                                         |
| PKHT feel the brief could do more to reference in detail the value of the Perth Central Conservation Area Character Appraisal <a href="https://www.pkc.gov.uk/media/3796/Perth-Central-CA-Appraisal/pdf/Perth_Central_CA_Appraisal.pdf?m=636491935413270000">https://www.pkc.gov.uk/media/3796/Perth-Central-CA-Appraisal/pdf/Perth_Central_CA_Appraisal.pdf?m=636491935413270000</a> and use this to guide                                                                                                                                | PKHT (as a heritage charity and neighbour rather than as PKC consultee                                          | Agree the brief would benefit from including reference to the Perth Central Conservation Area Character Appraisal, and the Historic Environment Scotland's New Design in Historic Settings in the Planning Policies and Guidance section. Further consideration to its guidance will be required at the planning application stage | Add reference to Perth Central Conservation Area Character Appraisal, and the Historic Environment Scotland's New Design in Historic Settings in the Planning Policies and Guidance section along with other relevant supplementary guidance documents (p41) |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Received from                                   | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Change to be made to Guidance |
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| <p>both design and quality. While we agree that there is a place for the introduction of good quality modern design in Conservation Areas (p30), we also note that modern design frequently leads to a loss of local distinctiveness and increase in generic buildings, detailing and materials.</p> <p>PKHT consider the document should also reference Historic Environment Scotland's New Design in Historic Settings:<br/> <a href="https://www.historicenvironment.scot/archives-and-research/publications/publication/?publicationid=9b50b83c-1e60-4831-bc81-a60500ac5b29">https://www.historicenvironment.scot/archives-and-research/publications/publication/?publicationid=9b50b83c-1e60-4831-bc81-a60500ac5b29</a></p> | <p>to support planning application process)</p> | <p>when the developer is required to prepare a Design and Access statement.</p> <p>PKC agrees with and already refers to within the brief to the Scottish Government's New Design in Historic Settings guidance. This states that, 'in general we believe that new interventions in historic settings do not need to look 'old' in order to create a harmonious relationship with their surroundings. Some of the best recent examples are contemporary design responses.' However the brief also refers to another quote from Scottish Government's New Design in Historic Settings guidance that, 'A modern building which disregards its setting is very likely to be regarded as unsuccessful both now and in the future.' The Brief highlights these two quotes, as this reflects and indicates the balanced approach sought within this brief.</p> <p>In terms of ensuring local distinctiveness the brief states, 'In terms of general advice for all zones, the Council seeks deep window and door reveals and generally a strong vertical emphasis.' It also acknowledges that 'There also needs to be an appropriate individual response to the different character zones.' There are 3 zones,</p> |                               |

| Summarised comments | Received from | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Change to be made to Guidance |
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|                     |               | <p>the Caledonian Road, High St and City Mills zones. The City Mills zone is the most sensitive with regard to its historic setting. The guidance picks up historic cues for the City Mills Zone as follows, 'The City Mills are large buildings but the historic street pattern in this area was a finer urban grain with some smaller buildings and plots. A rich urban grain including broken frontages is sought. Variation in roof shapes and use of dormers is also a strong characteristic of the Lower City Mills Area. Also generally the facades of blocks/large buildings are of one material. Materials and colour in this zone should reflect the stone colours of the City Mills. This could partly be achieved by use of stone and/or brick. Surface materials need to achieve a high quality public realm, should have a small unit size, and reflect the palette of materials here.' The brief also states that this zone should be a maximum of 3 stories.</p> <p>The brief provides an appropriate level of guidance highlighting the potential for a contemporary response, whilst clarifying the historic and contextual cues which should be picked up. The brief also balances between providing guidance but allowing the developer</p> |                               |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Received from                                                                                                   | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                 | varying degrees of flexibility depending on sensitivity/characteristics of the area when developing their proposal.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| <p>The PKHT is currently developing a Regeneration through Conservation project at the Lower City Mills, and in terms of the development brief and the City Mills and Lade, we note:</p> <ul style="list-style-type: none"> <li>We feel the development should note the special character created by the setts on West Mill Street and at Mill Wynd through to High Street, and retain these, and in addition consider adding a new section at the west end of West Mill Street to High Street in the new design. Loss of the setts around the City Mills will deteriorate the setting of these A-listed buildings.</li> <li>Enhancement of the lade in this stretch could be beneficial for its use as a heritage amenity, shown recently in the short stretch of Lade to the west of Lower City Mills where the Trust has repointed in lime mortar to match recent work to</li> </ul> | PKHT (as a heritage charity and neighbour rather than as PKC consultee to support planning application process) | <p>It is agreed these setts around the City Mills are important however the brief area does not cover West Mill St or Mill Wynd (please see allocated site p5). The brief shows no proposals for this area and seeks to retain the adjacent existing car parking at Mill Wynd and Paul Street. This is beyond the scope of the brief and there is no proposal within the brief which should affect them.</p> <p>The proposed new section of setts at the west end of Mill Street to High St is within the brief area and is identified as part of the Green St (Phase 1). This area was not identified within any of the character zones, but the City Mills character zone should be extended and applied here as it is an important part of its setting/approach. The City Mills zone has the following guidance, 'Materials and colour in this zone should reflect the stone colours of the City Mills. This could partly be achieved by use of stone and/or brick. Surface materials need to</p> | <p>Amend the City Mills character zone on the Amenity Vision for City map p24 to include Paul St within it.</p> <p>Also there is a proposed amendment and acknowledgment (p9) that the sensitive design sought for heritage purposes also helps support proposals for Lower City Mills as a visitor and heritage attraction. Amending to add the sentence in bold. 'The design response should be sensitive to the historic City Mills context and the setting of the listed buildings, and to the old High St. <b>By doing so this also supports proposals for a visitor heritage attraction at Lower City Mills.'</b></p> |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Received from                                                                                                          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Change to be made to Guidance                                                                                                                                                                                                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <p>the A-Listed Upper City Mills (Mercure Hotel).</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                        | <p>achieve a high quality public realm, should have a small unit size, and reflect the palette of materials here.'</p> <p>This is considered to be appropriate guidance. The developer should propose appropriate materials that meet this guidance. This will be considered further at the planning application stage.</p>                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                          |
| <p>The PKHT considers that:</p> <ul style="list-style-type: none"> <li>• tree growth along this section of the Lade should be rationalised rather than simply retained. It is heavily overgrown and contains dead and self-seeded trees.</li> <li>• clearing of debris, glass, and vegetation growth in the lade will improve drainage, thus lessen flooding risk. Again, this process has been tested recently at the Lade directly to the west of Lower City Mills.</li> <li>• efforts should include improving signage/use of lade path to North of Lade through the City Mills to West Mill street.</li> <li>• a new footbridge across the lade, directly to the west of the Mercure might be</li> </ul> | <p>PKHT (as a heritage charity and neighbour rather than as PKC consultee to support planning application process)</p> | <p>The details of a proposal will be available at the planning application stage however the brief's guidance will ensure an appropriate approach to the lade taking account of an Ecological Impact Assessment and tree survey.</p> <p>With regard to the suggested improvement of the signage of the lade path through the City Mills the brief area does not cover this area (please see allocated site p5). However the Council independently of this project is considering signage improvements.</p> <p>With regard to the consideration of a new footbridge across the Lade, directly west of the Mercure, this is a possibility. At the planning</p> | <p>Amend guidance p16 which acknowledges the specification of the mobility corridor could be varied from the preferred 3m width depending on the outcome of the ecological assessment to add 'If this specification needs to be varied a more informal path combined with a footbridge immediately west of the Mercure Hotel should be considered'.'</p> |

| Summarised comments                                                                                                                                                                                                                                                             | Received from                 | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Change to be made to Guidance |
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| <p>considered as this would link footpath to North of Lade to the City Mills and West Mill street, by-passing currently complex route through residential development to the North of the Granary block.</p>                                                                    |                               | <p>application stage depending on the nature of the proposal that is identified for the Lade area (which depends on outcome of the Ecological Impact Assessment and tree survey) and the width and nature of the mobility corridor that can be provided along the Lade it could be that a footbridge and a more informal path proves to be a better option than a 3m width adoptable standard footway along the lade corridor. This will be considered based on information which will be available at the planning application stage. It is considered that the guidance should be amended to acknowledge this option.</p> |                               |
| <p>5. Amenity Vision for Residents</p>                                                                                                                                                                                                                                          |                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                               |
| <p>Supports community gardens, as lack of access to a garden has hit many city centre residents harder than usual. Additionally, spaces for community food growing or allotments, whether this is part of the city centre development or another project would be welcomed.</p> | <p>A member of the public</p> | <p>Agree it is important to provide residents with outdoor space. The brief allows for the overall scheme to provide a mix of private open space for some properties and communal space for others. The brief clarifies communal space may include food growing opportunities.</p> <p>Also wider potential for food growing and allotments is being considered through preparation of a food growing strategy. In early</p>                                                                                                                                                                                                 | <p>None</p>                   |

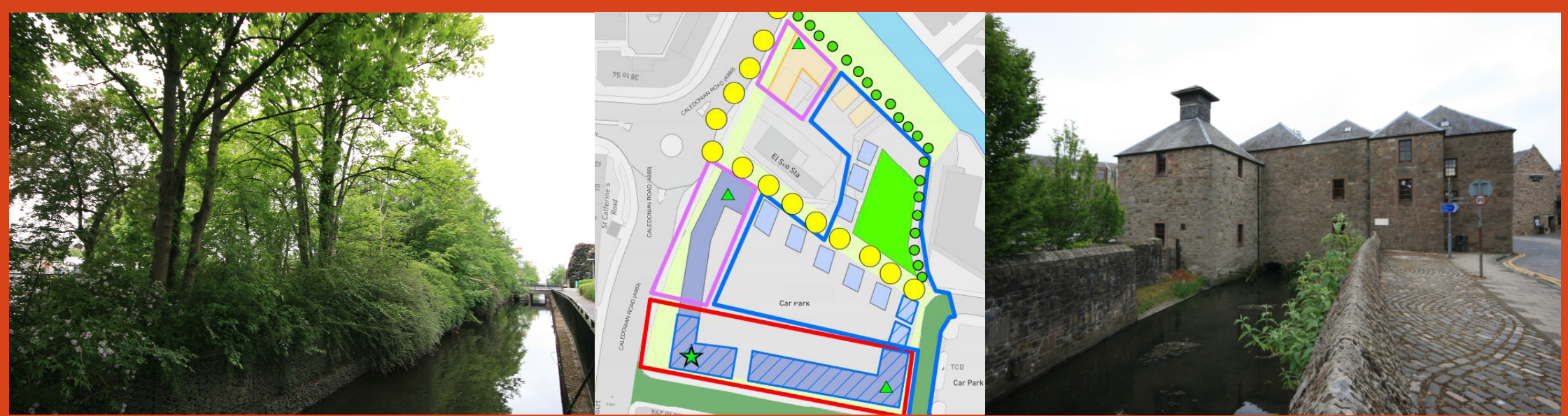


| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Received from     | PKC Officer response                                                                                                                                                                                                                                                                                                                                                            | Change to be made to Guidance |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                   | <p>2021, we engaged further with communities and we are currently in the process of analysing the feedback we received on the draft (over 50 comments). Soon we will finalise the Food Growing Strategy based on comments and identify where we require additional resources to deliver the action plan, then report our findings and finalised strategy back to Committee.</p> |                               |
| <p>NatureScot support the aim of limiting residential areas which can be accessed by car to provide car free areas. We also support the options to include green roofs and roof terraces, along with providing seating, trees and planting and potentially food growing areas. Given that ground standards are reduced due to the edge of city centre location, it will be more important to ensure that green spaces that are provided are quality green spaces. This can be achieved through using suitable planting that can increase biodiversity, manage rain and storm water, and ensuring that small food growing areas are provided to help contribute to health and wellbeing, and a good quality of life.</p> | <p>NatureScot</p> | <p>Note the support for the green space requirements for both public and private communal garden areas. As mentioned by NatureScot in addition to biodiversity benefits there are multi-functional water management and health and wellbeing benefits associated with this approach.</p>                                                                                        | <p>None</p>                   |

| Summarised comments                                                                                                                                                                                                                                                                                                                             | Received from          | PKC Officer response                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Change to be made to Guidance |
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| 5. Amenity Vision for Residents Guidance                                                                                                                                                                                                                                                                                                        |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                               |
| None                                                                                                                                                                                                                                                                                                                                            |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                               |
| 6. Planning Policies and Guidance                                                                                                                                                                                                                                                                                                               |                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                               |
| Seeks enhanced opportunities for city centre residents to reduce waste and recycle more locally. The new bin hubs are great, but these are often overflowing close to uptake days. Adding recycling bins to the new bin hubs, or food waste disposal points may allow more city centre residents to do their bit in building a greener society. | A member of the public | Agree the brief seeks to provide enhanced opportunities and requires, 'Communal bins storage should accommodate space for general waste bins and dry mixed recycling bins. Perth & Kinross Council have signed up to the Charter for Householder Recycling. This along with upcoming legislation could see changes to kerbside collection services, including making food waste collections from domestic properties mandatory. The developer should include appropriate provision to accommodate upcoming changes. The proposed Deposit Return Scheme for Scotland will look to capture beverage containers, however the developer should look to include a mini glass point within this development for glass not included in the scheme.' | None                          |
| Expresses concern about the impact on drainage in the area.                                                                                                                                                                                                                                                                                     | A member of the public | This will be considered in detail and appropriate solutions proposed at the planning application stage. The brief requires, 'The foul and surface                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | None                          |

| Summarised comments                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Received from | PKC Officer response                                                                                                                                                                                                                           | Change to be made to Guidance                                                                                                                                                            |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |               | water drainage of the site will require detailed consideration and assessment, in consultation with Scottish Water, SEPA and the Council's Structure and Flood Team. Flood Risk Assessment and a Drainage Impact Assessment will be required.' |                                                                                                                                                                                          |
| NatureScot note the need for an ecological survey has not been included and recommend that an ecological survey is included in your list of required supporting information. With regards to the River Tay (Special Areas of Conservation) SAC, NatureScot would also recommend referring to the advice to developers when considering new projects which could affect the River Tay SAC, and can be found at the following link: - <a href="https://www.nature.scot/river-tay-sac-advice-developers-when-considering-new-projects-which-could-affect-river-tay-sac">https://www.nature.scot/river-tay-sac-advice-developers-when-considering-new-projects-which-could-affect-river-tay-sac</a> | NatureScot    | Agreed the ecological assessment is mentioned elsewhere in the brief but should also be listed in this section as well. Also the River TAY SAC guidance should be added to the Perth and Kinross Guidance that a developer should refer to.    | Amend the list of assessments required p44 to include ecological assessment.<br><br>Add to the list of Other National Policies and Guidance (p41) to include the River TAY SAC guidance. |
| 7. Next Steps                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |               |                                                                                                                                                                                                                                                |                                                                                                                                                                                          |
| None                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |               |                                                                                                                                                                                                                                                |                                                                                                                                                                                          |
| 8 Good Practice Library                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |               |                                                                                                                                                                                                                                                |                                                                                                                                                                                          |
| None                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |               |                                                                                                                                                                                                                                                |                                                                                                                                                                                          |





# Thimblerow Development Brief Non Statutory Guidance

SP+R Committee 1st September 2021 draft

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# 1. Introduction

## Why do we need this guidance?

This guidance has been produced to support the OP2 Thimblelow allocation in the Perth and Kinross Local Development Plan 2 (LDP2) .

The purpose of this non-statutory brief is to outline the planning guidance and the criteria and interests to be taken into account in preparing a planning application.

Opportunities exist for a major mixed-use development at Thimblelow. There are a variety options that could be supported within the context of the LDP2.

Experience suggests that the market has been reluctant to test the waters and invest in the type of high amenity residential environment which could create strong market demand for city centre living. The focus is on delivering an attractive lifestyle and moving beyond the usual developers' approach and formats. This approach could lift residential values and demand within the city centre. The Council seeks a high-quality exemplar scheme demonstrating the potential for city centre living in a low carbon development.

The Local Development Plan has the following site specific developer requirements for this allocation.

| Ref                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Location   | Size  | uses                                                |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-------|-----------------------------------------------------|
| Op2                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Thimblelow | 0.8ha | Residential (62 + homes), retail, leisure, car park |
| <p>Site-Specific Developer Requirements</p> <ul style="list-style-type: none"> <li>• Design to create urban form and streetscape compatible with surrounding conservation area.</li> <li>• Buildings to be up to 3/4 storeys high along Old High Street but could be up to five storeys high along Caledonian Road.</li> <li>• Corner feature to be created at Old High Street/Caledonian Road.</li> <li>• Buildings to be hard to pavement edge on Old High Street</li> <li>• Flood Risk Assessment and Drainage Impact Assessment required which will define the developable area of the site and which ensures that (taking account of Flood Protection Scheme) no built development takes place on the functional flood plain. Areas protected by the Flood Protection Scheme should be subject to appropriate mitigation measures including water resistance, and water resilience measures and evacuation procedures.</li> <li>• Scheme to incorporate 200 spaces minimum public car parking.</li> <li>• Energy Statement is required investigating the potential for the provision of, and/or extension to, a heat network to serve the development.</li> <li>• Area of archaeological potential, investigation required.</li> </ul> |            |       |                                                     |

# 1. Introduction

## How does this brief differ from the LDP2 requirements?

Experience has demonstrated that the provision of a mixed-use development and a minimum of 200 public parking spaces as required by the LDP2 can only be achieved through the construction of a multi-storey car park. It is recognised that the viability of this form of construction is not sustainable and the promotion of this site as a mixed-use development can only be achieved if the parking requirement is significantly reduced.

There has been a review of parking demand and provision within the city centre. The scope to reduce this requirement is based on the following:

- A Perth carparking analysis which indicates some capacity to reduce this public parking requirement
- Alternative solution/s which enhance accessibility through provision of measures to encourage sustainable transport options and modal shift

Figure from National Transport Strategy 2, Scottish Government which illustrates the hierarchy for prioritising sustainable transport



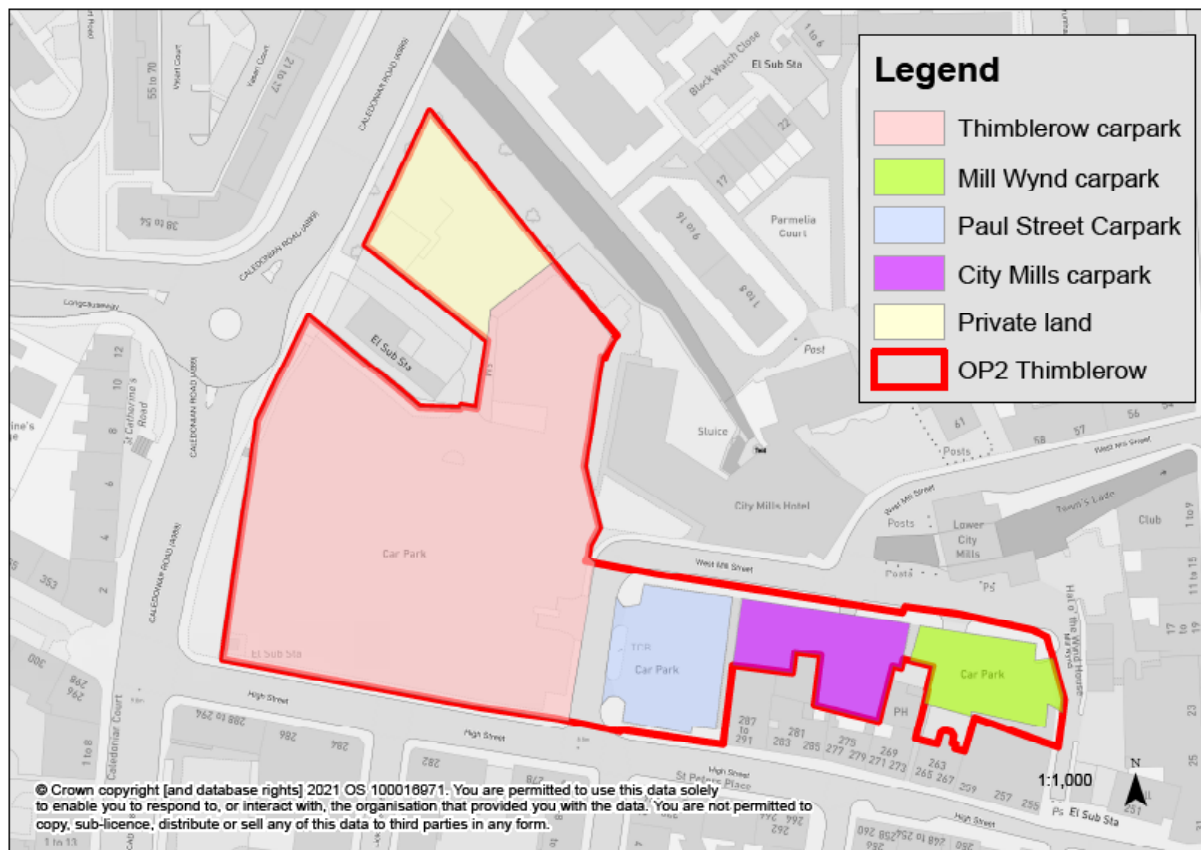


## 2. Context and Analysis

### Site description

The site is principally owned by the Council but there is privately owned land north of the electricity substation. The core of the site is the Thimblorow and Paul Street surface car parks. Behind old High Street properties there is also a private carpark for City Mills and a further small Council carpark Mill Wynd. Together this forms the Local Development Plan OP2 Thimblorow allocation.

### Site plan showing current uses and ownership

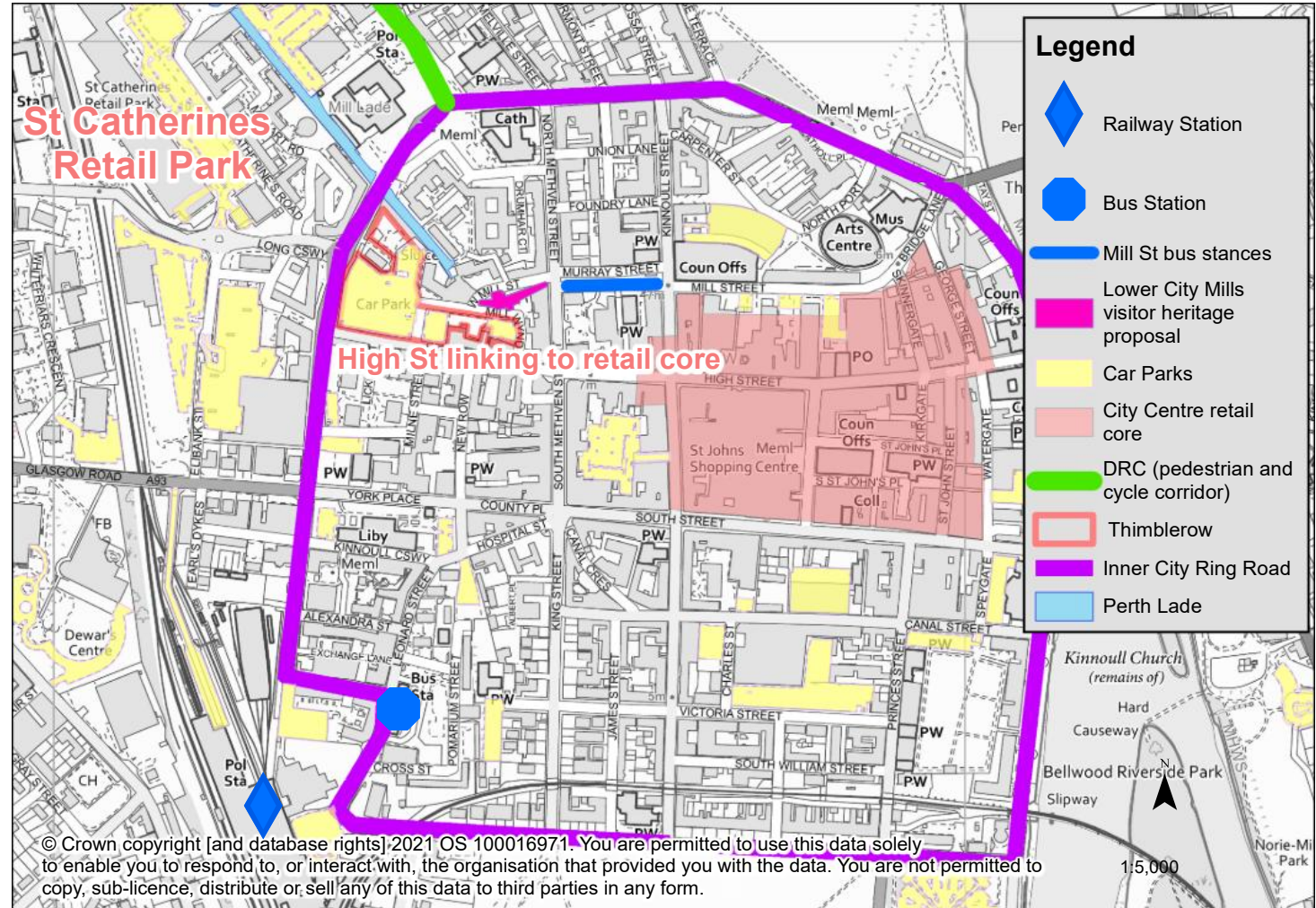


## 2. Context and Analysis

Analysis identifies the following as key elements in terms of its wider context which will inform the proposed development of the site:

- Edge of City Centre and adjacent to the inner city ring road
- Linkage between Old High St and St Catherine's retail park
- City Centre car park provision
- Dunkeld Road Corridor (DRC)
- Proximity to Mill St bus stances

City Centre Analysis Map

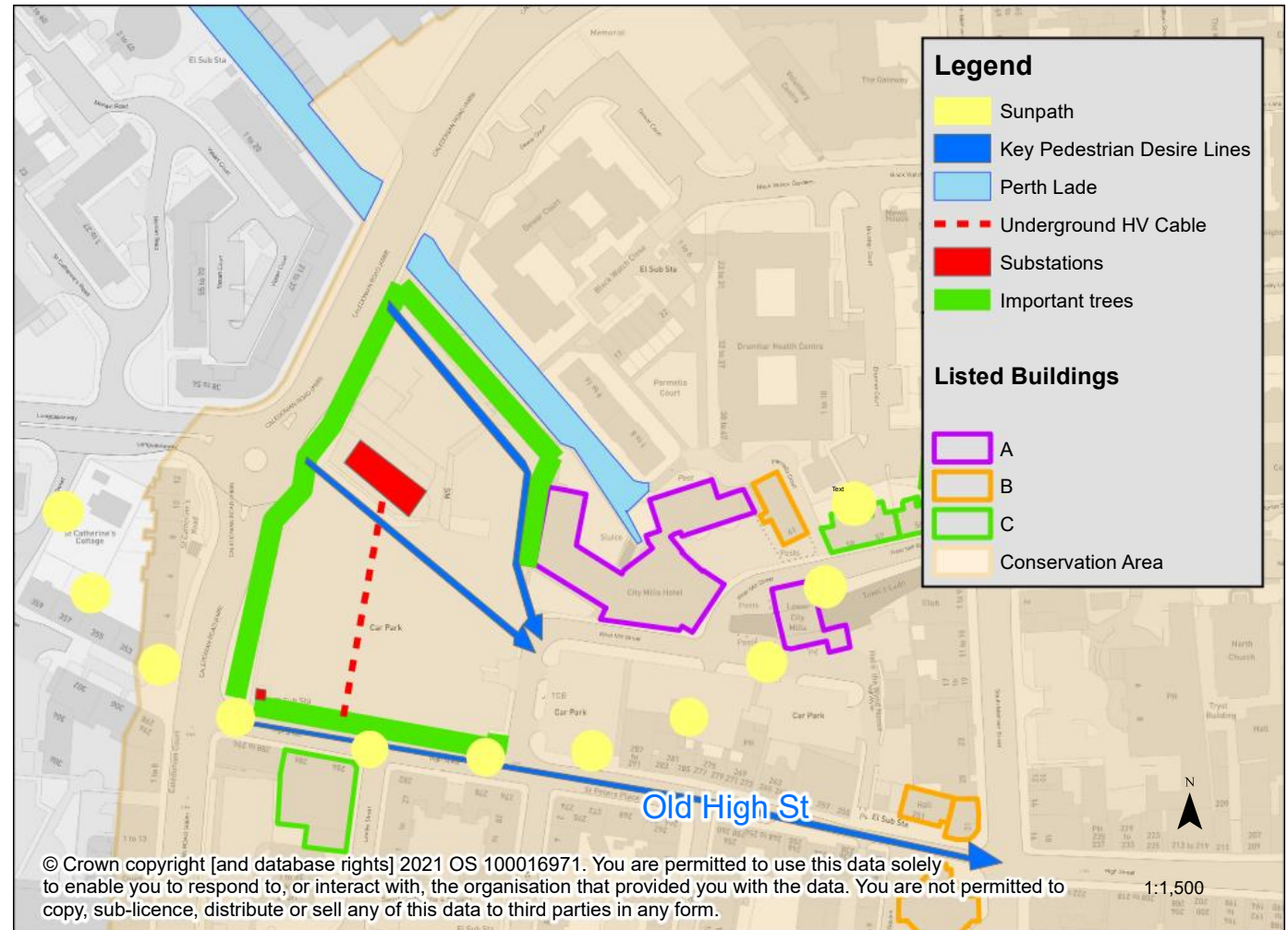


## 2. Context and Analysis

Analysis identifies the following as key elements in terms of its immediate context which will inform the proposed development of the site:

- Conservation Area, and the City Mills
- Lade and its trees and ecology
- Key pedestrian and cyclist desire lines
- Sunpath
- SSE electricity substation and HV cables

Site Analysis Map



## 2. Context and Analysis

**Edge of City Centre and edge of inner city ring road location** requires the design response to acknowledge the street hierarchy, the key nodes. This location also allows consideration of a low car proposal if sufficient measures to promote modal shift are proposed.

**Linkage between Old High St and St Catherine's retail park** which requires a connection of some active uses which generate significant footfall between the High Street and the retail park.

**City Centre car park provision** is generous within the city centre and also within the West central city centre. There is scope to reduce car parking provision within Thimble Row if proposed alongside modal shift measures.

**Dunkeld Road Corridor (DRC)** has secured funding and is the first part of the Perth Cycle Network Masterplan. The masterplan outlines a framework for investment, identifying cycle corridors to better link the city centre to its surrounding communities. The DRC will enhance this connection for the communities of Balhousie, Muirton, North Muirton, Tulloch, and Bertha Park. There is a need to connect this site with the DRC to encourage modal shift.

**Design Streets, 2010, ground floor commercial and retail space emphasise street hierarchy and provides amenity and an active street edge**



**Proximity to Mill St bus stances** taken alongside the DRC linkage, proximity to prime shopping and office areas, and Thimble Row's position on edge of the inner city ring road, highlight the opportunity for a mobility hub.

**Within the Conservation Area and City Mills** this part of the conservation area has historically been relatively densely developed. Historic mapping shows a continuous building line along Paul Street and along the High Street. It is important to bear in mind that many of these buildings are likely to have been smaller scale, reflecting the variety of uses in this part of Perth.

OS 1860<sup>1</sup>



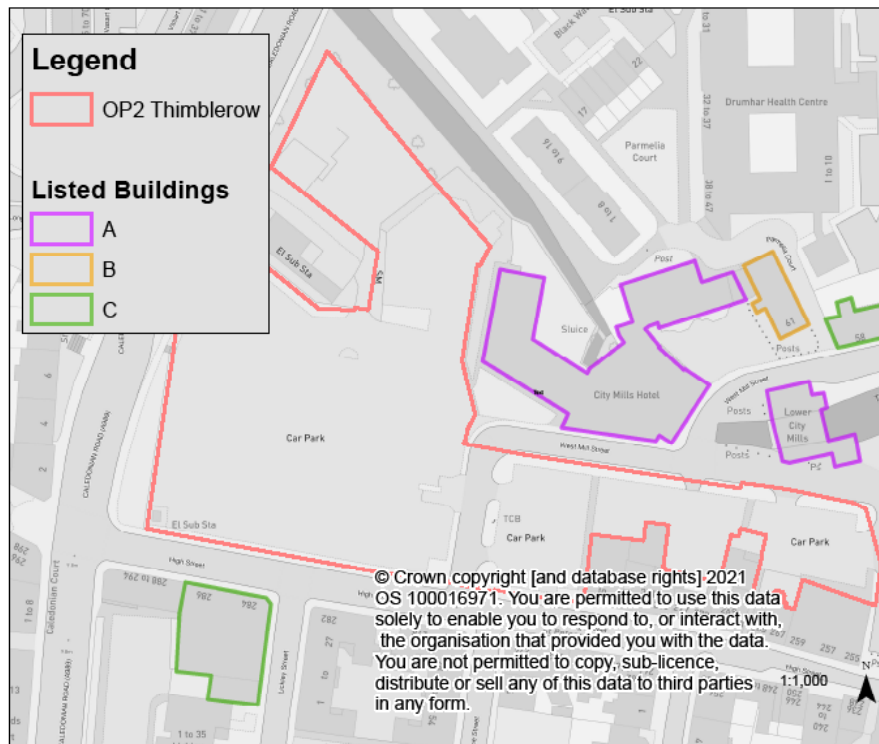
John Wood, 1823<sup>2</sup>



## 2. Context and Analysis

Adjacent listed buildings are shown on the map below, the former City Mills buildings are Category A listed and form an important grouping. Their relationship with the Lade is also significant. 284 and 286 High Street and 7 Lickley Street are Category C listed. These single storey buildings form an important early 20th Century group with the adjoining tenement.

