



## **PERTH AND KINROSS INTEGRATION JOINT BOARD**

### **AUDIT & PERFORMANCE COMMITTEE**

**22 June 2020**

### **STRATEGIC RISK MANAGEMENT UPDATE**

**Report by Chief Financial Officer (G/20/65)**

#### **PURPOSE OF REPORT**

The purpose of this report is to update the Audit & Performance Committee on progress in managing the high-level Integration Joint Board's (IJB) Strategic Risk Management Profile and planned risk register redevelopment work from the Perth & Kinross Health and Social Care Partnership's Risk Steering Group.

#### **1. BACKGROUND**

Perth and Kinross Integration Joint Board (IJB) owns an overarching high-level Strategic Risk Profile which is reported to the IJB Audit and Performance Committee on a quarterly basis. The last report was considered at the Perth & Kinross IJB Audit and Performance Committee on February 17th, 2020.

#### **2. CURRENT PERFORMANCE**

Over the course of January and February 2020, Perth & Kinross Health and Social Care Partnership formed a Risk Steering Group. Part of this group's remit was to be responsible for driving the ongoing development of the IJB's Strategic Risk Register and the associated scrutiny and reviewing arrangements. It was planned that this group would facilitate Perth & Kinross IJB Audit and Performance Committee's ability to provide greater independent assurance on the adequacy of the risk management framework in place as well as providing our statutory partners with timely and appropriate information on the IJB's strategic risk profile.

Due to the Health and Social Care Partnership's response to COVID-19, the work from this Risk Steering Group has paused. The Partnership's resources and capacity were directed to ensuring essential services were maintained as well as the necessity of undertaking additional work in connection with the global pandemic.

### **3. SIGNIFICANT ISSUES SINCE LAST REPORT**

- 3.1** Whilst the work on redeveloping P&K IJB's strategic risks has been forced to pause due to COVID19, a route map to provide a full redevelopment of the IJB's strategic risks was put in place with initial work having commenced on this redevelopment. This route map will be revised and will recommence at the appropriate time when capacity allows. This route map is attached at Appendix 1.
- 3.2** Perth & Kinross IJB's strategic risks were last presented to the Audit & Performance Committee in February 2020 and were reported as attached in Appendix 2.
- 3.3** The initial work by P&K HSCP's newly formed Risk Steering Group resulted in 12 strategic risks being identified as shown below. Some of these risks are more developed than others; P&K HSCP's Risk Steering Group will work with the Chief Officer and the Executive Management Team to further develop all these risks for approval by the Audit and Performance Committee.

	<b>Strategic Risk</b>
1	Financial Resources
2	Staff Resources
3	Communication & Engagement
4	Governance Arrangements
5	Performance Management
6	Leadership Team Capacity
7	Digital Technology and Capablity
8	Corporate Support
9	Viability of External Providers
10	Sustainability of Primary Care Services
11	Sustainability of Mental Health Services
12	Clinical Care Governance Arrangements

- 3.4** Perth & Kinross HSCP has also developed a COVID19 Risk Register. This register mirrors many of the risks in the main strategic risk register but highlights the increased risks impacting on the Partnership due to the impact and demands resulting from the COVID-19 pandemic.

### **4. RECOMMENDATIONS**

It is recommended that the Audit and Performance Committee:

- Note the progress in relation to the Perth & Kinross Health and Social Care Partnership's Strategic Risk Profile and the planned work by the Risk Steering Group.

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