



PERTH AND KINROSS INTEGRATION JOINT BOARD

AUDIT & PERFORMANCE COMMITTEE

14 SEPTEMBER 2020

STRATEGIC RISK MANAGEMENT UPDATE

Report by Chief Financial Officer (Report No. G/20/81)

PURPOSE OF REPORT

The purpose of this report is to update the Audit & Performance Committee on progress in managing the Integration Joint Board's (IJB) Strategic Risk Management Profile and the development of the IJB's COVID-19 Risk Register.

1. BACKGROUND

- 1.1** Perth and Kinross Integration Joint Board (IJB) owns an overarching high-level Strategic Risk Profile which is reported to the IJB Audit and Performance Committee on a quarterly basis. The last report was considered at the Perth & Kinross IJB Audit and Performance Committee on 22 June, 2020.

2. CURRENT PERFORMANCE

- 2.1** At the previous Audit and Performance Committee meeting a commitment was given to bring the IJB's redeveloped Strategic Risk Register forward to this meeting. However, it has not been possible to undertake this planned work due to the Health and Social Care Partnership's continuing response to COVID-19.
- 2.2** To respond to the immense challenges of the pandemic the HSCP continue to implement its COVID-19 Mobilisation and Remobilisation Plans which seek to ensure ongoing delivery of effective and safe services, learning the lessons of our robust Covid response.
- 2.3** Risks to the success of our plans have been identified and form the IJB's COVID-19 Risk Register. This has 13 risks and is attached at Appendix 1.

- 2.4** Nine of these risks were categorised as Red critical. However due to the mitigation measures put in place by the Partnership all of these have been significantly mitigated. These risks and mitigation actions will continue to be monitored by the Executive Management Team to ensure that mitigation continues to be effective.
- 2.5** It is clear from the ongoing review of the Covid Risk Register that our ongoing actions will have significant implications for the management of wider strategic risks and this will be fully taken account in the Strategic Risk Register development, Moving forward the movements in these risks will be captured, along with the identified COVID-19 risks, within a further developed IJB Strategic Risk Register and will be reported routinely.

3. NEXT STEPS

- 3.1** Whilst the work on redeveloping P&K IJB's Strategic Risk Register has been paused by necessity due to COVID19, a revised route map to provide a full redevelopment of the IJB's Strategic Risks has been put in place, with initial work having commenced. This revised route map is attached at Appendix 2.
- 3.2** The redevelopment work being undertaken will include consideration of the risks identified in the IJB's COVID-19 Risk Register
- 3.3** The IJB's redeveloped Strategic Risk Register will come to the next Audit and Performance Committee meeting on 30th November 2020 for scrutiny and approval.

4. RECOMMENDATIONS

It is recommended that the Audit and Performance Committee:

- Note the progress in relation to the Perth & Kinross Health and Social Care Partnership's COVID-19 Risk Register.
- Note the planned work by the Partnership's Risk Steering Group in developing the IJB's Strategic Risk Register.
- Request that the redeveloped IJB Strategic Risk Register is brought to the next Audit and Performance Committee meeting on 30th November 2020.

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