### Listed Buildings Map



The design response should be sensitive to the historic City Mills context and the setting of the listed buildings, and to the old High St. By doing so this also supports proposals for a visitor heritage attraction at Lower City Mills. More flexibility is appropriate along Caledonian Road. The design response also needs to reflect the street hierarchy including Caledonian Road's being part of the Inner City ring road.

**Lade and its trees and ecology** is both a key opportunity and constraint for the design process. An ecological assessment and tree survey will be required to consider the appropriate approach and the extent of any developable area. If there is a development viability issue once you offset the impacts of potential development then this entire area may be best kept for wildlife purposes.

**Key pedestrian and cyclist desire lines** through the site are along the old High St, and from the roundabout, and from the Lade to Paul St/West Mills Street. There is a key node where the later two meet at Paul St/West Mills Street.

**The sunpath** should inform the design process to maximise solar gain. The layout of streets and/or the siting and design of buildings should maximise opportunities for solar heat gain, natural ventilation and daylighting throughout the year.

**The SSE electricity substation and HV cables** are a constraint which influences the layout of the site and the substation needs careful consideration and landscaping treatment to mitigate impact on amenity.

### 3. Overall Vision

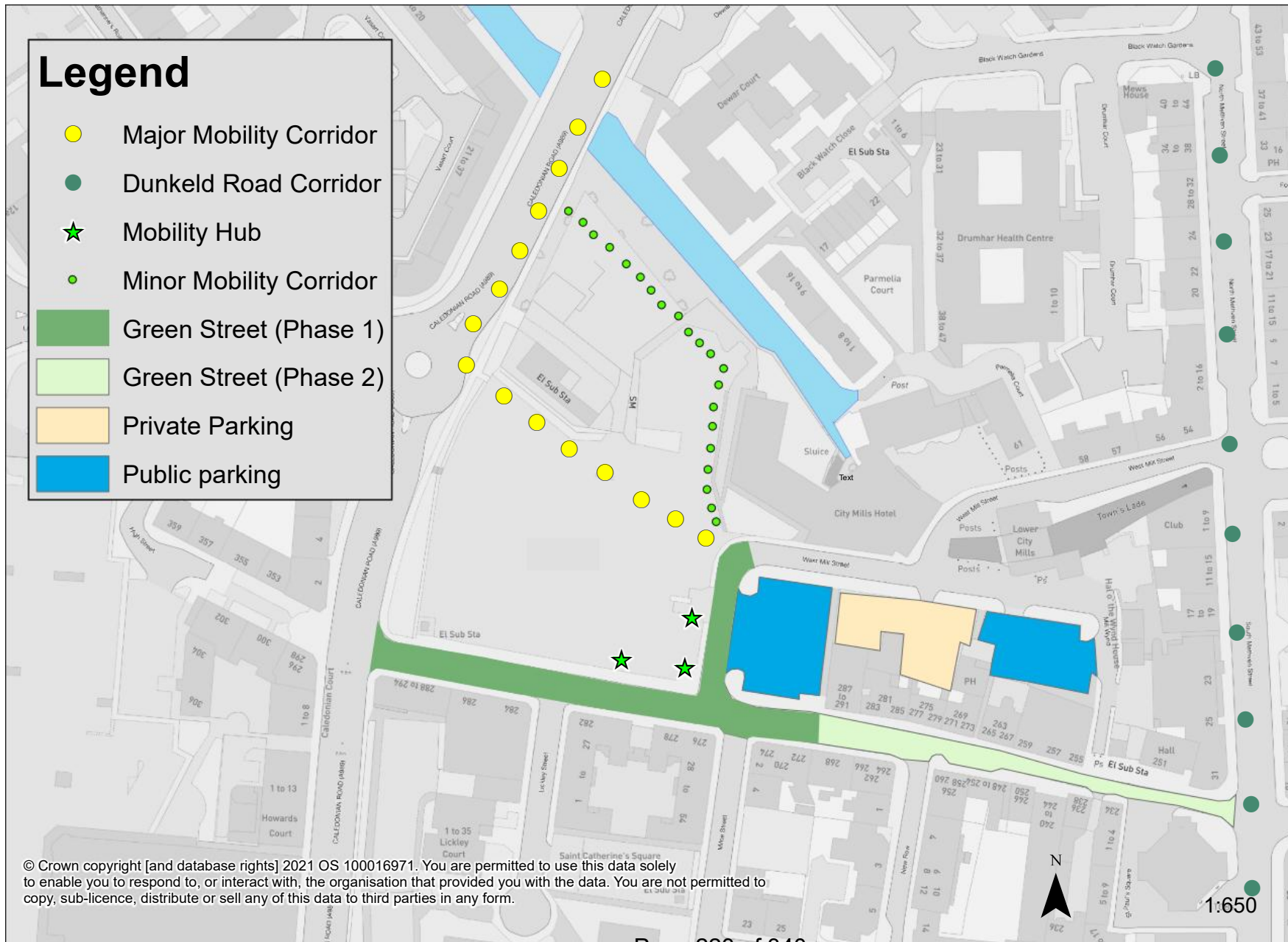
The Council's vision is to:

- provide a showcase for low carbon living
- retain appropriate short stay car parking for shoppers (Mill Wynd and Paul St car parks)
- improve accessibility to city centre with a shift in emphasis from cars to people
- propose alternative solutions which address accessibility with provision of measures to encourage sustainable transport options
- improve the public realm and create more space for people post-pandemic, as well as encourage a greener, accessible and more pedestrianised version of the city
- respect its historic setting, providing a high-quality development within the Conservation Area
- enhance the linkages between the retail park and the citycentre, providing some active commercial and community uses
- promote a quality city centre living experience which includes some private and/or communal open space for residents
- protect and enhance Lade biodiversity and other important trees



**Illustration of an urban neighbourhood in 2050 by Richard Carman - from Architecture and Design Scotland's report 'Designing for a Changing Climate: Carbon Conscious Places' - showing elements of this brief's vision, a greener, accessible, more pedestrianised streetscape, active frontages, and a bike/mobility hub**

# 4. Low Carbon Vision



# 4. Low Carbon Vision

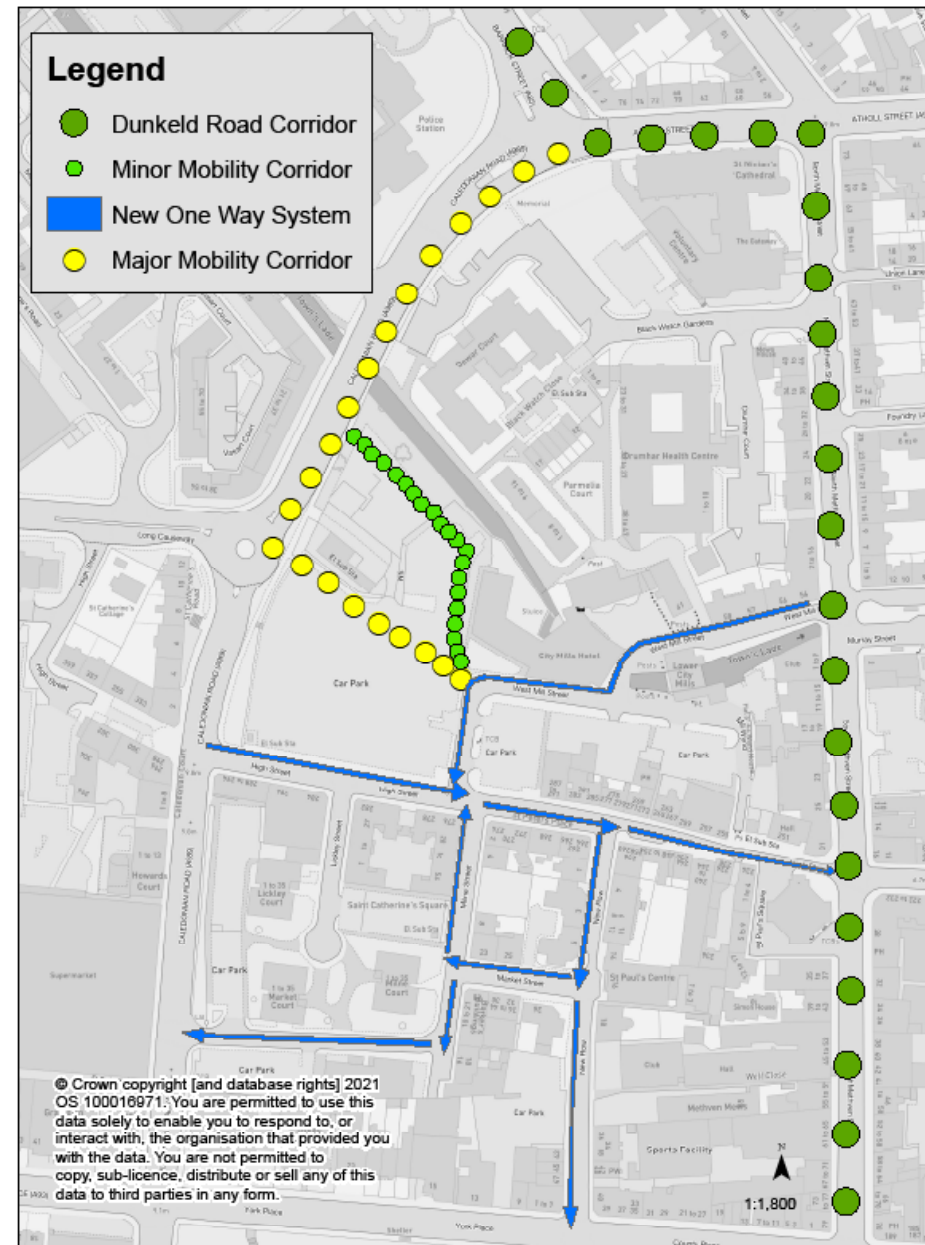
Improve accessibility to city centre with a shift in emphasis from cars to people. Provide for key pedestrian/cyclist desire lines along Lade, and from the roundabout to Paul St/West Mill St.

The Perth Cycle Network Masterplan outlines a framework for investment, identifying cycle corridors to better link the city centre to its surrounding communities. The first of these the Dunkeld Road Corridor (DRC) has secured funding. There is requirement to tie in with this Council project. Extending the DRC with a mobility corridor connection into Thimblerow alongside provision of a mobility hub with cycle parking, changing and showering facilities would help encourage modal shift. Thimblerow is a highly desirable location for a mobility hub with easy onward access to prime shopping/office areas, and to Mill Street bus stances.

Investment in additional sustainable modes beyond the linkage to the DRC and the provision of a mobility hub should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives.

Whilst reducing the 200 public car parking space requirement from LDP2 we are seeking to retain appropriate short stay car parking provision. We require provision of publicly available disabled parking and a limited retention of parking to service the local businesses of the old High Street and Lower City Mills. This requires engagement with local public/business engagement to ensure the retained Paul Street and Mill Wynd car parks are best managed to support their needs.

A new one way system is proposed to allow for benefits of the green street set out in the Amenity Vision and its Detailed Guidance.





## 4. Low Carbon for City Guidance

### **Vision for City: Improve accessibility to city centre with emphasis shift from cars to people**

The Perth Cycle Network Masterplan is a strategic Council project which will improve accessibility. The Perth Cycle Network Masterplan outlines a framework for investment, identifying cycle corridors to better link the city centre to its surrounding communities. The first of these the Dunkeld Road Corridor (DRC) has secured funding and will enhance this connection for the communities of Balhousie, Muirton, North Muirton, Tulloch, and Bertha Park.

### **Definite interventions**

Extending the DRC with a mobility corridor connection into Thimblerow alongside provision of a mobility hub with cycle parking, changing and showering facilities should help encourage modal shift. Thimblerow is a highly desirable location for a mobility hub with easy onward access to prime shopping/office areas, and to Mill Street bus stances.

### **Potential Additional Objectives (and interventions)**

Investment in additional sustainable modes beyond the linkage to the DRC and the provision of a mobility hub should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives. These mode share targets, along with the quantified trips generated, will then inform what is required to deliver this.

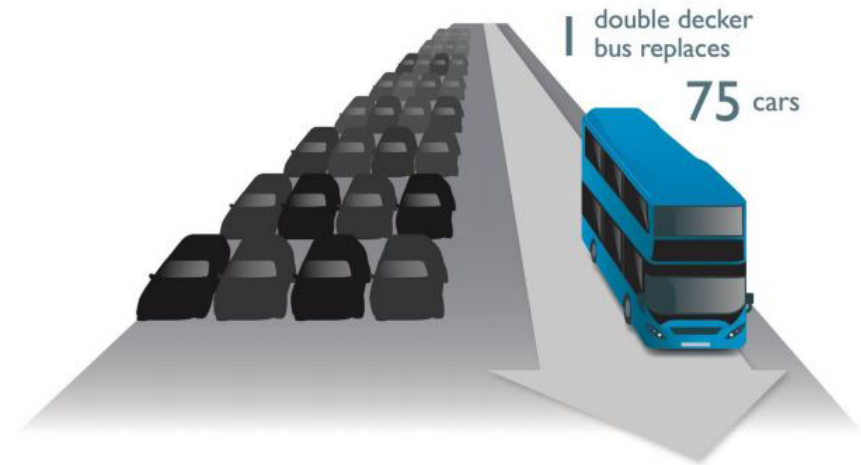
The Scottish Government has committed to achieving a 20% reduction of vehicle kms by 2030 and the council are also committed to achieving ambitious climate change, carbon reduction and air quality targets. To achieve these outcomes the Council will set high level objectives for modal shift, reflecting on the degree to which the proposal seeks to reduce the 200 space public parking requirement from LDP2, and reduce the residential car parking standards from the maximum standard identified. Based on these details the Council will identify the number of trips that need to be accommodated on sustainable transport and how this will be achieved will need to be demonstrated through the Transport Assessment and associated travel plan.

## 4. Low Carbon for City Guidance

### Potential Additional Objectives (and interventions)

- Reduce congestion on the road network by improving sustainable mode share and contribute towards the national target of a 20% reduction of vehicle kms by 2030
- o Capture and maintain low car ownership level within the central core of the City (potentially including car club provision)
- o Limited onsite parking (public and private residential)
- o Investment in infrastructure supporting sustainable modes
- Seek to improve area in relation to existing Air Quality Management Area
- o Ultra low and zero emission vehicles support/infrastructure
- Improve integration with and between sustainable transport modes
- Maximise potential of other investment by linking the development to strategic sustainable transport corridors and key transport interchanges.
- o High quality routes to public transport services
- o Improvements to Public Transport information/facilities at key stops

Figure from National Transport Strategy 2, Scottish Government which illustrates the importance of public transport to modal shift



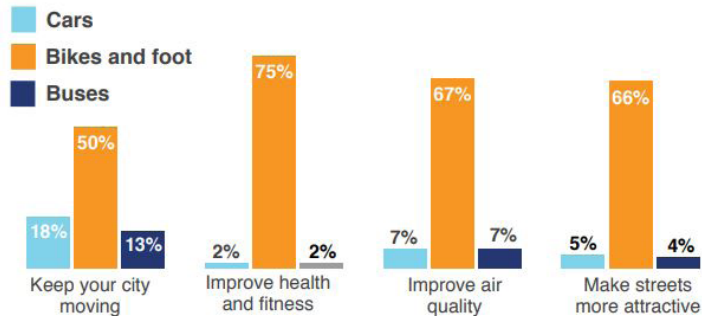
# 4. Low Carbon for City Guidance

## Why do we need more focus on pedestrians and accessibility?

Active travel is healthy, accessible and inclusive and improvements to Perth City centre should focus on active travel as 28% of households in Perth have no access to a car.<sup>1</sup> Whilst within Perth City centre 45% have no access to a car.<sup>2</sup> Also the public seeks this change, with 69% of residents desiring more investment in cycling in Perth.<sup>3</sup>

### Bike Life Perth, Sustrans 2018

People prioritise investment in space for bikes and foot



**69%**  
of residents would like to see more investment in cycling in Perth

People are making fewer shopping trips. This trend is associated with a switch from short shopping trips on foot to longer less frequent car trips. People walking and cycling visit high streets more often and spend more money there compared to people in cars.<sup>1</sup> Reflecting this and underpinning the Scottish Government's Town Centre Toolkit is the priority given to pedestrian footfall as the 'lifeblood of town centre businesses'. Redistributing our priorities and spending in this way addresses both public and business health.

Investing in better streets and spaces for walking can provide a competitive return compared to other transport projects; walking and cycling projects can increase retail sales by 30% or more.<sup>2</sup> There is a significant return from this investment, '13:1 is the average 'benefit cost ratio for walking and cycling projects'.<sup>3</sup> Also cycle parking delivers 5 times the retail spend per square metre than the same area of car parking.<sup>4</sup>

### Raje and Saffrey, 2016



1 Sustrans 2018, Bike Life Perth  
2 Census Data 2011, KS & QS tables 2011 (NRS)  
3 Sustrans 2018, Bike Life Perth

1 Living Streets, 2018, The Pedestrian Pound  
2 Living Streets, 2018, The Pedestrian Pound  
3 Department for Transport 2015  
Raje and Saffrey, 2016

## 4. Low Carbon for City Guidance

**Approach:** Retain appropriate short stay car parking for shoppers, and reduce/remove car parking for commuters and propose suitable measures to meet the Council's modal shift objectives.

**Requirement:** Reduce the 200 public car parking space requirement from LDP2 and retain appropriate short stay car parking provision. Require provision of publicly available disabled parking and a limited retention of parking to service the local businesses of the old High Street and Lower City Mills. This will require further assessment and engagement with local businesses. As a minimum this will require the retention of Mill Wynd and Paul St car parks (or equivalent 52 spaces), alongside connection to the Dunkeld Road Corridor (DRC) and provision of a mobility hub to help achieve the Council's modal shift objectives. Investment in additional sustainable modes beyond the linkage to the DRC and the provision of a mobility hub should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives.

**Additional guidance:** There will be a requirement to establish length of stay for these spaces, again further assessment and consultation will be required, however shorter stay limits of less than 4 hours should be considered to limit/mitigate commuter use and maximise turnover to aid local business. In terms of the Electric Vehicle (EV) requirements for the public car parking, there is requirement for provision of two semi-rapid chargers (22Kw) and two rapid chargers (50Kw). All to a design & specification to an adoptable standard.

**Requirement:** Provision of onsite mobility corridors which respect pedestrian and cycle desire line connections from the roundabout and along the Lade to West Mill St and provide major mobility corridor connections to Perth Cycle Masterplan Network DRC.

**Additional guidance:** The required specification of the minor mobility corridor route is 3m wide and to adoptable standard but please refer to the Amenity guidance as this may be relaxed depending on ecological and tree survey recommendations. If this specification needs to be varied a more informal path combined with a footbridge immediately west of the Mercure Hotel should be considered. The required specification of the major mobility corridor route is 4m wide to adoptable standard. Both corridors require landscaping and planting to provide a biodiverse green corridor.



**Bike Life Perth, Sustrans 2018, photo North Inch showing high amenity mobility corridor which encourages modal shift**

## 4. Low Carbon for City Guidance

**Requirement:** Provision of a mobility hub and locate this at the junction of High Street and Paul Street for good visibility and accessibility.

**Additional guidance:** Mobility hub specification: This facility should provide parking, showers, lockers, changing facilities, accessories pump, bike repair station - a simple facility incorporating a pump, cycle tools and other useful equipment, and seating. Proximity to Mill Street bus stances means High St / Paul Street junction is the best location. It also ensures a good profile/visibility for the facility and addresses safety and vandalism concerns. Key aspects to be considered in developing the mobility hub proposal will be ensuring appropriate placemaking, signage (including a large real time passenger information screen), accessibility, safety, furniture, weather protection, information, services, and considering the car interface and bike interface. This facility should be scaled proportionate to accommodate existing (displaced) demand from the reduction in public parking and development led demand.

**Requirement:** Seek to minimise the embodied carbon footprint in construction through prioritising the use of low carbon materials and low-carbon life cycle.

**Additional guidance:** The developer will be required to prepare a statement to clarify how they have sought to minimise the embodied carbon footprint. This statement should also consider the use of recycled construction materials and locally sourced sustainable materials and minimise onsite waste levels.

Illustration from COMOUK, How to Plan for Mobility Hubs: A Guide for Planners and Developers in Scotland, showing potential features of a mobility hub



Bike parking will be part of mobility hub, this photo shows example at Pullar House, Perth



## 4. Low Carbon for City Guidance

### Delivery of requirements:

| Infrastructure                                     | Who Delivers                       | Funding Opportunities                                                                   | Who maintains facilities           |
|----------------------------------------------------|------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------|
| Dunkeld Road Corridor                              | Council                            | Sustrans Scotland Community Links PLUS funding secured alongside Council budget funding | Council                            |
| Mobility corridors within site                     | Developer                          | Developer                                                                               | Council                            |
| Mobility corridor connection from DRC to site      | Developer                          | Developer                                                                               | Council                            |
| Phase 1 Green St (see amenity section for details) | Developer                          | Developer                                                                               | Council                            |
| Phase 2 Green St (see amenity section for details) | Council                            | Nature Scot, Sustrans, Council                                                          | Council                            |
| New One Way System                                 | Developer                          | Developer                                                                               | Council                            |
| Mobility hub                                       | Developer                          | Developer                                                                               | Community/The Council/ Third party |
| EV infrastructure for public parking spaces        | Developer                          | Developer                                                                               | Council                            |
| EV infrastructure for residential parking spaces   | Developer                          | Developer                                                                               | Developer/homeowner                |
| Possible Communal/District heating scheme          | Developer/<br>The Council/<br>Esco | LCITP funding and District Heating Loan Fund (both Scottish Government)                 | Developer/ The Council/<br>Esco    |

## 4. Low Carbon for Residents Guidance

**Vision for Residents: Good accessibility to city centre facilities, to transport sharing options, and to sustainable heating**

### **Why are we seeking low car development?**

This location has easy access to city centre facilities and excellent public transport links. This means that the people living here will not necessarily need or expect to have access to their own car. This site should be developed as high density development with a high proportion of smaller units. Parking areas should not be over generous as this would be an inefficient use of land. Reducing parking allows for greater opportunity for communal private garden space and allows for more homes.

It is considered this is the right location and type of development so we would prefer to see car parking spaces reduced to a very low level but to do this requires sufficient measures to facilitate the Council's modal shift objectives.

**Approach: Lower car parking provision whilst encouraging reducing parking further if delivering this alongside sufficient measures to facilitate the Council's modal shift objectives.**

**Requirement:** Reduced car parking provision (due to city centre location) of 1 per flat, 2 per other residential properties, and 0.25 per dwelling as visitor unallocated, further reduction is preferred subject to there being sufficient measures to facilitate the Council's modal shift objectives.

**Additional Guidance:** Investment in additional sustainable modes beyond the linkage to the DRC and the provision of a mobility hub should be based on quantified trips generated by the development and the proposed reduction of the public and residential car parking with appropriate mode share targets and measures identified for the development that help achieve the agreed objectives.

Regardless of vehicle parking levels proposed there is a requirement to provide safe, secure and sheltered cycle parking within communal areas of flatted development for residents and visitors at national roads development guide standards, of 1 secure covered space per dwelling residents and 0.25 for visitors, none if garage or secure area is provided within curtilage of dwelling. If seeking to lower vehicle parking these standards would need to be enhanced. Shared facilities should be secure, overlooked, convenient and sheltered to be suitable and available for use by both owners and visitors.

If car club provision is proposed to meet the Council's modal shift objectives a legal agreement would be required to set up and/or promote a Car Club, and the developer should ensure that the club is up and running from the very beginning of the occupation of the development. For every 17 spaces reduced the Council would require provision of 1 car club space to be subsidised for at least 2 years. It should be offered to prospective members on favourable terms. A common requirement is free initial membership for residents with two years driving credit. The developer should expect to contribute to the costs of setting up and promoting the club, as well as any traffic orders and works that might be necessary. Any car club provision should be EV and have access to adequate charger provision.

## 4. Low Carbon for Residents Guidance

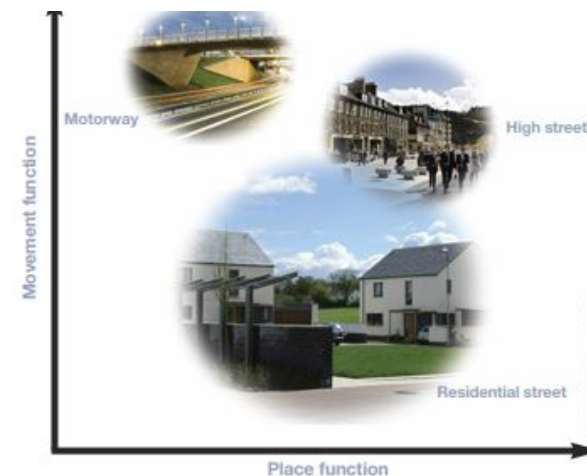
If replacement of over 17 car spaces is anticipated this automatically triggers requirement for a second vehicle. There is need for a vehicle, lining and signing located on a nearby street rather than within the court (so that it is available to members of the public as well).

**Requirement:** The preferred option if feasible should be underground carpark provision, but where/if not possible locate residents parking to limit car access within the site and provide spaces within a parking court with access suitably controlled.

**Additional Guidance:** Underground parking is preferred subject to structural engineer and highways engineer consideration and in this circumstance the maximum car parking levels are more likely to prove acceptable. Undercroft parking along Caledonian Road accessed from the internal court could be appropriate subject to appropriate design. If underground is not proposed then secure residential parking is required. As indicated later within the Amenity Vision for Residents shared surface access is proposed. One vehicular lane is appropriate and service vehicles will not be expected to pass each other. The primary focus in this high place space is on amenity. However a swept path analysis needs to show that no complicated manoeuvres are required and emergency vehicles need to be able to get to within 45 m of all points within a dwelling.

For any townhouse with frontage private parking, passive provision for future installation of home chargers should be provided. In terms of communal private car park provision, 10% of parking provision should be provided with slow chargers (7Kw) with the preference of use given to residential EV owners. If there are proposed to be car club spaces this EV provision is required in addition to the 10%.

Extract from the *Designing Streets*, Scottish Government, 2010 this shows the relative importance of particular streets/roads in terms of place and movement functions and informs subsequent design choices.





## 4. Low Carbon for Residents Guidance

### Vision for low/zero carbon affordable heating solutions

#### Why are we pursuing a low/zero carbon affordable heating scheme?

As part of the Council's efforts to support a transition to net zero, how we heat new buildings will play a significant role in driving down carbon emissions. The Scottish Government has set ambitious targets in relation to the construction of new domestic and non-domestic buildings and their associated heating systems, moving away from conventional systems such as gas and instead delivering low and zero carbon heating alternatives such as heat pumps and heat networks. The Scottish Government's current plans include a New Build Heat Standard for all new buildings to deploy zero direct emissions from 2024 onwards. Heat networks (which can be either communal or district in scale) can be an energy efficient way to deliver low carbon heat. Heat networks can help us meet National and Local net zero objectives and deliver national and local targets for heat decarbonisation. Delivering heat to buildings through low/zero carbon sources can also provide a securer supply of energy in the longer term as there are uncertainties around the future supply of fossil fuel heat sources.

The Thimblerow site is ideally placed in the city centre to potentially deliver a communal or district heating scheme. With a high density development and potentially incorporating a mix of buildings in the surrounding area (including buildings as part of Perth and Kinross Council (PKC) estate, other public sector institutions e.g. housing associations, and other key anchor loads) the site could be suitable to deliver a district heating scheme using low/zero carbon heating sources in the longer term.

To assist in the preparation of an energy statement for the site, the Council has undertaken a desk-top study to consider initial feasibility for a heat network in this location.

This study has considered:

- location/proximity/prevalence of anchor loads,
- location/proximity of heat demand density and linear heat density
- location/proximity of PKC/public sector buildings including existing communal heat networks (control of influence)
- other development opportunities (LDP2 sites/sites with planning permission)
- other key policy drivers and funding opportunities (e.g. tackling households in fuel poverty)
- energy sources – heat pumps (Ground Source Heat Pump, and Water Source Heat Pump) and their viability within surrounding greenspaces

## 4. Low Carbon for Residents Guidance

The outputs of this analysis have demonstrated that there is potential feasibility for a district heating network in the city centre incorporating the Thimblelow development as part of a wider scheme. As part of this analysis, initial discussions have taken place with colleagues in the Council to identify where there are planned heating upgrade programmes which could feasibly become part of a wider network as a specified heat demand. Whilst funding and timescales are currently uncertain these discussions have identified potential opportunities in the city centre encompassing a range of public sector buildings. Further analysis using detailed modelling should test out possible scenarios/phasing for delivering a district heating scheme in this location.

This initial assessment work should help inform the preparation of an Energy Statement for the site reflecting on the outputs of this initial analysis as well as detailed consideration of the design/layout of the proposed development at Thimblelow.

**Approach: Providing access to low/zero carbon affordable heating**

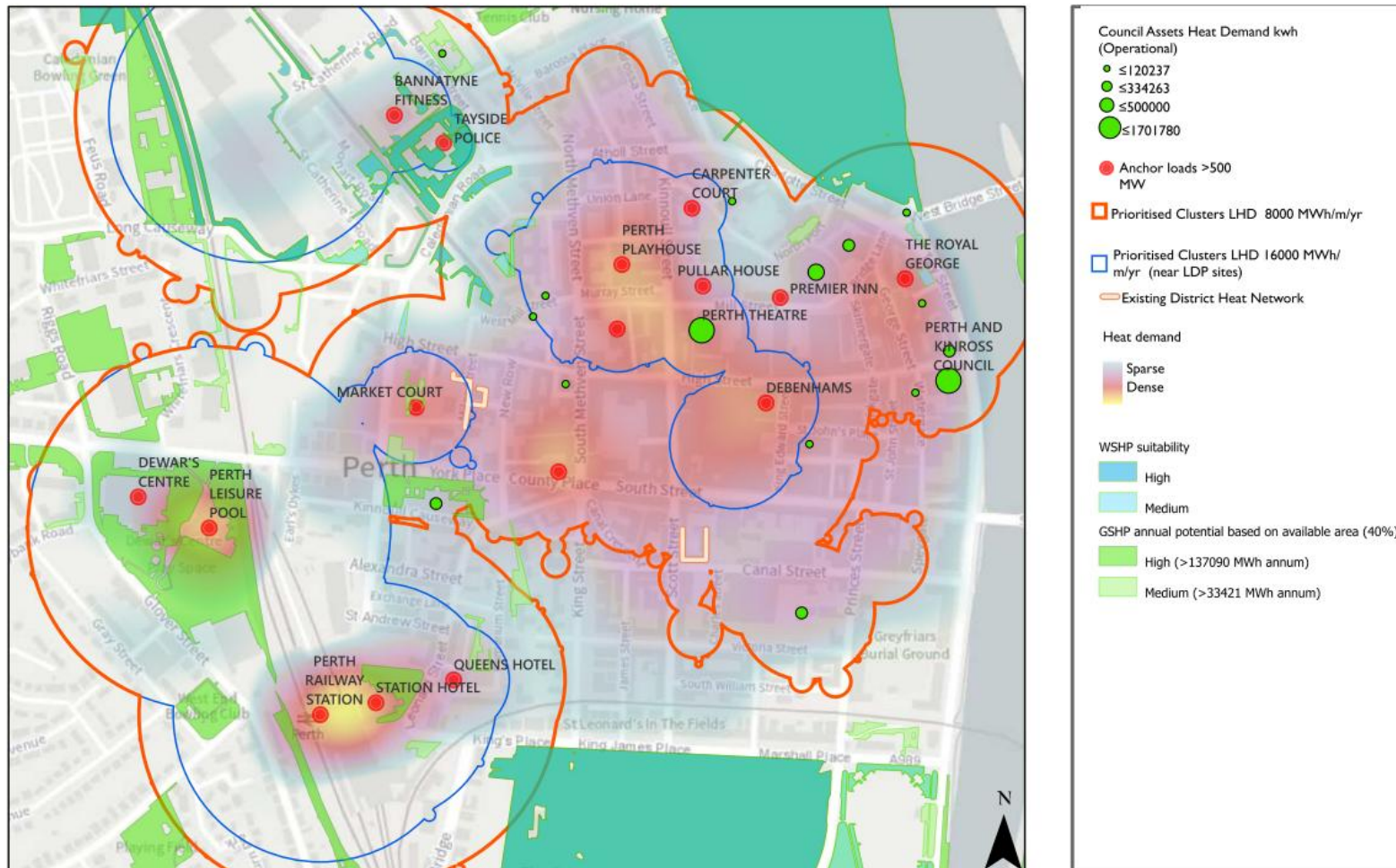
**Requirement:** Provision of low/zero carbon heating on site and detailed consideration through the preparation of an energy statement of the opportunity to bring forward a communal/district heating system.

