



PERTH AND KINROSS INTEGRATION JOINT BOARD

AUDIT & PERFORMANCE COMMITTEE

30 NOVEMBER 2020

STRATEGIC RISK MANAGEMENT UPDATE

Report by Chief Officer (Report No. G/20/131)

PURPOSE OF REPORT

The purpose of this report is to update the Audit & Performance Committee on progress in managing the Integration Joint Board's (IJB) Strategic Risk Management Profile.

1. BACKGROUND

- 1.1** Perth and Kinross Integration Joint Board (IJB) owns an overarching high-level Strategic Risk Profile which is reported to the IJB Audit and Performance Committee on a quarterly basis. The IJB's Strategic Risk Profile was last reported to the Audit and Performance Committee on 14th September 2020 where the COVID-19 Risk Register was also considered and approved.

2. CURRENT PERFORMANCE

- 2.1** At the previous meeting the Committee requested that the redeveloped IJB Strategic Risk Register, which takes account of the risks in the COVID-19 Risk Register, be brought to the next meeting for scrutiny and approval. Whilst this is not fully redeveloped the list of strategic risks is attached at Appendix 1.
- 2.2** Taking into account the IJBs previous strategic risks as well as the risks identified during the COVID-19 pandemic, 13 strategic risks have been identified. The previous strategic risks and the COVID-19 risks are shown in appendix 2 along with the new strategic risks.
- 2.3** Work on the redeveloped Strategic Risk Register is in progress but it has become clear from this work that the full redevelopment of the Strategic Risk Register will not be possible in the previously reported timescale. Perth and Kinross HSCP's Executive Management Team (EMT) has therefore endorsed

a new amended timeline at their meeting on 22nd October 2020. This revised route map is attached at Appendix 3.

- 2.4** The HSCP continue to implement its COVID-19 Mobilisation and Remobilisation Plans which seek to ensure ongoing delivery of effective and safe services, learning the lessons of our robust Covid response.
- 2.5** We have joined with colleagues from the other Tayside HSCPs, the 3 Tayside Local Authorities and NHS Tayside to establish the Tayside Risk Management Group. The remit of the group is to revise the IJB Risk Management Policy and Strategy and to work collaboratively, sharing risk registers, risk appetites and wider documentation, leading to a consistent approach being taken across Tayside.
- 2.6** This work is being progressed and the revised Policy and Strategy is being finalised before approval is sought from each of the Tayside IJBs.

3. NEXT STEPS

- 3.1** The risk scores, controls and any mitigating actions concerning each of the 13 new strategic risks are currently being fully developed by the risk owners, supporting forums and dedicated corporate support.
- 3.2** The IJB's fully completed redeveloped Strategic Risk Register will be brought to the next Audit and Performance Committee meeting on 15th February 2021 for scrutiny, assurance and approval.

4. RECOMMENDATIONS

It is recommended that the Audit and Performance Committee:

- Note the progress in relation to the Perth & Kinross Health and Social Care Partnership's Strategic Risk Register.
- Note the planned and ongoing work by the Partnership's Risk Steering Group in fully developing the IJB's Strategic Risk Register.
- Request that the fully redeveloped IJB Strategic Risk Register is brought to the next Audit and Performance Committee meeting on 15th February 2021.

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