



## **PERTH AND KINROSS INTEGRATION JOINT BOARD**

### **AUDIT AND PERFORMANCE COMMITTEE**

**17 FEBRUARY 2020**

### **RISK MANAGEMENT PROGRESS UPDATE**

**Report by Chief Officer  
(Report No. G/20/21)**

#### **PURPOSE OF REPORT**

The purpose of this report is to update the Audit & Performance Committee on progress in managing the high level Integration Joint Board's (IJB) Strategic Risk Management Profile.

#### **1. RECOMMENDATION(S)**

It is recommended that the IJB Audit & Performance Committee:

- (i) Notes the progress in managing the high level IJB Strategic Risk Management Profile (Appendix 1).
- (ii) Notes the improvement in risk exposure for four of the IJB's Strategic Risks.

#### **2. SITUATION / BACKGROUND**

At the Audit & Performance Committee in September 2019 the Committee were presented with the red Strategic Risks contained within the IJB's Strategic Risk Register. It was noted then that those Risk Ratings remained static.

However since the September meeting, significant work which has taken place which has effected the Strategic Risk Ratings including work towards improvement actions which have been identified in the Partnership Improvement Plan and the Joint Inspection Improvement Plan.

The Perth & Kinross Health and Social Partnership Executive Management Team continue to meet every 4 weeks to review the Strategic Risk Response Plans and this has resulted in the following updates and improvements in the level of some risk exposure ratings:

- SR01 - Financial Sustainability: Progress has been made in the development of a 3 Year Financial Recovery Plan with full involvement by the Chief Officer and Chief Finance Officer in the Perth & Kinross Council Budget Setting Process. Discussions continue with the Director of Finance of NHS Tayside to establish the route for collaboration with NHS Tayside in its further development. This will be fundamental to reducing the current level of this risk.
- SR02 – Recruitment and Retention: Changed to priority 2. This is in part due to the substantial work which has been ongoing since September 2019 in relation to current workforce. This work will allow an overarching draft workforce plan being put in place in the near future which will go to P&K HSCP Executive Management Team with a view to being completed by 31 March 2020.
- SR05 – Governance and Performance: Changed to priority 3. A simplified approach to performance reporting has commenced focussing on the 20 national indicators. A performance framework will then be produced which will enable us to routinely consider performance reports and provide EMT with monthly assurance.
- SR07 – Leadership and Direction: Changed to priority 2. Significant activities have taken place in relation to improvement actions which have been identified in the Partnership Improvement Plan and the Joint Inspection Improvement Plan.
- SR08 – Unified IT Strategy: Changed to priority 3. PKHSCP is working closely with both PKC and NHST to develop an ambitious Digital Strategy. A joint workshop took place in December 2019 to agree future priorities. The rating has been reduced following review by EMT and recognition that through the joint collaborative and ambitious development of the strategy moving forward the risk is currently manageable.

### **3. CURRENT / NEXT STEPS**

Perth and Kinross Health & Social Care Partnership recognises the need for a continued focus on reviewing our Strategic Risks. As part of this, annual workshops have been held with the extended management team to consider if the risks remain as barriers to the delivery of the IJB's Strategic Objectives, and if additional Strategic Risks should be considered. A full risk workshop has been arranged for 6 February 2020. The Risk Register will be updated for the next Audit & Performance Committee reflecting the outcomes of this workshop.

### **4. CONCLUSION**

This report sets out the Strategic Risk Register for Perth & Kinross Health and Social Care Partnership.

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**APPENDICES**

1. IJB Strategic Risk Register 2019/20