**Additional Guidance:** As per the site requirements and in line with Policy 34 (Sustainable Heating) an energy statement is required to be prepared to consider the viability for a district heating network (communal/district) in this location. In line with Policy 32 (Low and Zero Carbon Generating Technologies) the development will be required to deliver carbon emission savings through the installation of low/zero carbon generating technologies which could be met through the development of a communal/district heating scheme. Alternatively the requirement to consider the provision of a heat network will not apply if the development will achieve significant energy savings to a standard equivalent to Passive House or BREEAM (Building Research Establishment Environmental Assessment Method) Outstanding.

# 4. Low Carbon for Residents Guidance

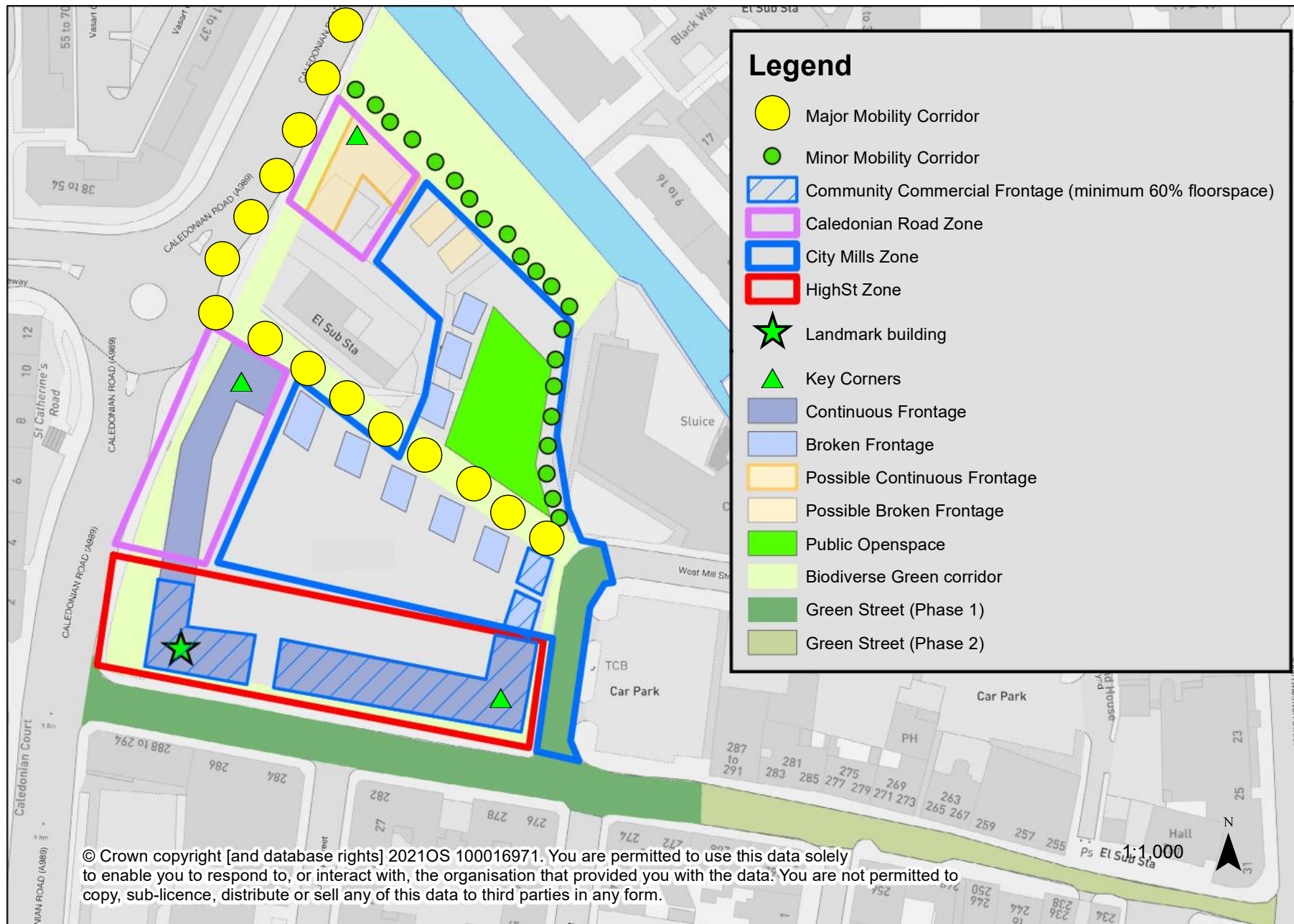
This graphic outlines a number of key factors when considering the opportunity for a heat network in the area surrounding, and including, the Thimblerow site. This includes: individual buildings which have an identified high heat demand (including PKC buildings), cluster analysis of buildings of high heat demand located close together, existing heat networks, and opportunities for ground and water source heat pump technologies using existing greenspaces and river sources.

Council Assets - Heat map & anchor loads (>500 MW)



Credits: GHIGS Greenspaces: boundaries derived from OS Mastermap Greenspace. Attributes derived from Scotland's Heat Map v.2 with additional attributes from GHIGS. See OS Terms and Conditions <https://www.ordnancesurvey.co.uk/business-government/licensing-agreements/public-sector-licences-contractors-end-users>. © Crown copyright and database right 2021. Ordnance Survey (OS Licence number 100024655). Incorporates data from PAF®, the copyright in which is owned by Royal Mail Group Plc. Contains OS data © Crown copyright and database right 2021. All rights reserved Scottish Government 2021. Ordnance Survey (OS Licence number 100024655). Crown copyright [and database rights] 2021 OS 100016971. You are permitted to use this data solely to enable you to respond to, or interact with the organisation that provided you with the data. You are not permitted to copy, sub-licence, distribute or sell any of this data to third parties in any form

# 5. Amenity Vision for City



## 5. Amenity Vision for City

**Improve amenity of Caledonian Road and High St, respond to characteristics and opportunities of the site, and provide well defined public spaces and pedestrian/ cyclist routes through the site.**

Use of perimeter blocks is proposed where possible, for efficient use of land, and for enclosed private or communal gardens and parking courts. This provides direct, convenient, overlooked routes and good distinction between public and private spaces. It provides for movement along key desire lines and defends privacy of garden courtyard areas. Focal open space is identified at the junction of key pedestrian cycle routes. SUDS (Sustainable Urban Drainage Systems) should be an integral, above ground, multi-functional component of the landscape design from its inception, with connections into the wider network identified. The vision shows the preferred layout for the Lade area should it form part of the developable area (subject to ecology/tree survey assessment).

Continuous flatted/townhouse frontage along principal streets of Caledonian Road, and the old High St is sought to provide enclosure to the public realm. Elsewhere we encourage broken frontage, and lesser height to reflect street hierarchy and character. Blocks should be designed to ensure building frontages principally face and overlook Caledonian Road and High Street, the mobility corridors and the public spaces. The continuous frontages require articulation to break up their mass and create visual interest. The junction of Old High Street and Caledonian Road should be a landmark/focal building. Elsewhere other key corners should provide interest through their detailing, and corners should address all aspects, ensuring no blank walls face onto public realm. At least 60% of the ground floorspace of the buildings fronting onto High Street and Paul Street should be active frontages (commercial or community uses) to achieve good amenity and encourage footfall.

The overall architectural style could be contemporary, and all materials should be robust and durable, a mix of materials is sought for diversity and to reflect different character zones. Proposals should respond to their character area, and local attributes/characteristics, and reinforce street hierarchy.

High St and Caledonian Road zones need to reinforce their urban identity, and be characterised by development which forms a continuous building frontage. The Caledonian Road zone should reflect the city centre ring road hierarchy and to provide enclosure buildings here are likely to be around five stories and no less than three. This zone has the most flexibility to do something very different from the local vernacular, whilst there is also significant flexibility on choice of materials. The High St zone should be 3-4 stories, a variation in height along it is desirable and an increase should highlight its key junction with Caledonian Road. The High St zone could pick up on the red sandstone tenemental character, potentially by using variation of reddish tone bricks. The City Mills zone should be maximum 3 stories and materials should reflect its natural stone colours. This zone could have a contemporary architectural style, but it is the most sensitive and requires the most reference to the local vernacular.

Provision of a new one way system allows sections of High Street/ Paul Street to form part of a Green Street (Phase 1) with pedestrian and cycle lane, landscaping and cycle storage shelters, and potentially outdoor seating space for businesses. This creates more space for people post-pandemic, as well as encouraging a greener, accessible, and more pedestrianised version of the city. Although this would have a modal shift benefit this is principally about creating a high amenity space, with greater space for pedestrian/ cyclists, landscaping, potentially space for business/es, and greater separation of new homes from traffic.

## 5. Amenity for City Guidance

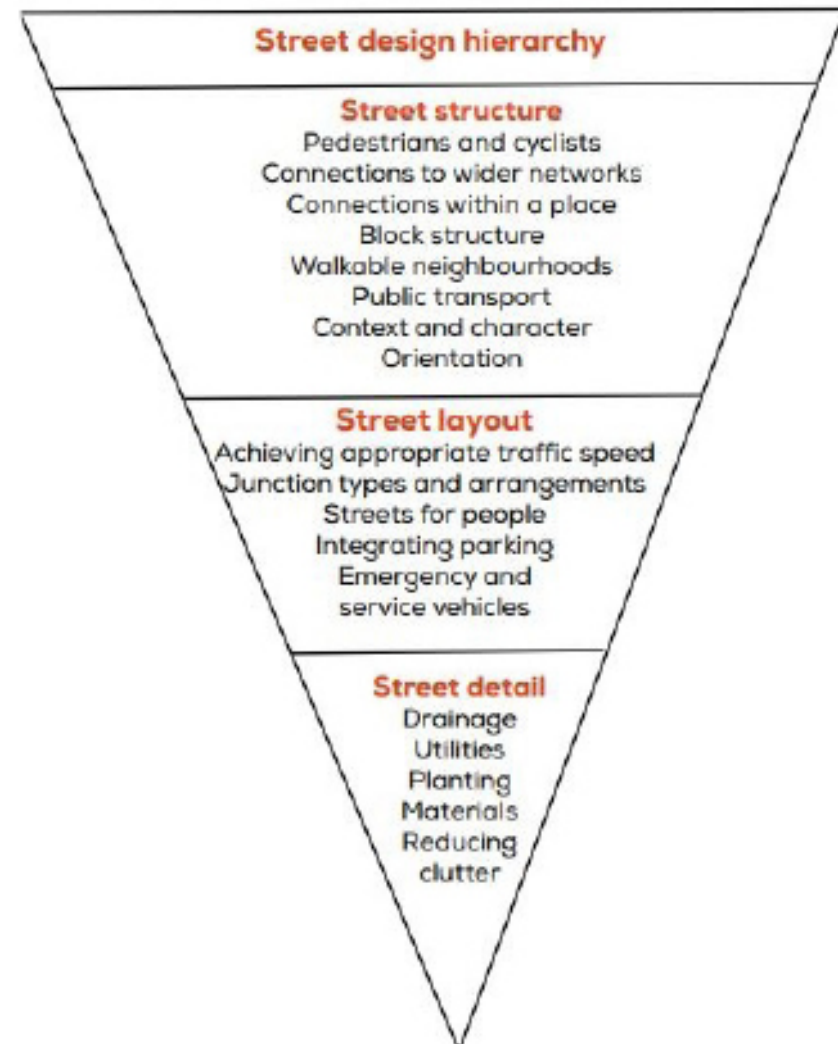
**Vision for City:** Improve amenity of Caledonian Road and High St, respond to characteristics and opportunities of the site, and provide well defined public spaces and pedestrian/cyclist routes through the site

**Approach:** Proposals should respond to their character area, and local attributes/characteristics, reinforce street hierarchy, and provide high amenity pedestrian/cyclist linkages along key desire routes from the roundabout and from the lade, to Paul Street/West Mills Street, and along the High St. Use of perimeter blocks is proposed where possible, as it makes efficient use of land, offers opportunities for enclosed private or communal gardens and parking courts, and provides direct, convenient, overlooked routes and good distinction between public and private spaces. The vision layout shows the preferred layout for land adjacent to the Lade should it form part of the developable area. The Lade area is subject to ecological and tree survey to consider whether it will be suitable for development.

**Requirements:** The layout should provide continuous flatted/ townhouse frontage along the principal streets of Caledonian Road and the old High St to provide enclosure to the public realm, and should encourage broken frontage, and lesser height elsewhere to reflect street hierarchy and character. Blocks should be designed to ensure building frontages principally face and overlook Caledonian Road and High Street, the mobility corridors and the public spaces.

**Additional guidance:** This layout helps reinforce the hierarchy of the principal streets and the character/function of these areas. Fronts should be orientated onto public frontages, and should be attractive and allow for passive surveillance.

Extract from the Designing Streets, Scottish Government, 2010 this shows how movement has informed the preferred layout and how it will inform subsequent design choices



## 5. Amenity for City Guidance

**Requirements:** It should also provide for focal open space at the junction of key pedestrian cycle routes and provide high amenity public realm including public artwork and street furniture.

**Additional guidance:** Consider the opportunity to integrate shelter and Sustainable Urban Drainage System (SUDS) features within this seating and relaxation space. The proposal should clearly identify the function and proposed maintenance arrangements for each open space area. Further guidance is provided in Open Space Provision for New Developments Supplementary guidance and Maintenance Options for Public Open Spaces in New Residential Developments Policy 2020 guidance. Although developers can opt for private arrangements for some areas, Council adoption of all Public Open Space within a development is preferred as it is a simpler process.

**Requirements:** Landscaping and planting will be required to provide biodiversity benefits and plans should avoid tree loss by incorporating trees into design where possible. Where tree loss is unavoidable, mitigation in the form of compensatory planting will be required.

**Additional guidance:** Enhancement measures should be provided. Landscaping and planting will be required to provide biodiversity benefits particularly for bats, birds and pollinators. Provision for swift nesting would be sought in buildings 2 storeys or more and additional swift tower provision is encouraged. Provision would also be required for bats, particularly along the edge with the lade. Increasing biodiversity can benefit people through connecting them more with nature as well as improving quality of life.

Any planning application will require to be supported by a tree report prepared in accordance with BS5837: 2012, Trees in Relation to Design, Demolition and Construction, which identifies

trees within or adjacent to the application site, assesses their condition and categories, defines root protection areas and appropriate mitigation measures to secure their protection. Proposed development will be required to accommodate existing trees on or adjacent to the site, taking into account the constraints of root protection areas for existing trees. Additional street tree planting is sought and supplementary street tree planting at the east end of the site adjacent to Paul Street is proposed.

**Important trees along High St and Caledonian Road that will be protected**



## 5. Amenity for City Guidance

**Requirements:** If after ecological survey some development proves suitable the Lade frontage should be set back from the footway and green corridor.

**Additional Guidance:** A proportionate Ecological Impact Assessment and tree survey are required to consider the value of the biodiversity in the woodland/shrubbed areas and to determine what additional survey work is required. This will inform the design, layout, mitigation and enhancement measures and may affect the developable area. Development of this area may prove unviable to pursue when buffer and minimum planting areas are established by the ecological survey and recommendations. If this is the case then this entire area may be best kept for wildlife purposes.

If there is potential it may be different than that shown on the indicative mapping. The indicative layout serves to communicate the principles for how we would wish buildings to relate to the street, and the Lade, and serves to identify the key corner, the street hierarchy and the character area guidance that could apply should some development prove suitable.

A balance will be found between placemaking/planning objectives at planning application stage. This planning balance will consider impact on biodiversity and whether this can be effectively mitigated, alongside considering:

- the exemplar nature of the proposal
- the compensatory planting proposed elsewhere within the development
- what contribution is proposed towards wider Lade Management Plan biodiversity actions
- its city centre development location and encouraging low carbon lifestyle
- potential for frontage onto Caledonian Road (streetscape/amenity benefits)
- ability to provide strong enclosure and a frontage onto Lade (for amenity and to improve feeling of safety for users of footway and the mobility corridor on either side of the Lade)
- and provision of a mobility corridor along the Lade



## 5. Amenity for City Guidance

Where/if development proves acceptable then there would be requirement to retain a green network corridor alongside the Lade and for a no net loss of overall Lade biodiversity. There would also be a need to establish the optimum set back/corridor depth and this should be supported by a Lade strategy/plan. Public rooms should face onto the Lade if suitable enclosure proves possible and the specification of the mobility corridor could be varied from the preferred 3m width depending on the outcome of the ecological assessment. The developer will be required to provide compensatory native planting for trees removed by virtue of their condition. The approach taken for the green corridor zone would consider appropriateness of species selection from both a biodiversity and residential amenity perspective.

### Important trees along the Lade that will be protected

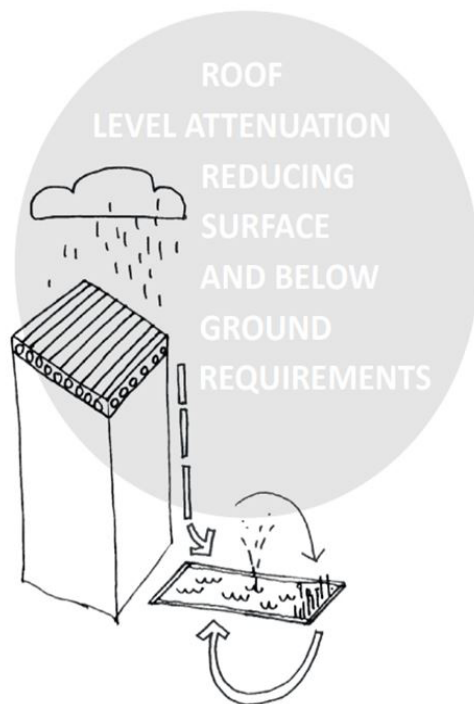


# 5. Amenity for City Guidance

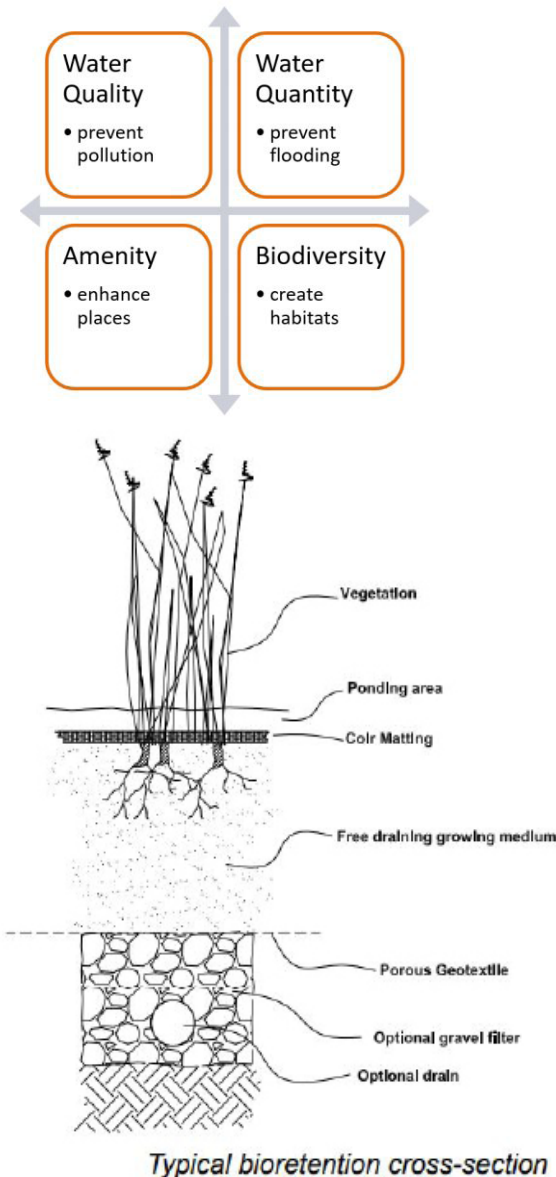
**Requirement:** SUDs should be an integral, above ground, multi-functional component of the landscape design from its inception, with the connections into the wider network identified.

**Additional Guidance:** All greenspace should be designed to be multifunctional and part of the SUDs network. The aim is for above ground treatment (as close to the source as possible) and below ground will only be considered if there is a robust case as to why this is not possible.

Image from Meadowbank Development Green Roof Options Appraisal showing above ground treatment as close to source as possible (credit Collective Architecture and RaeburnFarquharBowen)



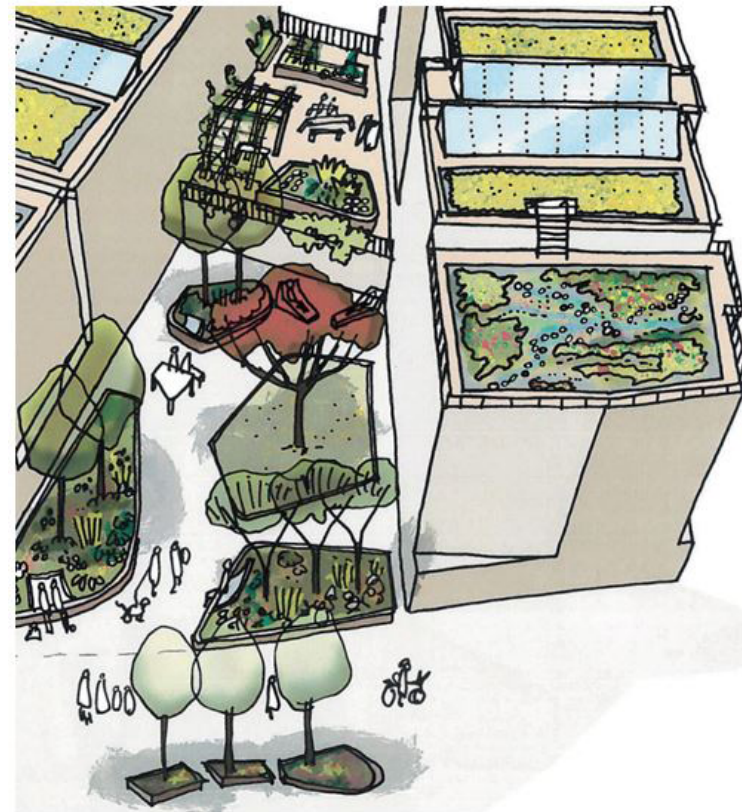
Extracts from Open Space Provision for New Developments Supplementary Guidance indicating multi functional design considerations for SuDS and showing a typical cross section of a bioretention feature



## 5. Amenity for City Guidance

Drainage and Flood Risk (surface water and river) infrastructure should consider grey to green approach and design in mitigation measures which also create an attractive and biodiversity rich environment. SUDS swales if designed for high density and channels, rills, bioretention areas and green roofs are encouraged. These features are considered as the most appropriate. A roof garden with green roof and courtyard garden including bioretention features to provide greenery could absorb rainwater while providing a valued private space for residents in a dense urban context. A roof garden could include green areas and bioretention pits. A bioretention garden or underground rainwater harvesting tank (if stored for reuse) could be included in the courtyard garden to take excess roof water, while the courtyard could be drained by a bioretention garden.

The surface water system should be designed so that should flooding occur during a 0.5% AP (200- year) flood event + 35% increase in peak rainfall intensity (to allow for future climate change), it should not encroach within 300mm of the lowest garden ground level or 600mm of property finished floor levels. Further guidance is provided in the Council's Flood Risk and Flood Risk Assessments Supplementary Guidance.



Images from Meadowbank Development Green Roof Options Appraisal illustrating high amenity green roof space for people to enjoy and green roofs which combine publicly accessible and non accessible spaces (credit Collective Architecture and RaeburnFarquharBowen)

## 5. Amenity for City Guidance

**Requirement:** The continuous frontages require articulation to break up their mass and create visual interest. The junction of Old High Street and Caledonian Road will be a landmark/focal building. Elsewhere other key corners should provide interest through their detailing, and corners should address all aspects, ensuring no blank walls face onto public realm

**Additional Guidance:** There is opportunity for an architectural statement/landmark and use of height at the corner of Old High Street/Caledonian Road to highlight this key junction mirroring the other side of the street where height increases at the corner. For key corner buildings, they need to be designed to address all aspects facing the street. This can be done through windows, doors, angled elevations, raised pediments/gables.

Blank walls in the public realm should be avoided as they are visually unappealing and can cause problems with the lack of passive surveillance, and can become a focus of antisocial behaviour.

### Photos of corner buildings nearby



## 5. Amenity for City Guidance

**Requirement:** At least 60% of the ground floorspace of the buildings fronting onto High Street and Paul Street should be active frontages (commercial or community uses).

**Additional Guidance:** To achieve good amenity and encourage footfall, there is a requirement for at least 60% of the ground floor floorspace of the buildings fronting onto High Street and Paul Street to be active frontages. This active frontage should provide approximately a 50/50 split mix of community and commercial uses. This should include a commercial/community unit at the junction of High St and Caledonian Road.

**Requirement:** The overall architectural style could be contemporary, and all materials should be robust and durable, a mix of materials is sought for diversity and to reflect different character zones.

**Additional Guidance:** A contemporary architectural style could provide consistency between the character zones. In terms of general advice for all zones, the Council seeks deep window and door reveals and generally a strong vertical emphasis. There also needs to be an appropriate individual response to the different character zones. The Council agrees with the Scottish Government's New Design in Historic Settings guidance that, 'in general we believe that new interventions in historic settings do not need to look 'old' in order to create a harmonious relationship with their surroundings. Some of the best recent examples are contemporary design responses.' However it is also stated that, 'A modern building which disregards its setting is very likely to be regarded as unsuccessful both now and in the future.' The City Mills zone is the most sensitive with regard to its historic setting and it needs to pick up cues.

**Requirement:** High St and Caledonian Road zones need to reinforce their urban identity, and be characterised by development which forms a continuous building frontage.

**Additional Guidance:** This approach helps reinforce the street hierarchy.

**Requirement:** The Caledonian Road zone should reflect the city centre ring road hierarchy and to provide enclosure buildings here are likely to be around five storeys and no less than three. This zone has the most flexibility to do something very different from the local vernacular, whilst there is also significant flexibility on choice of materials.

**Additional Guidance:** The zone also requires landscaping attention to its boundaries with the electricity sub station and significant planting associated with the major mobility corridor.

**Requirement:** The High St zone should be 3 - 4 storeys, a variation in height along it is desirable and an increase should highlight its key junction with Caledonian Road. The High St zone could pick up on the red sandstone tenemental character, potentially by using variation of reddish tone bricks.

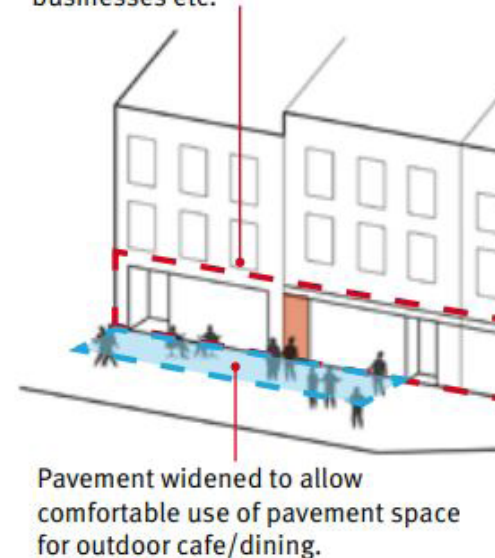
## 5. Amenity for City Guidance

**Additional Guidance:** The proposed Green Street involves change to a one way system combined with biodiverse landscaping and pedestrian/cyclist lane requirements which should allow for greater privacy and amenity through increasing separation from vehicular traffic.

However a swept path analysis needs to show that no complicated manoeuvres are required. Utilising the reduction from 2 vehicle lanes to 1 there is scope to better separate vehicle traffic from the High St properties and improve amenity. The gained space from reducing a car lane should be used to increase pavement provision to 3m, providing landscaping, possibly cycle parking shelters for the mobility hub, and for improving the public realm with consideration given to including outdoor seating space for businesses. This is a bid to create more space for people post-pandemic, as well as encourage a greener, accessible and more pedestrianised version of the city. The developer should contact the Place Development Team to consider how they might integrate outdoor seating space for businesses within their proposal. The Council will look to the implementation of phase 2 Green street later but not as part of this proposal.

Extract from the Town Centre Toolkit, Scottish Government, 2013

Continuous frontage that allows visual links between inside and outside  
– shops, cafes/restaurants, small businesses etc.



## 5. Amenity for City Guidance

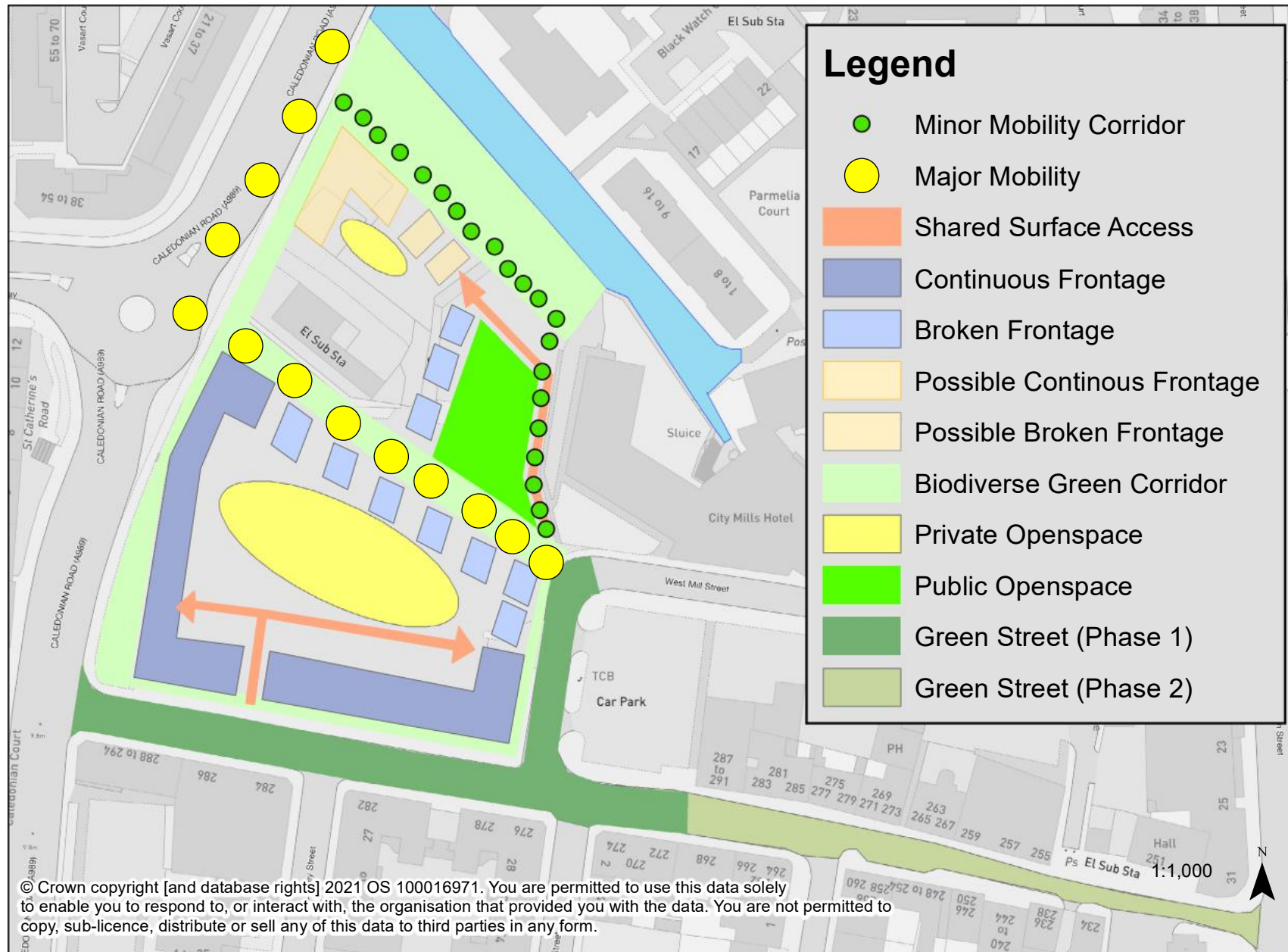
**Requirement:** In contrast the City Mills zone should be maximum 3 storeys and materials should reflect its natural stone colours. This zone could have a contemporary architectural style, but it is the most sensitive and requires the most reference to the local vernacular.

