



PERTH AND KINROSS INTEGRATION JOINT BOARD

5 JUNE 2024

ALCOHOL AND DRUG PARTNERSHIP (ADP) STRATEGIC DELIVERY PLAN AND ANNUAL REPORTING SURVEY

Report by Chief Officer
(Report No. G/24/74)

PURPOSE OF REPORT

The purpose of this report is two-fold. Firstly, it is to present the new Alcohol and Drug Partnership (ADP) Strategic Delivery Plan 2024-27 to the Integrated Joint Board (IJB). The new Strategic Delivery Plan (SDP) outlines the ADPs aims and vision and discusses the priorities that will provide the focus of its work over the next three years.

Secondly, the report presents the completed ADP Annual Reporting Survey 2023-24. The survey reports on a range of aspects relating to local delivery of the Scottish Government's National Mission on drugs.

1. RECOMMENDATION(S)

It is recommended the IJB:

- i. Approves the ADP Strategic Delivery Plan 2024-27 as set out in Appendix 1 of this report, for services delegated to the HSCP.
- ii. Approves the ADP Annual Reporting Survey 2023-24 as set out in Appendix 2 of this report, for services delegated to the HSCP.
- iii. Directs Perth and Kinross Council and NHS Tayside to deliver delegated drug and alcohol services in a manner which supports the delivery of the key outcomes contained in the ADP Strategic Delivery Plan as set out at Appendix 3.

2. SITUATION/BACKGROUND / MAIN ISSUES

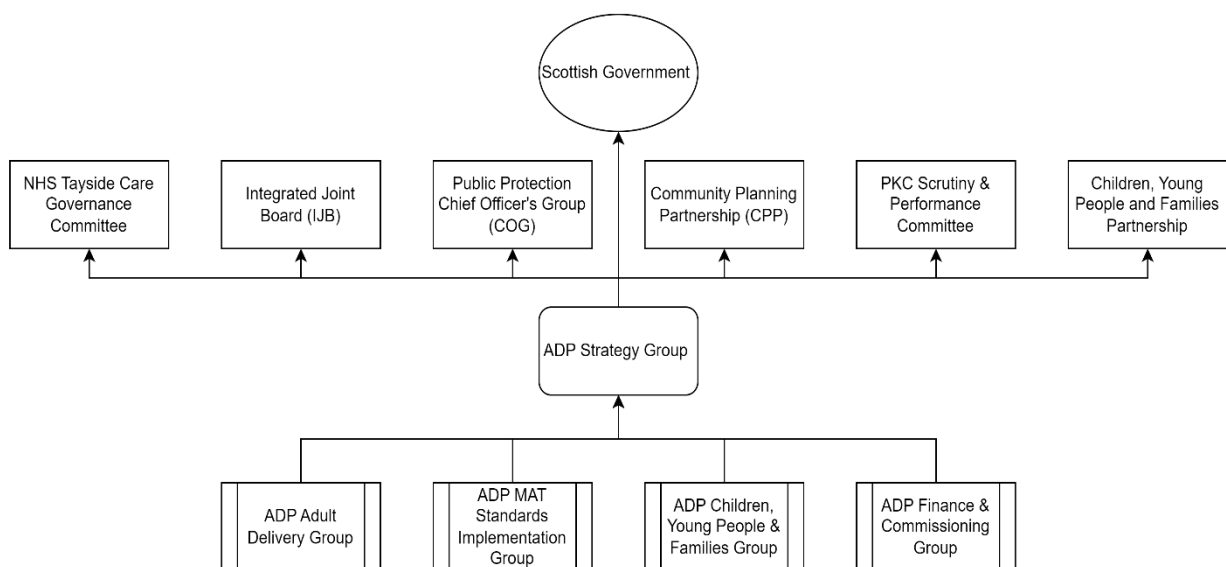
2.1 ADP Governance

- 2.1.1 The Integration Joint Board (IJB) is the legal entity responsible for the strategic planning and commissioning of integrated community health and care services including drug and alcohol services. The Health and Social Care Partnership (HSCP) has responsibility for the operational delivery of

these services and is the lead partner for the ADP and will report at least annually to the IJB on performance and progress.

- 2.1.2 Perth and Kinross Alcohol and Drug Partnership (ADP) provides strategic leadership across Perth and Kinross for all agencies working within the alcohol and drugs field and other agencies with a significant role to play such as housing and education. As the success of this work requires the collaboration and efforts of a wide range of partners across the public, independent and voluntary sectors the work of the Alcohol and Drug Partnership provides reports to the IJB, COG, Community Planning Partnership, Children, Young People and Families Partnership, as well as to the Executive Leadership in NHS Tayside and Perth and Kinross Council.
- 2.1.3 The multi-agency partnership approach to reducing substance use mortality and harm is overseen by the Perth and Kinross Chief Officer’s Group for Public Protection (COG), of which the Chief Officer is a member and the COG. In line with the terms of reference for the COG, the ADP Chair is in attendance and provides regular reports.
- 2.1.4 The ADP is part of the Community Planning Partnership. Through this, the ADP works with partner organisations to try and address wider issues which impact on substance use including reducing poverty and improving the mental and physical health of the population.
- 2.1.5 Perth and Kinross ADP takes a multi-agency and collaborative approach to the allocation of funding from several sources. The main sources are NHS Tayside, Perth and Kinross Council and ringfenced monies from the Scottish Government via NHS Tayside.
- 2.1.6 Figure 1 highlights the current ADP structure and reporting lines.

