

**BRIEFING FOR COMMUNITY PLANNING PARTNERSHIPS  
IN  
ANGUS, DUNDEE & PERTH & KINROSS**

**RECOVERY AND RENEWAL – COVID-19 GLOBAL PANDEMIC**  
(Report No. G/21/40)

**1. BACKGROUND**

The Tayside Local Resilience Partnership (LRP) consists of public services, (category 1 responders) who have a legal duty to plan together to prepare, plan, respond to and recover from emergencies. Category 2 responders (transport, utilities, ports, etc) also have a duty to co-operate. In addition, there is also membership from the third sector.

This briefing note seeks to advise the Community Planning Partnership on the activities at LRP level to co-ordinate Recovery and Renewal from the COVID -19 pandemic, and how the LRP's work can complement that of the Community Planning Partnership, on Recovery and Renewal.

**2. CONTEXT**

The declaration of a global pandemic by the World Health Organisation in March 2020, and the subsequent impact within the UK has been unprecedented.

The pandemic continues to create an abundance of challenges for our citizens, our communities, our organisations, and businesses; affecting those who are most vulnerable within our society.

Covid-19 will remain with us for months and potentially years.

The vaccination programme is well underway, progress is on track to have vaccinations complete by end of May. This, alongside Test & Protect and the introduction of Asymptomatic Community Testing (from 1 April 21), underpins the progress in support of easing our way out of lockdown restrictions. We must ensure that our approach remains flexible and adaptable and ready to escalate, should there be further outbreaks, peaks and or challenges.

**3. RESPONDING**

The response to the pandemic continues. Staff across LRP partner organisations have worked tirelessly and way beyond expectations, to deliver essential and critical services, to protect and keep people safe and well.

Local outbreaks are continuing to be evident, however the news is much more encouraging on the number of positive cases within Tayside, which continue to

reduce. We cannot however be complacent. Much of this progress is also aligned to the testing and tracing programme that is now in place.

Our well-established partnerships have proven to be invaluable, without which we could not continue to respond to the ongoing demands and pressures. Consequently, our existing plans, procedures, and policies within the LRP, and within our respective organisations, will continue to ensure that we remain equipped to support our employees, volunteers and our communities.

#### 4. RECOVERY & RENEWAL

As we again consider our recovery and renewal from the impact of COVID-19, we are in the unique position of being able to redefine the way that we work and potentially “fast forward” new ways of working.

We are also operating in a new space; new to all of us. This provides our partnerships with a fresh opportunity to engage with and empower our communities and think about how we work together in the future. We have the chance to collectively define “what does renewal look like?”

We know that during this pandemic as an LRP we have:

- Worked at pace in a `one team` partnership, focusing on shared priorities.
- Engaged more with our communities to empower and support them.
- Worked closely with the third sector and community leaders and delivered services addressing local need.
- Received support from an unprecedented number of volunteers.
- Operated in a less bureaucratic manner, revising existing governance arrangements.
- Taken more informed risks.
- Placed less reliance on buildings, for our activities, and been more agile, with much more working from home.
- Shared technologies and ways of working for more effective decisions and communications.
- Delivered essential services to our most vulnerable.