**Additional Guidance:** The listed buildings of the City Mills provide a lot of amenity and whilst new development could be contemporary in overall style it needs to pick up cues from its environment. The City Mills are large buildings but the historic street pattern in this area was a finer urban grain with some smaller buildings and plots. A rich urban grain including broken frontages is sought. Variation in roof shapes and use of dormers is also a strong characteristic of the Lower City Mills Area. Also generally the facades of blocks/large buildings are of one material. Materials and colour in this zone should reflect the stone colours of the City Mills. This could partly be achieved by use of stone and/or brick. Surface materials need to achieve a high quality public realm, should have a small unit size, and reflect the palette of materials here.

Photos of the City Mills Area



## 5. Amenity Vision for Residents





## 5. Amenity Vision For Residents

**Vision for Residents: Provide a high amenity residential environment**

**Approach: Limit the areas within the site which can be accessed by car to provide car free areas. Consider locating any parking in southern and eastern areas within courtyard to give car free space and garden space within sunniest less overshadowed areas. The overall scheme may provide a mix of private open space for some properties and communal space for others. Options for communal garden ground includes green roof/roof terrace within the block along High St, a roof terrace on south side of Caledonian Road, and/or internally within the block.**

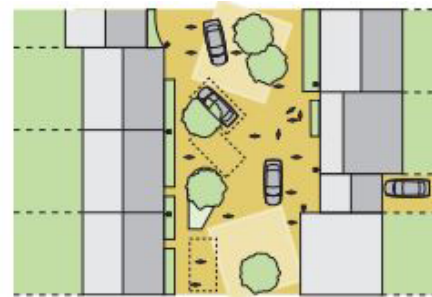
## 5. Amenity for Residents Guidance

**Requirement:** Consider locating any parking in southern and eastern areas within the courtyard to give car free space and garden space within sunniest less overshadowed areas.

**Additional Guidance:** The preferred solution is to reduce car parking provision as much as possible in line with low carbon lifestyle guidance with appropriate transport sharing options provided. However flexibility in parking levels as per Low Carbon Lifestyle guidance can be determined with view to marketability and if underground parking is not achievable then there will be a need for parking within the courtyard.

Shared surfaces comprising of a road without footways where the carriageway is shared by pedestrian and vehicles are encouraged internally within the block. It is desirable that vehicle speed should not exceed 10 mph in Shared Surface Roads and the road layout should reflect this.

Extract from *Designing Streets*, 2010



Level surface – no delimitation between street user zones  
User hierarchy favours pedestrians

Extract from the *Town Centre Toolkit*, Scottish Government, 2013



## 5. Amenity for Residents Guidance

**Requirement:** To reflect edge of city centre location, garden ground standards are reduced, but minimum standards here are at least 20 square metres of communal garden space or 5 square metres balcony per 2 bed+ or 1.5 metre by 1.5 metre for any 1 bed flatted unit, or at least 40 square metres garden space for a townhouse. The overall scheme may provide a mix of private open space for some properties and communal space for others. Options for communal garden ground include green roof/roof terrace within the block along High St, a roof terrace on south side of Caledonian Road, and/or internally within the block.

**Additional Guidance:** The minimum area for usable communal garden space is 50 square metres. For flatted development communal open space should be provided for the exclusive use of occupants of the development, and its location, size and shape need to enable it to be enjoyed by the occupants.

Permeability through the private courtyard areas would not be appropriate, and communal amenity space should:

- receive adequate sunlight
- be designed and managed to ensure privacy and be screened from parking and public areas
- be overlooked by habitable rooms to ensure safety and
- include seating, trees and planting, lighting, paving and footpaths, and possibly food growing opportunities



Photo of Straiths, Gateshead showing high amenity multifunctional communal open space (credit Jonathan Clarkson)

## 5. Amenity for Residents Guidance

Alternative to or to reduce the overall communal provision requirements, a balcony of 5 square metres balcony per 2 bed+, or 1.5 metre by 1.5 metre for any 1 bed flatted unit would also be acceptable as the outdoor amenity space provided for a flat. Balconies should be designed to provide some shelter and privacy from neighbouring properties either using screens or setting back within the facade.

Private outside space should not be located where it will be exposed to high levels of noise or air pollution. An active green roof for use as communal private open space would not be appropriate for the Caledonian road frontage but a roof terrace facing south could be appropriate here.



**Illustration from Meadowbank Development Green Roof Options Appraisal illustrating high amenity development with balcony provision designed for shelter and privacy (credit Collective Architecture and RaeburnFarquharBowen)**

## 6. Planning Policies and Guidance

**Requirement: Future proposals should consult these plans and guidance documents in full. The planning application process may identify other relevant policies, however the most relevant policies are listed below.**

### **TAYplan Strategic Development Plan (2016-36)**

Policy 1 – Location Priorities

Policy 2 - Shaping Better Quality Places

Policy 4 – Homes

Policy 5 – Town Centres First

Policy 6 – Developer Contributions

### **Perth and Kinross Local Development Plan 2019**

Policy 1 – Placemaking

Policy 2 – Design Statements

Policy 3 – Perth City

Policy 4 – Perth City Transport and Active Travel

Policy 5 – Infrastructure Contributions

Policy 11 – Perth City Secondary Uses Area

Policy 15 – Public Access

Policy 20 – Affordable Housing

Policy 22 – Particular Needs Housing Accommodation

Policy 25 – Housing Mix

Policy 26 – Scheduled Monuments and Non-Designated Archaeology

Policy 27 – Listed Buildings

Policy 28 – Conservation Areas

Policy 31 – Other Historic Environment Assets

Policy 32 – Embedding Low and Zero Carbon Energy Technologies in new development

Policy 34 – Sustainable Heating and Cooling

Policy 38 – Environment and Conservation

Policy 41 – Biodiversity

Policy 42 – Green Infrastructure

Policy 52 – New Development and Flooding

Policy 53 – Water Environment and Drainage

Policy 55 – Nuisance from Artificial Light and Light Pollution

Policy 56 – Noise Pollution

Policy 57 – Air Quality Management Areas

Policy 58 – Contaminated Land and Unstable Land

Policy 60 – Transport Standards and Accessibility Requirements

# 6. Planning Policies and Guidance

## Perth and Kinross Council Guidance

Perth Central Conservation Area Character Appraisal

The Perth Lade Green Corridor Management Plan, 2020-2025

Supplementary Guidance - Developer Contributions & Affordable Housing (adopted 2020)

Supplementary Guidance - Delivering Zero Waste (adopted in 2020)

Supplementary Guidance - Air Quality (adopted in 2020)

Supplementary Guidance - Flood Risk and Flood Risk Assessments (adopted in 2021)

Supplementary Guidance - Placemaking (adopted in 2020)

Supplementary Guidance - Renewable & Low Carbon Energy (draft)

Supplementary Guidance - Open Space Provision for New Developments (adopted in 2021)

Policy on Maintenance Options for Public Open Spaces in New Residential Developments

Supplementary Guidance - Green & Blue Infrastructure (adopted in 2020)

Planning Guidance - Planning & Biodiversity

River Tay Special Area of Conservation (SAC) Advice to developers when considering new projects which could affect the River Tay Special Area of Conservation (2020)

## Other National Policies and Guidance

National Roads Development Guide (2015)

Scottish Planning Policy 2014

National Planning Framework 3

Circular 4/1998 (Use of conditions)

Circular 3/2013 (Development Management)

Scottish Government Planning Advice Notes

Design Places (2001)

Designing Streets (2010)

Creating Places (2013)

Historic Environment Scotland's New Design in Historic Settings (2010)

## 6. Planning Policies and Guidance

**Requirement:** Further policy advice is principally contained within the low carbon and amenity guidance sections but additional guidance is provided as follows:

**Digital Connectivity:** Ensure that provision is made for digital infrastructure as an integral part of the development.

**Air Quality:** The development site is located within Perth's Air Quality Management Area (AQMA), which was designated in 2006 for the whole of Perth City. Development at the site could potentially lead to a deterioration in local air quality through a combination of altering the built form of the area, increasing vehicle emissions at the location, or possibly introducing flue emissions from a heating or energy plant. A detailed air quality assessment will be required by a qualified consultant. The developer needs to consider the height of proposed buildings and existing buildings to ensure that the proposal does not produce a canyon effect causing pollutants not to disperse adequately.

**Archaeological Interest:** Perth and Kinross Heritage trust have indicated that it is known that this site and its surroundings have rich archaeological potential. There will be a requirement to investigate, address and incorporate important features where possible as part of the design, or include educational information/waymarking if appropriate. As there is an element of public realm work in the scheme it is recommended to include some sort of interpretation discussing the historic features, the lade and mills and anything else of notable interest in the area.

**Infrastructure Contributions and Affordable Housing:** There are potential exemptions applicable particularly for viability and sustainability reasons. The site is in the Perth City Centre Zone. This means that proposals for fewer than 20 dwellings will not be required to contribute towards Primary Education or Transport Infrastructure. Where a proposal is for 20 or more dwellings, the contribution requirement will be assessed on a case-by-case basis. The site is in the catchment for Inch View Primary School. Education & Children's Services have no capacity concerns in this catchment area at this time. For Perth Transport Infrastructure, the site is in the Perth Core Area and the Developer Contributions and Affordable policy Supplementary Guidance sets out how the guidance is applicable, and what exemptions apply. With regard to affordable housing any proposals of 5+ residential units shall be assessed for affordable housing contributions at 25% of the total number of units proposed and off-site delivery or a commuted sum in lieu of delivery may be appropriate.

**Flood Risk:** The foul and surface water drainage of the site will require detailed consideration and assessment, in consultation with Scottish Water, SEPA and the Council's Structure and Flood Team. Flood Risk Assessment and a Drainage Impact Assessment will be required defining the developable area of the site and ensuring that (taking account of Flood Protection Scheme) no built development takes place on the functional flood plain. Areas protected by the Flood Protection Scheme should be subject to appropriate mitigation measures including water resistance, and water resilience measures and evacuation procedures.

## 6. Planning Policies and Guidance

**Waste:** Communal bins storage should accommodate space for general waste bins and dry mixed recycling bins. Perth & Kinross Council have signed up to the Charter for Householder Recycling. This along with upcoming legislation could see changes to kerbside collection services, including making food waste collections from domestic properties mandatory. The developer should include appropriate provision to accommodate upcoming changes. The proposed Deposit Return Scheme for Scotland will look to capture beverage containers, however the developer should look to include a mini glass point within this development for glass not included in the scheme.

It is usually preferable that bin storage areas are close to the entrance/exit of the properties so that residents need to pass when leaving the property and have minimal distance to carry waste. However consideration needs to be given to the location of the bin store both in terms of servicing the bins and resident usage.

Prior to submitting a planning application there is need to consult Waste Services to clarify the bin requirements and the optimum locations.

**Housing Mix:** At least 10% of the proposed houses should be one or two bedroom in order to meet the needs of smaller households including older people and lower income households. This will be in addition to the affordable housing requirement. There is also a requirement for up to 10% of the development to be designed, or capable of adaption, to meet the needs of households with specific housing needs, for example, wheelchair users. Work is being undertaken to identify where in the Council area there are clusters of households which have specific housing needs. However, the location of this site in the heart of the city centre with close proximity to shops and services means that it is well located to meet the needs of households with a range of needs including wheelchair users. The developer should therefore take this additional requirement into account in the design of the development.

## 7. Next Steps

**The Council will work with a selected developer to bring forward a planning application for a high-quality exemplar scheme demonstrating the potential for high amenity city centre living in a low carbon development. The first step will be public consultation and the submission of a Proposal of Application Notice.**

This brief provides guidance on planning criteria and interests. The exact scale and mix of the development elements will be arrived at through the submission of a detailed planning application with associated background supporting information. The possibilities for development in and around this site will be further informed by environmental review/constraints with detailed input including:

- Traffic Impact / Transport Assessment
- Drainage Impact Assessment
- Schematic Drainage Layout
- Flood Risk Assessment
- Ground Conditions / Water Resources
- Utilities assessment to consider how to accommodate the diversion of existing utilities and/or existing service access rights
- Sustainability Assessment
- Ecological Impact Assessment and Tree Survey
- Noise Assessment

- Air Quality Assessment;
- Landscape and Visual Impact Assessment
- Cultural Heritage & Archaeology Statement
- Energy Statement to investigate the potential for the provision of, and/or extension to, a heat network to serve the development

The following documentation should accompany the submission of a planning application:

- Architect layout and elevational drawings (including street sections)
- Planning Statement, including a section on Economic Development
- Design & Access Statement
- Detailed landscape proposals
- Pre application Consultation Report, with some public consultation
- Construction Environment Management Plan
- Construction and Phasing
- Waste Management and Minimisation Plan
- Socio- Economic Impact
- An invasive non-native species control plan



## 7. Next Steps

### Perth and Kinross Council Contacts

Development Management: DevelopmentManagement@pkc.gov.uk

Transport Planning: TransportPlanning@pkc.gov.uk

Community Greenspace: communitygreenspace@pkc.gov.uk

Environmental Health: EnvironmentalHealth@pkc.gov.uk

Biodiversity: Biodiversity@pkc.gov.uk

Structures & Flooding (surface water and drainage):  
FloodingDevelopmentControl@pkc.gov.uk

Waste Services (waste/recycling provision):  
CommunityWasteAdvisers@pkc.gov.uk

Housing (affordable housing provision): ASaum@pkc.gov.uk

Strategy and Policy: DevelopmentPlan@pkc.gov.uk

Developer Negotiations officer: TESDevelopmentContributions@pkc.gov.uk

Place Development Team: PlaceDevelopment@pkc.gov.uk

Conservation team: ConservationTeam@pkc.gov.uk

### External Contacts

Scottish Environmental Protection Agency

Scottish Water

Transport Scotland

Historic Environment Scotland

Perth and Kinross Heritage Trust

Perth Civic Trust

NatureScot

TACtran

Architecture and Design Scotland

SSE (sub station)

Perth City Board

Perth Chamber of Commerce

Federation of Small Businesses

Health & Social Care Partnership

## 8. Good Practice Library

Here are some good examples and relevant references:

[Dunfermline the Linen Quarter](#)

An interesting case study on a not dissimilar site [Tibby's triangle](#)

Green Roofs - The best green roof case studies in Scotland include the schools in Falkirk and a university building in St Andrews. There is some proactive work happening in [Edinburgh](#) and [Meadowbank](#). There is also a green roof at Invergowrie Primary School.

Information from NatureScot on [Nature based solutions](#)

[Swift towers](#)

[Swift guidance](#)

[Street trees for shade](#)

[SUDS and rain gardens](#), and green blue case studies, [London wall place](#) and [St Catharines college](#)

[Bird, bat and bee homes integrated into new buildings](#)

Sustainability recommendations - some good practice case studies, the design might not be appropriate for the Thimble Row site, but principles and solutions are applicable: a [carbon neutral laboratory](#) and [the student centre](#).

[Bike storage to complement the EV charging points](#)

How to Plan for Mobility Hubs: [A guide for Planners and Developers in Scotland COMO](#)

### Endnotes

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**PERTH AND KINROSS COUNCIL**

**STRATEGIC POLICY AND RESOURCES COMMITTEE**

**1 SEPTEMBER 2021**

**UPDATE ON THE SCOTTISH GOVERNMENT TOWN CENTRE FUND AND PROPOSALS FOR THE NEW PLACE BASED INVESTMENT PROGRAMME**

**Report by Head of Planning and Development**  
(Report No. 21/149)

This report provides an update on progress with projects allocated funding from the Town Centre Fund. It also outlines the new Scottish Government funded Place Based Investment Programme and recommends further projects to receive funding in order to utilise the 2021/2022 allocation.

**1. BACKGROUND**

- 1.1 The Scottish Government currently operates three funds that support place-based regeneration and economic development. The long-established Regeneration Capital Grant Fund is a competitive fund that provides significant funding for capital projects led or sponsored by local authorities and targeted at the most deprived urban and rural areas across Scotland. In 2018, the one-off Town Centre Fund was announced and more recently its replacement, the Place Based Investment Programme which will operate from 2021-2026. It should be noted these Scottish Government grant schemes operate independently of the UK Government's Levelling Up Fund and Community Renewal Fund. This report focuses on the Town Centre Fund and Place Based Investment Programme.
- 1.2 The Town Centre Fund was announced by the Scottish Government in December 2018, and Perth and Kinross Council was allocated £1.983M in March 2019. Following discussion by members, the Strategic Policy and Resources Committee awarded funding to 5 projects in June 2019 (Report No 19/127 refers):
- Strathmore Community Hub (£150K)
  - Coupar Angus Cycle Hub (£50K)
  - Connecting Loch Leven with Kinross Town Centre (£800K)
  - Drummond Arms, Crieff (£600K)
  - Events Space, Pitlochry (£383K)

- 1.3 The funding was originally due to be committed by end of March 2020 and spent by end of September 2020. However, due to the COVID pandemic, this was extended to the end of March 2021, to be spent by end of September 2021. Scottish Government have advised this is no longer a hard deadline and if projects are underway and likely to complete by the end of December 2021, this will be satisfactory. There is, however, no additional funding. As part of the Scottish Government's Economic Recovery Plan, additional funding was announced in September 2020. The additional allocation for Perth and Kinross was £714K, bringing the total budget to £2.697M.
- 1.4 An update report was provided to an Executive Sub-Committee of the Strategic Policy and Resources Committee on 23 October 2020 (Report No 20/204 refers) where it was agreed to:
- de-commit funding from the Coupar Angus Cycling Hub due to the project not proceeding
  - provide an additional allocation of £487K to the Strathmore Community Hub
  - provide an additional £20K to the Kinross/Loch Leven project
  - allocate £25K to the YMCA Perth Y Centre project
  - allocate £200K to the Local Full Fibre Network project
  - make further efforts to bring forward a viable project in Pitlochry as the original idea did not generate widespread community support.
- 1.5 A subsequent report was brought back to the Strategic Policy and Resource Committee on 25 November 2020 (Report No 20/227 refers). Committee agreed that it would not be possible to bring forward a project in Pitlochry to expend the grant before the deadline, but that officers would continue to work with community groups to seek viable schemes and alternative sources of funding. Committee also approved the allocation of the remaining balance of Town Centre Fund funding to the following projects:
- Crieff Hotel arts hub (£100K)
  - Strathearn Hotel demolition and site clearance (£265K)
  - Town Wi-Fi Schemes (£50K)
- 1.6 Meantime, the Place Based Investment Programme (PBIP) was launched in September 2020, with the grant offer and objectives received on 10 May 2021. The main objectives of the PBIP are to:
- align place-based initiatives and establish a coherent local framework to implement the Place Principle
  - support place policy ambitions such as town centre revitalisation, community led regeneration, 20-minute neighbourhoods and Community Wealth Building
  - ensure that all place-based investments are shaped by the needs and aspirations of local communities
  - accelerate ambitions for net zero carbon, wellbeing and inclusive economic development, tackling inequality and disadvantage, and community involvement.

1.7 The Programme is to be achieved by investing in projects focussed on:

- rural places with smaller populations, dependent on larger geographical areas for support, for example:
  - small towns with a limited range of non-specialised facilities
  - villages with very limited, or non-existent, access to facilities.
- urban places with sizeable populations, for example:
  - regional centres with extensive provision supporting a wide geographical area
  - larger towns with a comprehensive range of dedicated services and facilities
  - individual neighbourhoods with limited access to relevant local provision.

1.8 The PBIP grant can be claimed for eligible capital expenditure incurred by local authorities or third parties. The grant is for expenditure additional to that which is already, or would otherwise, be allocated to the 2021/22 budget and should not substitute for existing spend. The grant may also be used to fund third party capital expenditure either directly, or through the provision of grants to third parties (public sector bodies, private sector bodies or individuals). The grant must be committed in the financial year 2021/22. It is expected that expenditure will be met, or at least work or contracts signed or commenced, by 31 March 2022. This is a challenging timescale for capital projects.

1.9 The available funds have been allocated following agreement with COSLA as follows:

| <b>Year</b>   | <b>LA Allocation £M</b> | <b>Perth &amp; Kinross Share £M</b> |
|---------------|-------------------------|-------------------------------------|
| 2021/22       | 38                      | 1.265                               |
| 2022/23       | 33                      | 1.089                               |
| 2023/24       | 23                      | 0.759                               |
| 2024/25       | 23                      | 0.759                               |
| 2025/26       | 23                      | 0.759                               |
| <b>TOTALS</b> | <b>£140M</b>            | <b>Est. £4.631M</b>                 |

1.10 Community engagement and co-design of outcome focussed projects, in line with the principles of the Perth & Kinross Offer, will be possible in future years. However, there is insufficient time or staff capacity to do this in the current year. The Council also currently does not have “shovel-ready” projects. This will be addressed by the allocation of £450K of COVID Reserve funding (Report No 21/101 refers) which will enable both feasibility studies to be progressed and develop staff capacity to write and submit future bids for competitive funding schemes.

1.11 Therefore, this year, a pragmatic approach will again be required to ensure the £1.265M allocation is spent on projects which meet the Fund’s criteria. The only feasible option is to focus on existing projects that require additional funding, and are already approved, or any others the Council can progress this year that also demonstrate a contribution to the objectives of the PBIP.

## 2. PROPOSALS

2.1 The table below provides both an update on progress and spend relating to the approved Town Centre Fund projects and identifies where additional PBIP funding could be allocated.

| PROJECT                                                                                                                                                                                                                 | £ FUNDING ALLOCATED | 19/20 SPEND | 20/21 SPEND | 21/22 SPEND | TOTAL TO DATE                    | COMMENTS/PROGRESS                                                                                                                                                                                                                                                                                       | RAG |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------|-------------|-------------|----------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| <b>STRATHMORE COMMUNITY HUB</b><br>(refurbishment of former GP surgery into a Community Hub)                                                                                                                            | £637,000            | 54,877      | 14,160      | 100,297     | <b>£169,334</b><br><b>(27%)</b>  | Project is underway but <b>additional funding is required to meet rising costs identified in revised tender information of c.£125K</b> . They have also indicated delays in completing the project due to delays to materials supplies, which will mean project will not be complete until November 21. |     |
| <b>DRUMMOND ARMS, CRIEFF</b><br>(refurbishment/repairs to former derelict hotel building) – we are now aware of 2 expressions of interests from hotel operators to purchase building once repairs & strip out complete. | £600,000            | 121,384     | 74,213      | 117,673     | <b>£313,270</b><br><b>(52%)</b>  | Strip out and repair works underway. Project could spend additional money & looking to purchase neighbouring RBS building. <b>Estimated additional spend in total c.£962K – however this is made up of several different elements of which £140K could be spent this financial year.</b>                |     |
| <b>PERTH CITY CENTRE</b><br>(refurbishment of building to create new multi-functional Youth facility)                                                                                                                   | £25,000             | 0           | 25,000      | 0           | <b>£25,000</b><br><b>(100%)</b>  | Money paid over to support design costs of larger scheme funded by the Regeneration Capital Grant Fund.                                                                                                                                                                                                 |     |
| <b>LOCAL FULL FIBRE NETWORK</b> (installation of high-speed broadband into town/city centre PKC buildings – part of wider Local Full Fibre Network project)                                                             | £200,000            | 0           | 0           | 0           | 0                                | Funding allocated to identified budget shortfall in overall LFFN Project. Project underway and should be complete by end September.                                                                                                                                                                     |     |
| <b>CRIEFF HOTEL</b> (purchase of derelict former hotel building to create a multi-use community arts space.                                                                                                             | £100,000            | 0           | 100,000     | 0           | <b>£100,000</b><br><b>(100%)</b> | Money paid out to part fund purchase of hotel. Project being developed by Creative Crieff.<br><br><b>The next phase of the project is the demolition of the Hotel which is estimated to cost c£200K and requires planning consent.</b>                                                                  |     |
| <b>STRATHEARN HOTEL</b><br>(demolition of former hotel building in Crieff)                                                                                                                                              | £265,000            | 0           | 0           | 0           | 0                                | Some delays in project experienced, planning permission delayed due to bat survey being required.<br><br>Planning Permission has now been approved, and it is hoped demolition will be on site by late August and complete by end September.                                                            |     |
| <b>TOWN WIFI SCHEMES</b> (to install town centre Wi-Fi in Coupar Angus, Comrie, Alyth, Scone, and extend the Perth City Wi-Fi.)                                                                                         | £50,000             | 0           | 0           | 28,313      | £28,313<br><b>(56%)</b>          | <b>Projects underway but need additional funding to complete the schemes. We have identified an additional funding requirement of c.£30K.</b>                                                                                                                                                           |     |

|                                                                                                                                      |                   |                |                |                |                                   |                                                                                                                                                                                                                                                                             |  |
|--------------------------------------------------------------------------------------------------------------------------------------|-------------------|----------------|----------------|----------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| <b>CONNECTING LOCH LEVEN WITH KINROSS TOWN CENTRE</b><br>(Creation of a new car park at Loch Leven & improved access to town centre) | £820,000          | 0              | 73,528         | 347,099        | 420,627<br>(51%)                  | Project on site and progressing well. However due to issues with material delays the project will be subject to delay and is experiencing cost increases due to rising materials costs. Additional funding of £35K is required to allow the project to complete as planned. |  |
| <b>TOTALS</b>                                                                                                                        | <b>£2,697,000</b> | <b>176,211</b> | <b>286,901</b> | <b>593,382</b> | <b>£1,056,544</b><br><b>(39%)</b> |                                                                                                                                                                                                                                                                             |  |

2.2 While most Town Centre Fund projects are on track for completion and spend by the end of September 2021, as highlighted in the summary above, there are some issues with several of the projects that require resolution.

2.3 Both the Strathmore Community Hub and the Town Wi-Fi projects require additional funding to complete their original project. In addition, several of the projects which are currently on site are experiencing delays in sourcing building materials, are facing rising construction costs, and are indicating that their projected completion dates will slip.

2.4 The Drummond Arms project is progressing well, and they have indicated they could spend significant additional funding on the building in the period from October to end March 2022. The most critical currently unfunded elements of the project would be the acquisition of the former RBS unit and the demolition of the former staff quarters at the rear of the main building. Any further requests for funding for this project in the future would require to be assessed against other competing priorities. The Creative Crieff group which is developing the Crieff Hotel project have also indicated they could move to phase 2 this year to demolish the hotel and clear the site, subject to planning consent which requires a case to be made for demolition rather than economic repair.

2.5 Taking all the above factors into consideration, the following projects could potentially be funded from the new PBIP, and the expenditure made in the 2021/22 financial year:

|                                                                                                                        |                   |
|------------------------------------------------------------------------------------------------------------------------|-------------------|
| Additional funds to complete Strathmore Community Hub                                                                  | £125,000          |
| Additional funds to complete Town Centre Wi-Fi                                                                         | £30,000           |
| Additional funds to complete Connecting Loch Leven with Kinross project                                                | £35,000           |
| Additional funds for priority elements of Drummond Arms (Purchase of RBS building & Demolition of outbuilding at rear) | £140,000          |
| Additional funds to demolish Crieff Hotel                                                                              | £200,000          |
| <i>Additional funding for Letham Hub</i>                                                                               | <i>£735,000</i>   |
| <b>TOTAL</b>                                                                                                           | <b>£1,265,000</b> |

- 2.6 One additional project has been incorporated into the table above: the Letham Hub.

### **Letham Hub**

- 2.7 The Letham Community Hub project is being funded by Perth and Kinross Council, Regional Capital Regeneration Fund (RCGF) and Lottery. This exciting community focussed project will refurbish and extend the current recreation centre to create a community gym, sports hall, community kitchen, soft play area and multi-purpose rooms. The project is being tendered during a period when significant tender inflation is being encountered nationally, with material and labour shortages reported. The project tenders were received in July and the initial evaluation suggests the best tender will be in excess of the current budget. The additional funding detailed above is recommended to allow the project to proceed unaltered. However, if the total additional amount is not all required for the Letham Hub project we will bring back a further report to committee to re-allocate any balance.

### **Pitlochry**

- 2.8 Following difficulties in securing community and landowner support for previously proposed public realm improvements at Atholl Road Pitlochry, it was agreed by the SP&R Committee that officers would provide support for the development of a broader place-based investment framework. This will assist the identification of community priorities in the town and support the development of projects. For example, a collective of local representative bodies are now progressing a Community Action Plan in Pitlochry which will identify priorities for community and place-based investment within the next 6 months. Therefore, a Pitlochry project is likely to be a priority for PBIP funding in a future year.

### **Future Years**

- 2.9 It is proposed to hold a workshop with elected members in autumn 2021 to seek views on future projects, and other sources of potential funding which could be taken forward which would meet the criteria of the PBIP.

## **3. CONCLUSIONS AND RECOMMENDATIONS**

- 3.1 The report summarises the good progress being made in the delivery of Town Centre Fund projects and highlights that several now require additional funding to complete them, due in the main to rising construction and material costs. However, some additional funding is now available via the Place Based Investment Programme allocation for 2021/22 and, practically, this could be utilised to fund these additional costs. Additionally, two other projects, both with community support, can also be progressed in the current financial year should PBIP funding be allocated.



3.2 It is recommended that the Committee:

- i) notes the progress being made to deliver the already approved Town Centre Fund projects.
- ii) notes the requests for additional funding from these projects.
- iii) approves the allocation of additional funding available via the Place Based Investment to the following projects:
  - Strathmore Community Hub - £125,000
  - Town Wi-Fi - £30,000
  - Kinross Loch Leven Car Park - £35,000
  - Drummond Arms - £140,000
  - Crieff Hotel Community Arts Space - £200,000
  - Letham Hub - £735,000
- iv) requests officers to convene a workshop in autumn this year for all elected members to consider options for the use of the remaining PBIP funding and other sources of potential funding; and
- v) requests the Head of Planning & Development to report on progress before the end of March 2022.

**Author**

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**Approved**

| <b>Name</b>      | <b>Designation</b>                  | <b>Date</b>    |
|------------------|-------------------------------------|----------------|
| David Littlejohn | Head of Planning and<br>Development | 23 August 2021 |

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## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | <b>YES</b>        |
| Corporate Plan                                      | <b>YES</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>YES</b>        |
| Workforce                                           | <b>YES</b>        |
| Asset Management (land, property, IST)              | <b>YES</b>        |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>YES</b>        |
| Strategic Environmental Assessment                  | <b>YES</b>        |
| Sustainability (community, economic, environmental) | <b>YES</b>        |
| Legal and Governance                                | <b>YES</b>        |
| Risk                                                | <b>YES</b>        |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>YES</b>        |
| External                                            | <b>n/a</b>        |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>YES</b>        |

### 1. Strategic Implications

#### Community Plan/Single Outcome Agreement

- 1.1 The proposals within the report will support the delivery of the Perth and Kinross Community Plan in terms of the following priorities: -
- (iii) Promoting a prosperous, inclusive and sustainable economy
  - (v) Creating a safe and sustainable place for future generations

#### Corporate Plan

- 1.2 The proposals within the report will support the delivery of the following Council's Corporate Plan priorities: -
- (iii) Promoting a prosperous, inclusive and sustainable economy.
  - (v) Creating a safe and sustainable place for future generations.

### 2. Resource Implications

#### Financial

- 2.1 The Head of Finance has been consulted on the proposals and has indicated agreement with the proposals.

- 2.2 These proposals will be funded from a grant received from the Scottish Government and as such should have no direct impact on our existing Capital or Revenue budgets.

#### Workforce

- 2.3 There are no project specific workforce implications arising from this report.

#### Asset Management (land, property, IT)

- 2.4 The Head of Property has been consulted on the report and has indicated agreement with the proposals.

### **3. Assessments**

#### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The proposals have been considered under the Corporate Equalities Impact Assessment process (EqIA) with the following outcome:
- (i) Assessed as not relevant for the purposes of EqIA

#### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.
- 3.4 The proposals have been considered under the Act and no further action is required as it does not qualify as a PPS as defined by the Act and is therefore exempt.

#### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. Under the Climate Change (Scotland) Act 2009 the Council also has a duty relating to climate change and, in exercising its functions must act:
- in the way best calculated for delivery of the Act's emissions reduction targets.
  - in the way best calculated to deliver any statutory adaptation programmes; and,

- in a way that it considers most sustainable.

3.6 The proposals have been assessed against the Council's Principles for Sustainable Development and it is considered that all the proposals outlined would support the achievement of sustainable development.