Figure 1.



3. STRATEGIC DELIVERY PLAN

3.1 Strategic Delivery Plan 2020-23

3.1.1 The Scottish Government requires all ADPs to develop a local alcohol and drugs strategic plan to align local and national priorities, planning and investment.

3.1.2 The previous Perth and Kinross ADP Strategic Delivery Plan ran from 2020-23. The plan had four key priorities and six cross cutting priorities. The ADP made significant progress during this time in achieving these priorities. Key achievements included:

- the establishment of a multi-agency near-fatal overdose pathway;
- an increase in the number of Take-Home Naloxone (THN) kits;
- the establishment of a Living Experience Group;
- the formation of iDART (Integrated Drug and Alcohol Recovery Team);
- the establishment of a revised process to facilitate access to Residential Rehabilitation;
- the implementation of a Whole Family Approach across various projects;
- collaboration with the Community Justice Partnership to develop a new Voluntary Throughcare model for people returning to their communities from prison.

3.1.3 This work led to several key performance improvements. These included:

- A reduction in drug deaths;
- A reduction in near-fatal overdose incidents;
- An increase in the number of approved residential rehabilitation places;
- An improvement in treatment waiting times;
- An increased number of prisoners registered with a GP on release.

3.2 New ADP Strategic Delivery Plan 2024-27

3.2.1 Following the completion of the previous plan, a new three-year Strategic Delivery Plan has been created. The plan utilises the Scottish Government's National Mission on Drugs Plan 2022-26 priorities and extends this focus to include alcohol, to reflect local needs.

3.2.2 In order to develop the new plan, an extensive consultation exercise was undertaken with all ADP partners from the statutory sector, third sector and recovery community.

3.3.3 The new plan focusses on four key local priorities. These are:

- Prevention and early intervention
- Reducing the harms caused by alcohol and drugs
- Developing our Recovery Oriented System of Care (ROSC)
- Getting it right for children, young people, families and communities

3.3.4 The plan also includes six cross-cutting national priorities. These are:

- Placing living and lived experience at the heart
- Equalities and human rights
- Tackling stigma
- Surveillance and evidence
- Resilient and skilled workforce
- Psychologically informed support

3.3.5 Responsibility for implementing the actions outlined in the plan will be devolved to the various ADP Subgroups who, in turn, will report on progress to the ADP Strategy Group, which meets on a quarterly basis.

3.3.6 The ADP will continue to provide an annual update on progress in meeting the aims of the plan to the IJB.

4. ADP ANNUAL REPORTING SURVEY

4.1 The Scottish Government requires all ADPs to report on a range of aspects relating to delivery of the National Mission on drugs each year. Since 2023, this information has been collected via an annual reporting survey.

4.2 The data collected from the annual reporting survey is used by the Scottish Government to better understand the challenges and opportunities at the local level, and the findings are used to help inform the monitoring of the National Mission, the work of several groups and priority areas of work for national organisations which support local delivery.

4.3 Responses to the survey highlight the progress that has been made locally during the last 12 months in achieving the aims of the National Mission on Drugs. These include the implementation of all 10 Medication-Assisted Treatment (MAT) Standards which aim to provide accessible, consistent and high-quality drug treatment services; an expansion of our recovery work which has seen the establishment of a new Living Experience Group and an expansion of our recovery focussed groups and activities; and further work with justice colleagues to provide support for people returning to their communities after leaving prison.

5. CONCLUSION

5.1 The development of the new three-year ADP Strategic Delivery Plan marks the next phase in the work of the partnership to reduce the harms associated with alcohol and drugs and facilitate recovery opportunities for people in Perth and Kinross.

5.2 The new plan aims to build on the success of the previous three-year plan by focussing on prevention and early intervention, reducing the harms caused by alcohol and drugs, further developing the local Recovery Oriented System of Care (ROSC) and providing help and support to children, young people, families and communities throughout Perth and Kinross.

- 5.3 A delivery plan has been developed to progress the priorities outlined in the plan. To measure the impact of the plan, a new local performance framework will be created. The ADP Strategy Group will monitor the implementation of the plan, and this will be reported annually to the IJB.