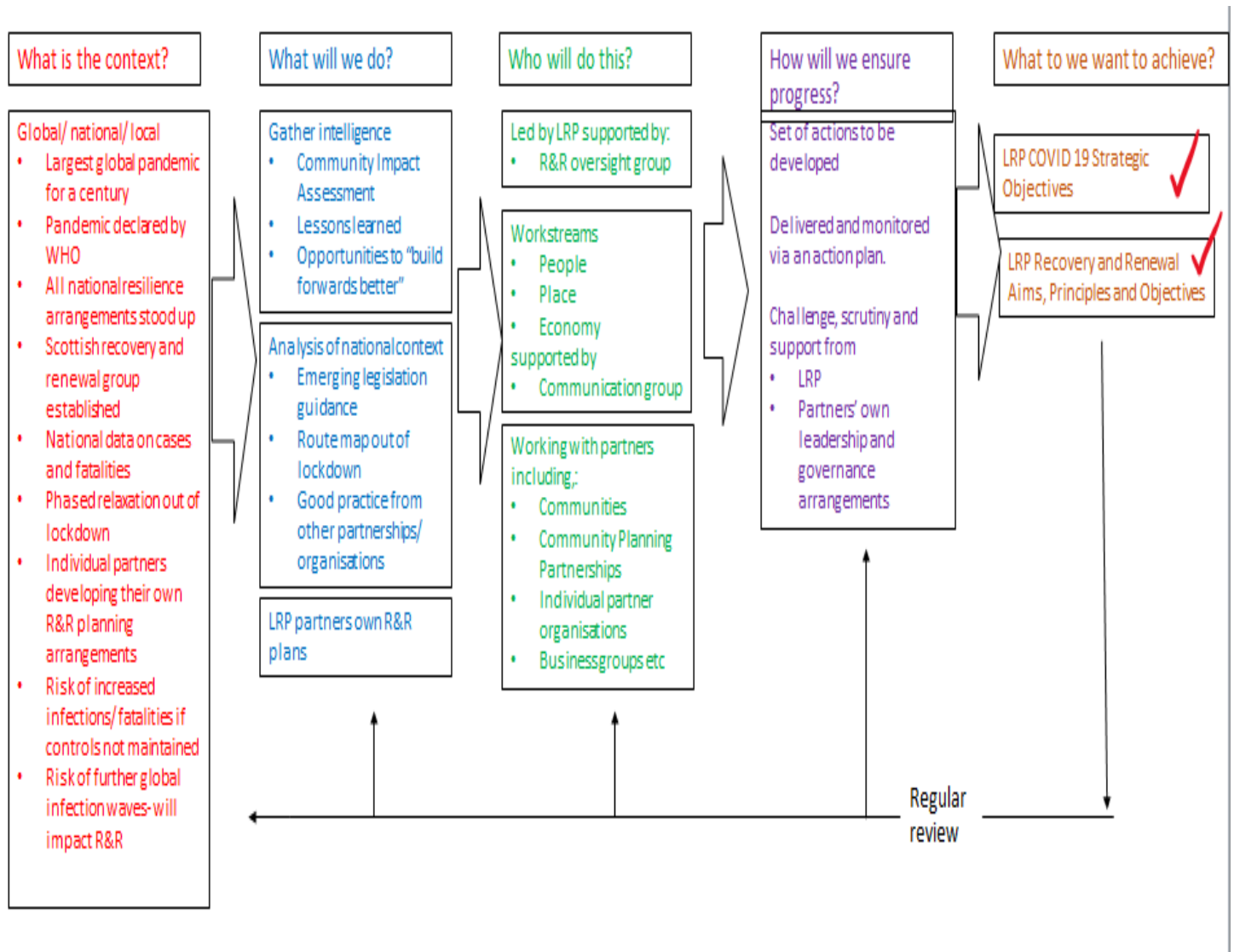
It is important that we learn from our experience in responding to the pandemic. We need to understand what has worked well, the opportunities for change and or reducing/stopping some of the things we did prior to Covid 19. We are now delivering differently.

To achieve this, the LRP has produced a ***Recovery & Renewal Framework***, as a guide and reference for its constituent partners, as we continue to deal with the response, whilst at the same time approaching recovery and taking advantage of opportunities to renew and `build forward better`. It draws on the good practice from existing civil contingencies doctrine, and encompasses the knowledge and experience of existing partnerships and structures across Tayside. The framework is a dynamic document, which will be reviewed at regular intervals by the LRP, to assess and incorporate learning, to respond to concurrent risks (such as weather emergencies), and be ready for a potential further wave of the

pandemic, or continued local outbreaks. It is presented in 5 steps as a plan on a page. (fig 1)

The current version of the Framework is enclosed for further reference and provides further detail within each section.