#### Legal and Governance

3.7 The Head of Legal and Governance has been consulted on the report and has indicated agreement with the proposals.

#### Risk

3.8 The key risks associated with the proposals presented in the report relate to our, and our delivery partners, abilities to implement approved projects within the timescales required. If we are unable to do this, our grant funding will have to be returned to the Scottish Government under the conditions of the grant offer.

### **4. Consultation**

#### Internal

4.1 The Executive Director (Communities), the Chief Operating Officer, the Head of Finance, and the Head of Legal and Governance have been consulted in the preparation of this report.

#### External

4.2 No external parties have been consulted in the preparation of this report.

### **5. Communication**

5.1 The agreed proposals will be communicated to all appropriate parties including external organisations receiving Town Centre Fund/Place Based Investment Programme grant awards.

## **2. BACKGROUND PAPERS**

Report No. 19/127

Report No. 20/204

Report No. 20/227

**PERTH AND KINROSS COUNCIL**

**STRATEGIC POLICY & RESOURCES COMMITTEE**

**1 September 2021**

**Revised Perth Harbour Business Plan and Progress Report**

**Report by Head of Planning and Development**

(Report No. 21/150)

The purpose of this report is to consider and agree the Perth Harbour business plan (April 2021 – March 2026) and note the associated actions as detailed in the report.

**1. BACKGROUND / MAIN ISSUES**

- 1.1 Perth Harbour is very much part of Perth's long history and was finally established at its current location in the 1840s. The harbour is owned by Perth & Kinross Council (PKC) and comprises a tidal basin of about 1.2ha 22 miles upstream from Dundee and 30 miles from the North Sea.
- 1.2 Perth Harbour is a Competent Harbour Authority for waters under its control (from Perth railway bridge to Dundee waters at Balmerino). The Port Marine Safety Code (PMSC) sets standards for the operation of UK Ports. It codifies Duties and Responsibilities of harbour authorities and requires that ports be operated on the basis of Risk Assessment and a Safety Management System. Perth Harbour Authority has established a Safety Management System which demonstrates the Council's commitment to operating Perth Harbour in a safe and environmentally sound manner to the benefit of staff, vessels and their crews, pilots, users, and the community at large, in line with the PMSC.
- 1.3 Perth Harbour is one of the City's many economic assets, supporting supply chain businesses for important industrial sectors, and balancing commercial needs with safe community use. However, the harbour has experienced a long-term decline over the last 25 years in terms of vessels, tonnage handled, and income generated. The number of vessels per year has declined from about 300 in 1990 to around 20 now, although this has recently slightly increased. A number of external factors are principally responsible for this including the growth of competitors, the increase in ship size and general economic conditions. There are also some internal factors including lack of an integrated offer due to a disjointed relationship with stevedores and warehouse owners, and fragmented land ownership. It is worth noting that, over the past 20 years at least, harbour operations have required to be supported by a recurring revenue budget allocation as income generated has never covered the operational costs. The budget allocation for 2021/22 is £178,200.

- 1.4 Warehousing and storage are not under the direct control of the Harbour Board. Most active warehousing and storage yards are owned by or leased to private operators, who also conduct all stevedoring. The Council (General Fund and Perth Common Good Fund) is an important landowner leasing land and buildings to third parties. Although some of these leases have conditional clauses linking them to harbour use, the generated income is not allocated to the Harbour budget, but to the PKC General Fund or the Perth Common Good Fund (PCGF) which are also responsible for any related costs. The annual income for properties within the zone adjacent to the operational harbour (referred to as the Harbour Support Zone) represented £79,280 in 2020/21 of which £18,900 flowed to the General Fund and £60,380 for PCGF.
- 1.5 At its meeting on 12 February 2014 (Report No 14/52 refers), the Council agreed to market its operational and land interests at Perth Harbour in order to gauge private sector interest in acquiring these. This helped inform the Council's decision making about how best to maximise the Harbour's contribution to the economic development of Perth and Kinross.
- 1.6 At its meeting on 25 February 2015 (Report No. 15/100 refers), members noted the details of a report submitted by the Executive Director (Environment) asking authority to proceed to Stage 2 negotiations with a party seeking to acquire the Council's interest. However, members agreed that the marketing process be concluded at that stage and instructed the Executive Director (Environment) to develop proposals for an enterprise transformation programme for the harbour business within Council ownership. Members considered that transformation of the harbour business within Council control represented the best approach to safeguarding a strategic asset for the future, achieving best long-term value and maximising fairness to private harbour businesses and their employees.
- 1.7 On 18 May 2016 (Report No 16/222 refers), the Council approved the Perth Harbour business plan. Council also agreed to undertake a dredge of the River Tay to a depth of 5 Metres and to include the Business Case for the dredging within the Capital Budget. On 22 June 2016 (Report No 16/277 refers), as part of the capital budget setting process, the Council agreed to allocate £870,000 towards dredging costs to be financed through prudential borrowing.
- 1.8 On 29 November 2017 (Report No 17/391 refers), the Council noted that, since May 2016, a number of assumptions had changed which required officers to review the business plan's viability. It was agreed to explore other commercial opportunities outwith coastal cargo shipping and to postpone the dredging contract tender, as well as ensuring continuity of harbour operations.

- 1.9 The Council agreed to outsource the operation of Perth at its meeting on 25 April 2018 to Calmac Ferries Ltd (Report No.18/151 refers). Calmac commenced the running of the Harbour on 2 July 2018 for a period of 5 years, until 2 July 2023, with a possible 2-year extension. This was to develop stronger resilience and continuity, in terms of staff and systems, in order to ensure continuing compliance with the PMSC; and to develop alternative commercial opportunities.
- 1.10 On 3 October 2018, the Council considered an update report (Report No 18/322 refers) and requested the Depute Chief Executive (Chief Operating Officer) to produce a revised business plan (April 2019 - March 2023). It was also agreed to target January - March 2020 to carry out any dredging work with a final decision to be made following approval of the revised business plan.
- 1.11 A business plan was drafted, but its consideration has been delayed, in large part due to Covid. Nevertheless, Perth Harbour has continued to function and some of the identified actions in the draft business plan, particularly in terms of governance and compliance have been taken forward leading to positive improvements as described below.

## **2. PROPOSALS**

- 2.1 The revised draft business plan (April 2021 – March 2026) has been agreed by the Harbour Board and is submitted to this Committee for its consideration. The business plan and annexes are attached in Appendix 1 and are summarised below.
- 2.2 The business plan sets out a series of actions that, if implemented, will support the vision of revitalising Perth Harbour as an economic hub for the benefit of the local economy, environment, and community. Through the development of the business plan, the following strategic objectives have been identified, which are to:
- operate Perth Harbour safely and effectively in compliance with the Port Marine Safety Code and embed into 'business as usual' operations; and
  - turn around Perth Harbour to a self-sufficient business which generates an operational surplus, and which is promoting sustainable freight transport.

### **Governance**

- 2.3 Perth Harbour Board acts as the Harbour Duty Holder on behalf of the Council to ensure compliance with the PSMC. In addition to its role as Duty Holder, the Board provides strategic direction and public representation. The current members, as agreed by the Council, are Councillor Chris Ahern (Chair), Councillor Ian Massie, Councillor Sheila McCole, Councillor Andrew Parrott and Councillor Frank Smith.

- 2.4 The Board is advised by an independent Designated Person in line with the PMSC. The Designated Person role is to provide an effective level of assurance to the Duty Holder through assessment and audit. Nash Marine Ltd has been commissioned to provide the Designated Person role.
- 2.5 As stated in the Council's Scheme of Administration, the Harbour is within the responsibilities of the Executive Director (Communities). There is a line management link between the Executive Director and the operation of the harbour through a lead council officer. The lead council officer's role is to improve performance, manage risk and bring a more focussed commercial approach.
- 2.6 As noted above, harbour operations are currently outsourced until 2 July 2023, with a possible 2-year extension to Calmac Ferries Ltd. The company, as a result, discharges Harbourmaster's responsibilities.
- 2.7 It is proposed to retain the current governance and management structure which is considered robust.

### **Safe and effective operations**

- 2.8 Based on the Designated Person's audit, Perth Harbour has been declared compliant with the PMSC and this was reported to the Maritime and Coastguard Agency in March 2021. Compliance will continue to be monitored and assessed during the period of the business plan.
- 2.9 The Designated Person's audit recommends that the Board reviews the Bylaws (which date back to 2003 and can be accessed [here](#)) and makes recommendations to the Council. Harbour Directions will also be updated as part of the review. Harbour Directions can be issued by Harbour Authorities to regulate ship movement within the harbour area. Bylaws are a regulation made by a local authority. Current Bylaws cover on-shore and navigation/on-water activities. It will be beneficial if Bylaws focussed on on-shore activities, with navigation/on-water activities covered by Harbour Directions, creating a clear demarcation, and avoiding possible overlap.
- 2.10 It is also proposed to put in place a Border Operating Model to meet Customs requirements post-EU exit by October 2021.
- 2.11 A pilotage risk assessment was carried out as part of Navigation Risk Assessment to determine the need for compulsory pilotage. As a result, compulsory pilotage has been introduced for vessels over 40m in length navigating within the Perth Harbour limits. A contract for pilotage services is in place with four trained and authorised pilots.
- 2.12 A defect register covering quays, property, roadways, equipment, aids to navigation and tugboat has been updated. This will be reviewed on an on-going basis.



- 2.13 It is important to note that these actions are included in this business plan to reflect the progress which has been made and which should be maintained during the business plan period. However, the objective is for these actions to be embedded into 'business as usual' operations by the end of the business plan period.

### **Towards a self-sufficient Perth Harbour**

- 2.14 The business plan details the current financial position and financial projections for the period (April 2021 – March 2026).
- 2.15 There was an operational deficit budgeted at £178,200 in 2020/21. The actual deficit for 2020/21 was however £192,500. The overspend of £14,300 for 2020/21 was as a result of the set-up of the pilotage services contract and pilot training.
- 2.16 By implementing the range of proposals set out in the Plan, the aim is to reduce the operational deficit by 32% from £192,500 in 2020/21 to £131,000 in 2025/26. Breakeven will, therefore, not be achieved within the timespan of this business plan. However, if this projected trend continues beyond the period of this business plan, a breakeven position for the harbour as an entity could be achieved. The harbour also contributes wider economic benefits as it is estimated to generate £3.9 million Gross Value Added (GVA) per annum and support 54 jobs throughout Perth and Kinross at present. Across Scotland, this impact grows to £5.5 million GVA and 74 jobs (base 2017/18) (Economic Impact of Perth Harbour – Calmac/Biggar economics – 2021). The direct and indirect core impact covers benefits associated with harbour operations and with other harbours users' activities, such as Glenalmond Timber, Calport Ltd or shipping agents, spending in the supply chain and employees' spending. Harbour operations' impact represents less than 10% in jobs and less than 3% in GVA for Perth and Kinross. There are also wider economic benefits. Moreover, the harbour supports other nearby facilities such as warehousing which generate income to the Council (£79,280 in 2020/21).
- 2.17 The Board proposes to increase cargo shipping income over the business plan period, targeting dry bulk cargo shipping by securing existing cargo, encouraging back previous cargo, and attracting new cargo (increasing total tonnage from 24,000t to 65,000t by March 2026). This would be achieved through improved commercial activities and competitive pricing. The Council has already approved the schedule of charges 2021/22 in line with market conditions (Appendix 3 in the business plan).
- 2.18 The business plan also proposes optimising other commercial opportunities through tugboat chartering, development of services to marine users including training. The Fair Maid tug has already been chartered out to Montrose Port Authority.

## Targeted investments

### Storage improvement

- 2.19 The availability of laydown space and storage under direct harbour control to facilitate the smooth import and export of goods is a vital element of a competitive commercial package. This could also facilitate the set-up of a Border Operating Model to meet Customs requirements. A 'Harbour Support Zone' around the Harbour Operations Area has been identified to support harbour activities by providing storage opportunities now or in the future.
- 2.20 The Board considered different options within that zone.
- option 1: Business as usual
  - option 2: Entering into an agreement with stevedores and/or storage providers
  - option 3: Covered storage at Berth 1
  - option 4: Open storage at end store site
  - option 5: Covered storage at Berth 1 + open storage at end store
  - option 6: Acquisition/lease of existing covered storage within the Harbour Support Zone
- 2.21 The various options have been assessed using the following Critical Success Factors: value for money, supplier capacity and capability, affordability, and achievability. Based on assessment, it was agreed to take forward options 2 and 6 as the preferred options to develop storage within the Harbour Support Zone during the period of the business plan.
- 2.22 Options 3, 4, 5 were discounted on the basis of affordability and achievability including the time needed to deliver these options.
- 2.23 Option 2 will not require additional investment and can therefore be pursued in the short term.
- 2.24 Option 6 will require capital investment if an existing storage facility is acquired or will require revenue investment if an existing storage facility is leased. In any case, storage facilities would exist and therefore could be delivered rapidly if opportunities arise.
- 2.25 Taking a decision on an acquisition or a lease would require the Council to be agile. To be agile, certain parameters could be agreed in advance in line with the Council's Scheme of Administration. In the case of a lease, one key parameter would have to be that lease costs will have to be contained within the Council's Harbour Revenue Budget and therefore be compensated by an equivalent income. In the case of an acquisition, one key parameter would have to be that acquisition costs (e.g. capital repayments and borrowing costs) will have to be met through additional equivalent income.

- 2.26 For illustration of what it would mean, we have provided a lease case scenario in Appendix 4 of the business plan. It is estimated that just under £40,000 could be required per annum to be compensated by at least the same level of income. As in any commercial venture, there would be a risk if insufficient income is generated. This risk requires to be mitigated through robust financial assessment and strong partnership between Calmac, key stakeholders and the Council to deliver commercial opportunities. This risk will be managed by the Communities Service Senior Management Team.

#### Channel accessibility (dredging)

- 2.27 On 18 May 2016, the Council agreed (report 16/222/P1 refers) to undertake, subject to securing statutory consents and legal agreements, a dredge of the River Tay to a depth of 5 metres. On 3 October 2018, the Council considered an update report (Report No. 18/322 refers) which linked the start of the dredging work with the approval of a revised business plan.
- 2.28 The Board considered the following 5 options in relation to improving navigation channel accessibility:
- option 1: Business as usual
  - option 2: Do minimum – maintenance dredging to 4.2m
  - option 3: Capital dredging to 4.5m
  - option 4: Capital dredging to 5m
  - option 5: Redesign navigation channel
- 2.29 The different options were assessed using the following Critical Success Factors: value for money, supplier capacity and capability, affordability, and achievability. Based on this assessment, it was agreed to take forward options 2 and 5 as the preferred options. The current Harbour operator has indicated that the tidal window could be increased by surveying the river navigation channel and moving part of the channel where possible at a manageable cost, and therefore a capital dredging is not needed. As proposed in the business plan, the focus should be on building trade within the existing navigational channel parameters (option 5).
- 2.30 Options 3 and 4 were discounted on the basis of achievability and affordability. Achievability is linked to the fact that although an agreement on the method of work has been agreed in principle with pipeline operators, no agreement has been reached for a dig to 5m over the pipelines and is unlikely to be resolved due to risk exposure. Affordability is linked to the facts that estimated costs would significantly be over the budget allocation and a lack of guarantee of income to repay borrowing. Option 3 will encounter the same challenges in terms of achievability and affordability, although in a lower proportion than option 4.

- 2.31 The costs for a maintenance dredging (option 2) are estimated at £40,000 over the period of the business plan. Costs would have to be funded from the Council's Harbour Revenue Budget. However, these could be phased over the period of the business plan by targeting and prioritising areas to be dredged through surveys as maintenance dredging of the whole navigation channel would not be required.
- 2.32 Council officers are currently securing the approvals for maintenance dredging.

### **3. CONCLUSION AND RECOMMENDATIONS**

- 3.1 Following the appointment of Calmac Ferries Ltd to carry out harbour operations, an alternative business model has been explored and a revised business plan developed with proposals agreed by the Harbour Board. These proposals aim to run the harbour safely and efficiently and reduce the budgeted operational deficit over the period (April 2021 - March 2026). Committee members should note that the operating deficit will not be eliminated by March 2026.
- 3.2 Following the agreement of the Harbour Board, it is now recommended that the Committee:
- i) notes the robust governance arrangements and the legal responsibility of the Harbour Board as the duty holder for Perth Harbour Authority
  - ii) notes the positive progress made to run safe and effective harbour operations
  - iii) notes that, in line with the business plan forecast, the Harbour will continue operating at a (reducing) deficit during the period of the business plan,
  - iv) notes the wider economic benefits of Perth Harbour, and if the financial trend projected in the business plan continues beyond the period of this business plan, a breakeven position may be achievable in the longer term
  - v) approves the draft business plan (April 2021-March 2026) as contained in Appendix 1
  - vi) agrees that the storage capacity under the control of Perth Harbour should be increased within the Harbour Support Zone when opportunities arise, and delegates to the Head of Planning and Development, in consultation with the Harbour Board Chair, the conclusion of a lease or an acquisition subject to costs being contained within the Council's Harbour Revenue Budget or equivalent additional income is generated
  - vii) agrees to accept a recommendation from the Harbour Board not to undertake the capital dredging to 4.5m or 5m and consequentially decommit from the prudential borrowing currently contained within the capital programme
  - viii) agrees to the Harbour Board's recommendation to maintain the navigation channel accessibility at 4.2m through maintenance dredging (Option 2) & redesign of navigation channel (Option 5).

- ix) requests the Head of Planning and Development to bring forward an update report to this Committee by March 2023.

#### Authors

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|------------------|---------------------------------|----------------------------------------------------------------------------------------------------|
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| Serge Merone     | Enterprise & Investment Manager |                                                                                                    |

#### Approved

| Name             | Designation                      | Date          |
|------------------|----------------------------------|---------------|
| David Littlejohn | Head of Planning and Development | 4 August 2021 |

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You can also send us a text message on 07824 498145.

All Council Services can offer a telephone translation facility.

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | <b>Yes</b>        |
| Corporate Plan                                      | <b>Yes</b>        |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | <b>Yes</b>        |
| Workforce                                           | <b>No</b>         |
| Asset Management (land, property, IST)              | <b>Yes</b>        |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | <b>Yes</b>        |
| Strategic Environmental Assessment                  | <b>Yes</b>        |
| Sustainability (community, economic, environmental) | <b>Yes</b>        |
| Legal and Governance                                | <b>Yes</b>        |
| Risk                                                | <b>Yes</b>        |
| <b>Consultation</b>                                 |                   |
| Internal                                            | <b>Yes</b>        |
| External                                            | <b>Yes</b>        |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | <b>Yes</b>        |

### 1. Strategic Implications

#### Community Plan / Single Outcome Agreement

- 1.1 The Community Plan/Single Outcome Agreement 2017 – 2027 lays out five outcomes focussed strategic objectives which provide clear strategic direction, inform decisions at a corporate and service level and shape resources allocation. They are as follows:
- (i) giving every child the best start in life
  - (ii) developing educated, responsible, and informed citizens
  - (iii) promoting a prosperous, inclusive, and sustainable economy
  - (iv) supporting people to lead independent, healthy, and active lives
  - (v) creating a safe and sustainable place for future generations
- 1.2 This report relates to objective (iii) by maximising and enhancing economic development opportunities to the benefit of businesses and local communities, encouraging new business creation and growth of existing businesses through revitalisation of Perth Harbour as a vibrant economic hub for the benefit of the local economy, environment, and community.

## 2. Resource Implications

### Financial

- 2.1 Capital – The business plan identifies acquiring storage capacity within the Harbour Support Zone to improve the storage at Perth Harbour. Acquisition costs (capital repayments and borrowing costs) would have to be met by additional generated income.
- 2.2 Revenue – There are revenue implications arising from the report. The business plan aims to reduce the budgeted operational deficit from £192,500 (2020/21) to £131,000 (2025/26). The business plan identifies a proposed preferred way forward to carry out maintenance dredging. Costs are estimated at £40,000 which would have to be contained in the Harbour's Revenue Budgets over the period 2021-2026. The business plan identifies leasing storage capacity within the Harbour Support Zone to improve the storage at Perth Harbour. Costs are estimated at just under £40,000 which would have to be contained in the Harbour's Revenue Budgets over the period 2021-2026.

### Workforce

- 2.3 There is no workforce implication arising from the report.

### Asset Management (land, property, IT)

- 2.4 The business plan identifies leasing storage capacity within the Harbour Support Zone to improve the storage at Perth Harbour. This asset would be a new asset to manage.

## 3. Assessments

### Equality Impact Assessment

- 3.1 Under the Equality Act 2010, the Council is required to eliminate discrimination, advance equality of opportunity, and foster good relations between equality groups. Carrying out Equality Impact Assessments for plans and policies allows the Council to demonstrate that it is meeting these duties.
- 3.2 The information contained within this report has been considered under the Corporate Equalities Impact Assessment process (EqIA) and has been assessed as **not relevant** for the purposes of EqIA.

### Strategic Environmental Assessment

- 3.3 The Environmental Assessment (Scotland) Act 2005 places a duty on the Council to identify and assess the environmental consequences of its proposals.

- 3.4 The information contained within this report has been considered under the Act. Pre-screening has identified that the PPS will have no or minimal environmental effects, it is therefore exempt.

#### Sustainability

- 3.5 Under the provisions of the Local Government in Scotland Act 2003 the Council has to discharge its duties in a way which contributes to the achievement of sustainable development. In terms of the Climate Change Act, the Council has a general duty to demonstrate its commitment to sustainability and the community, environmental and economic impacts of its actions.

- 3.6 The information contained within this report has been considered under the Act. The proposals will enhance socio economic and economic development opportunities to the benefit of businesses and local communities.

#### Legal and Governance

- 3.7 The Head of Legal and Governance has been consulted on these proposals and there are no legal implications.

#### Risk

- 3.8 There are three key risks associated with the proposed programme:
- (i) risks associated with coastal cargo shipping income and other income not matching income projections. This risk will be mitigated through robust financial assessment and strong partnership between Calmac, key stakeholders and the Council to deliver commercial opportunities. This risk will be managed by The Communities Service Senior Management Team.
  - (ii) risks associated with the storage improvements and possible lack of use leading to a negative financial impact on the Council's Harbour Revenue Budget. This risk will be mitigated through robust financial assessment and strong partnership between Calmac, key stakeholders and the Council to deliver commercial opportunities This risk will be managed by The Communities Service Senior Management Team.
  - (iii) risks associated with the maintenance dredging and possible conditions attached to the Marine Scotland license issued. This risk will be managed by the Communities Service Senior Management Team. External advisers have been recruited to engage early with key stakeholders. The Harbour Board takes an active role in managing the programme.
- 3.9 However, it should be noted that it may not be possible to mitigate these risks.



#### **4. Consultation**

##### Internal

- 4.1 The Head of Finance and the Head of Legal and Governance have been consulted in the preparation of this report.

##### External

- 4.2 Calmac Ferries Ltd as Harbour operator has been consulted in the preparation of this report.

#### **5. Communication**

- 5.1 The recommendations from the report will be communicated to stakeholders and the press through the Board and the media team.

#### **2. BACKGROUND PAPERS**

- 2.1 No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

#### **3. APPENDICES**

- 3.1 Appendix 1: Draft business plan (April 2021 – March 2026).



**Perth and Kinross Council**

**Perth Harbour**

**Business Plan**

**(April 2021- March 2026)**

**DRAFT**



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### Version Control

|                                       |          |                               |
|---------------------------------------|----------|-------------------------------|
| Version 1                             | 04.12.20 | Serge Merone                  |
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| Version 3                             | 26.01.21 | Serge Merone                  |
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| Endorsed by Harbour Board             | 22.06.21 |                               |
| Approved by Perth and Kinross Council |          |                               |

## 1. EXECUTIVE SUMMARY

- 1.1 Perth Harbour is one of the City's many economic assets, supporting supply chain businesses for important industrial sectors, and balancing commercial needs with safe community use.
- 1.2 This business plan presents the Board's actions to revitalise and sustain Perth Harbour as an economic hub for the benefit of the local economy, environment and community over the period 2021-2026.
- 1.3 Based on a SWOT analysis, the following strategic objectives have been identified underpinning the above vision:
1. To operate Perth Harbour safely and effectively in compliance with the Port Marine Safety Code and embed into business as business as usual operations
  2. To turn around Perth Harbour to a self-sufficient business which generates an operating surplus and which is promoting sustainable freight transport
- 1.4 Perth Harbour Board acts as the Harbour Duty Holder and provides the strategic overview. The Board is advised by a Designated Person in line with the Port Marine Safety Code (PMSC). Based on the Designated Person's audit, Perth Harbour has been reported compliant to the Maritime and Coast Guard Agency (MCA) in March 2021.
- 1.5 Objective 1 - Key actions:
- Ensure that the harbour operations contract with Calmac Ferries Ltd is delivered and contract performance is monitored.
  - Continue to monitor and assess compliance and report compliance to the MCA.
  - Review Bylaws and Harbour Directions.
  - Following Brexit, identify and put in place the best Border Operating Model's option by 1 October 2021 as well as Border Control Point requirements.
  - Maintain Pilotage services.
  - Update defect register and identify, prioritise and carry out actions to remedy defects.
  - Monitor the use of the Fair Maid by Montrose Port Authority and by any other users.
  - Ensure that appropriate surveys are carried out in line with the SMS and supply the most recent survey information to the UK Hydrographic.
  - Secure consents and carry out maintenance dredging deemed as and when needed.
- 1.6 Objective 2 – Key actions:
- Reduce deficit by 32% from 192k in 2020-21 to 131k in 2025-26. If this projected trend continues beyond the period of this Business Plan, a breakeven position could be achieved.
  - In 2021-22, attract an additional 6,000t to 30500t and 27 ships focusing on fishmeal and baryte with a projected estimated gross income of £106,000. By 2025-26, the target will raise to 59 ships, 65,000t and £283,000.
  - In 2021/22, continue to Charter the Fair Maid to Montrose Port Authority or to other third parties with a projected estimated gross income of £60,000.

- In 2021/22, develop services to marine users with a projected estimated gross income of £1,000.
- Discuss the product offer with stevedore and storage providers and develop marketing plan and related activities in close liaison with stevedore and storage providers. Key messages would be on safety, quality of service and carbon emission benefits.
- Organise at least one annual event for all river users and at least 2 events with harbour users.
- Maximise community benefits.
- Present proposals to take forward options to develop storage within the Harbour Support Zone and to maintain/increase tidal window.

## 2. INTRODUCTION

- 2.1 This business plan aims to present the course of action to revitalise Perth Harbour as a sustainable economic hub for the benefit of the local economy, environment and community.
- 2.2 Perth Harbour was established at its current location on the River Tay in the 1840s and is owned by Perth & Kinross Council (PKC). Harbour operations are contracted to Calmac Ferries Ltd for a period of 5 years until 2 July 2023, with a possible 2 year extension
- 2.3 The Harbour comprises a tidal basin of about 1.2ha situated 22 miles upstream from Dundee and 30 miles from the North Sea. Perth Harbour is a NAABSA (Not always afloat but safely aground) designated harbour, the bottom consisting of soft mud. There are 4 principal berths: Berth Number 1: 89m; Berth Number 2: 134m; Berth Number 3: 128m; Berth Number 4: 66m.
- 2.4 Warehousing and storage are not under the direct control of the Harbour Board. Most active warehousing and storage yards are owned by or leased to private operators, who also conduct all stevedoring. PKC and the Perth Common Good Fund are the major landowners leasing land and buildings to third parties. Although some of these leases have conditional clauses linking them to harbour use, the generated income is not allocated to the Harbour Budget, but rather to the PKC General Fund or the Perth Common Good Fund (PCGF) which are also responsible for any related costs. Mobile cranes are available for cargo handling with Safe Working Load (SWL) from 5 to 40 tonnes. Bulk grain elevators, forklifts and modern handling machinery are also available.
- 2.5 Perth Harbour is a Competent Harbour Authority under S.I. 2007 No. 482 "The Perth Harbour Revision Order 2007". The Port Marine Safety Code, issued in 2016, sets standards for the operation of UK Ports. It codifies Duties and Responsibilities of harbour authorities and requires that ports be operated on the basis of Risk Assessment and a Safety Management System. Perth Harbour Authority has established a Safety Management System which demonstrates Perth and Kinross Council's commitment to operating Perth Harbour in a safe and environmentally sound manner to the benefit of staff, vessels and their crews, pilots, users and the community at large in line with the Port Marine Safety Code.

- 2.6 Perth Harbour is one of the City's many economic assets, supporting supply chain businesses for important industrial sectors, and balancing commercial needs with safe community use. The harbour has a positive economic impact on the wider area from Aberfeldy to Methven. Although the number of businesses presently using the harbour is small, the businesses are dynamic, innovative and many are international in nature. The Harbour is estimated to generate £3.9 million Gross Value Added (GVA) per annum and support 54 jobs throughout Perth and Kinross at present. Across Scotland this impact grows to £5.5 million GVA and 74 jobs (base 2017/18) (Economic Impact of Perth Harbour – Calmac/Biggar economics – 2021). The Harbour supports other nearby facilities such as warehousing which generate income to the Council (£79,280 in 2020/21).
- 2.7 However, Perth Harbour has experienced a long term decline over the last 25 years in terms of vessels, tonnage handled and income generated. The number of vessels per year has declined from about 300 in 1990 to around 20 now, although this has recently slightly increased. A number of external factors partially explain this including the growth of competitors, the increase in ship size and general economic conditions. There are also some internal factors including staff commercial experience, lack of an integrated offer due to disjointed relationship with stevedores and warehouse owners, and fragmented land ownership. It was worth noting over the past 20 years at least that harbour operations have required to be supported by a recurring revenue budget allocation as income never covered the operational costs. The budget allocation for 2021/22 is £178,200.
- 2.8 The business plan has been agreed by the Harbour Board and was produced in consultation with stakeholders including Calmac Ferries Ltd. It relates to the period April 2021-March 2026 which is beyond the current harbour operations contract, which could be extended until June 2025.

### 3. VISION AND STRATEGIC OBJECTIVES:

#### 3.1 Vision

The overall vision for Perth Harbour is:

“To revitalise Perth Harbour as a sustainable economic hub for the benefit of the local economy, environment and community”

#### 3.2 SWOT analysis

A SWOT was prepared to inform the vision and strategic objectives. This is set out below.

##### 3.2.1 Strengths

Geographic location and communications: Good road links position Perth Harbour well for the heavily populated Central Scotland. Perth Harbour is also well positioned to serve the North and North West of Scotland as arterial routes can be accessed directly with a very short transit and linking to these key markets. As an inland harbour, Perth Harbour could contribute to remove road traffic and cut emissions through a more direct

central access to arterial routes. Road haulage road would emit 5 times more than maritime shipping.

Good productivity: Perth is recognised as having a quick turnaround relative to the competition. Turnaround can usually be delivered in one tide (up to 1,500t - average 1,160t).

Committed customer base: Local businesses have been loyal and remain committed despite tidal constraints. A number of these businesses have been investing in port related business activities.

Established market position: Key cargos of timber, baryte and animal feed are well established.

Physical Infrastructure: Significant quays in serviceable condition and substantial covered storage.

Governance: The present governance and management systems are robust.

Commercial focus: There is an improved focus on profitability and financial management, and market knowledge is developing.

### 3.2.2 Weaknesses

Accessibility: Perth Harbour is mainly inaccessible for half the time (over the tide cycle) for a significant proportion of the vessels that use it. There are also height restrictions at Tay Bridge preventing larger vessel to use Perth Harbour.

Tidal effect: The long tidal channel in the River Tay adds time to calling at Perth and limits time on the berth over one tide.

Open Storage: There is limited open storage and no coverage storage within the harbour estate.

Recent master plan: A physical master plan for the Harbour estate and its immediate environs is being developed.

Small customer base: Presently there are only few active customers; they in turn have a small customer base.

Human Resources: There is a risk in relation to securing pilotage services in the long term.

### 3.2.3 Opportunities

#### Improve commercial / financial management

- Compete for available pool of cargoes
- Restructure/Reassess tariffs/ charges, dues
- Charge for all facilities/services provided
- Agreements review; Minimum take terms/link to throughput



- Review stevedoring rights/licensing
- Assess potential for grant funding for projects and management support
- Change in international trade agreements

#### Human Resources Plan via Harbour operations contract with Calmac Ferries Ltd

- Skills and experience can and should be developed in; market knowledge, project implementation and regulatory/ statutory process management.
- Succession; Harbour Master, Assistant Harbour Master and pilots
- Recruitment of appropriate resources

#### Governance, organisation and management and planning

- Clear commitment from Harbour Board
- Development of 4 year business plan in partnership with Calmac Ferries Ltd and other partners
- Clear management line with responsible person reporting to senior level within PKC.
- Improved marine accessibility through possible review of the River Tay navigation channel
- Re-planning and change of land use e.g. covered → open storage.