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1. IMPLICATIONS, ASSESSMENTS, CONSULTATION AND COMMUNICATION

Strategic Implications	Yes / None
HSCP Strategic Commissioning Plan	Yes
Transformation Programme	No
Resource Implications	
Financial	Yes
Workforce	Yes
Assessments	
Equality Impact Assessment	Yes
Risk	Yes
Other assessments (enter here from para 3.3)	Yes
Consultation	
External	Yes
Internal	Yes
Legal & Governance	
Legal	No
Clinical/Care/Professional Governance	No
Corporate Governance	Yes
Directions	Yes
Communication	
Communications Plan	Yes

1. Strategic Implications

- Strategic Commissioning Plan

1.1 The ADP Strategic Delivery Plan 2024-27 supports the delivery of the overarching priorities of the Perth and Kinross Strategic Commissioning Plan

- 1 Prevention and early intervention,
- 2 Person centred health, care and support
- 3 Work together with communities
- 4 Inequality, inequity and healthy living
- 5 Best use of facilities, people and resources

1.2 This will be achieved by focussing on four local priorities outlined in the Strategic Delivery Plan. These are:

- 1 Prevention and early intervention
- 2 Reducing the harms caused by alcohol and drugs
- 3 Developing a Recovery Oriented System of Care
- 4 Getting it right for children, young people and families

2. Resource Implications

Financial

- 2.1 The ADP Strategic Delivery Plan 2024-27 provides a clearly defined Financial Framework which provides detailed information on the expected financial position of the ADP over the next three years.

Workforce

- 2.2 The Scottish Government's Drugs and Alcohol Workforce Action Plan 2023-26 sets out the key actions that will be delivered over the next three years to address the challenges experienced by the drug and alcohol workforce. Perth and Kinross ADP will work in partnership with the Scottish Government to develop implementation plans to address the challenges experienced by the local drug and alcohol workforce.

3. Assessments

Equality Impact Assessment

- 3.1 Assessed as **relevant** previously and the following positive outcomes are expected to continue following implementation taking account that there is now an obligation to have due regard to remove inequality if outcomes cause by socioeconomic disadvantage as well as to comply with other equalities' legislation. It will be identified within the development of the ADP Strategic Delivery Plan 2024-27 that there is a clear requirement to ensure services are easily accessible without barriers, irrespective of ethnicity, gender, sexual orientation, age or disability.

Risk

- 3.2 The IJB's strategic risk register aims to identify risks that could impact on the achievement of IJB's objectives. The register includes strategic risks related to workforce, financial resources and viability of external providers for which the development and implementation of the ADP Strategic Delivery Plan 2024-27 will be a key mitigatory measure and expected to be a positive influence on the relevant risks identified in the register.

Other assessments

- 3.3 The following headings should be included in the report where relevant:

Measures for Improvement – a list of the measures that will be monitored as part of the implementation of the ADP Strategic Delivery Plan 2024-27 are included.

Patient Experience – Regular service user feedback will be sought in relation to experience and satisfaction with services. This feedback will inform the subgroup action plans and overall performance framework.

Benefit Realisation – details of the benefits are set out in the Strategy Delivery Plan 2024-27 outcomes.

Quality – Quality improvements are highlighted in the ADP Strategic Delivery Plan 2024-27 and will be part of the Performance Monitoring.

4. Consultation – Patient/Service User first priority

External

- 4.1 An extensive consultation exercise was carried out with all ADP stakeholders including those from the statutory sector, third sector and recovery community in to develop the plan.

Internal

- 4.2 In addition to the consultation exercise, drafts of the Strategic Delivery Plan have been shared with the ADP Strategy Group, all ADP subgroups, the Strategic Planning Group and the Integrated Joint Board (IJB).

Impact of Recommendation

- 4.3 Implementation of the new Strategic Delivery Plan will help people in Perth and Kinross live their best lives, free from the harms of alcohol and drugs, through achievement of the four local priorities highlighted in the plan.

5. Legal and Governance

- 5.1 The ADP Strategic Delivery Plan 2024-27 will be governed by the ADP Strategy Group and regular updates will be provided to the P7K HSCP Clinical Care and Professional Governance Forum.

6. Directions

- 6.1 The Integration Joint Board requires a mechanism to action its strategic commissioning plans and this is provided for in sections 26 to 28 of the Public Bodies (Joint Working)(Scotland) Act 2014. This mechanism takes the form of binding directions from the Integration Joint Board to one or both of Perth & Kinross Council and NHS Tayside.

Direction Required to Perth & Kinross Council, NHS Tayside, or Both	Direction to:
No Direction Required	
Perth & Kinross Council	
NHS Tayside	
Perth & Kinross Council and NHS Tayside	X

7. Communication

- 7.1 The ADP Strategic Delivery Plan will be closely monitored and supported through the ADP Strategy Group and associated subgroups. Updates and communications will be provided to IJB accordingly.

2. BACKGROUND PAPERS/REFERENCES

n/a

3. APPENDICES

Appendix 1 - ADP Strategic Delivery Plan 2024-27.

Appendix 2 - ADP Annual Reporting Survey 2022-23 – Perth and Kinross.

Appendix 3 - Direction to Perth & Kinross Council and NHS Tayside.