**Figure 1 - Tayside LRP Recovery & Revenue Framework “PLAN ON A PAGE”**

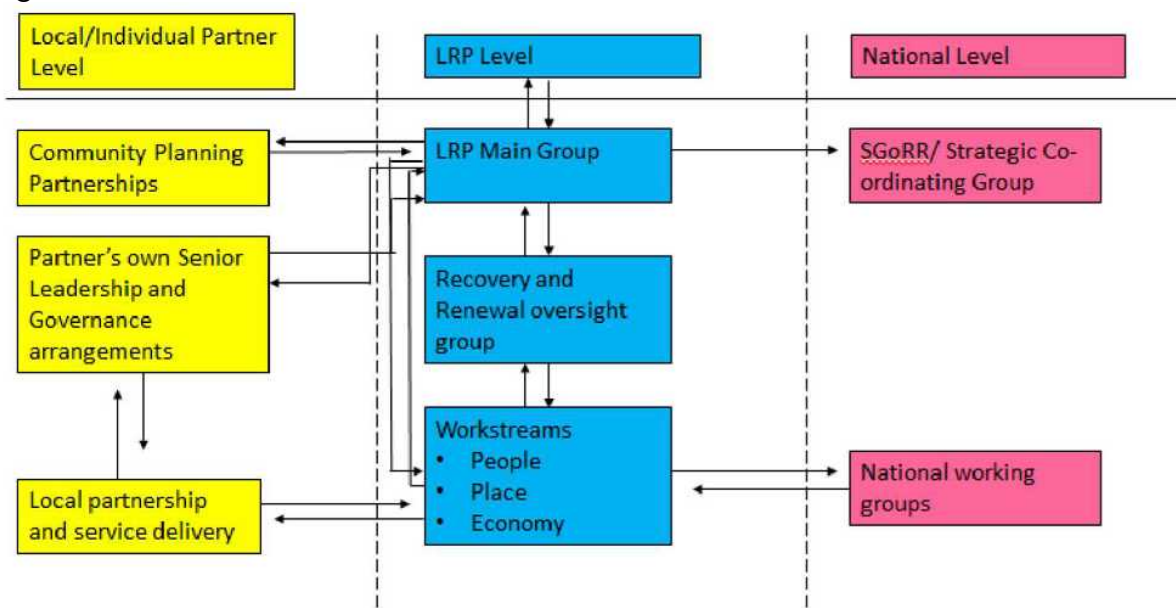


## 5. WHAT'S NEXT - COMMUNITY ENGAGEMENT & IMPACT ASSESSMENT

It is clear that each partner organisation, and local partnerships within the Tayside LRP area are already gathering their own learning from the pandemic and developing their own recovery and renewal plans. It is not the role of this LRP Framework to duplicate these activities, but rather to complement. Community Planning Partnerships (CPP) are also fundamental in supporting the Recovery & Renewal work at local level, and will involve many partners, who are also members of the LRP.

Figure 2 shows the linkages between the LRP, Community Planning Partnerships, and individual partner organisations

Figure 2



Communities and caring for people must be at the heart of all that we do. Communities need to be enabled and empowered. Our communities have stepped up to support themselves, their neighbours, and so many people within the community. We must build on that tremendous community spirit as we engage and consider the next steps to Recovery and Renewal. Conversations are already underway through mechanisms such as engagements with community organisations, and scheduled Community Planning Partnership meetings. This must remain a core part of our shared recovery approach.

To understand fully what recovery comprises, we need to map out who is affected and how the impacts of the pandemic have affected them. The initial information gathered will allow multi-agency planning – at both Community Planning and LRP level - and will be augmented by feedback from partners as our understanding of the dynamic situation emerges. Community Planning Partnerships are already working in an integrated way, with agreed priorities and outcomes, with a need to focus at a local level on people, place and the economy.

It is important that we share our learning, from activities such as:

- Community impact assessments
- Debriefs from partnerships, and from individual partner organisations
- Feedback from partners' staff, engaged in the response to COVID 19
- Partner organisations' own Recovery & Renewal plans

Also, through national partnership working, the LRP has connections to other sources of information and support on Recovery and Renewal. For example, as a result of a national webinar on Recovery & Renewal, the LRP is looking to engage an expert led follow – up virtual workshop session on developing

Community Impact Assessments, which could be of value to Community Planning Partnerships

We must continue to collaborate and identify opportunities, engage with our communities and sectors whilst managing expectations. We really can make a difference.

Therefore if Community Plan Partnerships or their member organisations have community impact assessments, debriefs, staff feedback, or recovery & renewal plans, they are asked to share these with the LRP Recovery & Renew Sub Group (contact details for Chair and Vice Chair are detailed below). This will allow close partnership working between our partners at local level, and ensure we learn from each other, and do not duplicate our actions.

## **6. RECOMMENDATIONS**

**The CPP is asked to:**

- a. Note the information within the briefing.
- b. Consider the LRP Recovery and Renewal Framework to help inform future CPP actions.
- c. Consider how best community impact assessments can be undertaken and remain dynamic to reflect the current position. (This also includes supporting a virtual workshop on undertaking community impact assessments.)
- d. Share information between the Community Planning Partnership and the LRP to inform future actions and plans and support local activity.

22 March 2021 – LRP Recovery & Renewal Subgroup

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