#### Environmental Drive

- Climate Change and the trends to short sea shipping are influencing policy requirements to reduce carbon emissions particularly from transport and contributing to promote Perth Harbour as inland port reducing road freight traffic. Road haulage would emit 5 times more than maritime shipping.

#### Address Forth Ports/Port of Dundee issues

- Possibility to review current Dundee dues
- Possibility to review pilotage in Dundee waters

### 3.2.4 Threats

#### Competition from well-established ports

- Private sector competition, well-funded PLC competitors.
- Enabling 'new entrants' such as Kirkcaldy

#### Trends in shipping

- Long term trend to larger ships to achieve economies of scale
- Long term decline in the number of smaller ships being built
- Change in international trade agreements

#### Forth Ports – Dundee issues

- Dues charged on vessels transiting to Perth Harbour
- Pilotage charges
- Lack of cooperation on single pilot for transit to Perth Harbour

### 3.3 Strategic Objectives

3.3.1 Based on the SWOT analysis, the following strategic objectives have been identified underpinning the vision:

- To operate Perth Harbour safely and effectively in compliance with the Port Marine Safety Code and embed into business as usual operations
- To turn around Perth Harbour to a self-sufficient business which generates an operational surplus and which is promoting sustainable freight transport

## 4. GOVERNANCE AND MANAGEMENT

### 4.1 Governance

#### Harbour Duty Holder

In line with the Port Marine Safety Code (PMSC), PKC as a Harbour Authority has set up a Harbour Board comprising five Councillors with a particular interest or experience to act as the Harbour Duty Holder who is accountable for safe and efficient marine operations.

#### ***Responsibilities of the Duty Holder (extract PMSC November 2016):***

Organisations must have a “duty holder” who is accountable for their compliance with the Code and their performance in ensuring safe marine operations. For most organisations, the role of duty holder is undertaken by members of the management team or a board who are both collectively and individually) publicly accountable for marine safety under the Code.

The duty holder is responsible for ensuring that the organisation complies with the Code. In order to effectively undertake this role they should:

- be aware of the organisation’s powers and duties related to marine safety;
- ensure that a suitable MSMS, which employs formal safety assessment techniques, is in place;
- appoint a suitable designated person to monitor and report the effectiveness of the MSMS and provide independent advice on matters of marine safety;
- appoint competent people to manage marine safety;
- ensure that the management of marine safety continuously improves by publishing a marine safety plan and reporting performance against the objectives and targets set; and
- report compliance with the Code to the Maritime and Coastguard Agency (MCA) every 3 years.

As Duty Holder, all Harbour Board members have received PMSC training as part of their induction.

In addition to its role as Duty Holder, the Board provides strategic directions and public representation. This provides robust governance arrangements.

The Harbour Board meets quarterly and reports annually to the relevant PKC’s Committees.

The Board communicates with river and harbour users through the river/harbour user forum which meets at least once a year. However, the Harbourmaster develops an on-going dialogue with river and harbour users.

### Designated Person

The Designated Person (DP) role is to provide an effective level of assurance, through assessment and audit to the Duty Holder. An external DP has been appointed. The DP is suitably trained and qualified and monitors and assesses the harbour against the PMSC requirements on an ongoing basis throughout the year with reports to the Board.

## **4.2 Management**

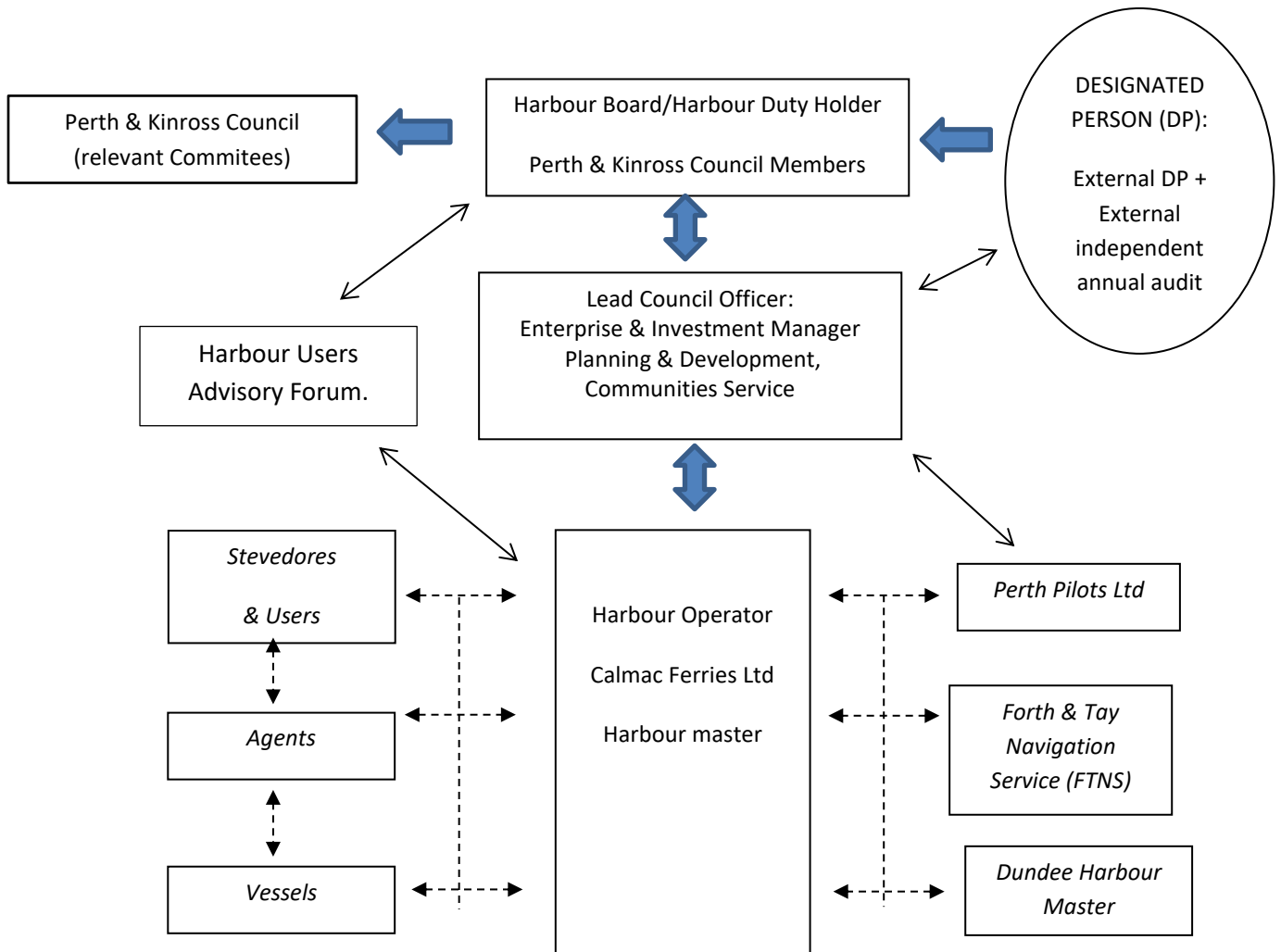
As stated in PKC's Scheme of Administration, the Harbour is within the responsibilities of the Executive Director (Communities). There is a line management link between the Executive Director and the operation of the harbour through a Lead Council Officer. The lead officer's role is to improve performance, manage risk and bring a more focussed commercial approach.

The Lead Council Officer supports the Board and implements the Board's decision where this does not require specific Committee approval.

The Lead Council Officer acts as the Council's senior responsible owner and ensures that the harbour operations contract with Calmac Ferries Ltd is delivered as agreed. Monthly operations meetings are organised between the Lead Council Officer and Calmac Ferries Ltd.

Diagram 1 details the Governance and Management Structure.

**Diagram 1: Governance and Management Structure**



**5. ACTION PLAN**

The action plan details the actions which will support the delivery of the strategic objectives.

**Strategic objective 1:**

**To operate Perth Harbour safely and effectively in compliance with the Port Marine Safety Code and embed into ‘business as usual’ operations**

The following actions have been identified to support the delivery of the Strategic Objective 1. It is important to note that these actions are included in this business plan to reflect the progress which have been made and which should be maintained during the business plan period. However, the objective is for these actions to be embedded into ‘as ‘business as usual’ operations by the end of the business plan period.

## 5.1 Maintain and review the Safety Management System including annual audit compliance

The Safety Management System (SMS) for Perth Harbour was audited in 2018 by the appointed Designated Person (Nash Marine Ltd) which concluded that Perth Harbour Authority was compliant. Since then, the DP has reported to the Board in January 2020 and August 2020. A revised SMS was agreed by the Harbour Board in November 2020 and is now in place. The Lead Council Officer has reported compliance in 2021.

**Action:** The Designated Person will continue to monitor and assess compliance on an on-going basis and will produce at least 2 reports to the Board in 2021, 2022, 2023, 2024 and 2025. The Lead Council's Officer will report compliance to the MCA in 2024.

## 5.2 Maintain and review Marine Safety Management Plan and other procedures/plans including Emergency plan and Bylaws

Since July 2018, Harbour operations have been contracted out to Calmac Ferries Ltd. The current Emergency Plan was under review to ensure that processes and procedures are aligned with new operator processes and procedures.

The Emergency Plan was revised in July 2018 and is still in place. An annual review will be carried out.

The current Byelaws came into effect on 11 January 2003 in accordance with Section 83 of the Harbour, Docks and Piers Clauses Act 1847 as incorporated into the Perth Burgh and Harbour Act 1876, and Section 202 of the Local Government (Scotland) Act 1973 as amended by the Civic Government (Scotland) Act 1982. The purpose of which are to regulate and control the activities of persons and the movement and berthing of vessels within the Perth Harbour area and port limits.

Perth Harbour will have to put in place a Border Operating Model to meet Customs requirements post-Brexit by October 2021 as well as Border Control Point requirements.

**Action:** PKC will review Bylaws in 2021 to come into effect by March 2022. Harbour Directions will also be updated as part of the review. The Harbour Board and Lead Council Officer will identify and put in place the best Border Operating Model's option by 1 October 2021 as well as meeting Border Control Point requirements.

### **5.3 Deliver Harbourmaster responsibilities on the area over which the Council has navigation powers as a competent harbour authority in compliance with all appropriate legislation pertaining to port operations.**

The Harbourmaster responsibilities are delivered through a contract with Calmac Ferries Ltd until 2 July 2023 with a possible 2 year extension. Calmac has to comply with all appropriate legislation pertaining to port operations including professional qualifications and competencies for port marine personnel.

The Harbour Board as Duty Holder monitor the contract performance on quarterly basis with day-to-day contacts delivered by the Council Lead Officer.

**Action:** The Harbour Board and Lead Council's Officer will continue to monitor contract performance in relation to Harbourmaster responsibilities.

### **5.4 Maintain and review Pilotage and berthing arrangements for vessels using the port.**

Following the introduction of the Scottish Statutory Instrument 2006 No 49, "The Perth (Pilotage Powers) Order 2006" whereby PKC (Perth Harbour) were assigned as a competent harbour authority (CHA) for the purposes of the Pilotage Act 1987, pilotage within their prescribed district (same as SHA) has been non-compulsory. However, since the introduction of these powers every vessel transiting the CHA area bound to and from one of the 4 berths always has a pilot. Whilst Perth CHA has a duty of care under the Pilotage Act 1987 for ships, pilots and crews transiting through their area they have not imposed any Pilotage Directions governing the safe transit of those vessels and persons.

For the purposes of the SMS, the provision of pilotage is to be treated as a risk reduction measure, to be considered with other measures to mitigate the risks in question.

A pilotage risk assessment was carried out as part of NRA to determine the need for compulsory pilotage. Following that assessment, Perth and Kinross Council as the Harbour Authority has now introduced Pilotage Directions to make pilotage compulsory.

As Harbour Authority, Pilotage Services must be provided and is a vital element of service delivery. PKC has worked closely with Calmac Ferries Ltd to set up a contract for pilotage services which is now in place. Four pilots are trained and authorised.

**Action:** Pilotage services will be maintained over the period of the Business Plan.

#### Pilotage in Dundee waters

Dundee are entitled to require a pilots to be used in their waters for any vessels over 40 metres in length and to make reasonable charges for the provision of pilots in their waters and Dundee do not allow joint pilotage i.e. allowing Perth pilots to operate in their waters.

As a Pilotage Services contract is in place for Perth waters, there could be an opportunity to review pilotage option in Dundee waters.

**Action:** A review of pilot options in Dundee waters will be carried out by March 2022.

## 5.5 Inspect and maintain quays, property, roadways and equipment using defect register

Since July 2018, Harbour operations have been contracted out to Calmac Ferries Ltd and the actions identified below will be delivered by Calmac and PKC.

### Quayside Survey

As part of the handover, a quayside survey has been carried out and has recommended works or future planned maintenance. These are recorded in the defect register.

### Roadways, lighting and other equipment

As part of the handover, a conditions survey has been carried out and has recommended works or future planned maintenance. These are recorded in the defect register.

### Harbour Offices

As part of the handover, a schedule of conditions has been carried out and has recommended works or future planned maintenance. These are recorded in the defect register.

Each defect in the defect register is recorded under the three different categories:

- Critical: to be addressed within 30 days
- Operational: to be addressed within 90 days
- Notifiable: to be addressed with 180 days

**Action:** The defect register will be updated and reviewed on an on-going basis. Actions to remedy defects will be identified, prioritised and carried out.

## 5.6 Inspect and maintain all aids to navigation (AtoN) in line with Northern Lighthouse Board's requirements using defect register

Since July 2018, Harbour operations have been contracted out to Calmac Ferries Ltd. As part of the handover, a condition survey of AtoN has been carried out and has recommended works or future planned maintenance. These are recorded in the defect register.

Each defect in the defect register is recorded under the three different categories:

- Critical: to be addressed within 30 days
- Operational: to be addressed within 90 days
- Notifiable: to be addressed with 180 days

**Action:** The defect register will be updated and reviewed on an on-going basis. Actions to remedy defects will be identified, prioritised and carried out.

## 5.7 Inspect, maintain and operate the harbour tug/workboat as per Marine Coast Agency regulations governing the operations of small work boats.

In May 2007, Perth & Kinross Council took delivery of a new workboat. The 13 metre twin screw craft named “Fair Maid of Perth” was designed by Macduff Ship Design and constructed by Macduff Shipyards. The vessel has twin Iveco Cursor 330 H.P. engines driving fixed pitch propellers in Kort nozzles. To increase manoeuvrability in the close confines of the River Tay. The vessel is fitted with a Kort 320 kg thrust bowthruster. Deck equipment includes a winch and towing hook enabling it to be used as a harbour tug and an “A” frame and detachable plough for dredging operations. A Guerra deck crane is installed to facilitate the lifting and repositioning of navigation buoys. “Fair Maid” also carries a fire monitor on top of the wheelhouse thus providing firefighting capability. The Fair Maid has been fitted with a AIS system (localisation system).

Since July 2018, Harbour operations have been contracted out to Calmac Ferries Ltd. As part of the handover, a condition survey of Fair Maid of Perth has been carried out. These are recorded in the defect register.

Each defect in the defect register is recorded under the three different categories:

- Critical: to be addressed within 30 days
- Operational: to be addressed within 90 days
- Notifiable: to be addressed with 180 days

**Action:** The defect register will be updated and reviewed on an on-going basis. Actions to remedy defects will be identified, prioritised and carried out.

The Fair Maid of Perth has been certified until 7 May 2022 and meets all requirements.

Calmac Ferries Ltd is responsible for the tug/workboat operations as per MCA regulations.

The Fair Maid has been chartered to Montrose Port Authority until December 2023. In line with BICOM Bareboat charter, responsibilities for tug/workboat day-to-day operations are the responsibilities of the tenants when the owner retains the responsibilities for certification, maintenance and structural repairs.

**Action:** The Lead Council Officer, together with Calmac Ferries Ltd, will monitor the use of the Fair Maid by Montrose Port Authority and by any other users if relevant.

## 5.8 Inspect and maintain navigation channel including maintenance dredging where needed

A comprehensive bathymetric survey of Perth Harbour approaches and the channel through the River Tay was conducted in April 2015 (Aspects Surveys) using multibeam sonar to a scale of 1:1250. Dredging feasibility surveys were also conducted in August 2015 and April 2016.



The survey results produced show that the river is currently deep enough to continue to bring up vessels of up to 4.2m draught.

However, the data from the later surveys should be compared with the full 2015 Bathymetric Survey and further back to ascertain any silting/scouring trends, which will assist the Perth Harbour in refining its formal policy for conducting hydrographic surveying and to review the warning notice on the chart 1479. The Harbour authority should supply the UK Hydrographic Office with information that may be needed for their Admiralty charts and other publications.

Article 9.2 of the SMS states that survey should not exceed 5 years. A complementary survey was carried out in 2020 to assess the possibility of reviewing how the navigational channel could be used differently to improve accessibility without the need for dredging.

One-off surveys are also commissioned if a specific area has been identified as 'in need of a survey' by pilots or harbourmaster

**Action:** The Lead Council Officer with Calmac Ferries Ltd will ensure that appropriate surveys are carried out in line with the SMS. Calmac Ferries Ltd will supply the most recent survey information to the UK Hydrographic Office and other bodies.

If an area is deemed to reduce 4.2m draught, maintenance dredging will have to be carried out. Section 24 of the Perth Harbour City Improvements and Gas Act 1897 ("1897 Act") provides that subject to obtaining the consent of the Scottish Ministers, the Council has powers to dredge the Harbour and to procure necessary equipment. The Harbour Authority will have to secure consent from land owners and Marine Scotland for capital or maintenance dredging and disposal plus monitor adherence to any consent conditions. The majority of the costs for such dredging are likely to be the mobilisation costs of bringing equipment and vessels to site location.

**Action:** The Lead Council Officer with Calmac Ferries Ltd will secure consents and carry out maintenance dredging deemed as and when needed.

### Strategic objective 2:

**To turn around Perth Harbour to become a self-sufficient business which generates an operational surplus and which is promoting sustainable freight transport**

The following actions have been identified to support the delivery of the Strategic Objective 2.

## 5.9 Consolidate existing and expand costal cargo shipping customer base

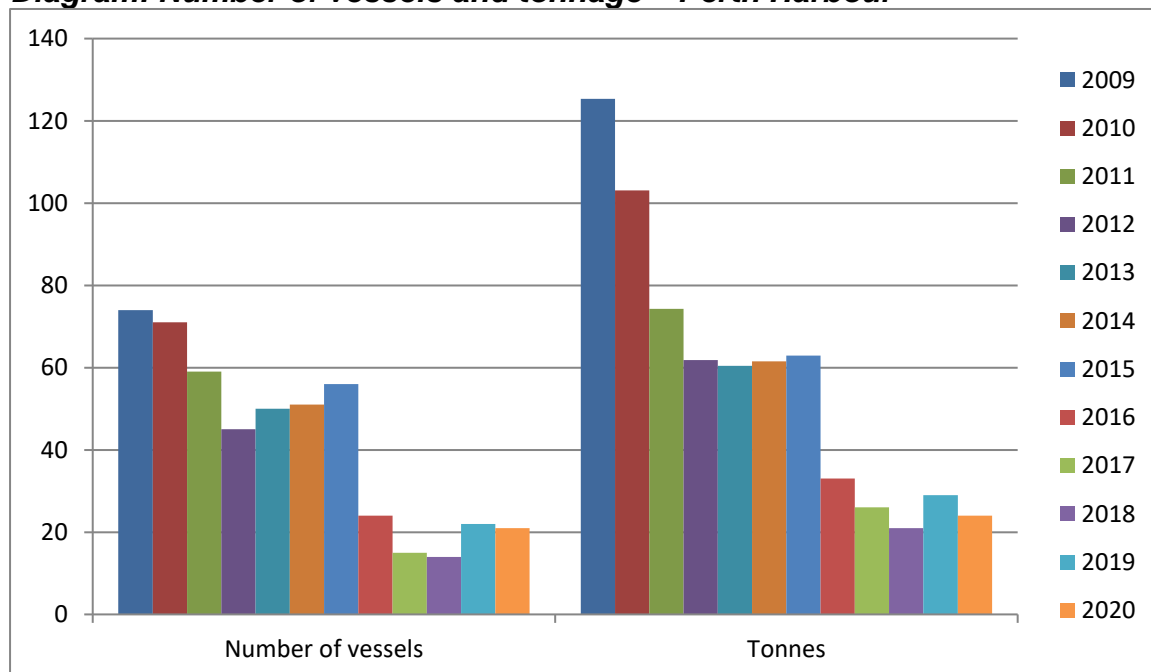
### Costal cargo shipping market analysis

Before looking at existing and future customer base, it is important to provide an analysis of the market. The market trends show a reduction of freight traffic over the period 2000-2019 particularly for minor ports such as Perth Harbour. There are 12 major ports in Scotland including Dundee which is owned by Forth Ports Ltd. Forth Ports Ltd represent 38% of major ports traffic volume (25.2 million). There are 31 minor ports in Scotland with Inverness, Lewrick and Montrose representing 48% of traffic volume (1.73 million).

Scottish ports handle a wide range of cargo, with an array of dry bulk goods such as coal, timber, aggregates, paper, agricultural products, fertilizers, peat, salt and scrap metal entering and leaving the country through ports every day. Dry Bulk cargo in Scotland includes ores including scrape, agricultural products (grain, wheat, soya, beans, tapioca), forestry products (timber, wood pulp, paper), other bulk solids (cement, aggregate, wood pellet, wood chip). The ports industry also handles people and supplies for the offshore energy industry and are supporting decommissioning of oil and gas installations.

Over the period 2000-2021, Perth Harbour freight tonnage reduced by 90% from 226,000 to just under 24,000 tonnes. Perth represents 0.033% of the total Scottish Market – in tonnage. Perth has 0.6% market share of the Scottish ‘Minor Ports’ market.

**Diagram: Number of vessels and tonnage – Perth Harbour**



Customer base

Although a sales and marketing initiative should have an impact on stimulating demand from existing and new users, these decision makers are not direct customers of Perth Harbour. The shipping industry is complex in that a number of stakeholders have an interest in a ship and its cargo. The direct customers that Perth Harbour serves are actually stevedores and ships agents.

At Perth Harbour there is a very small number of direct customers, only one or two in the two customer classes. There is a larger market spread across the country, not surprisingly clustered around port hubs and regionally based.

Stevedores

There are 2 Stevedores: CPL Calport and Glenalmond Timber.

Although primarily customers, they make up an important part of the supply chain to deliver Perth Harbour services. As such this relationship is more complex to manage than a simple customer client relationship and adds to the need for relationship building and partnership working.

Ships' agents

Ships' agents settle the following fees:

- Harbour dues
- Water and waste charges
- Boatman charges
- Pilotage service charges

There are now 2 ships' agents using Perth: Kinnes Shipping Ltd and Scotbroker. Galaxy Shipping is now part of Scotbroker and KJM is no longer trading. The table below details tonnages per agent for the last 3 years.

| Ships agents                                                  | Tonnes |        |        |
|---------------------------------------------------------------|--------|--------|--------|
|                                                               | 2018   | 2019   | 2020   |
| Kinnes Shipping Ltd                                           | 8,075  | 14,682 | 16,441 |
| KJM (no longer trading)                                       | 3,427  | -      | -      |
| Scotbroker (Andrew Martin)                                    | 2,075  | 14,800 | 7,541  |
| Galaxy Shipping<br>(until Jul.18 – from Jul.18<br>Scotbroker) | 7,074  | -      | -      |
| Total Harbour                                                 | 20,651 | 29,482 | 23,982 |

Although there are customers, they are a key element of the supply chain to deliver Perth Harbour services. As such this relationship is more complex to manage than a simple customer client relationship and adds to the need for relationship building and partnership working. The small number of agents with experience of bringing ships to Perth makes them even more critical.

### Competitor analysis

The main competitors are Montrose Harbour Trust, Inverness Harbour Trust and Forth Ports Ltd operating Dundee, Methil and Kirkcaldy ports.

### Threat of substitutes

As well as the competitive port environment, there is also consideration to be made of substitutes and in this case alternative modes of transport if costs were to change significantly or other forces such as political or legal changes. Possible substitutes are:

- Road haulage: Although more expensive over longer distances there is a threat of road haulage being used in conjunction with other ports such as Dundee or Kirkcaldy.
- Rail: This mode of transport could replace any UK journeys but as much of the cargos come across the North Sea it is unlikely this mode of transport would displace Perth harbour traffic
- Air: Unlikely due to the weight to value ratio of goods arriving at Perth

### Threat of new entrants

The risk of new entrants is low as barriers to entry are very high with limited opportunities for new ports to be developed and very high capital costs. However, it is worth noting the re-opening of the tidal harbour at Kirkcaldy in 2011 following a 20 year gap.

### Diversified versus niche

There is a risk of being overly dependent on too few types of cargo or more specifically one customer. There is a balance to be found between finding niches and having a diversified customer base. PKC has limited power to influence this, but should be mindful of it and where possible support agents, stevedores and other stakeholders to minimize this risk.

### Proposed Cargo type Targets:

It is proposed to target the following dry bulk cargo shipping by securing existing cargo and attracting new cargo (or cargo which has left):

#### *Securing existing dry bulk cargo (import/export)*

- Timber import (14,128t in 2019, 7,541t in 2020)
- Fishmeal import (*EWOS*, a supplier of feed and nutrition for the international aquaculture industry represented 32 ships and 33k tonnes of salmon feed in 2014) (5,730t in 2018, 13,280t in 2019, 3,832t in 2020)

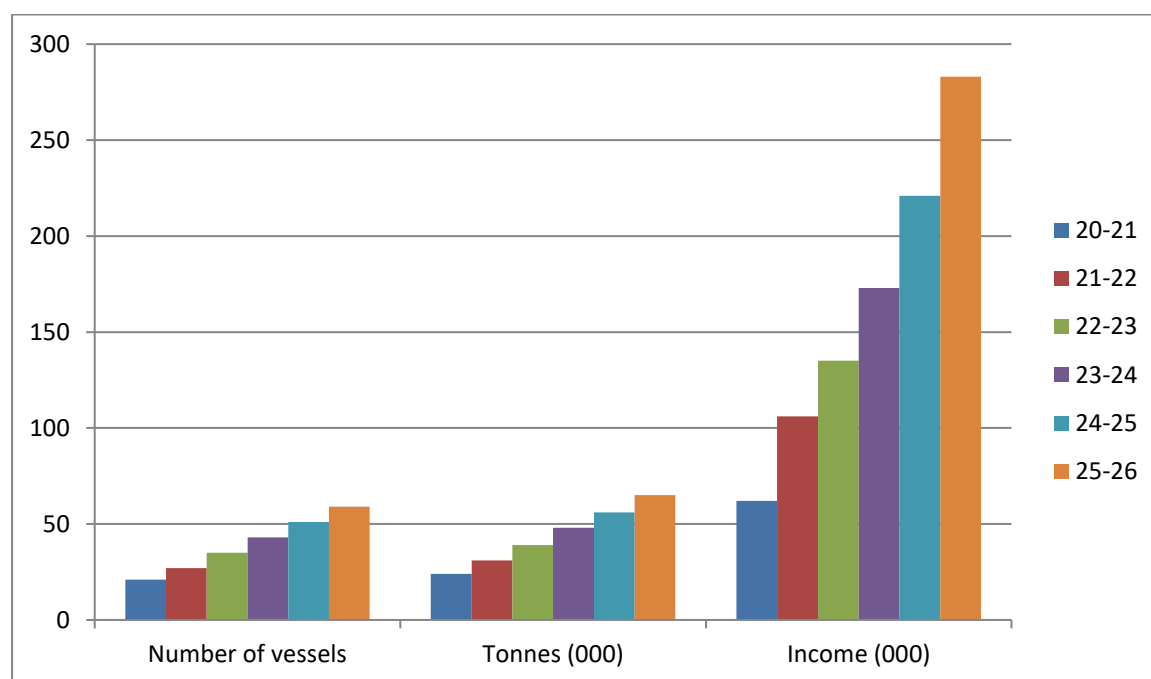
- Soya protein import (8,008t in 2020)

*Securing new (previous) dry bulk cargo (import/export)*

- Baryte export (1,318t in 2018)
- Wood Chip (1,403t in 2019)
- Corn Gluten (985t in 2018)
- Aggregates (Balfour Beattie contractors use the harbour to transfer aggregates for A85 road – Cross Tay Link Road Contract) including sea dredge aggregates
- Soda Ash
- Wood pellet
- Grain
- Wheat
- Beans

The Business Plan target is to increase total tonnage from 22,000t to 64,500t by March 2026 and number of ships from 19 to 59. This would mean an additional 8,500t every year and an additional 8 ships every year. In that context, increasing Fishmeal again, attracting baryte cargo again as well as sustaining/increasing timber seem to be the most critical actions and should inform investment decisions in relation to storage and stevedore provision and related infrastructure as well as stakeholders engagement.

Targeted number of ships, tonnage and cargo income (5 years - 2021-2026)



**Action:** In 2021-22, Perth Harbour will attract an additional 6,000t to 30,500t and 27 ships from 21 by securing existing cargo and attracting new cargo (or cargo which has left) focusing on fishmeal and baryte - Projected estimated gross income 2021/22: £106,000. By 2025-26, the target will raise to 59 ships, 65,000t and gross income of £283,000.

## 5.10 Expand non costal shipping including leisure

### MV 'Fair Maid of Perth' Workboat Chartering

The Fair Maid of Perth workboat is a valuable asset (insurance value: £350,000) and has attracted chartering interests over the years. However, these were not pursued effectively. Following discussions with Montrose Port Harbour Authority, the Fair Maid has now been chartered to Montrose Port Harbour Authority for 24 months until 21 December 2023 in line with Bimco Barecom Standard Charter 'Barecon 2001'. Perth Harbour will retain access to the workboat if and when needed. The charter will generate income from hire.

**Action:** PKC with the support of Calmac will charter Fair Maid of Perth to Montrose Port Authority or to other third parties. Projected estimated gross income 2021/22: £60,000 (£107,250 has been generated between January 2019 and March 2021). This target is to sustain the 2021/22 level of gross income per year over 5 years.

### Services to marine users

Certain marine users need a base to store, re-stock and maintain their fleets e.g. marine construction, services and leisure. Although distant from off-shore sites, Perth Harbour will be marketed as a base which can be reached easily due to its close connections to road and rail networks.

Marine commercial and leisure personnel have to meet professional qualifications and competencies to be able to work or use marine crafts. Perth Harbour will be marketed as a training centre to learn and sit exams using a working harbour site and access to workboat via RYA Training Centre recognition. These alternative activities would have to be developed without constraining cargo activities. It is the intention to explore the use of the limestone quay located further north on the river.

**Action:** PKC with the support of Calmac will develop services to marine users. Projected estimated gross income 2021/22: £2,000. This target will increase to £4,000 per year by 2025-26.

## 5.11 Develop and review marketing plan

It is important that the PKC and Calmac Ferries Ltd work together to successfully deliver marketing activities as well as working closely with other stakeholders delivering services at or for the Harbour.

### Objectives

This marketing plan will outline suggested sales and marketing activity to deliver on strategic objectives. The primary objectives of the marketing exercise are to make the proposition at Perth Harbour more attractive to existing and potential users and to communicate this to them.

### Competitive advantage

- Location at the heart of the country and connected to the roads network resulting in savings in road haulage within Central Scotland
- Speed of turnaround with flexible nature of the workforce, although this is not directly under the control of the Board
- The 'can do' and positive attitude (PKC/Calmac/other parties)

### Product

The 'product' or services provided are services to support vessel movements and loading, off-loading and storage of cargos.

The charges for services are:

- Shore Dues based on the cargo loaded or unloaded and any ancillary services (lifting machinery)
- Harbour dues – for vessels berthing at Perth
- Water Charges – for loading of fresh water
- Waste services.
- Boatman services – assistance in berthing and manoeuvring
- Tay Buoy dues – for 'use' of the managed channel to Perth Harbour
- Pilotage Services charges
- Stevedore
- Storage

The services are divided between the two customer types:

### Stevedores

They pay Shore Dues based on the cargo loaded or unloaded and any ancillary services.

### Ships agents

They pay Harbour Dues, Water and waste charges, Boatman Charges and Pilotage services charges.

Although the services sold are intangible the harbour is very much a physical offering and the enabling infrastructure (including the channel) is vital to the delivery of these service.

There is of course a statutory framework for the physical attributes to adhere to. PKC (and Calmac) does not have control on the overall product and services sold, namely stevedoring and storage.

**Action:** PKC will discuss the product offer with stevedores and storage providers by October 2021.

## Sales Strategy

It is proposed to focus on sales more than marketing with more emphasis given to a more traditional sales effort. With the interdependent nature of sales at Perth Harbour any sales process should be collaborative to a certain extent as PKC offers vital services to facilitate the sale of their clients.

