		Delivered	Variance Shortfall
	Planned	Year End	/ (-) Surplus
Description	£m	£m	£m
Ring fenced Surplus for Health Services within 2019/20 Financial Plan	0.457	0.457	-
Relocation from Highland House	0.048	0.048	-
Integration of Health & Social Care Teams	0.267	0.083	0.184
Redesign of Rehabilitation Beds	0.240	0.000	0.240
General Pharmaceutical Services Budget Realignment	0.880	0.880	-
Quality, Safety & Efficiency in Prescribing	0.412	0.192	0.220
Prescribing Management Group Savings Plan	0.094	0.094	-
Single Handed Care	0.100	0.100	-
Review of Supported Living	0.160	0.160	-
Review of Care Home Placements	0.462	0.230	0.232
Transformation of Services for People with Complex Care Needs	0.500	0.221	0.279
Review of Care at Home	0.100	0.100	-
Contributions Policy	0.273	0.000	0.273
Totals	3.993	2.565	1.428