## Appendix 1 – Business Gateway geographies and delivery models

Business Gateway region	Lead Local Authority	Areas covered	In-house or contracted out?
Aberdeen City and Shire	Aberdeenshire Council	Aberdeenshire Council Aberdeen City Council	Contracted - Elevator
Ayrshire	North Ayrshire Council	North Ayrshire Council (incl. Arran and Cumbrae) East Ayrshire Council South Ayrshire Council	In-house delivery by each local authority
Borders	Scottish Borders Council	Borders	In-house
Dumfries and Galloway	Dumfries and Galloway Council	Dumfries and Galloway	In-house
Dunbartonshire	West Dunbartonshire Council	West Dunbartonshire Council East Dunbartonshire Council	In-house by each local authority
Edinburgh and Lothians	City of Edinburgh Council	City of Edinburgh Council West Lothian Council East Lothian Council Midlothian Council	In-house by each local authority
Fife	Fife Council	Fife	Arm's length organisation
Forth Valley	Falkirk Council	Falkirk Council Stirling Council Clackmannanshire Council	Falkirk: in-house, Falkirk is managing contractors on behalf of Stirling and Clackmannanshire - Stirling: contracted to STEP Clackmannanshire: contracted to CETERIS
Glasgow	Glasgow City Council	Glasgow	In-house
Lanarkshire	North Lanarkshire Council	North Lanarkshire Council South Lanarkshire Council	Contracted - Elevator
Renfrewshire	Renfrewshire Council	East Renfrewshire Council Renfrewshire Council Inverclyde Council	East Renfrewshire: Contracted to CJM Accountancy, Renfrewshire: inhouse
Tayside	Dundee City Council	Dundee City Council Perth & Kinross Council Angus Council	Contracted – Elevator

Highland	Highland Council	Highland	Blended delivery via in-house advisers and contracted workshop and specialist advisers
Moray	Moray Council	Moray	In-house
Argyll and Bute	Argyll and Bute Council	Argyll and Bute	In-house
Western Isles	Western Isles Council	Western Isles	Blended delivery via in-house advisers and contracted workshop and specialist advisers
Orkney islands	Orkney Islands Council	Orkney Islands	Blended delivery via in-house advisers and contracted workshop and specialist advisers
Shetland Islands	Shetland Islands Council	Shetland Islands	In-house

Source: Business Support, 2<sup>nd</sup> report 2019 (Session 5) – Scottish Parliament