Potential sales leads and business development activity could be developed around the following activity:

Trade shows/Conferences to exhibit, typically with space for a stand alongside other trade exhibitors, communicate the 'Open for Business' message and establish new industry contacts and developing existing relationships (e.g. Annual British Ports Authority Conference).

Networking/memberships to develop further personal business development channel (e.g. British Ports Association).

Direct marketing such sale letters, email marketing, LinkedIn

Alliance sales through collaborative approach with businesses working together on a shared goal (e.g. a multi-business Perth Harbour stand at a trade show).

## Marketing communications strategy

The marketing strategy for Perth Harbour should support the sales effort. It should be designed for the purposes of business to business sales. As such it does not to be promotion heavy or advertising driven. Nor do channels popular in the consumer marketing domain need to be developed such as twitter and Facebook. A business focussed social media channel such as LinkedIn could add greater value by connecting interested professionals.

## Marketing Management

Website to present the harbour's USP and provide basic operational and navigational information a website has been developed - [www.perthharbour.co.uk](http://www.perthharbour.co.uk). It is updated by the harbour team.

PR with regular press releases and strategic use around campaigns working with Invest in Perth.

Events with attendance at local or national events or organise an annual event at Perth Harbour

Advertising on site (e.g sign) and in publications (e.g. Port of Scotland Year Book).

**Action:** PKC and Calmac Ferries Ltd will develop a marketing plan and related activities in close liaison with stevedore and storage providers.



## 5.12 Set and review charges and pricing

### Pricing Strategy

It is suggested that the best pricing strategy to adopt is a market based strategy. Understanding what the closest competition are charging and position relative to them and price with an understanding of the overall cost of bringing ships to Perth.

Positives: Reduced road miles – quicker turnaround

Negatives: Accessibility to Perth, added costs at Dundee

The table below shows specimen costs broken down by Perth and Dundee costs for two different vessels and loads.

Table: Dues at Perth and Dundee

| Port                  | Costs    |      |          |      |
|-----------------------|----------|------|----------|------|
|                       | Vessel A |      | Vessel B |      |
| <b>Perth costs</b>    | 1,727    | 45%  | 2,215    | 35%  |
| <b>Dundee costs</b>   | 2,152    | 55%  | 4,042    | 65%  |
| <b>Total to Perth</b> | 3,879    | 100% | 6,257    | 100% |

Table : Predicted comparative dues for other ports

| Port                 | Costs    |          |
|----------------------|----------|----------|
|                      | Vessel A | Vessel B |
| <b>Montrose</b>      | 1,524    | 2,150    |
| <b>Inverkeithing</b> | 3,550    | 4,537    |

As such a mid-market pricing strategy is acceptable and regular scanning of the competition is advised. However, 'actual' pricing information will be valuable if available as competitors may be using dynamic pricing. Good relationships with ships agents will allow this.

Table – Price comparison

| <b>Price analysis</b>     | Per tonne<br>(2021/22)          | Per tonne                   | Per tonne                                                                |
|---------------------------|---------------------------------|-----------------------------|--------------------------------------------------------------------------|
| <b>Harbour/berthing</b>   | <b>Perth</b>                    | <b>Inverness</b>            | <b>Montrose</b>                                                          |
| <b>Dry cargoes</b>        | 38p                             | 62p                         | £592.36 (0-1000 tonnes)<br>£1,1131.16 (1-2,000t)<br>£1,669.95 (2-3,000t) |
| <b>Buoy dues</b>          | 38p                             | -                           | -                                                                        |
| <b>Shore dues</b>         |                                 |                             |                                                                          |
| <b>Cement</b>             | 69p                             | 67p                         | 96p                                                                      |
| <b>Grains and cereals</b> | 74p                             | 68p                         | 78p                                                                      |
| <b>Timber</b>             | 70p                             | 62p/m3                      | 78p                                                                      |
| <b>Animal Feed</b>        | 72p                             | -                           | 50p                                                                      |
| <b>Sand and gravel</b>    | 60p                             | 67p                         | 62p                                                                      |
| <b>General cargo</b>      | 74p                             | 1.01p                       | -                                                                        |
| <b>Ores</b>               | 63p                             | 73p                         | 85p                                                                      |
| <b>Water charges</b>      | £2/m <sup>3</sup><br>(£50 min.) | 3.23/tonne<br>(£57.04 min.) | £3/tonne (£50 min.)                                                      |

Price flexibility

It is not necessary to use a 'cost plus' pricing strategy as the cost of sale is minimal, most costs being fixed. As such commercial negotiations showing good awareness of the market and demand could include discounts and other incentives to stimulate demand. This has been used previously with some success but possibly not as part of a wider pricing plan.

Effective charging

Any pricing strategy has to be used within an effective and comprehensive revenue collection system i.e. all dues must be collected for storage, water and waste. If not this is a further discount on any other dues. It would be acceptable to discount on these extras but it must be done in a strategic way and relate to the core pricing strategy and the 'total value per ship' figure.

## Dundee Charging

Pricing is also impacted by Dundee charging.

### Schedule of charges

The schedule of charges are reviewed annually by the Harbour Board and recommended to the Council for consideration.

A schedule of charges is approved every year. Charges were slightly increased in 2021/22 to in line with inflation, but also to maintain a competitive advantage (no increase since 2016/17, slight increase in 2020/21). It is proposed to slightly increase charges and align other charges with other market comparator prices.

**Action:** PKC will set the schedule of charges annually. The schedule of charges for 2021/22 is attached in Appendix 3.

It is important to note that price is not the only deciding factor as quality of service and safety are also key elements. Moreover, carbon emission could also be a factor in customers' decisions. Shipping by road would emit 5 times more than water shipping per kgs/ton-mile (Emission Factors for Greenhouse Gas Inventories 2020 – US EPA).

As an illustration, a cargo of 1,000t of fishmeal being transported by sea from the IJmuiden (Netherlands) to Perth would emit 18t (440 miles x 0.0409 kgs/ton-mile) compared to 137t (658 miles x 0.209 kgs/ton-mile) by road. This would be 7.5 times less emission.

PKC set the charges for harbour dues, but does not control stevedoring or storage charges.

**Action:** PKC will discuss stevedoring or storage charges with stevedore and storage providers by October 2021.

## **5.13 Maintain and improve customers' services and engagement**

Regular liaison with customers and port users regarding operations and development is important. It is planned to monitor communication with customers and users. However, there is not a single point of contact for customers and to agree an integrated package.

**Action:** PKC with Calmac Ferries Ltd will organise at least an annual event for all river users and at least 2 events with harbour users.

## **5.14 Develop community benefits**

Both PKC and Calmac Ferries Ltd are committed to secure Community Benefits from the contract and develop activities to benefit the community, SMEs and local people and help transform the community in a real and sustainable manner.

Our commitments include the following items:

- Employability workshop or event in a school, college or community group (employability session, career information, mock interviews)
- Work experience opportunities
- Training sessions for Council's apprentices (or other nominated representatives) on use of products or relevant health and safety courses.
- Donation of materials to support a community project.
- Donation of end of life products
- Recruitment of a modern (or other approved) apprentice and subject to recruitment needs.

Calmac launched the Perth Harbour Community Fund in May 2021 and the [Perth Harbour Community Fund Awards](#) have been announced.

**Action:** PKC with Calmac Ferries Ltd will maximise community benefits by promoting Perth Harbour Community Fund and developing other educational or employment initiatives.

### 5.15 Develop Harbour Storage and capacity

The availability of laydown space and storage under direct harbour control to facilitate the smooth import and export of goods is a vital element of a competitive commercial package. Some of the additional cargo trade is dependent on the provision of storage. However, existing private storage is not always readily available, and when available would command a premium rate. A draft masterplan has been developed to identify a 'Harbour Support Zone' around the Harbour Operations Area which could support harbour activities by providing storage now or in the future. It is important to note that the Support Zone should be close enough to the berths with easy stevedoring access to avoid as far as possible double handling.

Appendix 1A details the Perth Harbour Operations Area. Appendix 1B details the proposed Perth Harbour Support Zone.

Here are the options which have been identified in relation to storage and which have been classified under 2 categories:

#### **Options not requiring further investment**

##### **- Option 1: Business as usual**

There is a limited laydown area which is temporarily use for stockage

**Strengths:** no financial implication

**Weaknesses:** lack of ability to propose commercial package, lack of harbour's direct control on covered storage

**Opportunities:** existing quay use

**Threats:** reduction of shipping, loss of contracts, declining market trends, business closure.

- **Option 2: Entering into an agreement with stevedores and/or storage providers**

This would mean agreeing with stevedores and/or storage providers an integrated product offer including harbour operations, stevedore and storage services with possibly one single point of contact. This could include long term lease on specific assets to support package.

Strengths: no financial implication, ability to propose integrated commercial package

Weaknesses: lack of partner to engage with,

Opportunities: existing storage capacity, additional private investment in storage

Threats: dominant position if not balanced, price too high, loss of contract, business closure.

**Options requiring further investment**

- **Option 3: Covered storage at Berth 1**

This would create a semi-permanent structure offering covered storage (circa 500sqm) next to Berth 1 under Harbour's direct control. This area has already been used to temporarily store material (e.g. aggregate, baryte). The laydown space could be used to store material not sensitive to weather conditions (e.g. aggregate, baryte) while the semi-covered storage would be used to store material sensitive to weather conditions. The additional financial benefit is that this can go some way to maintaining existing customers (e.g. baryte) or attracting new customers or other use as part of a commercial package. A recent survey indicates that a 5m clearance from the edge of the quay must be maintained due to limited bearing capacity.

Strengths: ability to propose commercial package, additional flexibility in cargo handling and storing, asset could be moved or sold if not needed, allowed under Permitted Development

Weaknesses: limited covered storage, storage not immediately available, bearing capacity

Opportunities: sustain existing and attract some new shipping, new contracts

Threats: declining market trends, reduction of shipping, lack of users

- **Option 4: Open storage at end store site**

This would create a laydown open storage area at end store site. The demolition of the former Harbour End Store was completed in August 2015, with the site fenced off and secured. During the demolition a 3 metre void was discovered under the building and the site is currently unusable for laydown storage without further works being undertaken. It has been confirmed that prior to any works being carried out, to level off of the demolition site, some civil engineering input and possibly radar survey to inspect possible voids / ground conditions, would be required. Superficial work would then be required to form a concrete apron at one of the flood gate access points and then a layer of blinded and compacted hard-core, properly rolled to form a suitable surface. The End store land is under Perth Common Good Fund. However, Perth Common Good Fund agreed on 22 June 2016 to designate the End store land as a Council operational site for use solely for harbour related activities with the Harbour budget bearing the risks and rewards of ownership.

Strengths: ability to propose commercial package, additional flexibility in cargo handling and storing, good storage capacity

Weaknesses: storage not immediately available, end store site constraints leading higher financial ask, no covered storage

Opportunities: sustain existing and attract some new shipping, new contracts

Threats: declining market trends, reduction of shipping, lack of users, long term impact of water ingress

- **Option 5: Covered storage at Berth 1 + open storage at end store site**

This would create a covered storage (circa 500sqm) next to Berth 1 under Harbour's direct control and a laydown open storage area at end store site.

Weaknesses: storage not immediately available, end store site constraints leading to higher financial ask

Opportunities: sustain existing and attract some new shipping, new contracts

Threats: declining market trends, reduction of shipping, lack of users, may not be allowed under Permitted Development with a need of planning permission, longer impact of water ingress.

Options 3, 4 and 5 are constrained by the nature of ground and bearing capacity.

- **Option 6: Acquisition/lease of existing warehouse or open storage in the proposed 'Harbour Support Zone'.**

An existing warehouse could be purchased/leased next to Harbour Operations Area. Some warehouses adjacent to harbour operations could be vacant or under-utilised. The covered storage would be used to store material sensitive to weather conditions. The additional financial benefit is that this can go some way to maintaining existing customers or attracting new customers.

Strengths: immediate availability of storage, ability to propose commercial package, additional flexibility in cargo handling and storing

Weaknesses: medium to high financial implication with negotiations, limited covered storage, lack of availability

Opportunities: sustain existing and attract new shipping, new contracts

Threats: declining market trends, reduction of shipping, lack of users, lengthy negotiations

In addition to demonstrating best value, all options requiring further capital investment would have to generate sufficient income to cover loan charges to avoid any pressure on the Council's revenue budget.

The different options have been assessed using the following Critical Success Factors:

| <b>Critical Success Factors</b>         | <b>Description</b>                                                                                                                                 |
|-----------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| CSF1 – Strategic fit and business needs | How well the option meets the agreed spending objectives, related business needs and service requirements                                          |
| CSF2 – Potential Value for money        | How well the option optimises public value (social, economic and environmental), in terms of the potential costs, benefits and risks               |
| CSF3 – Supplier capacity and capability | How well the option matches the ability of potential suppliers to deliver the required services, and is likely to be attractive to the supply side |

|                                 |                                                                                                                                                                                               |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CSF4 – Potential affordability  | How well the option can be funded from available sources of finance                                                                                                                           |
| <b>Critical Success Factors</b> | <b>Description</b>                                                                                                                                                                            |
| CSF5 – Potential achievability  | How well the option is likely to be delivered given the organisation's ability to respond to the changes required, and matches the level of available skills required for successful delivery |

Based on assessment, it was agreed to take forward options 2 and 6 as the preferred options to develop storage within the Harbour Support Zone during the period of the Business Plan. Option 2 will not require capital investment and we will therefore be pursued in the short term. Option 6 will require capital and/or revenue investment, but facilities exist therefore could be delivered in the short term if opportunities arise. Appendix 4 is presenting how Option 6 could work based on a real case scenario for the lease of a storage facility and the implications for the Council.

**Action:** The Lead Council Officer will discuss with stevedores and/or storage providers an integrated product offer to be considered by the Board. If agreed by the Board and the Council, the Lead Council Officer will identify opportunities as they come to lease/acquire existing warehouse and/or open storage within the Harbour Support Zone (Option 6).

## 5.16 Maximise and increase tidal window opportunities

Perth Harbour is a tidal harbour which means that movements on the 22 mile navigation channel are restricted by the tides and the 4.2m draught. It has been calculated that with 365 high tides (2 x tides a day) per annum, the harbour is only accessible on 95 tides or on 26% of all the available tides. When this is compared to 22, the annual ship number for 2019 and assuming one ship movement per tide, it can be seen that only 23% of the available tides or 6% of all tides are being utilised.

4 options have been identified

### - **Option 1: Business as usual**

No dredging maintenance is carried out.

Strengths: no financial implication

Weaknesses: reduced accessibility, lack of compliance with the Port Marine Safety Code (PMSC)

Opportunities: development of alternative river uses

Threats: grounding, reduction of shipping, temporary or permanent closure, environmental pressure, declining market trends, business closure

### - **Option 2: Do minimum – maintenance dredging to 4.2m**

This would continue to allow vessels with draughts of up to 4.2m to navigate the upper Tay on Mean High Water Spring Tides.

Strengths: low financial implication, compliance with PMSC, high probability to secure Marine Scotland Licence

Weaknesses: no additional accessibility, do not meet request from some harbour customers

Opportunities: sustain existing and attract some new shipping

Threats: declining market trends, reduction of shipping

- **Option 3: Capital dredging to 4.5m**

A dredge which would allow vessels with a draft of up to 4.5 m to navigate the upper Tay on Mean High Water Spring Tides. A 4.5m dredge would increase tide availability from 26% to 42% (155 tides). The main part of the dredging would involve dredging in the main channel.

Strengths: compliance with PMSC, moderate additional accessibility, moderate market signal, partly meet request from some harbour customers

Weaknesses: moderate financial implication, limited additional accessibility, complex contract requiring some specialised contractors.

Opportunities: sustain existing and attract new shipping

Threats: declining market trends, reduction of shipping, moderate probability not to secure Marine Scotland Licence

- **Option 4: Capital dredging to 5m**

A dredge which would allow vessels with a draft of up to 5.0m to navigate the upper Tay on Mean High Water Spring Tides. A 5m dredge would increase tide availability from 26% to 72% (262 tides). The main part of the dredging would involve dredging in the main channel. In February 2018, soft market testing took place to assess the level of funding which would be needed for contract works for a '5 m Dredge'. It is estimated that the contract work costs would be in the region of £1m without costs for any specific constraints arising from stakeholders' consultation (e.g. methods of works for dredging over pipeline, ecological surveys).

Strengths: Significant additional accessibility, compliance with PMSC, fully meet request from some harbour customers

Weaknesses: High financial implication, highly complex contract requiring specialised contractors

Opportunities: sustain existing and attract new shipping

Threats: declining market trends, reduction of shipping, Marine Scotland licence not approved, no agreement with pipeline operators and Crown Estate.

- **Option 5: Redesign navigation channel**

The navigation channel would be re-designed to use data and tidal differently to increase tidal window and allow vessels with a bigger draft to navigate the upper Tay. Surveys have already being undertaken at Dundee Bridge and at certain points on the channel.

Strengths: Significant additional accessibility, compliance with PMSC, fully meet request from some harbour customers, moderate financial implication

Weaknesses: complex proposal to be accepted by regulators, users and pilots

Opportunities: sustain existing and attract new shipping

Threats: declining market trends, reduction of shipping.

The Harbour Board has agreed that Option 2 and/or Option 5 are the preferred options based on costs/benefits analysis. The current Harbour operator has indicated that tidal window could be increased by surveying existing channels and moving it when possible at a manageable cost.



Options 1, 3 and 5 are considered not sustainable or achievable.

**Action:** The Lead Council Officer with Calmac Ferries Ltd will implement Option 2 and when appropriate present proposals to progress Option 5 in order to maintain/increase tidal window using surveying.

## 6. Financial

### 6.1 Current position 2020/21

The steady decline in trade has obviously had a major impact on the Harbour's income and a consequential impact on the Council's revenue budget as expenditure exceeds income. Costs have conversely been rising. Table 1 provides details of past financial years.

**Table 1: Historical figures**

| Financial Year | Gross Expenditure | Total Net Income | Deficit |
|----------------|-------------------|------------------|---------|
| 2011/2012      | £302k             | £99k             | £203k   |
| 2012/2013      | £288k             | £94k             | £194k   |
| 2013/2014      | £356k             | £95k             | £261k   |
| 2014/2015      | £300k             | £87k             | £213k   |
| 2015/2016      | £262k             | £98k             | £164k   |
| 2016/2017      | £285k             | £47k             | £238k   |
| 2017/2018      | £244k             | £29k             | £215k   |
| 2018/2019      | £394k             | £39k             | £355k   |
| 2019/2020      | £241k             | £68k             | £173k   |
| 2020/2021      | £265k             | £72k             | £193k   |

2020/21: The increase in expenditure is mainly due to the set-up of pilotage services contract and pilot training.

21 ships used the harbour in 2020/21 (22 in 2019) with timber and fish meal imports with a total tonnage of over 24,000 tonnes (29,000 tonnes in 2019) and gross income of £61,600. Additional gross income came from the Fair Maid Tug charter to Montrose Port Authority totalling £60,000.

In addition, the amount of outstanding loan debt is £1,023,396 (31 March 2021). The harbour loan charges relate to the Harbour wall (borrowing over 30 years, with 12-14 years left), Harbour Development work in 2004-07 (borrowing over 30 years, with 14-16 years left) and the Harbour boat (borrowing over 20 years, with 6 years left). The

loan charges above are charged to the Corporate Loan Charges budget, and not directly to the Harbour.

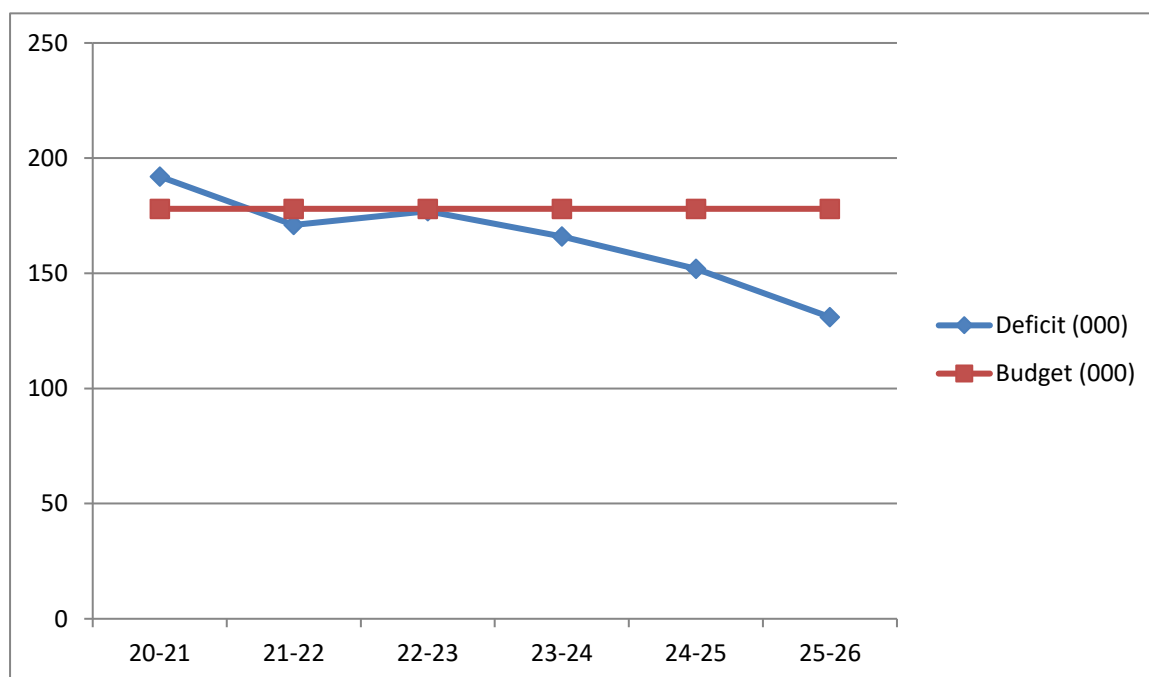
There is also a debt of £146,914 which covers the preparatory costs for securing capital dredging licence for which loan charges of £17,039 will be recharged to Harbour revenue budget in 2021-22.

The harbour budget figures above show an operating deficit of £192,500 which is £14,300 higher than the budgeted deficit of £178,200.

## 6.2 Financial Projections

An annual breakdown of income and expenditure is provided below as well as an a projection of deficit compared to budget. If the proposed targets are achieved the deficit could be reduced by 32% from 192k in 2020-21 to 131k in 2025-26. If this projected trend continues beyond the period of this Business Plan, a breakeven position could be achieved.

Projected deficit vs budget (5 years)



The financial projections are based on the following assumptions:

- 1% increase per year is added to harbour contract (operations)
- 3% increase per year is added to the following costs: Property & Insurance and Maintenance & Equipment.
- Harbour Contract (income share 50%) and Harbour Contract (admin. 10%) are based on agreed contract with harbour operator finishing in July 2023 with a possible extension of 2 years to July 2025.
- Pilotage Services charges are based on contract agreed with Perth Pilot Ltd and on estimated number of ships

- Maintenance dredging costs are annual set amounts and may vary depending on needs.
- Cargo income is based on proposed projected targets in tons translated into monetary value using schedule of charges and past income. It is assumed that the Schedule of charges would remain at the same level as 2021/22. A slight increase of charges may apply to reflect inflation. However, any increase would have to be in line with market conditions and competitors.
- Fair Maid chartering income is based on past income.
- Pilotage Services income is based on Pilot Services charges that the Council can recoup from shipping agents in line with the Schedule of charges.

5 Year estimated income and expenditure projections (2021-26)

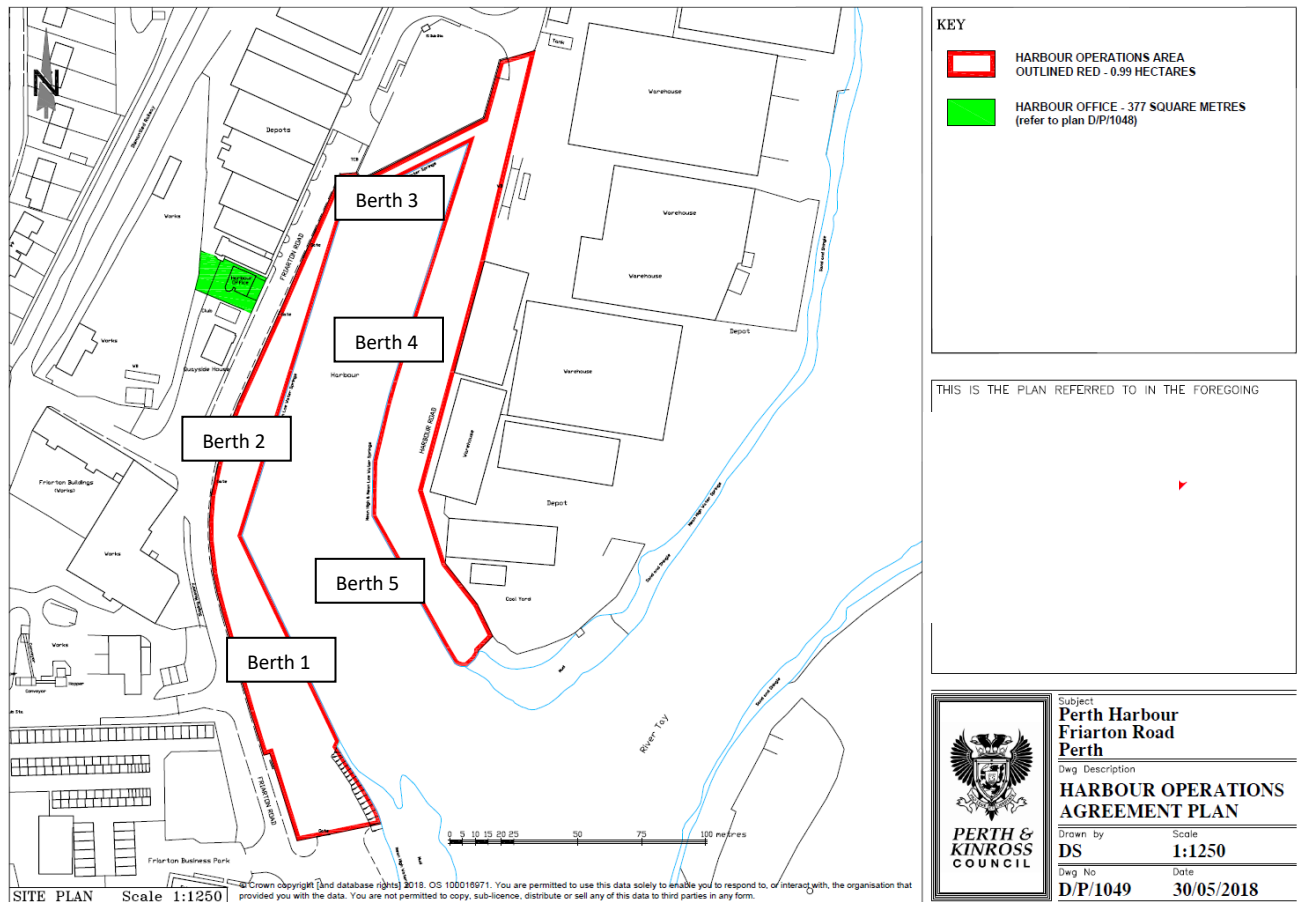
| 2021-22                             |                | 2022-23                             |                | 2023-24                             |                | 2024-25                             |                | 2025-26                             |                |
|-------------------------------------|----------------|-------------------------------------|----------------|-------------------------------------|----------------|-------------------------------------|----------------|-------------------------------------|----------------|
| Expenditure                         | Amount         | Expenditure                         | Amount         | Expenditure                         | Amount         | Expenditure                         | Amount         | Expenditure                         | Amount         |
| Harbour Contract (operations)       | 172,518        | Harbour Contract (operations)       | 174,243        | Harbour Contract (operations)       | 175,986        | Harbour Contract (operations)       | 177,746        | Harbour Contract (operations)       | 179,523        |
| Harbour Contract (income share 50%) | 70,505         | Harbour Contract (income share 50%) | 85,232         | Harbour Contract (income share 50%) | 104,050        | Harbour Contract (income share 50%) | 128,096        | Harbour Contract (income share 50%) | 158,823        |
| Harbour Contract (admin.10%)        | 10,601         | Harbour Contract (admin.10%)        | 13,546         | Harbour Contract (admin.10%)        | 17,310         | Harbour Contract (admin.10%)        | 22,119         | Harbour Contract (admin.10%)        | 28,265         |
| Property costs & insurance          | 41,050         | Property costs & insurance          | 42,282         | Property costs & insurance          | 43,551         | Property costs & insurance          | 44,858         | Property costs & insurance          | 46,204         |
| Maintenance & Equipment             | 15,000         | Maintenance & Equipment             | 15,450         | Maintenance & Equipment             | 15,914         | Maintenance & Equipment             | 16,391         | Maintenance & Equipment             | 16,883         |
| Governance & Compliance             | 4,000          | Governance & Compliance             | 4,000          | Governance & Compliance             | 4,000          | Governance & Compliance             | 4,000          | Governance & Compliance             | 4,000          |
| Marketing & Membership              | 2,200          | Marketing & Membership              | 2,200          | Marketing & Membership              | 2,200          | Marketing & Membership              | 2,200          | Marketing & Membership              | 2,200          |
| Pilotage Services charges           | 29,500         | Pilotage Services charges           | 40,000         | Pilotage Services charges           | 48,000         | Pilotage Services charges           | 56,000         | Pilotage Services charges           | 64,000         |
| <b>Total Operations</b>             | <b>330,374</b> | <b>Total Operations</b>             | <b>376,953</b> | <b>Total Operations</b>             | <b>411,011</b> | <b>Total Operations</b>             | <b>451,410</b> | <b>Total Operations</b>             | <b>499,898</b> |
| Maintenance dredging                | 10,000         | Maintenance dredging                | 7,500          | Maintenance dredging                | 7,500          | Maintenance dredging                | 7,500          | Maintenance dredging                | 7,500          |
| Loan charges                        | 17,000         | Loan charges                        | 17,000         | Loan charges                        | 17,000         | Loan charges                        | 17,000         | Loan charges                        | 17,000         |

|                          |          |                          |          |                          |          |                          |          |                          |          |
|--------------------------|----------|--------------------------|----------|--------------------------|----------|--------------------------|----------|--------------------------|----------|
| Total                    | 357,374  | Total                    | 401,453  | Total                    | 435,511  | Total                    | 475,910  | Total                    | 524,398  |
| Income                   |          | Income                   |          | Income                   |          | Income                   |          | Income                   |          |
| Cargo                    | 106,000  | Cargo                    | 135,463  | Cargo                    | 173,099  | Cargo                    | 221,191  | Cargo                    | 282,646  |
| Fair Maid Chartering     | 60,000   | Fair Maid Chartering     | 60,000   | Fair Maid Chartering     | 60,000   | Fair Maid Chartering     | 60,000   | Fair Maid Chartering     | 60,000   |
| Sub-Total                | 166,000  | Sub-Total                | 195,463  | Sub-Total                | 233,099  | Sub-Total                | 281,191  | Sub-Total                | 342,646  |
| Pilotage Services Income | 19,200   | Pilotage Services Income | 27,600   | Pilotage Services Income | 34,000   | Pilotage Services Income | 40,400   | Pilotage Services Income | 46,800   |
| Services to Mariners     | 1,000    | Services to Mariners     | 1,000    | Services to Mariners     | 2,000    | Services to Mariners     | 2,000    | Services to Mariners     | 4,000    |
| Total                    | 186,200  | Total                    | 224,063  | Total                    | 269,099  | Total                    | 323,591  | Total                    | 393,446  |
| Surplus/Deficit          | -171,174 | Surplus/Deficit          | -177,390 | Surplus/Deficit          | -166,412 | Surplus/Deficit          | -152,319 | Surplus/Deficit          | -130,952 |

**7. APPENDIX**

**Appendix 1A: Plan of Perth Harbour Operations Area and Port limits**

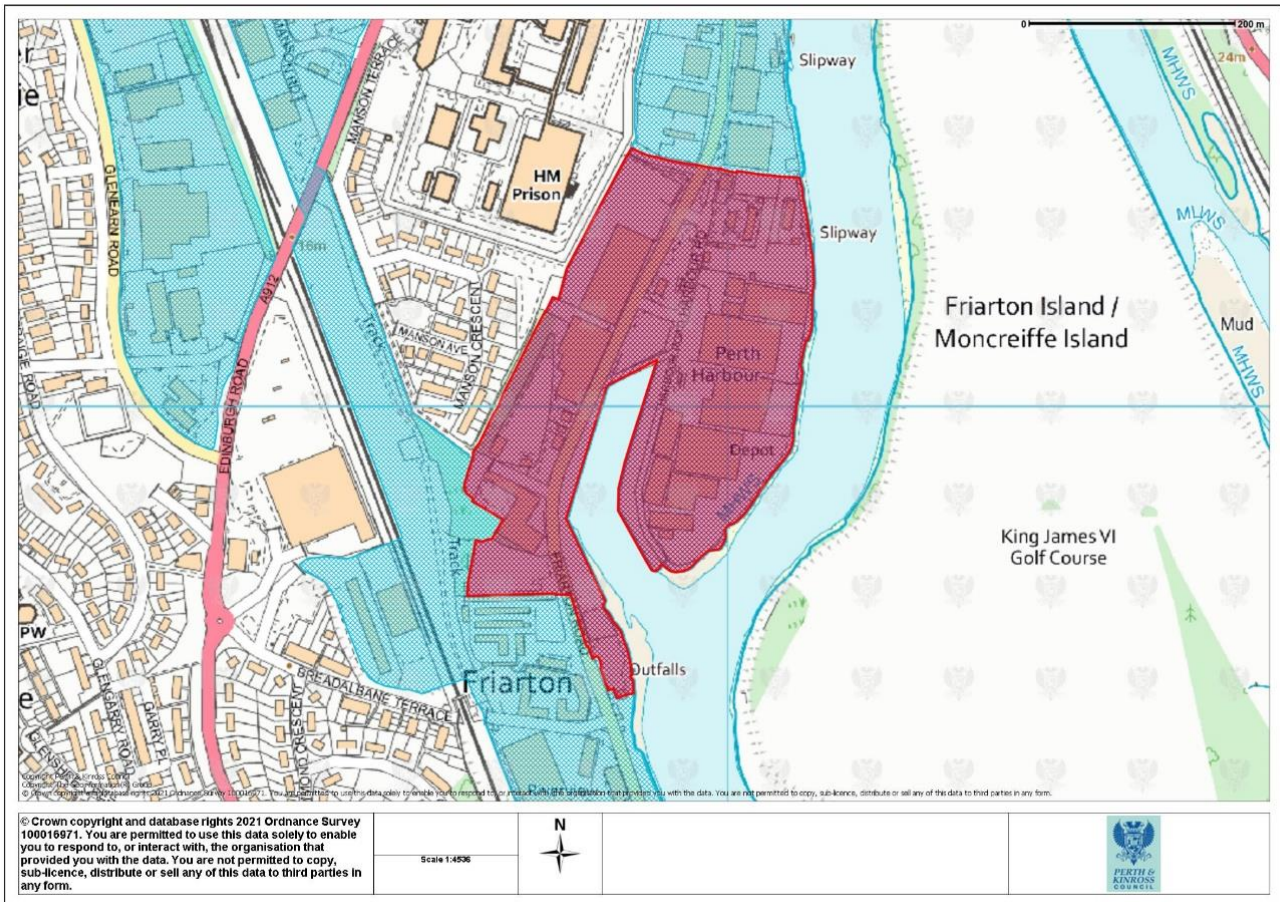
Perth Harbour operations area is detailed below:



**Port limits:**

The Port limits within which the Council shall exercise jurisdiction as a harbour authority (including jurisdiction for the purposes of pilotage under Part I of the Pilotage Act 1987(5) and within which the powers of the harbour master shall be exercised shall be the area described in The Perth Harbour Revision Order 2007. The 22 miles navigation channel lies within a line commencing at a point on the level of high water on the east bank of the eastern arm of the River Tay at the south east corner of Perth Railway Bridge to the east of the existing westernmost Dundee harbour limits.

Appendix 1B: Plan of Perth Proposed 'Harbour Support Zone'



Created by Serge Merone on 15 January 2021

## Appendix 2: Summary of Relevant Legislation

The duties and powers of a harbour authority in relation to marine operations are of three types:

- Statutory duties imposed either in the local legislation for that authority or in general legislation,
- General common-law duties
- Fiduciary duties.

The documents listed below are referenced as part of Perth Harbour Safety Management System:

- a) Port Marine Safety Code (2016).
- b) Guide to Good Practice on Port Marine Operations (2018).
- c) Pilotage Act 1987.
- d) L 148 Safety in Docks – Approved Code of Practice.
- e) Dangerous Vessel Act 1985.
- f) Perth Harbour Acts and Orders 1856 to 2007.
- g) The Perth Harbour Revision Order 2007.
- h) National Occupational Standards for Port Personnel:
  - (i) Marine Pilotage;
  - (ii) Marine Operations (Ports);
  - (iii) Stevedoring.
- i) MCA Code of Practice on the Safety of Small Workboats & Pilot Boats.
- j) Northern Lighthouse Board document “Instructions on the Provision and Maintenance of Aids to Navigation”.



**Appendix 3: Schedule of charges 2021/2022**

## Schedule A

**Rates and Duties Leviable on Vessels at the Port and Harbour of Perth**

| <b>Harbour Dues</b>                                                                                                      | <b>2020</b> | <b>2021<br/>(per Gross Tonne)</b> |
|--------------------------------------------------------------------------------------------------------------------------|-------------|-----------------------------------|
| All vessels to or from all destinations <u>out with</u> the precincts of the River Tay                                   | 37p         | 38p                               |
| All vessels <u>employed in</u> the River Tay carrying goods and entering the precincts of the Port of Perth              | 31p         | 32p                               |
| All vessels employed in the River Tay only and <u>carrying passengers</u> (>12 passengers) and their luggage exclusively | 37p         | 39p                               |

| <b>Conservancy Dues</b>                                                                          | <b>2020</b> | <b>2021<br/>(per Gross Tonne)</b> |
|--------------------------------------------------------------------------------------------------|-------------|-----------------------------------|
| Buoy dues on all vessels to or from any Port or <u>beyond</u> the River Tay in ballast or laden. | 37p         | 38p                               |
| Buoy dues on all vessels to or from any Port or place <u>within</u> the River Tay                | 31p         | 32p                               |

**Notes:**

- a) It shall be in the option of Perth and Kinross Council to charge the above dues on the voyage inwards or outwards at the rates specified.

## Schedule B

## Rates and Duties Leviable on Commodities at the Port and Harbour of Perth – Imported or Exported

| Commodity                                             | 2020 | 2021 |
|-------------------------------------------------------|------|------|
| All animal feed stuffs                                | 71p  | 72p  |
| Cement                                                | 68p  | 69p  |
| Coal, coke and patent fuels                           | 69p  | 70p  |
| Corn and cereals                                      | 73p  | 74p  |
| Chemicals                                             | 74p  | 75p  |
| Fertilisers                                           | 74p  | 75p  |
| General Cargo                                         | 73p  | 74p  |
| Metals – iron and steel                               | 72p  | 73p  |
| Metals – scrap                                        | 67p  | 68p  |
| Marble and granite chips                              | 62p  | 63p  |
| Ores, crude materials including barytes and road salt | 62p  | 63p  |
| Paper pulp and newsprint                              | 73p  | 74p  |
| Potatoes, onions and other vegetables                 | 60p  | 61p  |
| Timber and all Forest Products                        | 69p  | 70p  |
| Timber – Softwood for pulping                         | 65p  | 66p  |

**Notes:**

- a) All other commodities, goods and articles not specified above, shall be chargeable in proportion to other goods of similar bulk and value.
- b) The Tonne designated above is the tonne of 1,000kgs or, in cases where weight cannot be established, of 40 cubic feet.

## Schedule C

**Sundry Charges Leviable on Vessels and in Respect of Services  
Provided at the Port and Harbour of Perth**

| <b>Services</b>                                                                                                                                                                                               | <b>2020</b>                                                                      | <b>2021</b>                                                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| <b>1. <u>Water Charge</u></b><br>a) Charge for supplying fresh water to vessels<br><br>b) Charge for water equipment miss use and/or non-return                                                               | a) £2 per cu.m.<br><b><u>Minimum Charge £40</u></b><br>b) £50.00                 | a) £2 per cu.m.<br><b><u>Minimum Charge £40</u></b><br>b) £50.00                 |
| <b>2. <u>ISPS Charge</u></b><br>a) Implementation of ISPS (temporary restricted area)<br>b) ISPS administration charge (all ISPS vessels)                                                                     | a) £75<br>b) £25                                                                 | a) £75<br>b) £25                                                                 |
| <b>3. <u>Waste Charge</u></b><br>a) General Waste<br>b) Special Waste (oil, filters, paint)<br>c) Food Waste                                                                                                  | a) £30 per vessel call<br>b) Full recovery plus 10%<br>c) Full recovery plus 10% | a) £40 per vessel call<br>b) Full recovery plus 10%<br>c) Full recovery plus 10% |
| <b>4.</b> Harbour charge on the delivery of gas, oil or any other type of fuel for the propulsion of the vessel.                                                                                              | 65p per cu.m.                                                                    | 65p per cu.m.                                                                    |
| <b>5.</b> Charge for berthage of any vessel in the Harbour remaining beyond a period of 24 hours after completing discharge, permission for such berthage being at the sole discretion of the Harbour Master. | £1.05 per gross tonne per week or part thereof                                   | £1.50 per gross tonne per week or part thereof                                   |
| <b>6.</b> Charge for berthage of vessels laid up within the Harbour precincts, permission being at the sole discretion of the Harbour Master.                                                                 | £1.05 per gross tonne per week or part thereof                                   | £1.50 per gross tonne per week or part thereof                                   |
| <b>7.</b> Charge for quay storage, permission for such storage being at the sole discretion of the Harbour Master                                                                                             | Price on Application (Harbour Master)                                            | Price on Application                                                             |
| <b>8.</b> Washing of quays                                                                                                                                                                                    | £20 per hour + water rate (see 1a above)                                         | £20 per hour + water rate (see 1a above)                                         |
| <b>9.</b> a) Passenger boarding/disembarking within the Perth Harbour jurisdiction<br>b) Passenger safety & security charge                                                                                   | a) £0.50 per person<br>b) Full recovery plus 10 % administration charge          | a) £0.50 per person<br>b) Full recovery plus 10 % administration charge          |

|                                                                                                                                                                                                                                      |                                                                                                                                       |                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|
| <p><b>10.a)</b> Boatman/mooring charge 0800 Monday to 1800 Friday</p> <p>b) Boatman/mooring charge 1800 Friday to 0800 Monday</p>                                                                                                    | <p>a) £25 per boatman<br/><i>(arrival two / departure one)</i></p> <p>b) £35 per boatman<br/><i>(arrival two / departure one)</i></p> | <p>a) £30 per boatman</p> <p>b) £40 per boatman<br/><i>(min charge two boatman)</i></p> |
| <p><b>11.a)</b> Tug Assistance for berthing (at discretion of Pilot or Harbour Master)<br/><b>(compulsory for vessels over 90m in length)</b></p> <p>b) Tug Assistance - Emergency Call Out<br/><i>(restricted availability)</i></p> | <p>a) £200 per movement</p> <p>b) £1000 per movement</p>                                                                              | <p>a) £950 per movement</p> <p>b) £2000 per movement</p>                                |
| <p><b>12.</b>Overnight Laydown of vehicles on site (Traffic Management)</p>                                                                                                                                                          | <p>Price on Application (Harbour Master)</p>                                                                                          | <p>Price on Application</p>                                                             |
| <p><b>13.</b>Staffing (Harbours) per hour – Consultation/Project Fee</p>                                                                                                                                                             | <p>£35 per hour</p>                                                                                                                   | <p>Pier Hand - £27.2/h<br/>Supervisor - £37.16/h<br/>Manager - £50.68/h</p>             |

## Schedule D

### Charges for Registered Passenger Vessels carrying less than 12 passengers at the Port and Harbour of Perth

**Composite Rate** – includes berthing dues, passenger/crew dues, landing dues, bunker delivery (does NOT include the cost of bunkers) and water dues, where available.

Additional charges for goods and materials either shipped or landed will be payable under Schedule C of the PKC Schedule of Charges.

The composite rates will only be granted subject to the following conditions:

- The vessel must be a registered and licenced passenger vessel;
- Proof of vessel insurance must be produced prior to granting of a composite rate;
- A composite rate will not be agreed where there are outstanding sums due to PKC out with normal settlement terms or where a vessel has regularly been in arrears during the previous 12 months;
- Composite tickets must be purchased in advance and are non-refundable;
- Charges will be due for payment in full at the commencement of the composite berthing period.
- Owners changing vessels part way through the season will be charged at a pro rata rate for the appropriate periods for each vessel;
- Part refunds will not be given for early departure from any facility.

Charges are based on length of vessel as detailed below -

| Vessel length | Per Call | 1 month | 6 months | 12 months | 2021   |
|---------------|----------|---------|----------|-----------|--------|
| 0m – 9.9m     | £15.93   | £19.99  | £86.63   | £133.28   | 133.28 |
| 10m - 12.5m   | £18.63   | £25.61  | £110.99  | £170.75   | 170.75 |

Further details on composite tickets can be obtained from the Harbour Office.

**Schedule E****Charges for Pilotage services engaged at the Port of Perth**

Pursuant to Section 10 of the Pilotage Act 1987, Perth and Kinross Council as CHA for the Compulsory Pilotage Area hereby make the following list of pilotage charges:

|                                                                       |                                 |
|-----------------------------------------------------------------------|---------------------------------|
| <b>Pilot charge Length Overall (L.O.A)</b><br><i>(charge per act)</i> | £5.05 per metre                 |
| <b>Transport charges</b><br><i>(charged per act)</i>                  | £50.00                          |
| <b>Late cancellation</b>                                              |                                 |
| within 3 hours of advised Perth Pilot Boarding Time                   | 100% of charge                  |
| within 12 hours (arrival only) on advised Perth Pilot boarding time   | 50% of charge                   |
| <b>Detention on board</b><br><i>(per hour or part thereof)</i>        | £45 per hour                    |
| <b>Berth Shift within the Port</b>                                    | 75% of length charge + Expenses |

## **Appendix 4: Storage Case scenario – Acquisition/Lease of existing warehouse and/or open storage within the Harbour Support Zone.**

### Objective:

PKC and Harbour operator have access to and control of covered storage and/or open storage to offer an integrated product and attract more cargos.

### Needs:

The targeted cargos are timber (finished, wood pellets), aggregates, baryte, possibly waste (SRD/RDF) and other inert cargo (e.g. equipment). These cargos have some storage requirements which may include for example; dry (closed) storage, avoiding wetting during handling and carriage and avoiding contamination.

Each storage will have its own stowage factor. We have selected 1,5 m<sup>3</sup>/t as a reference. Based on an average cargo of 1,100 tons, the average space needed for 1 cargo would then be 1,650m<sup>3</sup> (58,200ft<sup>3</sup> – 1,500 sqft). A cargo of 1,100 tons brings on average £1,100 in harbour dues.

As a minimum, a covered area of 6,000 sqft would be needed to accommodate 4 cargos at any time. Although cross-contamination between cargo and stevedoring requirements may be an issue and may reduce space available. This could be complemented by an open storage area to offer more flexibility and address possible issues between cargos.

### Existing offering in Harbour Support Zone:

A first opportunity to access and control a covered storage (warehouse) of 17,850 sqft with an open storage compound of 7,500 sqft. This would allow a maximum of 11 cargos to be stored under cover and 5 cargos to be stored outside. Access to compound via warehouse. On average, it is estimated that 7 cargos under cover and 3 cargos outside could be accommodated at anytime.

A second opportunity to access and control a covered storage (warehouse) of 14,450 sqft with or without an open storage compound of 7,500 sqft. This would allow a maximum of 9 cargos to be stored under cover and 5 cargos to be stored outside. Access to compound via warehouse. On average, it is estimated that 6 cargos under cover and 3 cargos outside could be accommodated at anytime.

### Terms and conditions:

Long term lease of at least 10 years with break option 5 years and rent reviews after 5 years.

A full repairing and insuring lease

Condition survey/ schedule of condition of the building at entry

Possible costs to split buildings

Financial:

Estimated income and costs for both opportunities are detailed below:

|                               |                                                                                                                    |                                                                                                                           |                                                                                                                             |                                                                                                                           |                                                                                                                             |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------|
| Storage opportunities in Sqft | 6,000                                                                                                              | 17,850 + 7,500<br>(average)                                                                                               | 14,450 + 7,500<br>(average)                                                                                                 | 14,450 + 7,500 (max)                                                                                                      | 14,450 (max)                                                                                                                |
| Estimated income              | £18,250 (£8,800 + £9,450)                                                                                          | £45,625 (£22,000 + £23,625)                                                                                               | £41,062.50 (£19,800 + £21,262.50)                                                                                           | £63,875 (£30,800 + £33,075)                                                                                               | £41,062.50 (£19,800 + £21,262.50)                                                                                           |
| Additional dues               | 4 cargos of 1,100t* x £4,400 = £17,600 gross (£8,800 net income)                                                   | 10 cargos of 1,100t* x £4,400= £44,000 gross (£22,000 net income)                                                         | 9 cargos of 1,100t* x £4,400= £39,600 gross (£19,800 net income)                                                            | 14 cargos of 1,100t* x £4,400= £61,600 gross (£30,800 net income)                                                         | 9 cargos of 1,100t* x £4,400= £39,600 gross (£19,800 net income)                                                            |
| Storage charges               | 4 cargos of 1,100t = 6,000sqft x £2.25 per sqft = £13,500 x 0.7 (void 30%) = £9,450 (£4,725 net income if shared)  | 10 cargos of £1,100t = 15,000sqft x £2.25 per sqft = £33,750 x 0.7 (void 30%) = £23,625 (£11,812.50 net income if shared) | 9 cargos of £1,100t = 13,500sqft x £2.25 per sqft = £30,375 x 0.7 (void 30%) = £21,262.50 (£10,631.25 net income if shared) | 14 cargos of £1,100t = 21,000sqft x £2.25 per sqft = £47,250 x 0.7 (void 30%) = £33,075 (£16,537.50 net income if shared) | 9 cargos of £1,100t = 13,500sqft x £2.25 per sqft = £30,375 x 0.7 (void 30%) = £21,262.50 (£10,631.25 net income if shared) |
| Annual estimated costs        | £16,200                                                                                                            | £68,445                                                                                                                   | £59,265                                                                                                                     | £59,265                                                                                                                   | £39,015                                                                                                                     |
|                               | £13,500 (£2.25 per sqft) (rent) + 20% other costs (management, maintenance/repairs, insurance, utilities): £16,200 | £57,037.50 (£2.25 per sqft) (rent) + 20% other costs (management, maintenance/repairs, insurance, utilities): £68,445     | £49,387.50 (£2.25 per sqft) (rent) + 20% other costs (management, maintenance/repairs, insurance, utilities): £59,265       | £49,387.50 (£2.25 per sqft) (rent) + 20% other costs (management, maintenance/repairs, insurance, utilities): £59,265     | £32,512.50 (£2.25 per sqft) (rent) + 20% other costs (management, maintenance/repairs, insurance, utilities): £39,015       |
| Surplus(Deficit)              | £2,050                                                                                                             | (£22,820)                                                                                                                 | (£18,202.50)                                                                                                                | £4,610                                                                                                                    | £2,047.50 (preferred)                                                                                                       |

\*10% below cargo average which is at 1,200t.



Preferred opportunity:

- Long term lease to reduce costs, increase certainty and ability to negotiate to attract cargos. Short term lease will increase costs significantly with little added-value.
- Although the preferred opportunity is offering space is beyond existing needs (more than 2 times the minimum required), it would offer flexibility to grow and attract new cargos. The gap between costs and expenditure for a space of 6,000 sqft and a space of 14,450 sqft would be similar as although costs would reduce, income would also reduce.
- Additional expenditure will have to be balanced by additional harbour dues and storage charges.
- Storage charges not be shared with Calmac. Storage management costs would have to be negotiated separately
- Attracting a minimum of 9 additional cargos
- Storage charges for cargo should not go below storage charges for rent. However, charges may need to be reduced to offer a competitive and integrated package.
- Risk of increasing deficit if number of cargos, storage charges and occupancies are not achieved.

Reference: CargoHandbook.com [https://www.cargohandbook.com/Welcome\\_to\\_CargoHandbook](https://www.cargohandbook.com/Welcome_to_CargoHandbook)

- Timber- stowage factor: varied 1,5 m<sup>3</sup>/t (wood pellets)
- Aggregates (lightweight)– stowage factor: 1,4 m<sup>3</sup>/t
- Baryte – stowage factor: 0,82 m<sup>3</sup>/t
- Soda Ash - stowage factor: 0,95 to 1,67 m<sup>3</sup>/t



**PERTH AND KINROSS COUNCIL**

**STRATEGIC POLICY AND RESOURCES COMMITTEE**

**1 SEPTEMBER 2021**

**MERGING OF THE EMPLOYEES JOINT CONSULTATIVE COMMITTEE WITH  
THE CORPORATE HEALTH SAFETY AND WELLBEING  
CONSULTATIVE COMMITTEE**

**Report by Head of Legal and Governance Services**  
(Report No. 21/151)

**PURPOSE OF REPORT**

The purpose of this report is to seek approval to merge the Employees Joint Consultative Committee with the Corporate Health, Safety and Wellbeing Consultative Committee to form the new Employees Joint Consultative Committee.

**1. BACKGROUND**

- 1.1 The Employees Joint Consultative Committee (JCC) and the Corporate Health Safety and Wellbeing Consultative Committee (CHS&WCC) currently meet quarterly to discuss issues such as health and safety, wellbeing, workforce, local conditions of service and education and training. Elected Members and Trade Union Representatives sit on both committees.
- 1.2 Members had raised concerns that not all areas outlined in the Corporate Health, Safety and Wellbeing Consultative Committee Constitution were being considered effectively. Concerns were also raised regarding trade union representatives and how we could encourage more members to join both committees.
- 1.3 A Short Life Working group (SLWG) was created to look at the issues identified. It was also decided that a further review should be undertaken to consider options which will reduce duplication, maximise capacity and best use members and officers time across both committees.
- 1.4 The SLWG consisted of Conveners and Vice-Conveners from the Employees Joint Consultative Committee, the Corporate Health, Safety and Wellbeing Consultative Committee and the Joint Negotiating Committee for Teaching Staff. Officers from Committee Services, HR, Health and Safety, Property and Education and Children's Services were also in attendance.
- 1.5 The SLWG reviewed the three constitutions and considered the following options:
  - Status quo
  - Change Health, Safety and Wellbeing Remit to include aspects of Wellbeing

- Remove Wellbeing from the title of the CHS&WCC and distribute this across the JNCT and EJCC where appropriate
- Merger of JCC and CHS&WCC
- Merger of three Committees into one Committee focusing on Health, Safety, Teaching/Non-Teaching Staff and Workforce.

1.6 The Short Life Working Group agreed that the most suitable and effective option, would be to merge the JCC with the CHS&WCC. Members of the teachers unions and non-union representatives from staff would be invited to attend the JCC for the Health and Safety item on the agenda only. This would allow members to reduce the number of meetings they need to attend, whilst rationalising the agenda to avoid duplication.

1.7 A new constitution was drafted, with areas incorporated from both remits of the JCC and CHS&WC Committees (Appendix 1). Members of the SLWG were consulted throughout the development of the constitution. This document has also been shared with all members of the existing JCC and the CHS&WCC for their consideration.

## **2 PROPOSALS**

2.1 We propose that the title of the new committee will remain the Employees Joint Consultative Committee.

2.2 In order to assist the transition to the new constitution of the Joint Consultative Committee and to ensure continuity we would propose that the existing members of the CHS&WCC be co-opted onto the Joint Consultative Committee until the Council is dissolved prior to the Local Government elections in May 2022.

2.3 The decision to merge the two committees requires approval from the Strategic Policy and Resources Committee.

## **3 CONCLUSION AND RECOMMENDATION**

3.1 It is recommended that the Committee:

- (i) approve the merging of the JCC with the CHS&WCC to form the new Employees Joint Consultative Committee due to the reasons outlined in this report.
- (ii) agree that the Employees Joint Consultative Committee will follow the constitution outlined in Appendix 1.
- (iii) note that the first meeting of the Employees Joint Consultative Committee will be held on 27 September 2021.
- (iv) the meetings of the CHS&WCC scheduled for 13 September 2021 and 6 December 2021 will be cancelled.

**Author(s)**

| <b>Name</b>     | <b>Designation</b>          | <b>Contact Details</b> |
|-----------------|-----------------------------|------------------------|
| Christina Flynn | Democratic Services Manager | committee@pkc.gov.uk   |

**Approved**

| <b>Name</b>  | <b>Designation</b>                    | <b>Date</b>  |
|--------------|---------------------------------------|--------------|
| Lisa Simpson | Head of Legal and Governance services | 30 July 2021 |

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All Council Services can offer a telephone translation facility.

## 1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

| <b>Strategic Implications</b>                       | <b>Yes / None</b> |
|-----------------------------------------------------|-------------------|
| Community Plan / Single Outcome Agreement           | None              |
| Corporate Plan                                      | None              |
| <b>Resource Implications</b>                        |                   |
| Financial                                           | None              |
| Workforce                                           | None              |
| Asset Management (land, property, IST)              | None              |
| <b>Assessments</b>                                  |                   |
| Equality Impact Assessment                          | N/A               |
| Strategic Environmental Assessment                  | N/A               |
| Sustainability (community, economic, environmental) | N/A               |
| Legal and Governance                                | N/A               |
| Risk                                                | N/A               |
| <b>Consultation</b>                                 |                   |
| Internal                                            | Yes               |
| External                                            | No                |
| <b>Communication</b>                                |                   |
| Communications Plan                                 | No                |

### 1. Strategic Implications

#### Community Plan/Single Outcome Agreement

- 1.1 The Perth and Kinross Community Plan 2017-2027 sets out five strategic objectives. The proposals in this report support the promoting of a prosperous, inclusive and sustainable economy.

#### Corporate Plan

- 1.2 Perth and Kinross Council Corporate Plan 2018-2022 sets out five strategic objectives. The proposals in this report support the promoting of a prosperous, inclusive and sustainable economy.

### 2. Resource Implications

#### Financial

- 2.1 There are no financial costs arising from this report.

#### Workforce

- 2.2 There are no direct workforce implications arising from this report.

Asset Management (land, property, IT)

2.3 There are no asset management issues arising from this report.

**3. Assessments**

Equality Impact Assessment

3.1 Not applicable.

Strategic Environmental Assessment

3.2 Not applicable.

Sustainability

3.3 Not applicable.

Legal and Governance

3.4 The Head of Legal and Governance has been consulted on the proposals detailed in this report.

Risk

3.5 Risks and the controls required to mitigate any risks will be reported through the Council's risk management process.

**4. Consultation**

Internal

4.1 HR Manager and Regulatory Services Manager have been consulted during the preparation of this report.

4.2 Trade Union and Elected Members on both Committees have also been consulted during the preparation of this report.

**2. BACKGROUND PAPERS**

No background papers, as defined by Section 50D of the Local Government (Scotland) Act 1973 (other than any containing confidential or exempt information) were relied on to any material extent in preparing the above report.

**3. APPENDICES**

Appendix 1 – Employees Joint Consultative Committee Constitution





**Perth and Kinross Council**

**EMPLOYEES JOINT CONSULTATIVE COMMITTEE**

**PART 1: CONSTITUTION AND FUNCTIONS**

**1. Title**

The Committee will be called “Perth & Kinross Council Employees Joint Consultative Committee for Local Government Employees”, subsequently referred to as the “JCC”.

**2. Representation**

(a) The JCC will comprise:

Perth and Kinross Council

- (i) Four members of the Council who will be appointed by the Strategic Policy & Resources Committee.
- (ii) The Chief Operating Officer; Executive Director (Communities); Executive Director (Education and Children’s Services); Head of Adult Social Work and Social Care; and Head of Property Services.

Other officers or their representatives may be requested by the Chairperson to attend any meeting where there are particular issues on the agenda about which they have specialist knowledge.

Trade Unions

Representatives of those trade unions recognised by the National Council on the following basis:

- (i) 12 Members of trade unions (3 of these will be members of teaching trade unions)

UNISON – Unite the Union - GMB – EIS – SSTA - NASUWT

- (ii) Members of teachers trade unions are present for Health and Safety issues only
- (iii) Two non-union representatives shall be appointed to the Committee for Health and Safety issues only

Provision will be made for any other union to be represented when a subject concerning their members is to be discussed.

- (b) If a member of the JCC ceases to be a member or officer of the Council or of the trade union which he/she represents, then their membership of the JCC will cease.
- (c) If a member or lead officer is unable to attend a meeting, a substitute will attend in their place.
- (d) Any such vacancy which arises on the JCC, for whatever reason, will be filled by a member or officer of the Council or trade union as appropriate.
- (e) The Joint Secretaries of the Joint Negotiating Committee for Teaching Staff may also be invited to attend, or be represented, in the capacity of observers.

### **3. Chairperson**

A Chairperson and a Vice-Chairperson must be appointed by the JCC at its first meeting every two years. An officer of the Council cannot be appointed as Chairperson or Vice-Chairperson. The Chairperson appointed should be a Trade Union representative and the Vice-Chairperson should be a member of the Council.

### **4. Officers**

- (a) The JCC will appoint Joint Secretaries, one to be nominated from each side, and any other officers as required.
- (b) The Corporate Human Resources Manager (Corporate and Democratic Services) and Regulatory Services Manager (Communities) will act as Advisers to the JCC.

### **5. Functions**

The functions of the JCC will be to:

- (a) Establish regular consultation and negotiation between the Council and its employees, to prevent differences and to address these if and when they arise.

Issues of individual discipline, grievance, grading, promotion and terms and conditions will not be included within the scope of the JCC.

- (b) Consider any relevant matter referred to it by the Strategic Policy and Resources Committee or by the unions. In this respect, each party will have the right to invite any officer or member of the Scottish Joint Council or any person(s) to attend a JCC meeting but only to act in an advisory capacity.

- (c) Consider and make recommendations to the Strategic Policy and Resources Committee where appropriate concerning any issues of common interest. Such areas to include: welfare of staff; local conditions of service; education and training, health and safety, wellbeing, corporate property compliance and housing compliance. The above being subject to the provision that matters relating to individual employees are neither discussed nor referred to the other Committees.
- (d) Health and safety quarterly reports will include an overview of any external health and safety reports on incidents dealt with at service level.
- (e) Consider and make proposals regarding the best methods to be employed in improving the organisation and cost-effective delivery of Council Services.
- (f) The review of accident and ill health incidents, statistics and trends so reports can be made to management. The consideration of reports provided by the Executive Director (Communities) and the Council's Health and Safety Advisor.
- (g) The examination of performance review reports where issues cannot be resolved at the Service Health and Safety Committees.
- (h) To review the Council Occupational Health and Safety policy, topic specific Management Arrangements and Guidance while raising awareness of health and safety communications, promotion and employee participation, through participating in joint employee-employer health, safety and wellbeing initiatives.
- (i) Refer any matters which the JCC considers to be more than of local importance to the Scottish Joint Council and inform the Scottish Joint Council of any recommendations in this respect.

## **PART 2: RULES AND REGULATIONS**

### **1. Meetings**

The Committee shall meet quarterly. A timetable of meetings will be published annually for the forthcoming year.

A meeting may be cancelled if there is no business to transact. Additional meetings of the JCC may be called by the Chairperson or Vice-Chairperson at any time.

Any member unable to attend a meeting may send a substitute to attend.

## **2. Quorum**

The quorum of the JCC will be four provided that the members of the Council and the trade unions are represented.

## **3. Agenda**

The agenda or issues to be discussed at any meeting of the JCC must be itemised and stated within the notice of calling the meeting.

Corporate and Democratic Services must receive items for inclusion on the agenda at least 10 days before the meeting.

An agenda and papers will be issued to all members at least 7 days prior to the meeting.

Items received by the given deadline or considered a matter of urgency will be included on the agenda at the discretion of the Chairperson in conjunction with the Vice-Chairperson, with reference to the function and objectives of the Committee.

## **4. Minutes**

The minutes of the JCC will be agreed between the lead officers and will be circulated to all members of the JCC for approval with the papers for the next meeting. Thereafter the minutes will be circulated to the next available meeting of the Strategic Policy and Resources Committee.

## **5. Facilities and Services**

Corporate and Democratic Services will provide administrative support to the JCC.

The Council will afford the necessary facilities for the representatives of the trade unions to attend meetings of the JCC.

## **6. Other Matters**

For the purpose of determining order of debate and other questions not provided for within this Constitution, the Standing Orders of the Council will apply, with necessary modifications at all JCC meetings.

This Constitution may be varied or modified by agreement between the relevant parties.

The JCC shall have no executive powers and shall act as a consultative and advisory body only. The Council shall not be bound to approve or act upon JCC recommendations. The JCC shall not make recommendations which conflict with the policy or recommendations of the appropriate Scottish Joint Council.